

# DEFENSE SPENDING BY STATE

FISCAL YEAR 2023



**U.S. Department of Defense**  
**Office of Local Defense Community Cooperation**



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An electronic copy of this report is located online at <https://oldcc.gov/dsbs-fy2023>.

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# INTRODUCTION

This report presents the results of a state-by-state analysis of U.S. Department of Defense (DoD) contract, grant, and personnel spending during fiscal year (FY) 2023. The report’s graphs, maps, and tables present a range of findings, such as total spending figures, categories of contracted goods and services, major defense contractors, and numbers and types of defense personnel. State and local officials may use this information to assess a region’s dependence on defense spending and to target assistance to support more resilient communities and companies.

Conducted between March 2024 and September 2024, the analysis primarily entailed an examination of DoD-funded prime and sub-award contract data, grant prime and sub-grant awards, and defense personnel and payroll figures. Findings are drawn from an array of sources, including the DoD’s Defense Manpower Data Center and USAspending.gov, which is managed by the U.S. Department of the Treasury.

## FY 2023 Overview

The DoD’s budget authority increased from \$795.7 billion in FY 2022 to \$874.3 billion in FY 2023.<sup>1</sup> DoD contract obligations, grant obligations, and payroll spending in all 50 states and the District of Columbia totaled \$609.2 billion, approximately \$1,819 per U.S. resident and 2.2 percent of the country’s gross domestic product (GDP) (see table 1). Contracts for various products and services totaled \$431.4 billion, thus comprising the majority of the spending, while DoD personnel payroll accounted for \$167.4 billion, and DoD grant spending accounted for \$10.4 billion.

Most contract funds went to supplies and equipment (such as aircraft, ships, weapons, and parts; 51 percent) and services (36 percent), with research and development (10 percent) and construction (3 percent) comprising the remainder. The largest portion of personnel pay was for active duty military (46 percent), followed by civilians (41 percent), the National Guard (8 percent), and the Reserves (5 percent). Grant awards for FY 2023 were analyzed at the state level only.

Table 1: Top 10 States by Total Defense Spending

| RANK                                         | STATE         | DEFENSE SPENDING (billions) |
|----------------------------------------------|---------------|-----------------------------|
| 1                                            | Texas         | \$71.6                      |
| 2                                            | Virginia      | \$68.5                      |
| 3                                            | California    | \$60.8                      |
| 4                                            | Florida       | \$32.3                      |
| 5                                            | Maryland      | \$27.8                      |
| 6                                            | Connecticut   | \$25.3                      |
| 7                                            | Pennsylvania  | \$21.8                      |
| 8                                            | Arizona       | \$17.0                      |
| 9                                            | Massachusetts | \$16.8                      |
| 10                                           | Washington    | \$15.5                      |
| Total for Top Ten States                     |               | \$357.2                     |
| Total for 50 States and District of Columbia |               | \$609.2                     |

Total defense spending ranged from \$577 million in Vermont to \$71.6 billion in Texas, with a median value of \$7.3 billion per state among the 50 states and the District of Columbia.

Table 2: Top 10 States by Defense Spending as Percentage of State GDP

| RANK | STATE                | PERCENTAGE |
|------|----------------------|------------|
| 1    | Virginia             | 9.7        |
| 2    | Hawaii               | 9.2        |
| 3    | Connecticut          | 7.4        |
| 4    | Alaska               | 7.0        |
| 5    | Mississippi          | 6.1        |
| 6    | District of Columbia | 5.9        |
| 7    | Maryland             | 5.4        |
| 8    | Kentucky             | 5.2        |
| 9    | Alabama              | 4.8        |
| 10   | Maine                | 4.6        |

<sup>1</sup> Office of the Under Secretary of Defense (Comptroller), *National Defense Budget Estimates for FY 2025* (Washington, DC: April 2024): page 152-153, [https://comptroller.defense.gov/Portals/45/Documents/defbudget/fy2025/FY25\\_Green\\_Book.pdf](https://comptroller.defense.gov/Portals/45/Documents/defbudget/fy2025/FY25_Green_Book.pdf).

Approximately 59 percent of the DoD's \$609.2 billion went to 10 states (see table 1). On average, defense spending comprised 2.6 percent of a state's GDP. Several states that exceeded this average, however, were not among the top recipients of total defense spending, including Hawaii (9.2 percent of state GDP), Alaska (7.0 percent), Mississippi (6.1 percent), the District of Columbia (5.9 percent), Kentucky (5.2 percent), Alabama (4.8 percent), and Maine (4.6 percent; see table 2).

Further review shows that some states received substantial funds for contract, grant, and personnel spending, while other states received relatively high amounts in only one. Specifically, California, Maryland, Florida, Texas, and Virginia were all among the top ten recipients of defense contracts, grants, and personnel spending. In addition, New York was the only state among the top ten recipients of defense contract funds that was not among the top ten states for overall defense spending (see table 3).

Colorado, Georgia, Hawaii, and North Carolina were among the largest recipients of defense personnel spending, but were not among the top states for overall defense spending (see table 4).

**Table 3: Top 10 States by Defense Contract Spending**

| RANK                                         | STATE         | DEFENSE SPENDING (billions) |
|----------------------------------------------|---------------|-----------------------------|
| 1                                            | Texas         | \$58.7                      |
| 2                                            | Virginia      | \$46.8                      |
| 3                                            | California    | \$41.2                      |
| 4                                            | Connecticut   | \$24.3                      |
| 5                                            | Florida       | \$22.9                      |
| 6                                            | Maryland      | \$18.3                      |
| 7                                            | Pennsylvania  | \$18.2                      |
| 8                                            | Massachusetts | \$15.0                      |
| 9                                            | Arizona       | \$14.5                      |
| 10                                           | New York      | \$11.7                      |
| Total for Top Ten States                     |               | \$271.6                     |
| Total for 50 States and District of Columbia |               | \$431.4                     |

Similarly, Alabama, Michigan, and New York were among the top recipients of defense grant awards, but were not among the top states for overall defense spending (see table 5).

**Table 4: Top 10 States by Defense Personnel Spending**

| RANK                                         | STATE          | DEFENSE SPENDING (billions) |
|----------------------------------------------|----------------|-----------------------------|
| 1                                            | Virginia       | \$21.3                      |
| 2                                            | California     | \$18.2                      |
| 3                                            | Texas          | \$12.5                      |
| 4                                            | Florida        | \$8.9                       |
| 5                                            | Maryland       | \$8.7                       |
| 6                                            | North Carolina | \$7.8                       |
| 7                                            | Washington     | \$7.7                       |
| 8                                            | Georgia        | \$7.5                       |
| 9                                            | Hawaii         | \$6.2                       |
| 10                                           | Colorado       | \$4.0                       |
| Total for Top Ten States                     |                | \$102.8                     |
| Total for 50 States and District of Columbia |                | \$167.4                     |

**Table 5: Top 10 States by Defense Grant Spending**

| RANK                                         | STATE         | DEFENSE SPENDING (millions) |
|----------------------------------------------|---------------|-----------------------------|
| 1                                            | California    | \$1,352.7                   |
| 2                                            | Maryland      | \$781.9                     |
| 3                                            | Michigan      | \$695.5                     |
| 4                                            | Massachusetts | \$530.2                     |
| 5                                            | Pennsylvania  | \$416.4                     |
| 6                                            | Virginia      | \$404.8                     |
| 7                                            | Texas         | \$393.2                     |
| 8                                            | Florida       | \$373.5                     |
| 9                                            | New York      | \$372.4                     |
| 10                                           | Alabama       | \$345.3                     |
| Total for Top Ten States                     |               | \$5,666.0                   |
| Total for 50 States and District of Columbia |               | \$10,432.3                  |

An Excel-formatted workbook featuring metrics from the FY 2023 report is located at <https://oldcc.gov/dsbs-fy2023>.

Appendix 2 contains additional details on this report's research methodology.

## Data Sources and Publications Used in This Analysis

| DATA                                                            | SOURCE                                                   | PERTINENT INFORMATION                                                                  |
|-----------------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------------------------------------|
| USAspending.gov                                                 | U.S. Department of the Treasury                          | Prime- and sub-award contract and grant spending on defense-related goods and services |
| Defense Manpower Data Center                                    | U.S. Department of Defense                               | Personnel counts as of September 30, 2023 and gross payroll figures                    |
| Gross Domestic Product by State, Fourth Quarter and Annual 2023 | U.S. Department of Commerce, Bureau of Economic Analysis | State gross domestic product totals                                                    |
| 2023 National and State Population Estimates                    | U.S. Department of Commerce, Census Bureau               | State and national population figures                                                  |
| DoD Product Service Code Selection Tool                         | U.S. Department of Defense                               | Spending categories                                                                    |
| HUD USPS ZIP Code Crosswalk Files: ZIP-County Crosswalk         | U.S. Department of Housing and Urban Development         | Counties corresponding to ZIP codes                                                    |
| Military Installations, Ranges and Training Areas               | U.S. Department of Defense                               | Military installations by state and county                                             |

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# SUMMARY TABLE

The following table shows U.S. Department of Defense (DoD) contract, grant, and personnel spending data for all 50 states and the District of Columbia (listed alphabetically) in fiscal year (FY) 2023, which can be used to provide information and statistics about various topics, such as:

- The importance of defense spending for a state's economy (Columns 1 and 3).
- How that spending compares to other states and the country overall (Columns 2, 11, and 12).
- The association between defense spending and a state's economic reliance on defense-related employment and industries (Columns 4-10).

The columns show the following variables:

- 1. Defense Spending as a Share of GDP** identifies the total amount of defense spending (i.e., contracts, grants, and payroll) per state as a share of that state's GDP. This provides an indication of the degree to which a state's economic health depends on such funding and how vulnerable a state is to DoD spending changes.
- 2. State Share of Total U.S. Defense Spending** calculates each state's share of total defense spending (contract obligations, grant awards, and payroll in the 50 states plus the District of Columbia), which helps to identify the largest and smallest recipients of DoD funding.
- 3. Defense Spending per Resident** is the amount DoD spent per resident in a state or the District of Columbia on defense contracts, grants, and payroll. Like "Defense Spending as a Share of GDP," it shows a state's relative dependence on and vulnerability to changes in this type of support.
- 4. Total Contract, Grant, and Payroll Spending** is the sum of all DoD contract obligations, grant awards, and payroll in a state or the District of Columbia.

**5. Total Contract Spending** shows the amount DoD obligated to contracts in a given state or the District of Columbia.

**6. Grant Spending** is the total amount DoD awarded as grants in a given state or the District of Columbia.

**7. Total Payroll** is the gross pay received by active duty, civilian, National Guard, and Reserve personnel with an assigned or duty location in a state or the District of Columbia during FY 2023. These figures, as well as those in columns 8-10, do not include benefits for current or former defense personnel.

**8. Civilian Pay** shows the total gross pay to DoD civilian personnel in FY 2023.

**9. Military Active Duty Pay** equals the total gross pay to active duty personnel in FY 2023.

**10. National Guard & Reserve Pay** refers to the total gross pay received by National Guard and Reserve personnel in FY 2023.

**11. Ranking by Defense Spending as a Share of State GDP** indicates a state's placement among the 50 states and the District of Columbia with respect to the total amount of defense spending (i.e., contracts, grants, and payroll) as a share of that state's GDP.

**12. Ranking by Total Defense Spending** likewise indicates a state's placement among the 50 states and the District of Columbia.

Detailed information on the methodology for these statistics is included in appendix 2.

|                           | 1                                            | 2                                                       | 3                                        | 4                                                                  | 5                                           | 6                                        |
|---------------------------|----------------------------------------------|---------------------------------------------------------|------------------------------------------|--------------------------------------------------------------------|---------------------------------------------|------------------------------------------|
|                           | DEFENSE SPENDING<br>AS A SHARE OF GDP<br>(%) | STATE SHARE OF<br>TOTAL U.S. DEFENSE<br>SPENDING<br>(%) | DEFENSE SPENDING<br>PER RESIDENT<br>(\$) | TOTAL CONTRACT,<br>GRANT, AND<br>PAYROLL SPENDING<br>(\$ billions) | TOTAL CONTRACT<br>SPENDING<br>(\$ billions) | TOTAL GRANT<br>SPENDING<br>(\$ millions) |
| Alabama                   | 4.8                                          | 2.4                                                     | 2,815                                    | 14.4                                                               | 10.4                                        | 345.3                                    |
| Alaska                    | 7.0                                          | 0.8                                                     | 6,405                                    | 4.7                                                                | 2.4                                         | 105.3                                    |
| Arizona                   | 3.3                                          | 2.8                                                     | 2,285                                    | 17.0                                                               | 14.5                                        | 142.9                                    |
| Arkansas                  | 1.0                                          | 0.3                                                     | 570                                      | 1.7                                                                | 0.9                                         | 84.5                                     |
| California                | 1.6                                          | 10.0                                                    | 1,561                                    | 60.8                                                               | 41.2                                        | 1,352.7                                  |
| Colorado                  | 2.4                                          | 2.1                                                     | 2,142                                    | 12.6                                                               | 8.4                                         | 206.6                                    |
| Connecticut               | 7.4                                          | 4.1                                                     | 6,986                                    | 25.3                                                               | 24.3                                        | 127.5                                    |
| Delaware                  | 0.8                                          | 0.1                                                     | 741                                      | 0.8                                                                | 0.2                                         | 57.3                                     |
| District of Columbia      | 5.9                                          | 1.7                                                     | 15,294                                   | 10.4                                                               | 7.5                                         | 108.4                                    |
| Florida                   | 2.0                                          | 5.3                                                     | 1,427                                    | 32.3                                                               | 22.9                                        | 373.5                                    |
| Georgia                   | 1.9                                          | 2.5                                                     | 1,391                                    | 15.3                                                               | 7.6                                         | 178.8                                    |
| Hawaii                    | 9.2                                          | 1.6                                                     | 6,943                                    | 10.0                                                               | 3.6                                         | 143.7                                    |
| Idaho                     | 0.7                                          | 0.1                                                     | 449                                      | 0.9                                                                | 0.3                                         | 91.1                                     |
| Illinois                  | 1.0                                          | 1.7                                                     | 838                                      | 10.5                                                               | 7.8                                         | 182.7                                    |
| Indiana                   | 1.3                                          | 1.1                                                     | 940                                      | 6.4                                                                | 4.7                                         | 212.1                                    |
| Iowa                      | 1.4                                          | 0.6                                                     | 1,055                                    | 3.4                                                                | 2.9                                         | 90.0                                     |
| Kansas                    | 1.7                                          | 0.6                                                     | 1,328                                    | 3.9                                                                | 1.6                                         | 121.6                                    |
| Kentucky                  | 5.2                                          | 2.4                                                     | 3,215                                    | 14.6                                                               | 11.1                                        | 176.6                                    |
| Louisiana                 | 1.3                                          | 0.7                                                     | 883                                      | 4.0                                                                | 2.1                                         | 122.1                                    |
| Maine                     | 4.6                                          | 0.7                                                     | 3,017                                    | 4.2                                                                | 3.3                                         | 34.7                                     |
| Maryland                  | 5.4                                          | 4.6                                                     | 4,491                                    | 27.8                                                               | 18.3                                        | 781.9                                    |
| Massachusetts             | 2.3                                          | 2.8                                                     | 2,400                                    | 16.8                                                               | 15.0                                        | 530.2                                    |
| Michigan                  | 1.2                                          | 1.3                                                     | 808                                      | 8.1                                                                | 5.9                                         | 695.5                                    |
| Minnesota                 | 0.5                                          | 0.4                                                     | 415                                      | 2.4                                                                | 1.5                                         | 208.9                                    |
| Mississippi               | 6.1                                          | 1.5                                                     | 3,043                                    | 8.9                                                                | 7.0                                         | 128.9                                    |
| Missouri                  | 3.2                                          | 2.2                                                     | 2,152                                    | 13.3                                                               | 11.6                                        | 61.7                                     |
| Montana                   | 1.1                                          | 0.1                                                     | 714                                      | 0.8                                                                | 0.3                                         | 79.3                                     |
| Nebraska                  | 1.4                                          | 0.4                                                     | 1,264                                    | 2.5                                                                | 1.4                                         | 61.1                                     |
| Nevada                    | 1.4                                          | 0.5                                                     | 1,031                                    | 3.3                                                                | 1.8                                         | 61.0                                     |
| New Hampshire             | 2.3                                          | 0.4                                                     | 1,799                                    | 2.5                                                                | 2.1                                         | 60.8                                     |
| New Jersey                | 1.1                                          | 1.4                                                     | 918                                      | 8.5                                                                | 6.3                                         | 91.7                                     |
| New Mexico                | 3.6                                          | 0.8                                                     | 2,198                                    | 4.6                                                                | 2.9                                         | 126.7                                    |
| New York                  | 0.7                                          | 2.5                                                     | 777                                      | 15.2                                                               | 11.7                                        | 372.4                                    |
| North Carolina            | 1.6                                          | 2.0                                                     | 1,150                                    | 12.5                                                               | 4.4                                         | 281.4                                    |
| North Dakota              | 1.5                                          | 0.2                                                     | 1,418                                    | 1.1                                                                | 0.4                                         | 57.3                                     |
| Ohio                      | 1.3                                          | 1.9                                                     | 995                                      | 11.7                                                               | 7.7                                         | 232.7                                    |
| Oklahoma                  | 2.9                                          | 1.2                                                     | 1,808                                    | 7.3                                                                | 3.7                                         | 84.9                                     |
| Oregon                    | 0.5                                          | 0.3                                                     | 389                                      | 1.6                                                                | 1.0                                         | 67.8                                     |
| Pennsylvania              | 2.3                                          | 3.6                                                     | 1,682                                    | 21.8                                                               | 18.2                                        | 416.4                                    |
| Rhode Island              | 2.3                                          | 0.3                                                     | 1,600                                    | 1.8                                                                | 0.6                                         | 117.9                                    |
| South Carolina            | 2.0                                          | 1.1                                                     | 1,211                                    | 6.5                                                                | 3.2                                         | 76.5                                     |
| South Dakota              | 1.4                                          | 0.2                                                     | 1,093                                    | 1.0                                                                | 0.5                                         | 57.5                                     |
| Tennessee                 | 0.8                                          | 0.7                                                     | 557                                      | 4.0                                                                | 2.6                                         | 129.3                                    |
| Texas                     | 2.8                                          | 11.7                                                    | 2,346                                    | 71.6                                                               | 58.7                                        | 393.2                                    |
| Utah                      | 3.1                                          | 1.4                                                     | 2,510                                    | 8.6                                                                | 6.5                                         | 52.0                                     |
| Vermont                   | 1.3                                          | 0.1                                                     | 891                                      | 0.6                                                                | 0.4                                         | 41.1                                     |
| Virginia                  | 9.7                                          | 11.2                                                    | 7,862                                    | 68.5                                                               | 46.8                                        | 404.8                                    |
| Washington                | 1.9                                          | 2.5                                                     | 1,982                                    | 15.5                                                               | 7.6                                         | 223.0                                    |
| West Virginia             | 1.8                                          | 0.3                                                     | 1,036                                    | 1.8                                                                | 1.4                                         | 66.6                                     |
| Wisconsin                 | 1.2                                          | 0.8                                                     | 811                                      | 4.8                                                                | 4.1                                         | 139.1                                    |
| Wyoming                   | 1.2                                          | 0.1                                                     | 1,026                                    | 0.6                                                                | 0.2                                         | 73.2                                     |
| <b>U.S. Average/Total</b> | <b>2.2</b>                                   | <b>100.0</b>                                            | <b>1,819</b>                             | <b>609.2*</b>                                                      | <b>431.4</b>                                | <b>10,432.3</b>                          |

\* These figures do not total \$609.2 billion due to rounding.

|                           | 7                              | 8                             | 9                                            | 10                                               | 11                                                        | 12                                   |
|---------------------------|--------------------------------|-------------------------------|----------------------------------------------|--------------------------------------------------|-----------------------------------------------------------|--------------------------------------|
|                           | TOTAL PAYROLL<br>(\$ billions) | CIVILIAN PAY<br>(\$ billions) | MILITARY ACTIVE<br>DUTY PAY<br>(\$ billions) | NATIONAL GUARD<br>& RESERVE PAY<br>(\$ billions) | RANKING BY DEFENSE<br>SPENDING AS A<br>SHARE OF STATE GDP | RANKING BY TOTAL<br>DEFENSE SPENDING |
| Alabama                   | 3.6                            | 2.5                           | 0.7                                          | 0.5                                              | 9                                                         | 14                                   |
| Alaska                    | 2.2                            | 0.4                           | 1.5                                          | 0.2                                              | 4                                                         | 30                                   |
| Arizona                   | 2.3                            | 0.7                           | 1.2                                          | 0.5                                              | 12                                                        | 8                                    |
| Arkansas                  | 0.8                            | 0.2                           | 0.2                                          | 0.3                                              | 44                                                        | 43                                   |
| California                | 18.2                           | 6.2                           | 10.3                                         | 1.7                                              | 29                                                        | 3                                    |
| Colorado                  | 4.0                            | 1.1                           | 2.4                                          | 0.5                                              | 17                                                        | 16                                   |
| Connecticut               | 0.8                            | 0.2                           | 0.4                                          | 0.2                                              | 3                                                         | 6                                    |
| Delaware                  | 0.5                            | 0.1                           | 0.2                                          | 0.1                                              | 46                                                        | 49                                   |
| District of Columbia      | 2.7                            | 1.6                           | 1.0                                          | 0.2                                              | 6                                                         | 20                                   |
| Florida                   | 8.9                            | 3.0                           | 4.7                                          | 1.2                                              | 22                                                        | 4                                    |
| Georgia                   | 7.5                            | 2.8                           | 4.0                                          | 0.8                                              | 25                                                        | 11                                   |
| Hawaii                    | 6.2                            | 2.0                           | 3.8                                          | 0.4                                              | 2                                                         | 21                                   |
| Idaho                     | 0.5                            | 0.1                           | 0.2                                          | 0.2                                              | 48                                                        | 47                                   |
| Illinois                  | 2.5                            | 1.1                           | 0.9                                          | 0.6                                              | 45                                                        | 19                                   |
| Indiana                   | 1.6                            | 1.0                           | 0.1                                          | 0.5                                              | 38                                                        | 28                                   |
| Iowa                      | 0.4                            | 0.1                           | 0.0                                          | 0.3                                              | 34                                                        | 36                                   |
| Kansas                    | 2.2                            | 0.5                           | 1.4                                          | 0.3                                              | 27                                                        | 35                                   |
| Kentucky                  | 3.3                            | 0.7                           | 2.2                                          | 0.4                                              | 8                                                         | 13                                   |
| Louisiana                 | 1.8                            | 0.5                           | 0.9                                          | 0.4                                              | 37                                                        | 33                                   |
| Maine                     | 0.9                            | 0.8                           | 0.0                                          | 0.1                                              | 10                                                        | 32                                   |
| Maryland                  | 8.7                            | 5.5                           | 2.6                                          | 0.6                                              | 7                                                         | 5                                    |
| Massachusetts             | 1.3                            | 0.7                           | 0.3                                          | 0.4                                              | 18                                                        | 9                                    |
| Michigan                  | 1.5                            | 1.0                           | 0.1                                          | 0.4                                              | 39                                                        | 25                                   |
| Minnesota                 | 0.7                            | 0.2                           | 0.0                                          | 0.4                                              | 51                                                        | 40                                   |
| Mississippi               | 1.8                            | 0.8                           | 0.6                                          | 0.5                                              | 5                                                         | 22                                   |
| Missouri                  | 1.7                            | 0.6                           | 0.7                                          | 0.4                                              | 13                                                        | 15                                   |
| Montana                   | 0.4                            | 0.1                           | 0.2                                          | 0.1                                              | 42                                                        | 48                                   |
| Nebraska                  | 1.0                            | 0.4                           | 0.5                                          | 0.2                                              | 31                                                        | 39                                   |
| Nevada                    | 1.4                            | 0.2                           | 0.9                                          | 0.2                                              | 33                                                        | 37                                   |
| New Hampshire             | 0.3                            | 0.1                           | 0.1                                          | 0.1                                              | 19                                                        | 38                                   |
| New Jersey                | 2.1                            | 1.1                           | 0.5                                          | 0.5                                              | 43                                                        | 24                                   |
| New Mexico                | 1.6                            | 0.6                           | 0.9                                          | 0.1                                              | 11                                                        | 31                                   |
| New York                  | 3.1                            | 0.9                           | 1.2                                          | 1.0                                              | 49                                                        | 12                                   |
| North Carolina            | 7.8                            | 1.8                           | 5.4                                          | 0.6                                              | 28                                                        | 17                                   |
| North Dakota              | 0.7                            | 0.1                           | 0.4                                          | 0.1                                              | 30                                                        | 45                                   |
| Ohio                      | 3.8                            | 2.6                           | 0.6                                          | 0.7                                              | 35                                                        | 18                                   |
| Oklahoma                  | 3.6                            | 2.0                           | 1.2                                          | 0.4                                              | 15                                                        | 26                                   |
| Oregon                    | 0.6                            | 0.2                           | 0.0                                          | 0.3                                              | 50                                                        | 44                                   |
| Pennsylvania              | 3.2                            | 2.3                           | 0.2                                          | 0.7                                              | 21                                                        | 7                                    |
| Rhode Island              | 1.0                            | 0.6                           | 0.3                                          | 0.2                                              | 20                                                        | 42                                   |
| South Carolina            | 3.3                            | 0.9                           | 1.9                                          | 0.5                                              | 23                                                        | 27                                   |
| South Dakota              | 0.4                            | 0.1                           | 0.2                                          | 0.1                                              | 32                                                        | 46                                   |
| Tennessee                 | 1.2                            | 0.5                           | 0.2                                          | 0.5                                              | 47                                                        | 34                                   |
| Texas                     | 12.5                           | 4.0                           | 7.0                                          | 1.5                                              | 16                                                        | 1                                    |
| Utah                      | 2.0                            | 1.3                           | 0.3                                          | 0.4                                              | 14                                                        | 23                                   |
| Vermont                   | 0.2                            | 0.0                           | 0.0                                          | 0.1                                              | 36                                                        | 51                                   |
| Virginia                  | 21.3                           | 10.6                          | 9.7                                          | 1.0                                              | 1                                                         | 2                                    |
| Washington                | 7.7                            | 2.9                           | 4.3                                          | 0.5                                              | 24                                                        | 10                                   |
| West Virginia             | 0.4                            | 0.1                           | 0.0                                          | 0.2                                              | 26                                                        | 41                                   |
| Wisconsin                 | 0.6                            | 0.2                           | 0.1                                          | 0.4                                              | 41                                                        | 29                                   |
| Wyoming                   | 0.4                            | 0.1                           | 0.2                                          | 0.1                                              | 40                                                        | 50                                   |
| <b>U.S. Average/Total</b> | <b>167.4</b>                   | <b>68.1</b>                   | <b>76.7</b>                                  | <b>22.6</b>                                      | <b>N/A</b>                                                | <b>N/A</b>                           |

Data sources: DoD's Defense Manpower Data Center; DoD's Product Service Code Selection Tool; USAspending.gov; U.S. Bureau of Economic Analysis; U.S. Census Bureau; and U.S. Department of Housing and Urban Development.

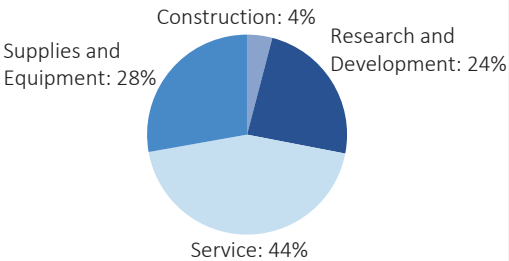
# HOW TO READ THIS REPORT

## ALABAMA

|                         |                   |                                |              |                            |                          |                            |                            |
|-------------------------|-------------------|--------------------------------|--------------|----------------------------|--------------------------|----------------------------|----------------------------|
| #14                     | #9                | 2.4%                           | \$2,815      | #13                        | #10                      | #12                        | #18                        |
| \$14.4 B SPENT IN STATE | 4.8% OF STATE GDP | OF TOTAL U.S. DEFENSE SPENDING | PER RESIDENT | \$10.4 B CONTRACT SPENDING | \$345.3 M GRANT SPENDING | \$3.6 B PERSONNEL SPENDING | 50,195 NUMBER OF PERSONNEL |

### DEFENSE CONTRACTS

#### By Type

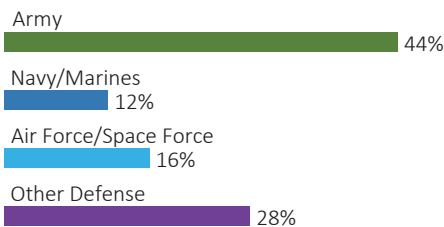


#### Top Defense Contractors

(M = millions, B = billions)

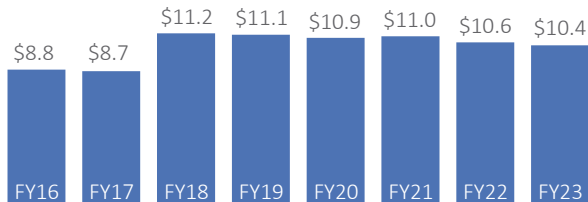
|                               |           |
|-------------------------------|-----------|
| Lockheed Martin               | \$1.1 B   |
| M1 Support Services           | \$541.2 M |
| Torch Technologies            | \$513.7 M |
| Boeing                        | \$452.7 M |
| Defense Systems and Solutions | \$356.2 M |
| Austal                        | \$355.5 M |
| Northrop Grumman              | \$341.0 M |
| Dell                          | \$333.4 M |
| Parsons Corp.                 | \$257.5 M |
| BAE Systems                   | \$218.4 M |

#### By Service



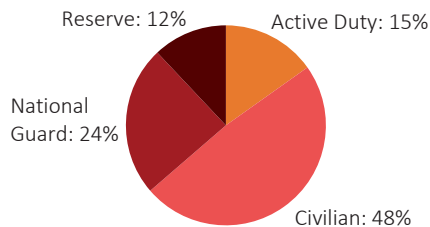
#### Contract Awards Performed

(By Fiscal Year, billions)



### DEFENSE PERSONNEL

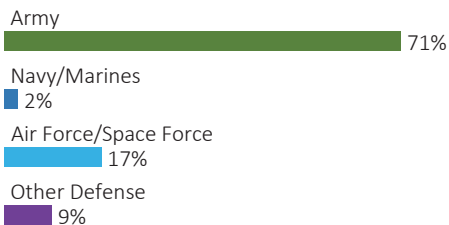
#### Allocations, By Type



**\$3.6 BILLION**  
TOTAL PAYROLL

**50,195**  
TOTAL PERSONNEL

#### Allocations, By Service



#### Top Defense Personnel Locations

| County     | Active Duty | Civilian | National Guard | Reserve | Total  |
|------------|-------------|----------|----------------|---------|--------|
| Madison    | 680         | 14,111   | 444            | 669     | 15,904 |
| Montgomery | 2,536       | 3,139    | 2,577          | 1,984   | 10,236 |
| Dale       | 3,830       | 2,174    | ND             | 93      | ND     |
| Calhoun    | 38          | 2,933    | 936            | 341     | 4,248  |
| Jefferson  | 230         | 376      | 1,982          | 1,394   | 3,982  |
| Mobile     | 61          | 854      | 695            | 692     | 2,302  |
| Tuscaloosa | 25          | 89       | 274            | 259     | 647    |
| Houston    | ND          | 41       | 317            | 102     | ND     |
| Lee        | 71          | 24       | 143            | 225     | 463    |
| Coffee     | ND          | 151      | 278            | 0       | ND     |



# HOW TO READ THIS REPORT

The following information briefly describes the statistics listed in the state profiles throughout this report. A listing of military installations by state and county can be found in appendix 1. More detailed information on the methodology is included in appendix 2.

## DEFENSE CONTRACTS

- A** *Defense Contracts* refers to U.S. Department of Defense (DoD) obligations through DoD-funded contracts during fiscal year (FY) 2023 (i.e., October 1, 2022 through September 30, 2023). All contract data are from USAspending.gov and include prime awards the DoD made to private- and public-sector contractors, as well as sub-awards that prime-award recipients provided to subcontractors.
- B** *Defense Contracts, By Type* represents the proportions of total prime and sub-award obligations in a state that went to four product and service categories: construction; research and development; service; and supplies and equipment. The DoD's Procurement and Acquisition Policy was used to categorize spending on the products and services identified by the product service code listed in each prime award record.
- C** *Defense Contracts, By Service* is the percentage of defense contract spending that was funded by the Military Services or Other Defense activities. This category includes the Office of the Secretary of Defense, Joint Chiefs of Staff, Inspector General (DoD), U.S. Court of Appeals for the Armed Forces, Defense Agencies, and the Defense Field Activities. These figures include prime awards and sub-awards since both records have fields that identify the federal agency that funded the award.
- D** *Top Defense Contractors* lists the private- and public-sector contractors that were among the ten largest recipients of DoD obligations in a state or the District of Columbia. These figures are adjusted to reflect the place of performance for prime and sub-awards (see appendix 2 for details).
- E** *Contract Awards Performed by Fiscal Year* represents the total value of defense contract awards in a state or the District of Columbia for each fiscal year from FY 2016 through FY 2023.

## DEFENSE PERSONNEL

- F** *Defense Personnel* includes the total numbers of active duty, civilian, National Guard, and Reserve personnel in a state or the District of Columbia on September 30, 2023. Defense payroll figures are the total gross pay received by those personnel in FY 2023. The states and counties refer to the duty locations for active duty and civilian personnel. National Guard and Reserve personnel figures are based on assigned locations. These data are from the DoD's Defense Manpower Data Center (DMDC).
- G** *Allocations, By Type* indicates the proportion of total defense personnel with an assigned or duty location in a state or the District of Columbia who were active duty, civilian, National Guard, or Reserve personnel on September 30, 2023.
- H** *Allocations, By Service* represents a snapshot of the proportion of total defense personnel across the Military Services and other DoD activities with an assigned or duty location in a state or the District of Columbia on September 30, 2023.
- I** *Total Payroll and Personnel* is the total gross pay during FY 2023 and count of all active duty, civilian, National Guard, and Reserve personnel with an assigned or duty location in a state or the District of Columbia on September 30, 2023. Pension payments and other benefits are not included in the payroll figure.
- J** *Top Defense Personnel Locations* lists the ten counties with the highest numbers of defense personnel reported on September 30, 2023. Personnel numbers are not disclosed—indicated by “ND”—for counties in which the numbers of active duty, civilian, or National Guard and Reserve personnel are ten or fewer to protect those individuals' personally identifiable information.

# HOW TO READ THIS REPORT

## ALABAMA

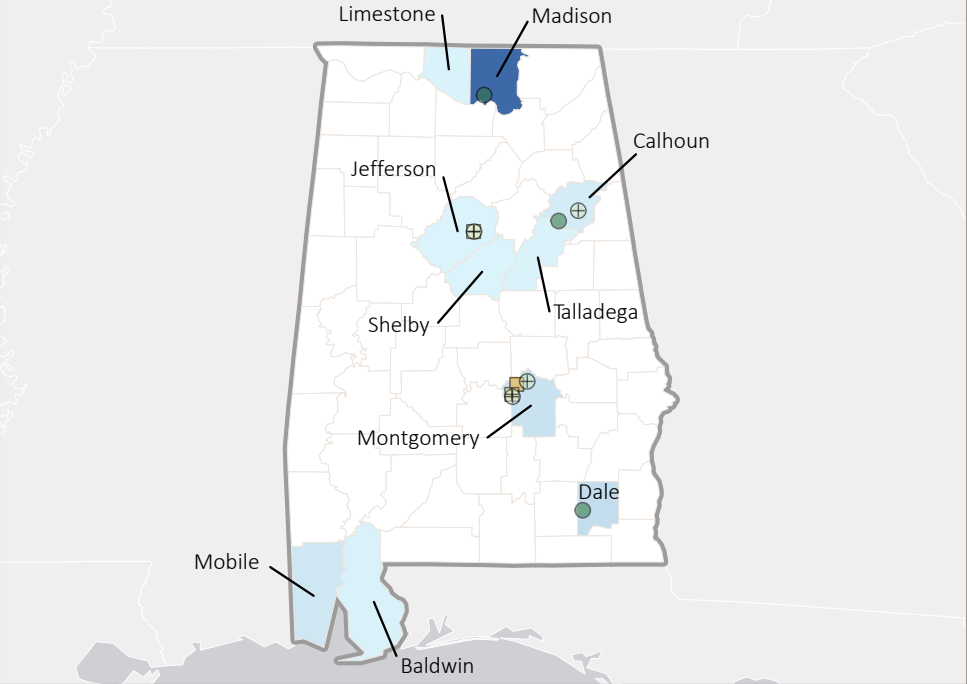
FISCAL YEAR 2023



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

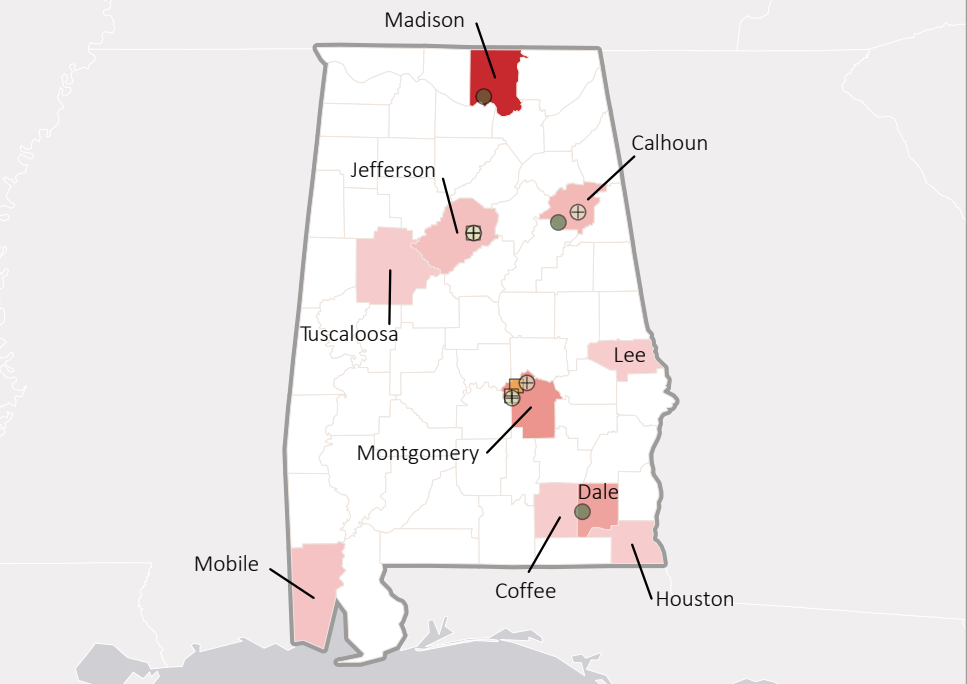
|            |           |
|------------|-----------|
| Madison    | \$6.8 B   |
| Dale       | \$1.1 B   |
| Montgomery | \$850.4 M |
| Mobile     | \$597.9 M |
| Calhoun    | \$364.8 M |
| Baldwin    | \$154.6 M |
| Talladega  | \$77.6 M  |
| Limestone  | \$75.9 M  |
| Jefferson  | \$68.5 M  |
| Shelby     | \$51.0 M  |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

|            |           |
|------------|-----------|
| Madison    | \$1.8 B   |
| Montgomery | \$667.5 M |
| Dale       | \$496.1 M |
| Calhoun    | \$240.0 M |
| Jefferson  | \$156.6 M |
| Mobile     | \$113.9 M |
| Tuscaloosa | \$18.4 M  |
| Coffee     | \$16.7 M  |
| Lee        | \$15.3 M  |
| Houston    | \$11.9 M  |



AF Active AF Guard AF Reserve Army Active Army Guard Army Reserve MC Active MC Reserve Navy Active Navy Reserve WHS

# HOW TO READ THIS REPORT

## SUMMARY BAR

- K** ***\$ Spent in State*** is the combined total of defense contract obligations, grants, and defense personnel spending in a state or the District of Columbia during FY 2023. The ranking above this statistic indicates a state's placement among the 50 states and the District of Columbia.
- L** ***% of State GDP*** represents the combined total of defense contract obligations, grants, and personnel spending as a proportion of a state or the District of Columbia's GDP in FY 2023. The state's GDP is the total value of all goods and services produced in a given fiscal year; these data are from the U.S. Department of Commerce's Bureau of Economic Analysis. The ranking above this statistic indicates a state's placement among the 50 states and the District of Columbia.
- M** ***% of Total U.S. Defense Spending*** is the combined total of defense contract obligations, grants, and personnel spending in a state or the District of Columbia as a proportion of the DoD's contract and personnel spending in all 50 states and the District of Columbia in FY 2023.
- N** ***\$ per Resident*** highlights the combined total defense contract obligations, grants, and personnel spending in a state or the District of Columbia divided by the area's overall population. These population figures are July 1, 2023 estimates provided by the U.S. Census Bureau.
- O** ***Contract Spending*** is the total amount of contracts the DoD obligated for products and services in a state or the District of Columbia during FY 2023. The ranking above this statistic indicates a state's placement among the 50 states and the District of Columbia.
- P** ***Grant Spending*** is the total amount of grant awards the DoD obligated to recipients in a state or the District of Columbia during FY 2023. The ranking above this statistic indicates a state's placement among the 50 states and the District of Columbia.
- Q** ***Number of Personnel*** indicates the total number of active duty, civilian, National Guard, and Reserve personnel with an assigned or duty location in a state or the District of Columbia on September 30, 2023. The ranking above this statistic indicates a state's placement among the 50 states and the District of Columbia.
- R** ***Personnel Spending*** totals the gross pay received by active duty, civilian, National Guard, and Reserve personnel with an assigned or duty location in a state or the District of Columbia during FY 2023. This figure does not include pension payments or other benefits. The ranking above this statistic indicates a state's placement among the 50 states and the District of Columbia.

## 📍 TOP DEFENSE CONTRACT SPENDING LOCATIONS

- S** ***Top Defense Personnel Spending Locations*** lists and shows the ten counties and county equivalents in a state with the highest defense contract obligations in FY 2023. For states with fewer than ten counties, all counties are identified. The District of Columbia is the only jurisdiction represented by a single location.

## 📍 TOP DEFENSE PERSONNEL SPENDING LOCATIONS

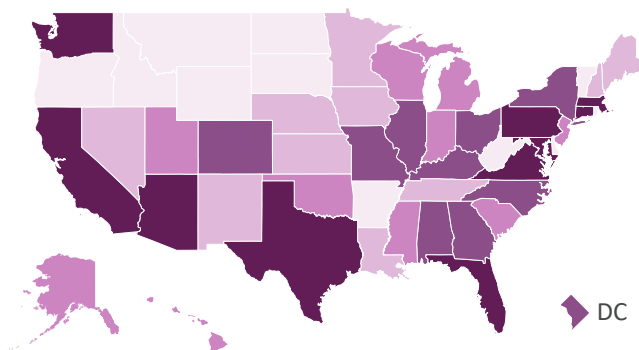
- T** ***Top Defense Personnel Spending Locations*** lists and shows the ten counties and county equivalents within a state with the highest gross pay received by active duty, civilian, National Guard, and Reserve personnel during FY 2023. For states with fewer than ten counties, all counties are identified. The District of Columbia is the only jurisdiction represented by a single location.

# UNITED STATES

FISCAL YEAR 2023

## Total Spending

| Billions |                  |
|----------|------------------|
|          | \$15.5 to \$71.6 |
|          | \$10.4 to \$15.3 |
|          | \$4.7 to \$10    |
|          | \$2.4 to \$4.6   |
|          | \$0.6 to \$1.8   |



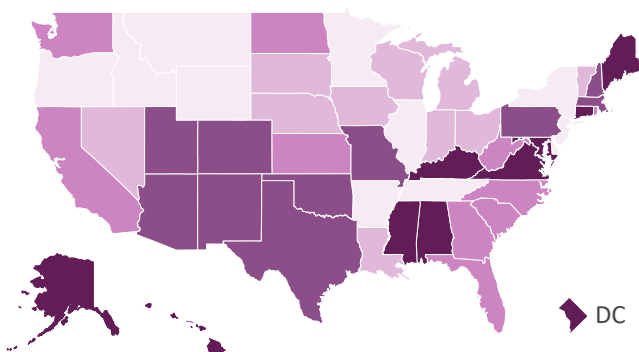
## Top 10 States by Total Spending

(billions)

|               |        |
|---------------|--------|
| Texas         | \$71.6 |
| Virginia      | \$68.5 |
| California    | \$60.8 |
| Florida       | \$32.3 |
| Maryland      | \$27.8 |
| Connecticut   | \$25.3 |
| Pennsylvania  | \$21.8 |
| Arizona       | \$17.0 |
| Massachusetts | \$16.8 |
| Washington    | \$15.5 |

## Total Spending as % of State GDP

| Percentage |            |
|------------|------------|
|            | 4.6 to 9.7 |
|            | 2.3 to 3.6 |
|            | 1.5 to 2.3 |
|            | 1.2 to 1.4 |
|            | 0.5 to 1.2 |

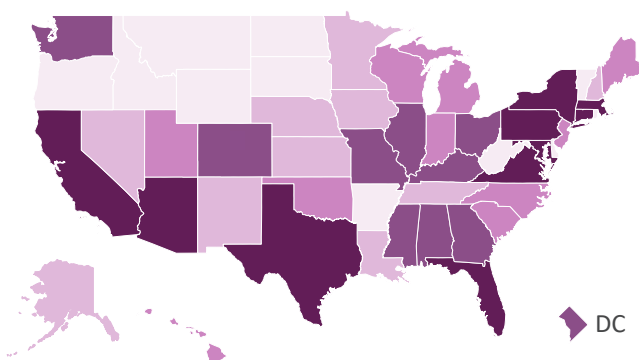


## Top 10 States by Total Spending as % of GDP

|                      |     |
|----------------------|-----|
| Virginia             | 9.7 |
| Hawaii               | 9.2 |
| Connecticut          | 7.4 |
| Alaska               | 7.0 |
| Mississippi          | 6.1 |
| District of Columbia | 5.9 |
| Maryland             | 5.4 |
| Kentucky             | 5.2 |
| Alabama              | 4.8 |
| Maine                | 4.6 |

## Contract Spending

| Billions |                  |
|----------|------------------|
|          | \$11.7 to \$58.7 |
|          | \$7.0 to \$11.6  |
|          | \$3.2 to \$6.5   |
|          | \$1.4 to \$2.9   |
|          | \$0.2 to \$1.4   |



## Top 10 States by Contract Spending

(billions)

|               |        |
|---------------|--------|
| Texas         | \$58.7 |
| Virginia      | \$46.8 |
| California    | \$41.2 |
| Connecticut   | \$24.3 |
| Florida       | \$22.9 |
| Maryland      | \$18.3 |
| Pennsylvania  | \$18.2 |
| Massachusetts | \$15.0 |
| Arizona       | \$14.5 |
| New York      | \$11.7 |

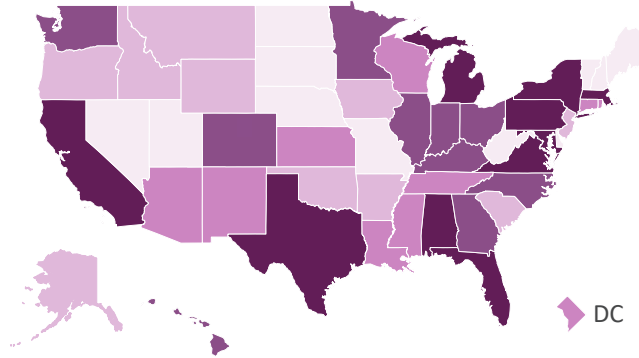
Data sources: DoD's Defense Manpower Data Center; DoD's Product Service Code Selection Tool; USAspending.gov; U.S. Bureau of Economic Analysis; U.S. Census Bureau; and U.S. Department of Housing and Urban Development.

# UNITED STATES

FISCAL YEAR 2023

## Grant Spending

| Millions |                  |
|----------|------------------|
|          | \$345 to \$1,353 |
|          | \$144 to \$281   |
|          | \$108 to \$143   |
|          | \$68 to \$105    |
|          | \$35 to \$67     |

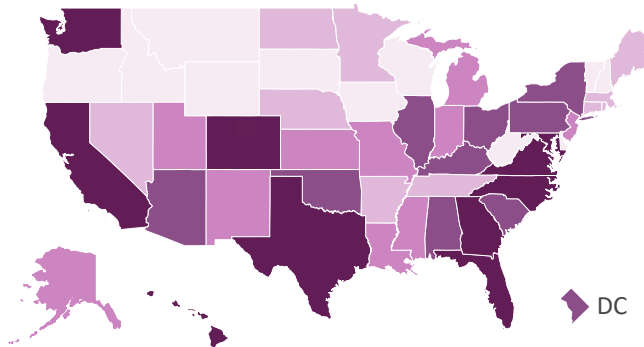


## Top 10 States by Grant Spending (millions)

|               |         |
|---------------|---------|
| California    | \$1,353 |
| Maryland      | \$782   |
| Michigan      | \$696   |
| Massachusetts | \$530   |
| Pennsylvania  | \$416   |
| Virginia      | \$405   |
| Texas         | \$393   |
| Florida       | \$374   |
| New York      | \$372   |
| Alabama       | \$345   |

## Personnel Spending

| Billions |                 |
|----------|-----------------|
|          | \$4.0 to \$21.3 |
|          | \$2.3 to \$3.8  |
|          | \$1.5 to \$2.2  |
|          | \$0.7 to \$1.4  |
|          | \$0.2 to \$0.6  |

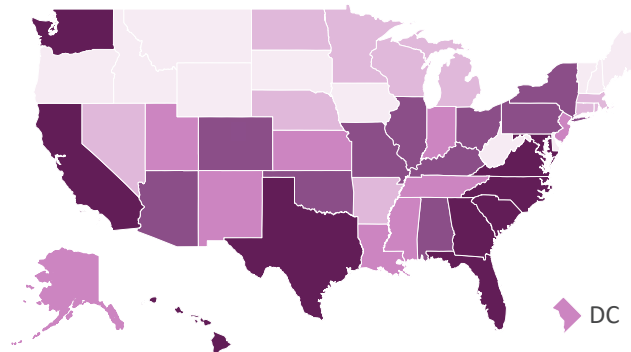


## Top 10 States by Personnel Spending (billions)

|                |        |
|----------------|--------|
| Virginia       | \$21.3 |
| California     | \$18.2 |
| Texas          | \$12.5 |
| Florida        | \$8.9  |
| Maryland       | \$8.7  |
| North Carolina | \$7.8  |
| Washington     | \$7.7  |
| Georgia        | \$7.5  |
| Hawaii         | \$6.2  |
| Colorado       | \$4.0  |

## Personnel Numbers

| Thousands |           |
|-----------|-----------|
|           | 68 to 270 |
|           | 39 to 59  |
|           | 25 to 37  |
|           | 13 to 25  |
|           | 4 to 13   |



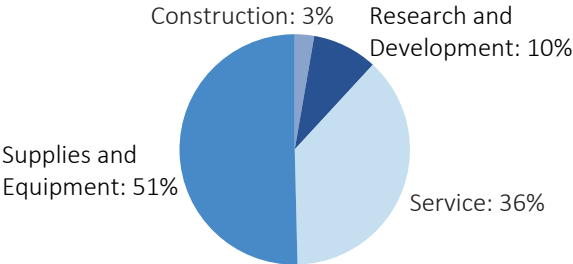
## Top 10 States by Personnel Numbers (thousands)

|                |     |
|----------------|-----|
| California     | 270 |
| Virginia       | 247 |
| Texas          | 212 |
| North Carolina | 132 |
| Florida        | 131 |
| Georgia        | 126 |
| Washington     | 105 |
| Maryland       | 93  |
| Hawaii         | 73  |
| South Carolina | 68  |

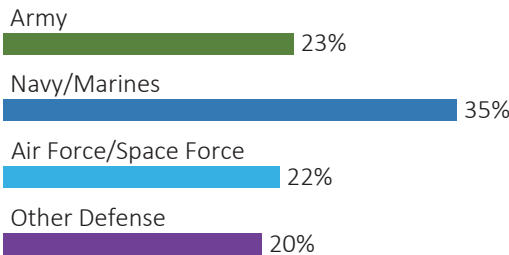
# UNITED STATES

|                                 |                       |                                |                                          |                                      |                                           |                                        |
|---------------------------------|-----------------------|--------------------------------|------------------------------------------|--------------------------------------|-------------------------------------------|----------------------------------------|
| <b>\$609.2 B</b><br>TOTAL SPENT | <b>2.2%</b><br>OF GDP | <b>\$1,819</b><br>PER RESIDENT | <b>\$431.4 B</b><br>CONTRACT<br>SPENDING | <b>\$10.4 B</b><br>GRANT<br>SPENDING | <b>\$167.4 B</b><br>PERSONNEL<br>SPENDING | <b>2.6 M</b><br>NUMBER OF<br>PERSONNEL |
| <b>DEFENSE CONTRACTS</b>        |                       |                                |                                          |                                      |                                           |                                        |

## By Type



## By Service



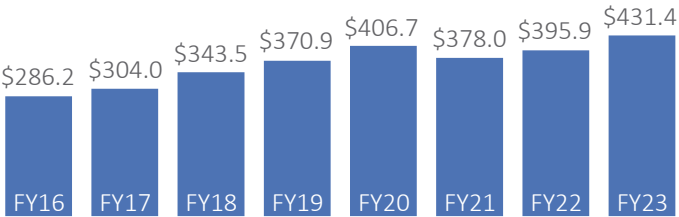
## Top Defense Contractors

(B = billions)

|                       |        |
|-----------------------|--------|
| Lockheed Martin       | \$61.4 |
| RTX Corporation       | \$24.1 |
| General Dynamics      | \$22.9 |
| Boeing                | \$20.1 |
| Northrop Grumman      | \$16.3 |
| Huntington Ingalls    | \$10.5 |
| Humana                | \$7.8  |
| L3Harris Technologies | \$7.5  |
| BAE Systems           | \$7.0  |
| Cencora               | \$4.4  |

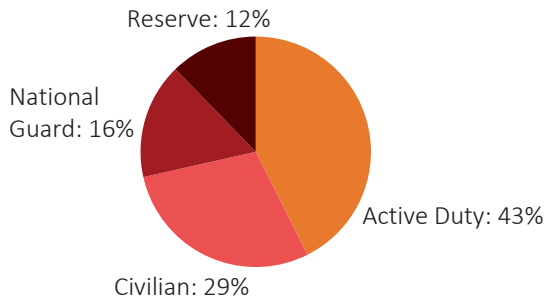
## Contract Awards Performed

(By Fiscal Year, billions)

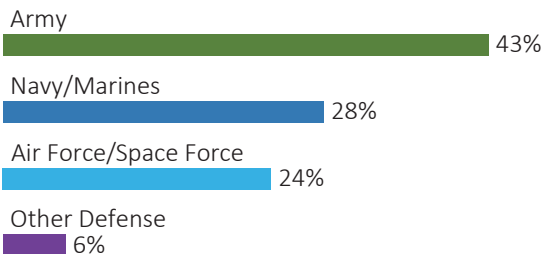


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$167.4 BILLION**  
TOTAL PAYROLL

**2,576,557**  
TOTAL PERSONNEL

## Top Defense Personnel Locations

| County           | Active Duty | Civilian | National Guard | Reserve | Total   |
|------------------|-------------|----------|----------------|---------|---------|
| San Diego, CA    | 80,352      | 23,316   | 990            | 7,987   | 112,645 |
| Bexar, TX        | 32,746      | 22,968   | 2,812          | 9,168   | 67,694  |
| Honolulu, HI     | 37,364      | 20,048   | 4,619          | 3,919   | 65,950  |
| Norfolk City, VA | 46,440      | 17,279   | 299            | 1,017   | 65,035  |
| Cumberland, NC   | 44,285      | 10,229   | 600            | 2,143   | 57,257  |
| El Paso, CO      | 29,850      | 9,236    | 1,005          | 4,728   | 44,819  |
| Pierce, WA       | 29,129      | 6,786    | 2,977          | 4,999   | 43,891  |
| Bell, TX         | 33,200      | 4,991    | 1,008          | 877     | 40,076  |
| Onslow, NC       | 32,499      | 3,935    | 124            | 450     | 37,008  |
| El Paso, TX      | 23,474      | 3,846    | 1,152          | 1,872   | 30,344  |

# UNITED STATES

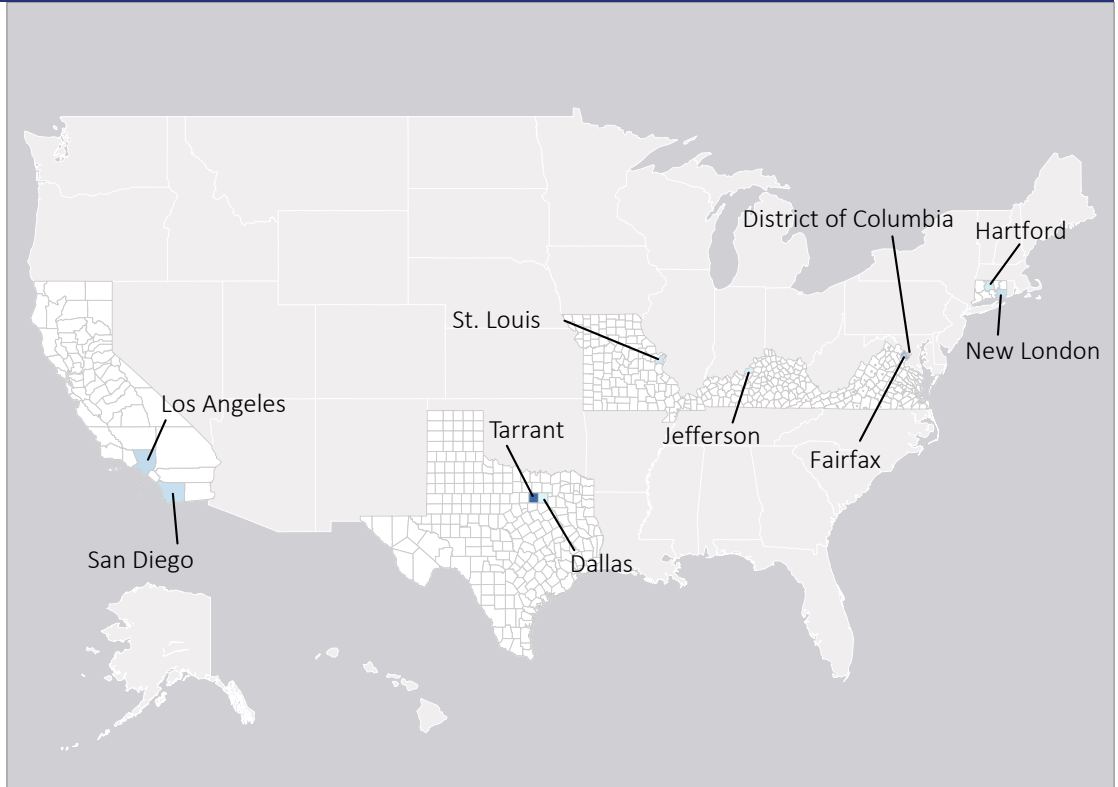
FISCAL YEAR 2023



## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(B = billions)

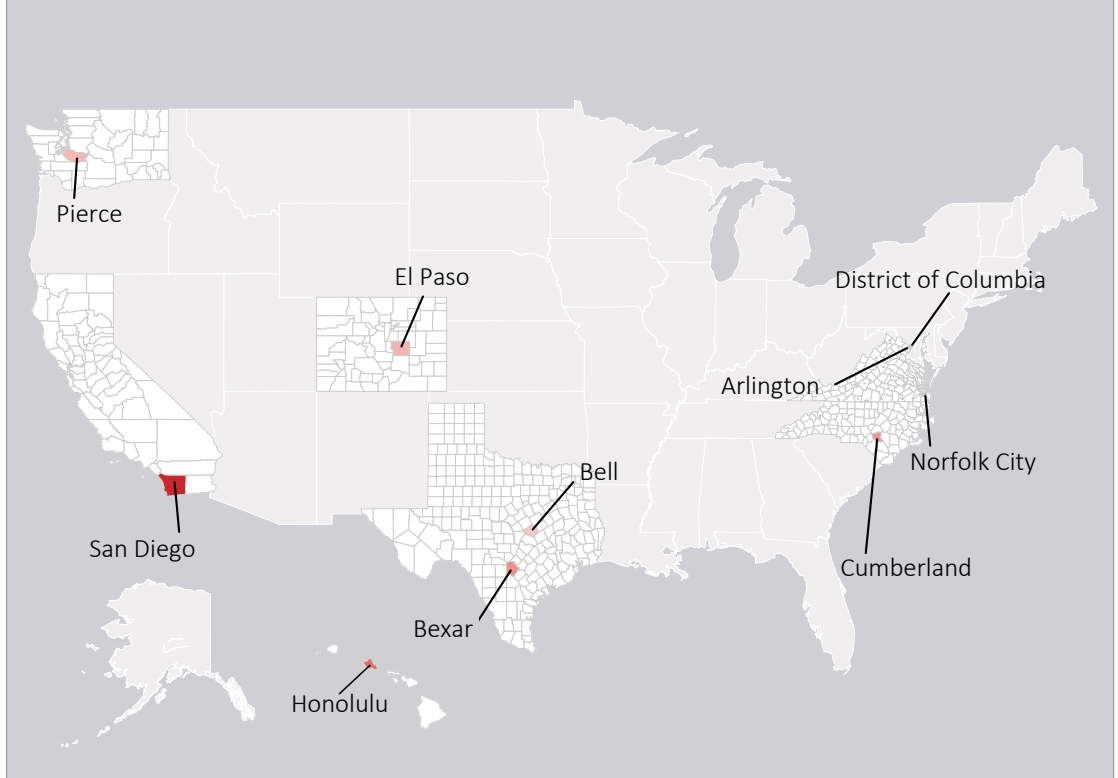
|                      |                 |
|----------------------|-----------------|
| Tarrant, TX          | <b>\$33.5 B</b> |
| Fairfax, VA          | <b>\$18.3 B</b> |
| Los Angeles, CA      | <b>\$12.0 B</b> |
| San Diego, CA        | <b>\$10.9 B</b> |
| New London, CT       | <b>\$10.7 B</b> |
| St. Louis, MO        | <b>\$9.4 B</b>  |
| Hartford, CT         | <b>\$8.8 B</b>  |
| Jefferson, KY        | <b>\$8.1 B</b>  |
| Dallas, TX           | <b>\$7.6 B</b>  |
| District of Columbia | <b>\$7.5 B</b>  |



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(B = billions)

|                      |                |
|----------------------|----------------|
| San Diego, CA        | <b>\$7.7 B</b> |
| Honolulu, HI         | <b>\$5.6 B</b> |
| Norfolk City, VA     | <b>\$5.1 B</b> |
| Bexar, TX            | <b>\$4.5 B</b> |
| Cumberland, NC       | <b>\$4.3 B</b> |
| El Paso, CO          | <b>\$3.3 B</b> |
| Pierce, WA           | <b>\$3.1 B</b> |
| District of Columbia | <b>\$2.7 B</b> |
| Bell, TX             | <b>\$2.6 B</b> |
| Arlington, VA        | <b>\$2.4 B</b> |



■ AF Active 
 ▣ AF Guard 
 □ AF Reserve 
 ● Army Active 
 ⊕ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ✱ WHS



# ALABAMA

**#14**  
\$14.4 B SPENT  
IN STATE

**#9**  
4.8% OF  
STATE GDP

**2.4%**  
OF TOTAL U.S.  
DEFENSE SPENDING

**\$2,815**  
PER  
RESIDENT

**#13**  
\$10.4 B CONTRACT  
SPENDING

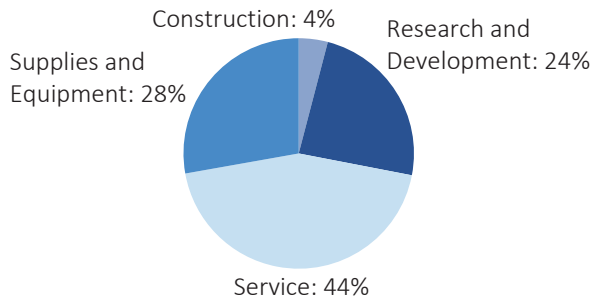
**#10**  
\$345.3 M GRANT  
SPENDING

**#12**  
\$3.6 B PERSONNEL  
SPENDING

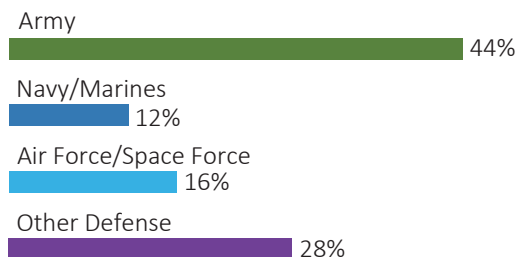
**#18**  
50,195 NUMBER  
OF PERSONNEL

## DEFENSE CONTRACTS

### By Type



### By Service



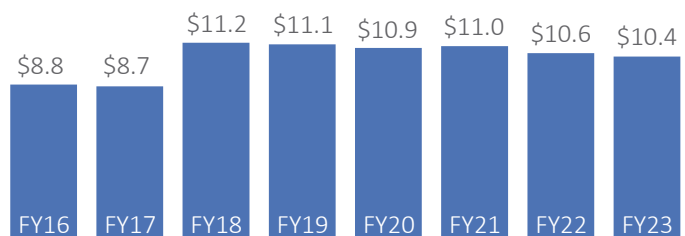
### Top Defense Contractors

(M = millions, B = billions)

|                               |           |
|-------------------------------|-----------|
| Lockheed Martin               | \$1.1 B   |
| M1 Support Services           | \$541.2 M |
| Torch Technologies            | \$513.7 M |
| Boeing                        | \$452.7 M |
| Defense Systems and Solutions | \$356.2 M |
| Austal                        | \$355.5 M |
| Northrop Grumman              | \$341.0 M |
| Dell                          | \$333.4 M |
| Parsons Corp.                 | \$257.5 M |
| BAE Systems                   | \$218.4 M |

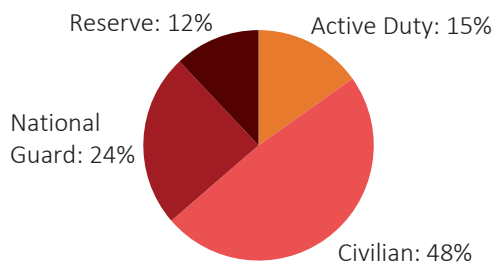
### Contract Awards Performed

(By Fiscal Year, billions)

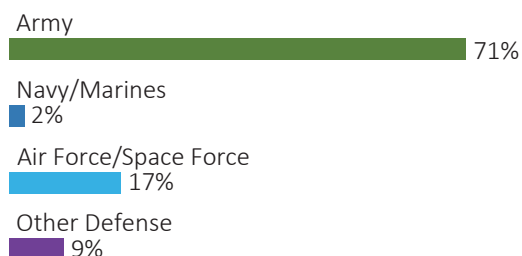


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$3.6 BILLION**  
TOTAL PAYROLL

**50,195**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County     | Active Duty | Civilian | National Guard | Reserve | Total  |
|------------|-------------|----------|----------------|---------|--------|
| Madison    | 680         | 14,111   | 444            | 669     | 15,904 |
| Montgomery | 2,536       | 3,139    | 2,577          | 1,984   | 10,236 |
| Dale       | 3,830       | 2,174    | ND             | 93      | ND     |
| Calhoun    | 38          | 2,933    | 936            | 341     | 4,248  |
| Jefferson  | 230         | 376      | 1,982          | 1,394   | 3,982  |
| Mobile     | 61          | 854      | 695            | 692     | 2,302  |
| Tuscaloosa | 25          | 89       | 274            | 259     | 647    |
| Houston    | ND          | 41       | 317            | 102     | ND     |
| Lee        | 71          | 24       | 143            | 225     | 463    |
| Coffee     | ND          | 151      | 278            | 0       | ND     |

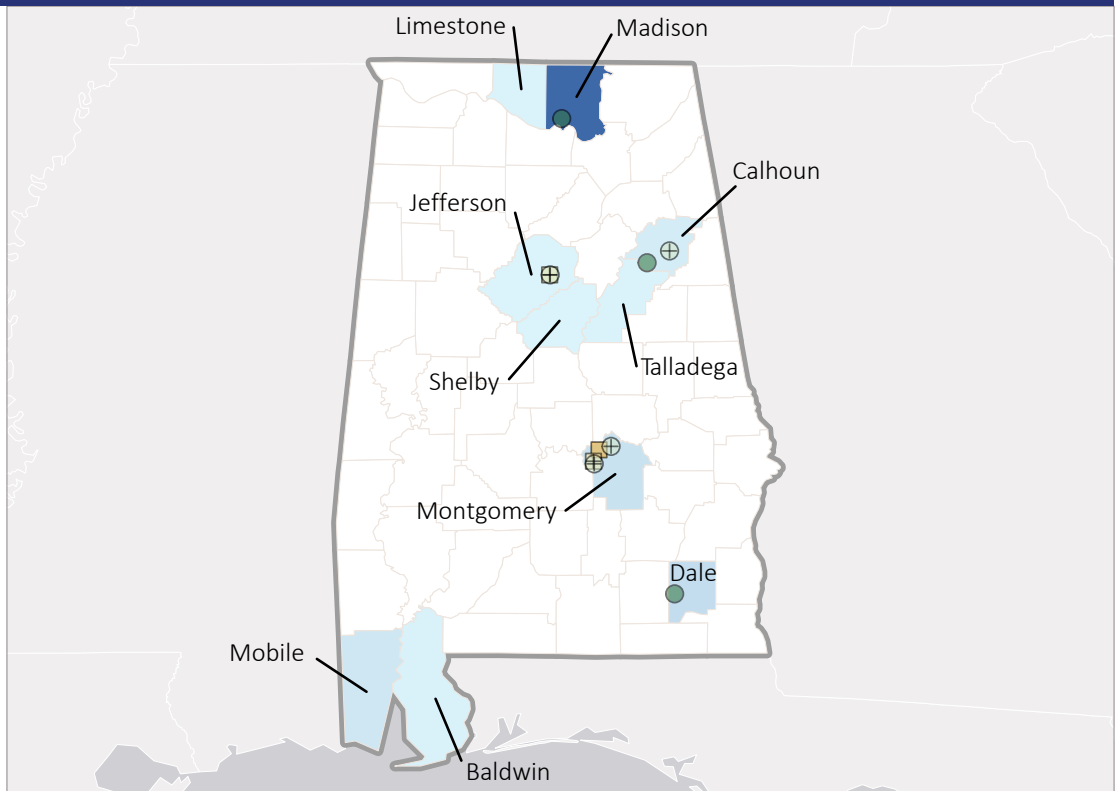




### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

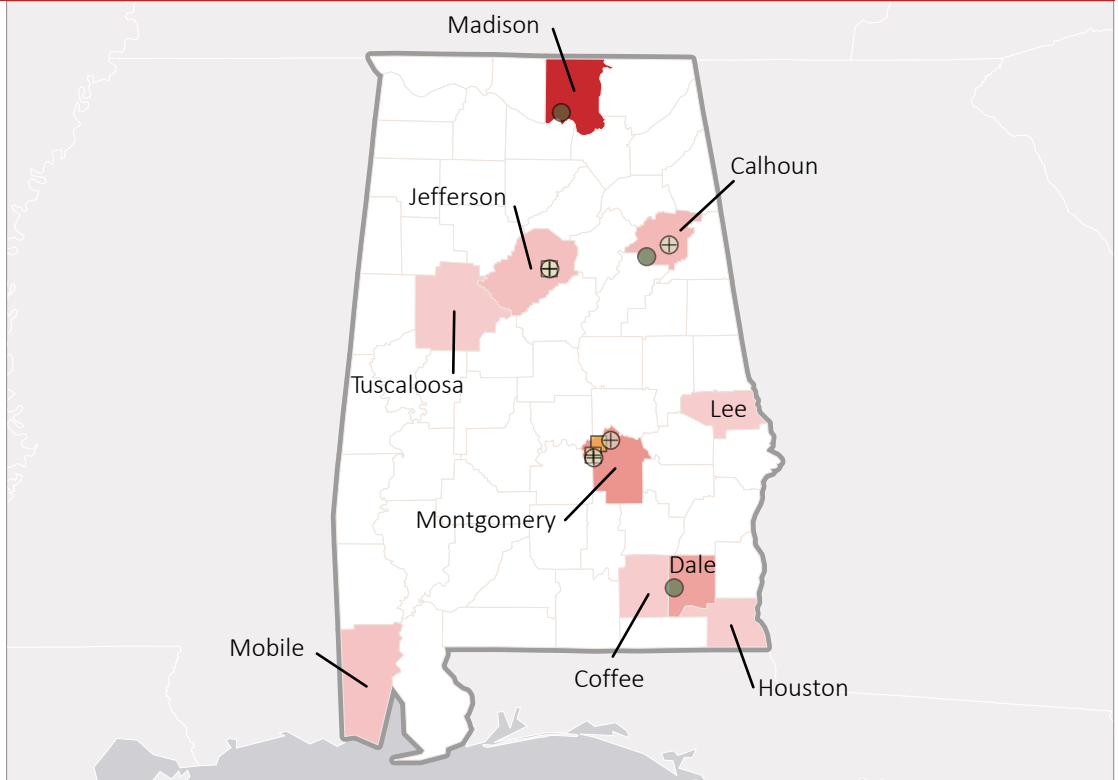
|            |           |
|------------|-----------|
| Madison    | \$6.8 B   |
| Dale       | \$1.1 B   |
| Montgomery | \$850.4 M |
| Mobile     | \$597.9 M |
| Calhoun    | \$364.8 M |
| Baldwin    | \$154.6 M |
| Talladega  | \$77.6 M  |
| Limestone  | \$75.9 M  |
| Jefferson  | \$68.5 M  |
| Shelby     | \$51.0 M  |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

|            |           |
|------------|-----------|
| Madison    | \$1.8 B   |
| Montgomery | \$667.5 M |
| Dale       | \$496.1 M |
| Calhoun    | \$240.0 M |
| Jefferson  | \$156.6 M |
| Mobile     | \$113.9 M |
| Tuscaloosa | \$18.4 M  |
| Coffee     | \$16.7 M  |
| Lee        | \$15.3 M  |
| Houston    | \$11.9 M  |

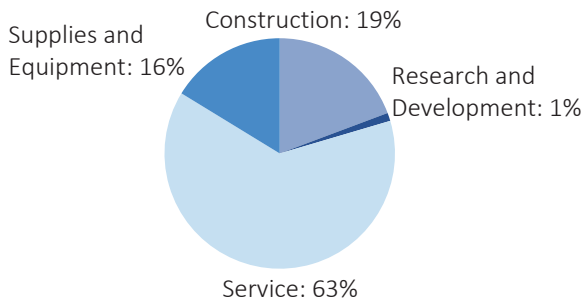


# ALASKA

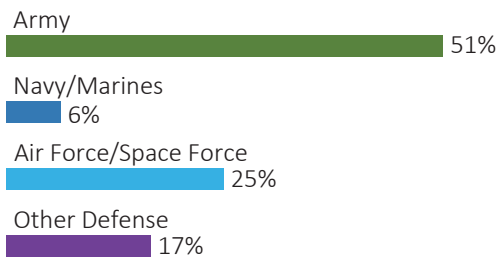
|                                         |                                   |                                                  |                                   |                                            |                                           |                                             |                                             |
|-----------------------------------------|-----------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|-------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>#30</b><br>\$4.7 B SPENT<br>IN STATE | <b>#4</b><br>7.0% OF<br>STATE GDP | <b>0.8%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$6,405</b><br>PER<br>RESIDENT | <b>#34</b><br>\$2.4 B CONTRACT<br>SPENDING | <b>#31</b><br>\$105.3 M GRANT<br>SPENDING | <b>#21</b><br>\$2.2 B PERSONNEL<br>SPENDING | <b>#26</b><br>29,587 NUMBER<br>OF PERSONNEL |
|-----------------------------------------|-----------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|-------------------------------------------|---------------------------------------------|---------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



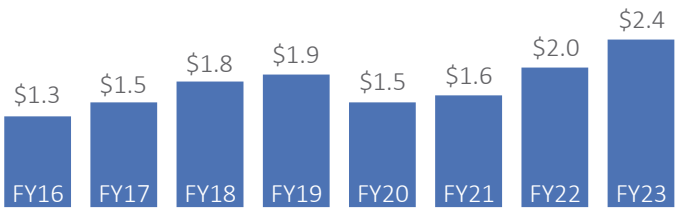
### Top Defense Contractors

(M = millions)

|                                           |           |
|-------------------------------------------|-----------|
| Arctic Slope Regional Corp.               | \$389.5 M |
| Doyon, Ltd.                               | \$107.4 M |
| Siemens                                   | \$76.5 M  |
| Kiewit Corporation                        | \$68.1 M  |
| Triton Marine                             | \$67.9 M  |
| Chugach Alaska Corp.                      | \$65.5 M  |
| APTIM-Amentum Alaska Decommissioning, LLC | \$65.3 M  |
| The Aleut Corporation                     | \$44.3 M  |
| Unit Co.                                  | \$41.5 M  |
| Koniag, Inc.                              | \$41.0 M  |

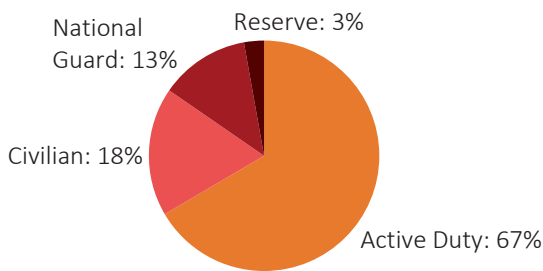
### Contract Awards Performed

(By Fiscal Year, billions)

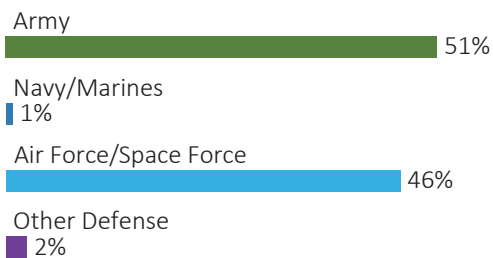


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$2.2 BILLION**  
TOTAL PAYROLL

**29,587**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County               | Active Duty | Civilian | National Guard | Reserve | Total  |
|----------------------|-------------|----------|----------------|---------|--------|
| Anchorage            | 11,592      | 3,179    | 2,623          | 742     | 18,136 |
| Fairbanks North Star | 7,915       | 1,772    | 768            | 74      | 10,529 |
| Southeast Fairbanks  | 21          | 308      | 203            | 0       | 532    |
| Denali               | 17          | 36       | 110            | 0       | 163    |
| Kodiak Island        | 20          | 21       | ND             | 0       | ND     |
| Matanuska-Susitna    | ND          | ND       | 12             | 0       | ND     |
| Juneau               | ND          | ND       | ND             | 0       | ND     |
| Kenai Peninsula      | ND          | ND       | ND             | 0       | ND     |
| Ketchikan Gateway    | 0           | ND       | 0              | 0       | ND     |
| Bethel               | 0           | 0        | ND             | 0       | ND     |

### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

|                      |                  |
|----------------------|------------------|
| Anchorage            | <b>\$1.4 B</b>   |
| Fairbanks North Star | <b>\$570.6 M</b> |
| Southeast Fairbanks  | <b>\$121.7 M</b> |
| Denali               | <b>\$103.0 M</b> |
| North Slope          | <b>\$38.4 M</b>  |
| Aleutians East       | <b>\$32.7 M</b>  |
| Aleutians West       | <b>\$32.7 M</b>  |
| Sitka                | <b>\$11.9 M</b>  |
| Kenai Peninsula      | <b>\$11.1 M</b>  |
| Kodiak Island        | <b>\$9.4 M</b>   |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(K = thousands, M = millions, B = billions)

|                      |                  |
|----------------------|------------------|
| Anchorage            | <b>\$1.3 B</b>   |
| Fairbanks North Star | <b>\$794.2 M</b> |
| Southeast Fairbanks  | <b>\$50.1 M</b>  |
| Denali               | <b>\$16.6 M</b>  |
| Kodiak Island        | <b>\$3.6 M</b>   |
| Matanuska-Susitna    | <b>\$1.6 M</b>   |
| Juneau               | <b>\$944.9 K</b> |
| Kenai Peninsula      | <b>\$934.9 K</b> |
| Ketchikan Gateway    | <b>\$354.7 K</b> |
| North Slope          | <b>\$88.2 K</b>  |



■ AF Active 
 ▣ AF Guard 
 □ AF Reserve 
 ● Army Active 
 ⊕ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ✱ WHS

# ARIZONA

**#8**  
\$17.0 B SPENT  
IN STATE

**#12**  
3.3% OF  
STATE GDP

**2.8%**  
OF TOTAL U.S.  
DEFENSE SPENDING

**\$2,285**  
PER  
RESIDENT

**#9**  
\$14.5 B CONTRACT  
SPENDING

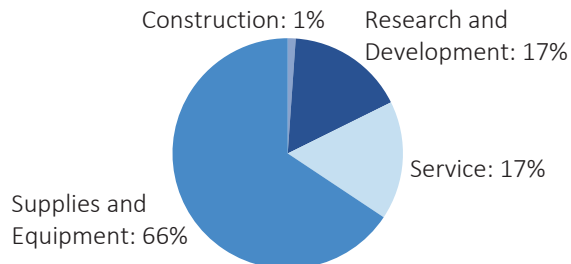
**#21**  
\$142.9 M GRANT  
SPENDING

**#20**  
\$2.3 B PERSONNEL  
SPENDING

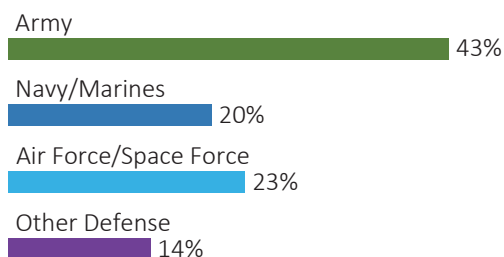
**#19**  
40,952 NUMBER  
OF PERSONNEL

## DEFENSE CONTRACTS

### By Type



### By Service



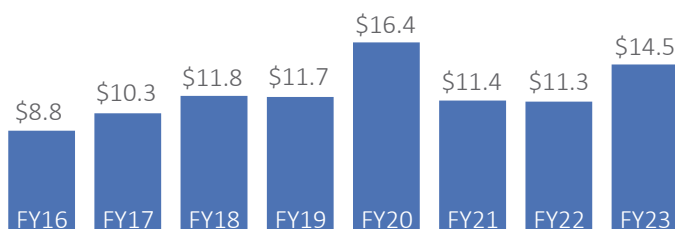
### Top Defense Contractors

(M = millions, B = billions)

|                                     |           |
|-------------------------------------|-----------|
| RTX Corporation                     | \$5.3 B   |
| Boeing                              | \$2.8 B   |
| Raytheon/Lockheed Martin Javelin JV | \$1.5 B   |
| Northrop Grumman                    | \$1.2 B   |
| Honeywell                           | \$870.5 M |
| General Dynamics                    | \$411.7 M |
| Iridium Communications, Inc.        | \$114.3 M |
| Trax International                  | \$110.2 M |
| Nammo AS                            | \$105.0 M |
| Jacobs                              | \$100.5 M |

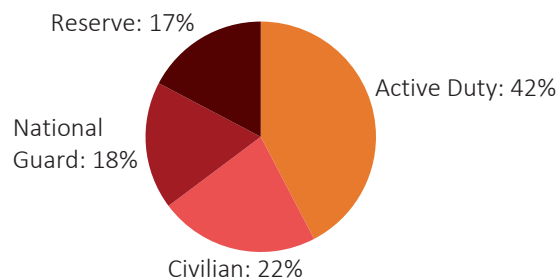
### Contract Awards Performed

(By Fiscal Year, billions)



## DEFENSE PERSONNEL

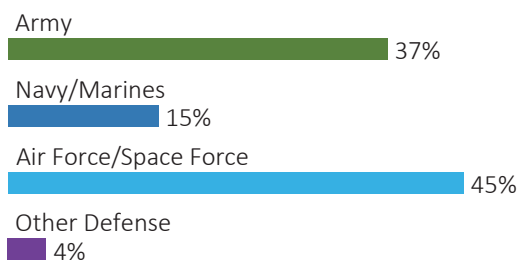
### Allocations, By Type



**\$2.3 BILLION**  
TOTAL PAYROLL

**40,952**  
TOTAL PERSONNEL

### Allocations, By Service



### Top Defense Personnel Locations

| County   | Active Duty | Civilian | National Guard | Reserve | Total  |
|----------|-------------|----------|----------------|---------|--------|
| Maricopa | 4,886       | 2,384    | 3,570          | 4,877   | 15,717 |
| Pima     | 5,950       | 2,742    | 2,446          | 1,572   | 12,710 |
| Cochise  | 2,876       | 2,542    | 112            | 192     | 5,722  |
| Yuma     | 3,237       | 1,300    | 42             | 33      | 4,612  |
| Pinal    | ND          | 134      | 523            | 410     | ND     |
| Coconino | 17          | 38       | 323            | ND      | ND     |
| Yavapai  | 17          | ND       | 166            | 0       | ND     |
| Navajo   | ND          | ND       | 25             | 0       | ND     |
| Graham   | 0           | 0        | 25             | 0       | 25     |
| Mohave   | ND          | ND       | 0              | 0       | ND     |



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Pima  
**\$7.3 B**

Maricopa  
**\$6.3 B**

Cochise  
**\$608.5 M**

Yuma  
**\$231.6 M**

Coconino  
**\$21.7 M**

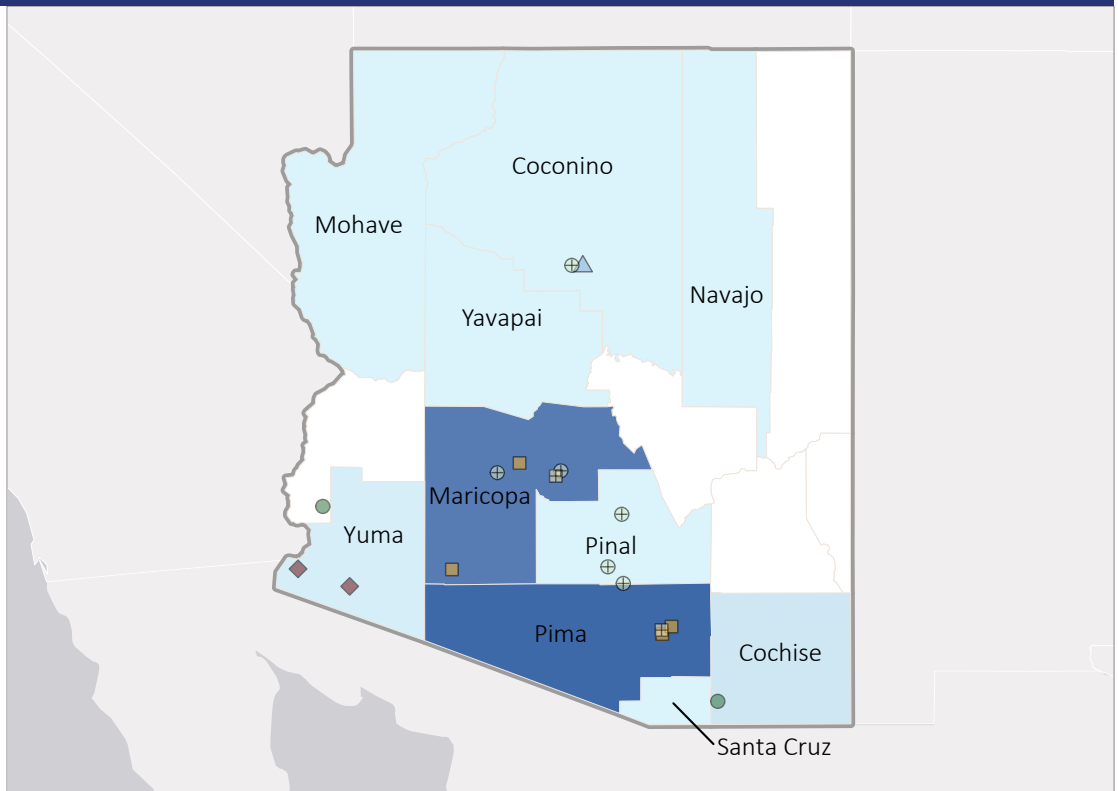
Pinal  
**\$12.1 M**

Yavapai  
**\$6.8 M**

Santa Cruz  
**\$3.4 M**

Mohave  
**\$1.6 M**

Navajo  
**\$1.5 M**



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(K = thousands, M = millions)

Pima  
**\$789.3 M**

Maricopa  
**\$769.7 M**

Cochise  
**\$449.7 M**

Yuma  
**\$262.9 M**

Pinal  
**\$32.5 M**

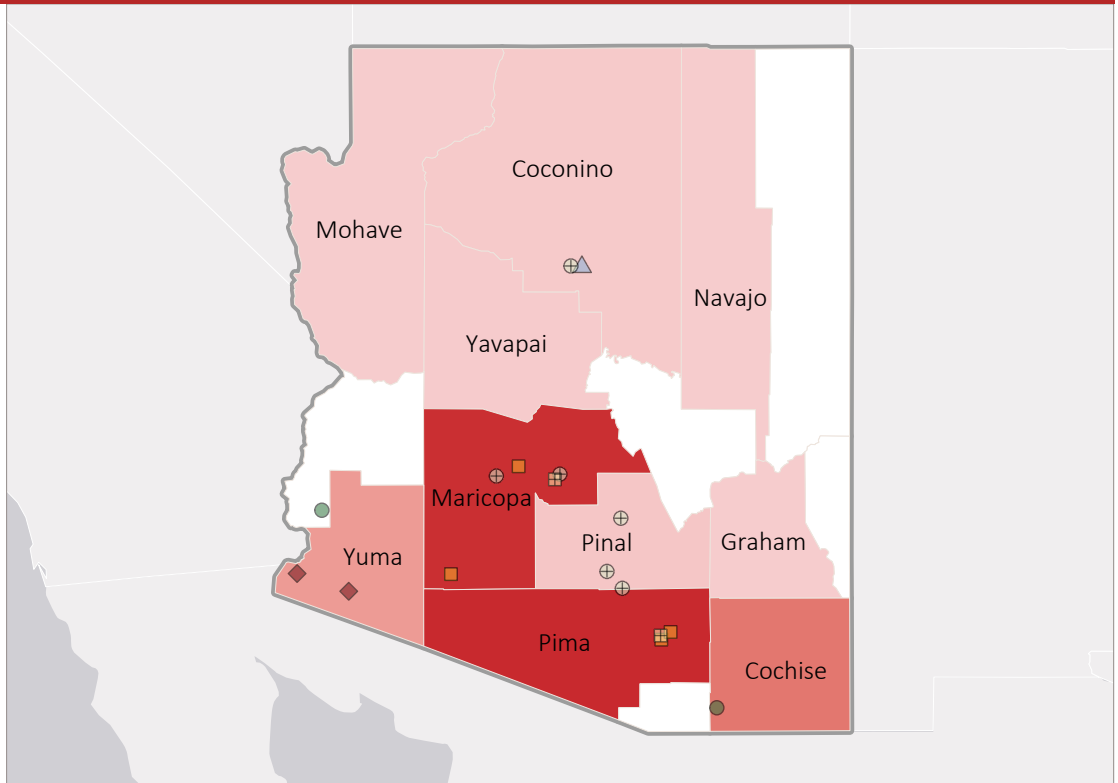
Coconino  
**\$12.2 M**

Yavapai  
**\$5.5 M**

Graham  
**\$1.0 M**

Navajo  
**\$915.9 K**

Mohave  
**\$688.5 K**

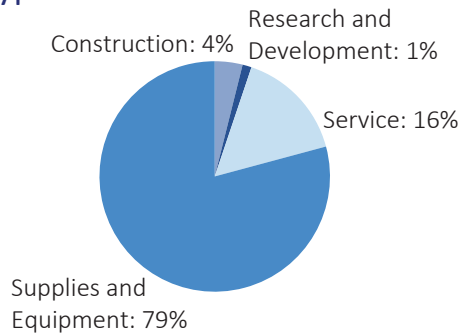


# ARKANSAS

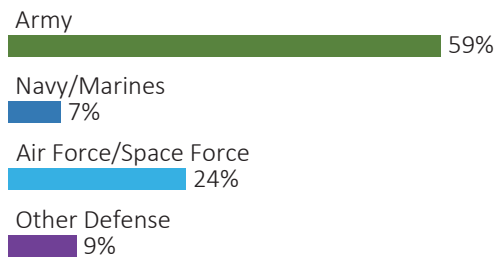
|                                         |                                    |                                                  |                                 |                                            |                                          |                                             |                                             |
|-----------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>#43</b><br>\$1.7 B SPENT<br>IN STATE | <b>#44</b><br>1.0% OF<br>STATE GDP | <b>0.3%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$570</b><br>PER<br>RESIDENT | <b>#43</b><br>\$0.9 B CONTRACT<br>SPENDING | <b>#36</b><br>\$84.5 M GRANT<br>SPENDING | <b>#38</b><br>\$0.8 B PERSONNEL<br>SPENDING | <b>#35</b><br>17,770 NUMBER<br>OF PERSONNEL |
|-----------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|---------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



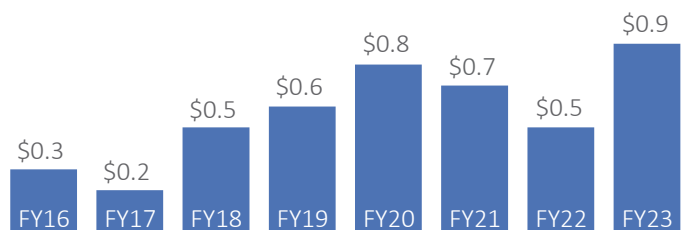
### Top Defense Contractors

(M = millions)

|                                |           |
|--------------------------------|-----------|
| L3Harris Technologies          | \$260.9 M |
| General Dynamics               | \$157.2 M |
| TransDigm Group                | \$63.9 M  |
| Ducommun, Inc.                 | \$36.7 M  |
| Sig Sauer, Inc.                | \$35.0 M  |
| HGL Construction, Inc.         | \$22.1 M  |
| Fort Smith Regional Airport    | \$19.0 M  |
| Ahtna-CDM Smith JV             | \$18.9 M  |
| Kimball & Thompson Produce Co. | \$13.3 M  |
| Stryten Energy, LLC            | \$11.6 M  |

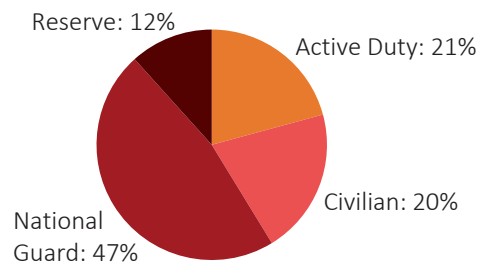
### Contract Awards Performed

(By Fiscal Year, billions)



## DEFENSE PERSONNEL

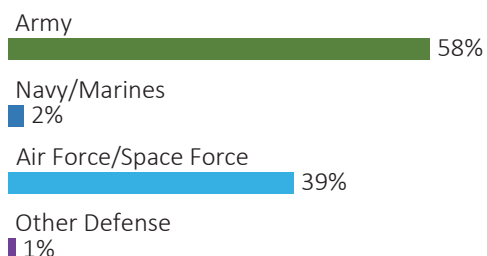
### Allocations, By Type



**\$807.3 MILLION**  
TOTAL PAYROLL

**17,770**  
TOTAL PERSONNEL

### Allocations, By Service



### Top Defense Personnel Locations

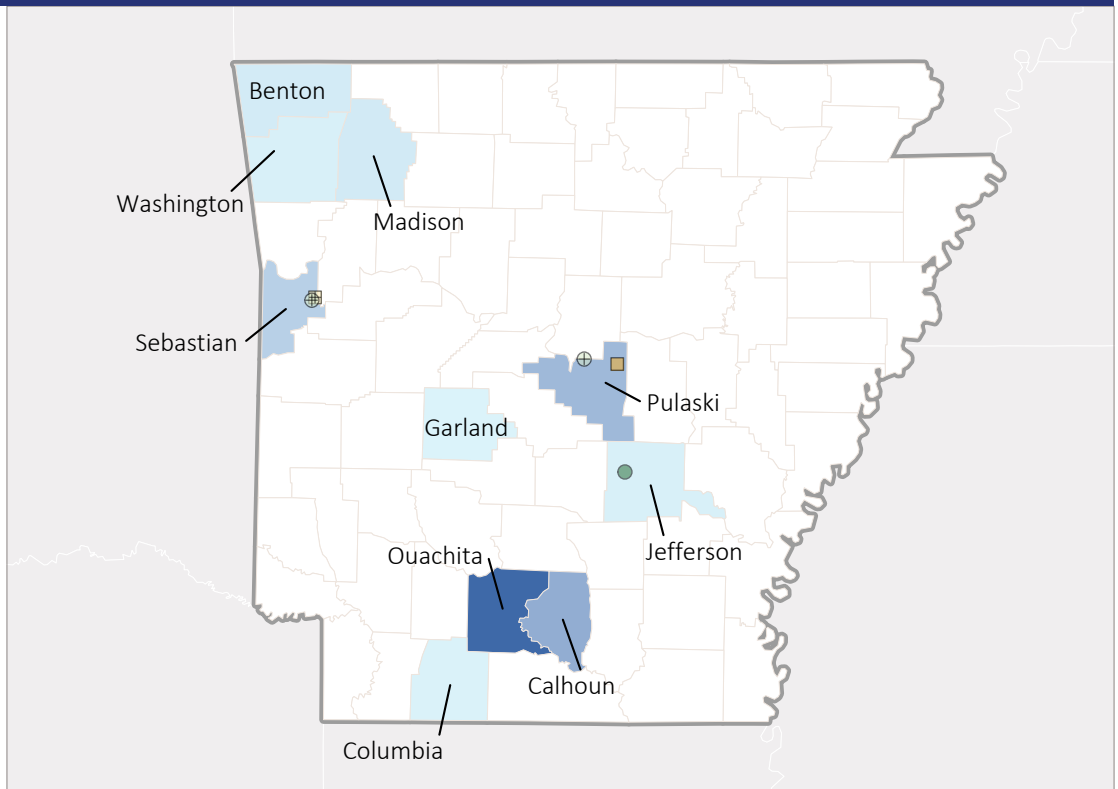
| County     | Active Duty | Civilian | National Guard | Reserve | Total  |
|------------|-------------|----------|----------------|---------|--------|
| Pulaski    | 3,540       | 1,997    | 3,109          | 1,370   | 10,016 |
| Sebastian  | 14          | 328      | 1,330          | 88      | 1,760  |
| Jefferson  | 13          | 680      | 107            | ND      | ND     |
| Benton     | ND          | 45       | 601            | 114     | ND     |
| Craighead  | 13          | 20       | 248            | 89      | 370    |
| Washington | 27          | ND       | 292            | ND      | ND     |
| White      | ND          | 16       | 245            | 0       | ND     |
| Faulkner   | ND          | 30       | 87             | 138     | ND     |
| Garland    | ND          | 67       | 31             | 83      | ND     |
| Pope       | ND          | 59       | 108            | 11      | ND     |



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions)

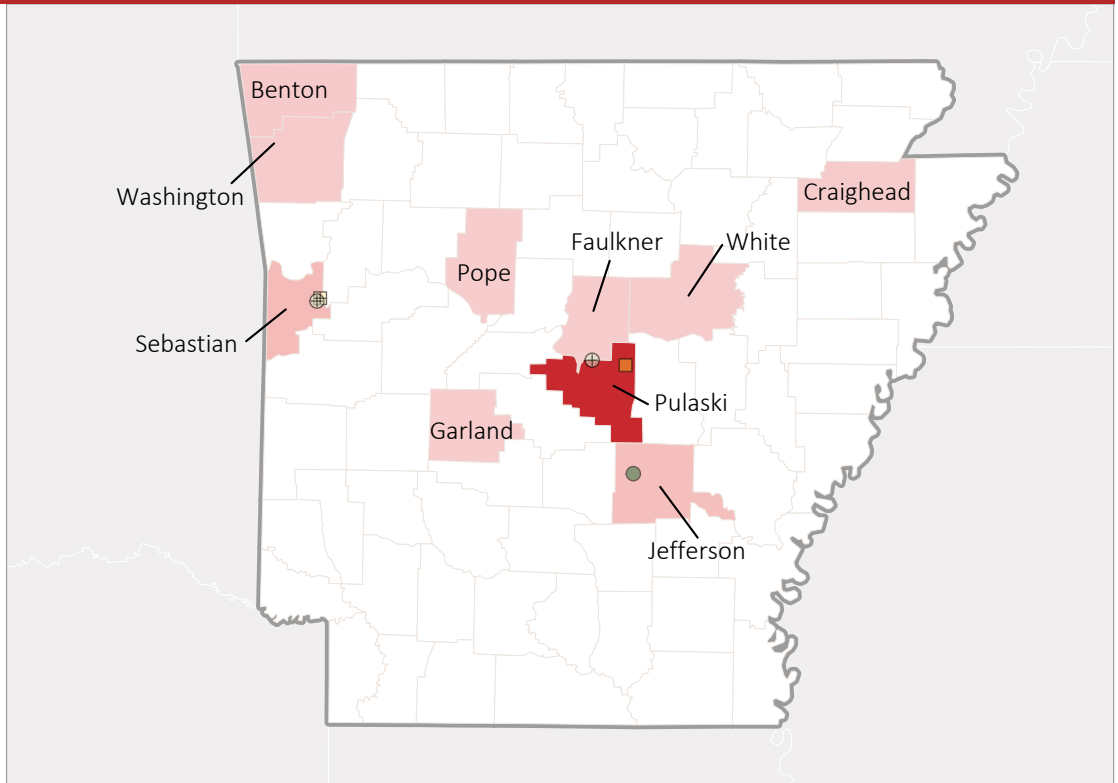
|            |           |
|------------|-----------|
| Ouachita   | \$334.3 M |
| Calhoun    | \$166.3 M |
| Pulaski    | \$139.5 M |
| Sebastian  | \$85.5 M  |
| Madison    | \$29.1 M  |
| Benton     | \$26.1 M  |
| Washington | \$15.4 M  |
| Jefferson  | \$15.0 M  |
| Columbia   | \$11.3 M  |
| Garland    | \$8.7 M   |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

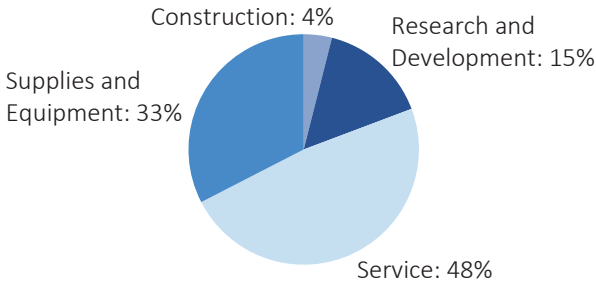
|            |           |
|------------|-----------|
| Pulaski    | \$535.7 M |
| Sebastian  | \$66.9 M  |
| Jefferson  | \$54.6 M  |
| Benton     | \$14.4 M  |
| Craighead  | \$10.6 M  |
| Washington | \$9.7 M   |
| White      | \$9.6 M   |
| Garland    | \$7.8 M   |
| Pope       | \$7.4 M   |
| Faulkner   | \$7.1 M   |



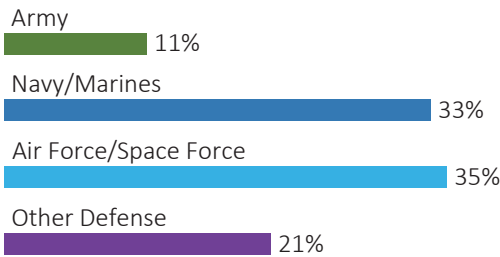
# CALIFORNIA

|                                         |                                    |                                                   |                                   |                                            |                                        |                                             |                                             |
|-----------------------------------------|------------------------------------|---------------------------------------------------|-----------------------------------|--------------------------------------------|----------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>#3</b><br>\$60.8 B SPENT<br>IN STATE | <b>#29</b><br>1.6% OF<br>STATE GDP | <b>10.0%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$1,561</b><br>PER<br>RESIDENT | <b>#3</b><br>\$41.2 B CONTRACT<br>SPENDING | <b>#1</b><br>\$1.4 B GRANT<br>SPENDING | <b>#2</b><br>\$18.2 B PERSONNEL<br>SPENDING | <b>#1</b><br>269,920 NUMBER<br>OF PERSONNEL |
| <b>DEFENSE CONTRACTS</b>                |                                    |                                                   |                                   |                                            |                                        |                                             |                                             |

## By Type



## By Service



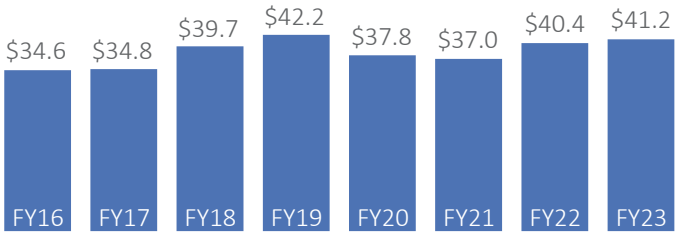
## Top Defense Contractors

(M = millions, B = billions)

|                  |           |
|------------------|-----------|
| Northrop Grumman | \$3.8 B   |
| Centene Corp.    | \$3.2 B   |
| Lockheed Martin  | \$2.4 B   |
| Boeing           | \$2.1 B   |
| RTX Corporation  | \$1.8 B   |
| General Atomics  | \$1.8 B   |
| General Dynamics | \$1.3 B   |
| Aerospace Corp.  | \$1.0 B   |
| SpaceX           | \$853.1 M |
| Vitol            | \$565.3 M |

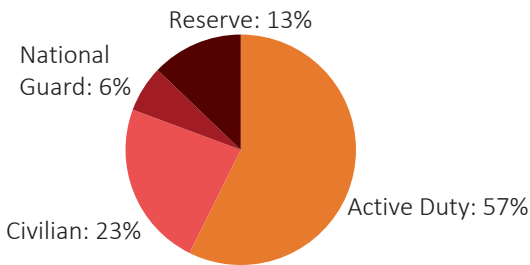
## Contract Awards Performed

(By Fiscal Year, billions)

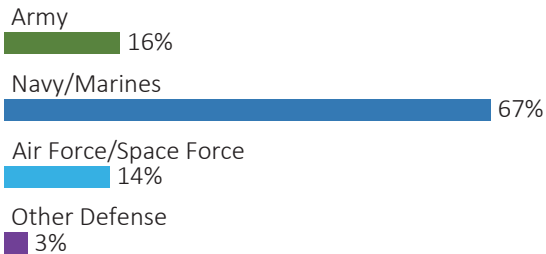


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$18.2 BILLION**  
TOTAL PAYROLL

**269,920**  
TOTAL PERSONNEL

## Top Defense Personnel Locations

| County         | Active Duty | Civilian | National Guard | Reserve | Total   |
|----------------|-------------|----------|----------------|---------|---------|
| San Diego      | 80,352      | 23,316   | 990            | 7,987   | 112,645 |
| San Bernardino | 11,720      | 3,158    | 683            | 378     | 15,939  |
| Ventura        | 4,266       | 5,930    | 1,202          | 984     | 12,382  |
| Los Angeles    | 1,321       | 3,368    | 2,842          | 4,383   | 11,914  |
| Solano         | 6,734       | 1,567    | 281            | 3,073   | 11,655  |
| Kern           | 2,529       | 8,453    | 119            | 297     | 11,398  |
| Riverside      | 467         | 2,806    | 1,412          | 4,609   | 9,294   |
| Monterey       | 4,086       | 3,702    | 74             | 305     | 8,167   |
| Kings          | 6,696       | 837      | 0              | 402     | 7,935   |
| Orange         | 478         | 1,117    | 2,252          | 3,656   | 7,503   |





### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

|                |                  |
|----------------|------------------|
| Los Angeles    | <b>\$12.0 B</b>  |
| San Diego      | <b>\$10.9 B</b>  |
| Santa Clara    | <b>\$3.6 B</b>   |
| Sacramento     | <b>\$3.6 B</b>   |
| Orange         | <b>\$2.0 B</b>   |
| Ventura        | <b>\$1.5 B</b>   |
| San Bernardino | <b>\$993.1 M</b> |
| Alameda        | <b>\$932.6 M</b> |
| Kern           | <b>\$918.8 M</b> |
| Santa Barbara  | <b>\$754.2 M</b> |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

|                |                  |
|----------------|------------------|
| San Diego      | <b>\$7.7 B</b>   |
| Ventura        | <b>\$1.1 B</b>   |
| Kern           | <b>\$1.1 B</b>   |
| San Bernardino | <b>\$870.1 M</b> |
| Solano         | <b>\$809.8 M</b> |
| Monterey       | <b>\$718.9 M</b> |
| Los Angeles    | <b>\$682.8 M</b> |
| Kings          | <b>\$541.5 M</b> |
| Riverside      | <b>\$515.5 M</b> |
| Yuba           | <b>\$352.5 M</b> |

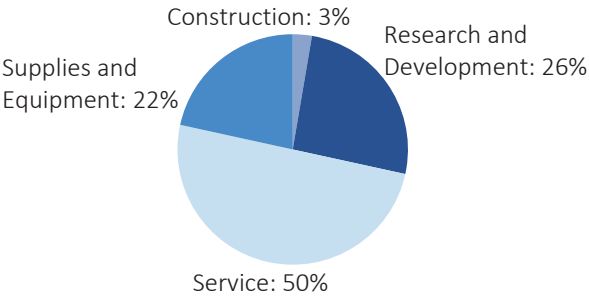


■ AF Active 
 ▣ AF Guard 
 □ AF Reserve 
 ● Army Active 
 ⊕ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ✱ WHS

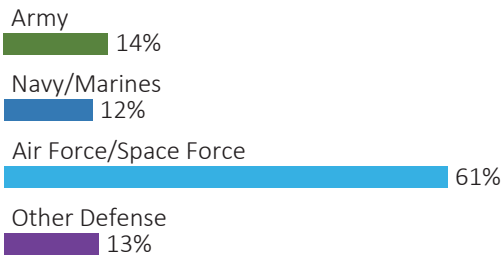
# COLORADO

|                                          |                                    |                                                  |                                   |                                            |                                           |                                             |                                             |
|------------------------------------------|------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|-------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>#16</b><br>\$12.6 B SPENT<br>IN STATE | <b>#17</b><br>2.4% OF<br>STATE GDP | <b>2.1%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$2,142</b><br>PER<br>RESIDENT | <b>#14</b><br>\$8.4 B CONTRACT<br>SPENDING | <b>#16</b><br>\$206.6 M GRANT<br>SPENDING | <b>#10</b><br>\$4.0 B PERSONNEL<br>SPENDING | <b>#14</b><br>57,998 NUMBER<br>OF PERSONNEL |
| <b>DEFENSE CONTRACTS</b>                 |                                    |                                                  |                                   |                                            |                                           |                                             |                                             |

## By Type



## By Service



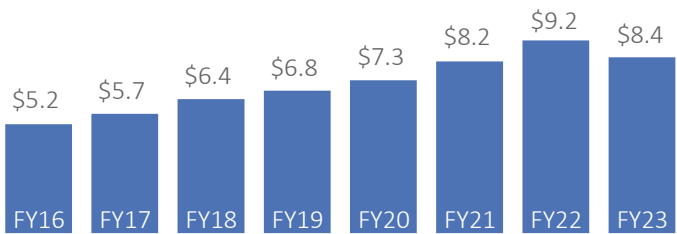
## Top Defense Contractors

(M = millions, B = billions)

|                        |           |
|------------------------|-----------|
| Lockheed Martin        | \$2.1 B   |
| United Launch Alliance | \$1.0 B   |
| Sierra Nevada Corp.    | \$503.9 M |
| Bechtel Group          | \$406.3 M |
| Jacobs                 | \$321.3 M |
| RTX Corporation        | \$292.5 M |
| L3Harris Technologies  | \$257.5 M |
| Ball Corp.             | \$247.0 M |
| Northrop Grumman       | \$180.7 M |
| CACI                   | \$94.5 M  |

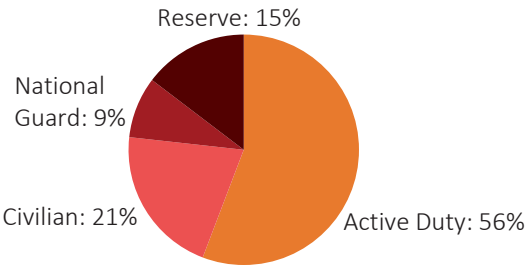
## Contract Awards Performed

(By Fiscal Year, billions)

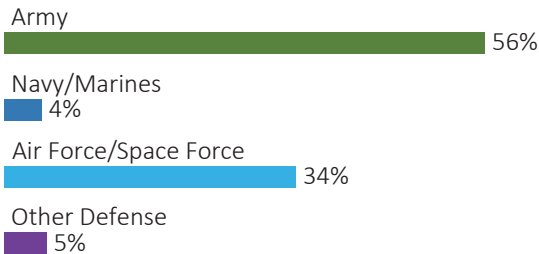


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$4.0 BILLION**  
TOTAL PAYROLL

**57,998**  
TOTAL PERSONNEL

## Top Defense Personnel Locations

| County    | Active Duty | Civilian | National Guard | Reserve | Total  |
|-----------|-------------|----------|----------------|---------|--------|
| El Paso   | 29,850      | 9,236    | 1,005          | 4,728   | 44,819 |
| Arapahoe  | 1,881       | 1,389    | 2,287          | 1,754   | 7,311  |
| Denver    | 291         | 267      | 406            | 602     | 1,566  |
| Adams     | 16          | 148      | 301            | 931     | 1,396  |
| Jefferson | 43          | 245      | 0              | 360     | 648    |
| Weld      | ND          | 92       | 423            | 114     | ND     |
| Pueblo    | 28          | 290      | 95             | 0       | 413    |
| Boulder   | 94          | 73       | 64             | ND      | ND     |
| Larimer   | 39          | 19       | 103            | ND      | ND     |
| Douglas   | 23          | 96       | 0              | ND      | ND     |

### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

El Paso  
**\$2.9 B**

Arapahoe  
**\$1.7 B**

Douglas  
**\$1.7 B**

Denver  
**\$550.5 M**

Boulder  
**\$503.4 M**

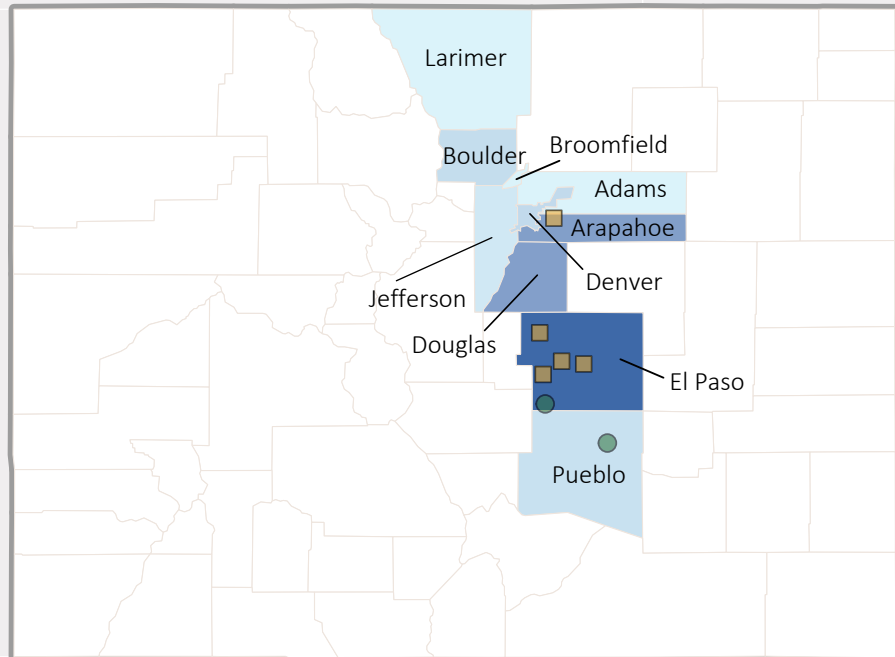
Pueblo  
**\$426.5 M**

Jefferson  
**\$276.5 M**

Adams  
**\$81.8 M**

Broomfield  
**\$79.2 M**

Larimer  
**\$74.8 M**



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

El Paso  
**\$3.3 B**

Arapahoe  
**\$425.1 M**

Denver  
**\$85.4 M**

Adams  
**\$48.2 M**

Jefferson  
**\$40.2 M**

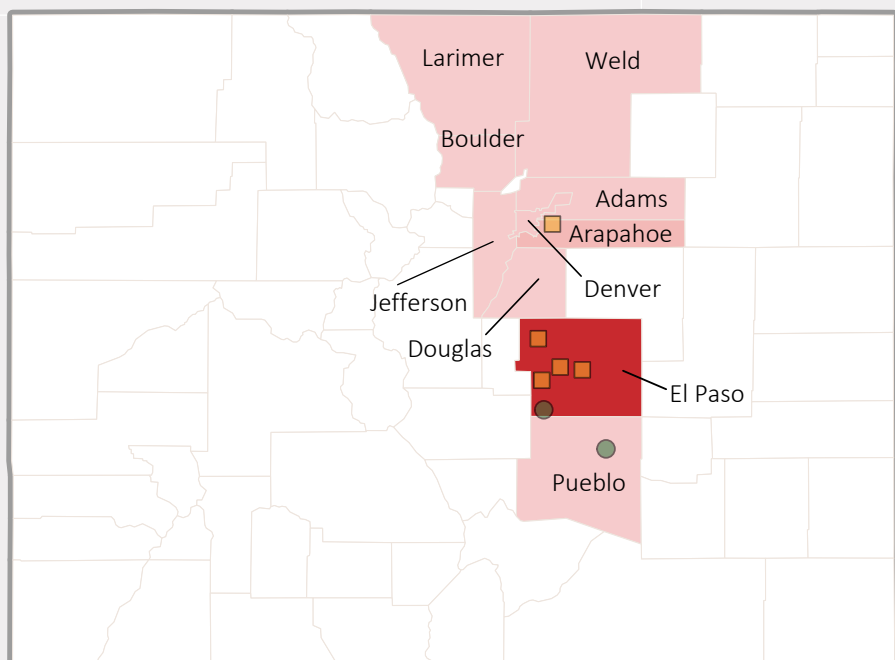
Pueblo  
**\$31.7 M**

Weld  
**\$22.0 M**

Boulder  
**\$17.2 M**

Douglas  
**\$13.3 M**

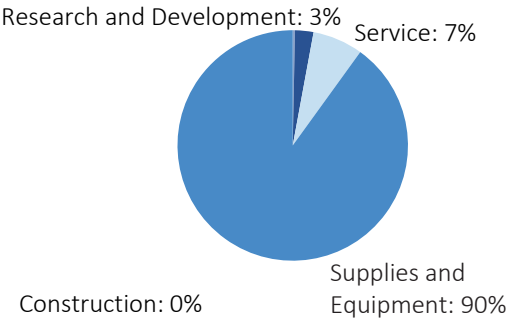
Larimer  
**\$8.6 M**



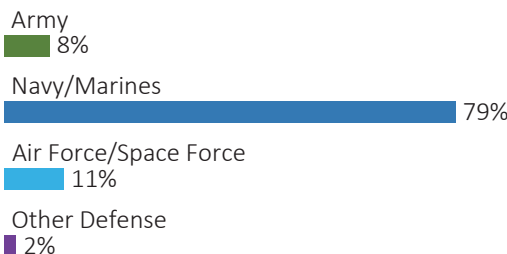
# CONNECTICUT

|                                  |                            |                                           |                            |                                     |                                    |                                      |                                      |
|----------------------------------|----------------------------|-------------------------------------------|----------------------------|-------------------------------------|------------------------------------|--------------------------------------|--------------------------------------|
| #6<br>\$25.3 B SPENT<br>IN STATE | #3<br>7.4% OF<br>STATE GDP | 4.1%<br>OF TOTAL U.S.<br>DEFENSE SPENDING | \$6,986<br>PER<br>RESIDENT | #4<br>\$24.3 B CONTRACT<br>SPENDING | #25<br>\$127.5 M GRANT<br>SPENDING | #37<br>\$0.8 B PERSONNEL<br>SPENDING | #38<br>14,499 NUMBER<br>OF PERSONNEL |
| DEFENSE CONTRACTS                |                            |                                           |                            |                                     |                                    |                                      |                                      |

## By Type



## By Service



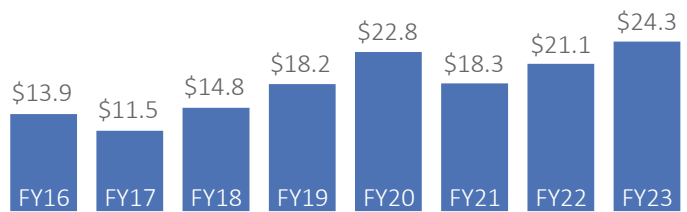
## Top Defense Contractors

(M = millions, B = billions)

|                                   |          |
|-----------------------------------|----------|
| General Dynamics                  | \$10.5 B |
| RTX Corporation                   | \$8.5 B  |
| Lockheed Martin                   | \$4.2 B  |
| Triumph Group, Inc.               | \$67.8 M |
| Ensign-Bickford Industries, Inc.  | \$64.6 M |
| Danbury Mission Technologies, LLC | \$62.7 M |
| The Nutmeg Companies, Inc.        | \$60.6 M |
| Sonalysts                         | \$48.1 M |
| Gartner                           | \$34.5 M |
| Emprise Corp.                     | \$33.2 M |

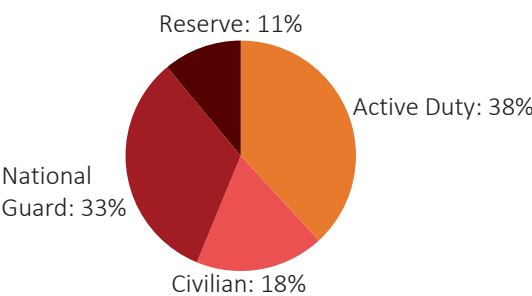
## Contract Awards Performed

(By Fiscal Year, billions)



## DEFENSE PERSONNEL

### Allocations, By Type



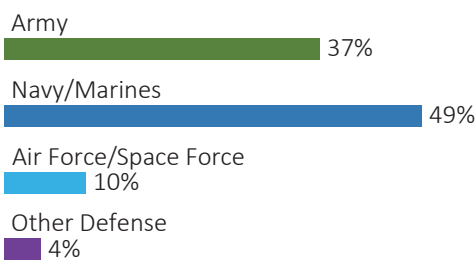
**\$835.7 MILLION**  
TOTAL PAYROLL

**14,499**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County     | Active Duty | Civilian | National Guard | Reserve | Total |
|------------|-------------|----------|----------------|---------|-------|
| New London | 3,988       | 1,543    | 1,080          | 295     | 6,906 |
| Hartford   | 55          | 730      | 2,264          | 477     | 3,526 |
| New Haven  | 66          | 71       | 457            | 287     | 881   |
| Middlesex  | ND          | 81       | 594            | 197     | ND    |
| Fairfield  | 23          | 166      | 181            | 326     | 696   |
| Tolland    | 47          | ND       | 37             | 0       | ND    |
| Litchfield | ND          | 13       | 0              | 0       | ND    |
| Windham    | 0           | 11       | 0              | 0       | 11    |

### Allocations, By Service



# CONNECTICUT

FISCAL YEAR 2023



## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

New London  
**\$10.7 B**

Hartford  
**\$8.8 B**

Fairfield  
**\$4.4 B**

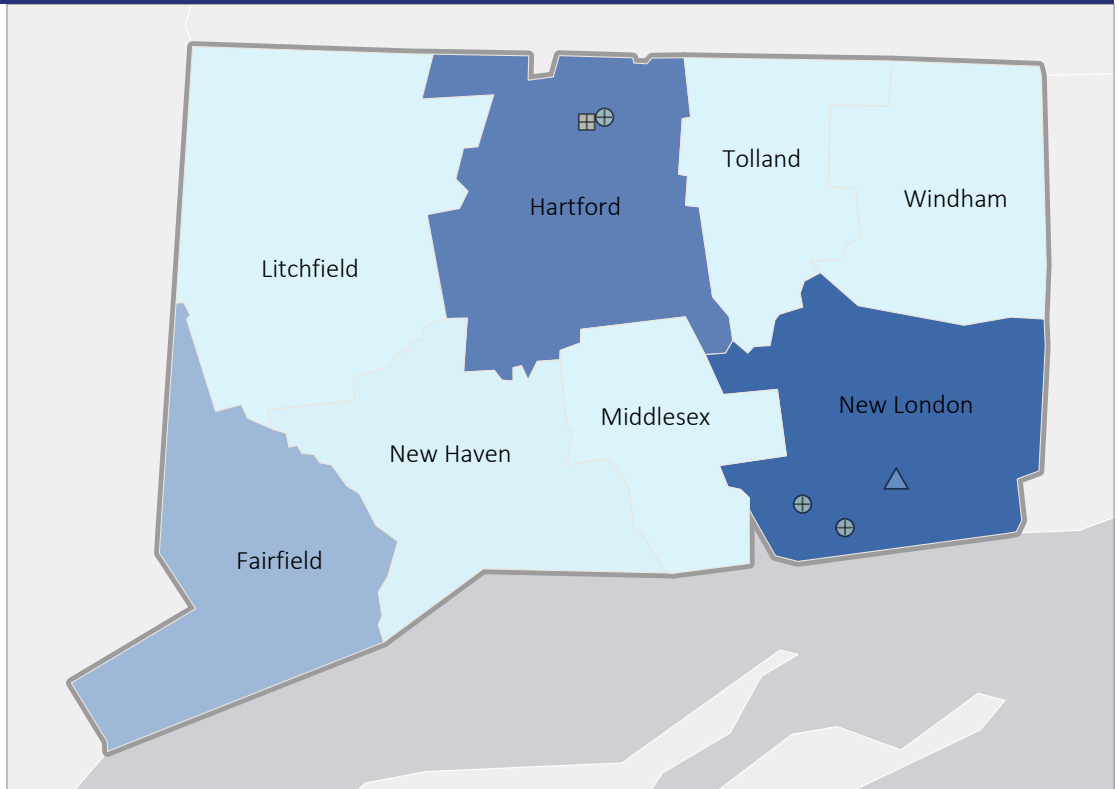
New Haven  
**\$180.0 M**

Middlesex  
**\$46.8 M**

Tolland  
**\$39.9 M**

Litchfield  
**\$34.5 M**

Windham  
**\$24.7 M**



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(K = thousands, M = millions)

New London  
**\$478.8 M**

Hartford  
**\$148.2 M**

Fairfield  
**\$35.7 M**

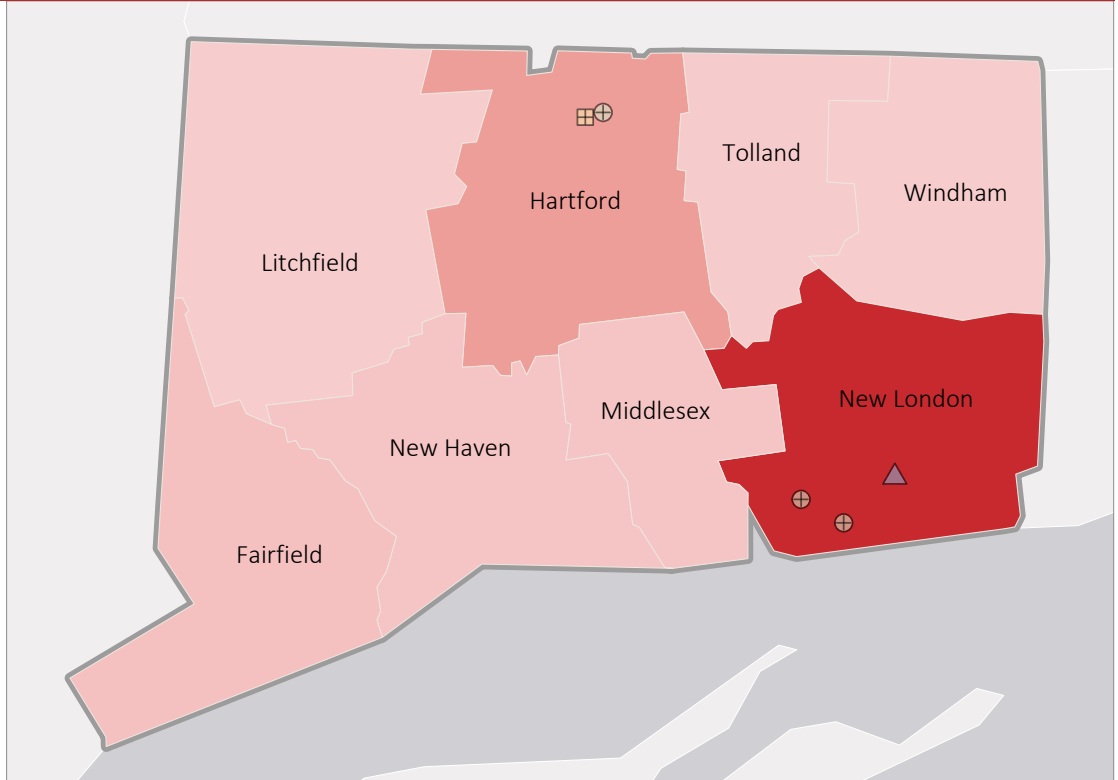
New Haven  
**\$27.1 M**

Middlesex  
**\$23.1 M**

Tolland  
**\$4.5 M**

Litchfield  
**\$1.3 M**

Windham  
**\$888.3 K**



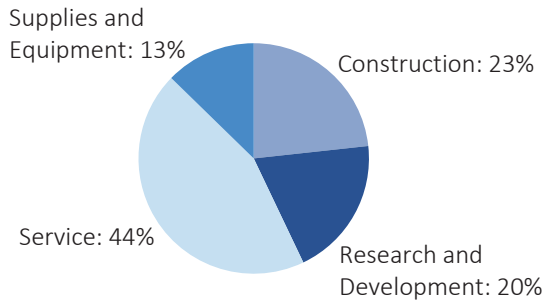
■ AF Active 
 ▣ AF Guard 
 □ AF Reserve 
 ● Army Active 
 ⊕ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ✱ WHS

# DELAWARE

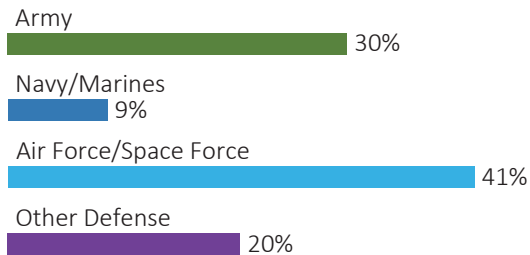
|                                         |                                    |                                                  |                                 |                                            |                                          |                                             |                                            |
|-----------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|--------------------------------------------|
| <b>#49</b><br>\$0.8 B SPENT<br>IN STATE | <b>#46</b><br>0.8% OF<br>STATE GDP | <b>0.1%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$741</b><br>PER<br>RESIDENT | <b>#50</b><br>\$0.2 B CONTRACT<br>SPENDING | <b>#48</b><br>\$57.3 M GRANT<br>SPENDING | <b>#44</b><br>\$0.5 B PERSONNEL<br>SPENDING | <b>#45</b><br>9,719 NUMBER<br>OF PERSONNEL |
|-----------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|--------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



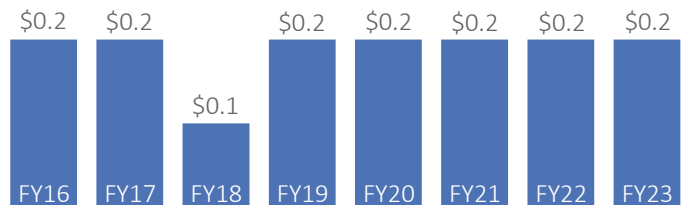
### Top Defense Contractors

(M = millions)

|                                  |          |
|----------------------------------|----------|
| Weeks Marine, Inc.               | \$27.0 M |
| Phase Sensitive Innovations      | \$22.6 M |
| Herman/JCG Co. JV                | \$17.7 M |
| Caesar Rodney School District    | \$11.1 M |
| Benaka, Inc.                     | \$8.6 M  |
| Silver Lake Construction, LLC    | \$7.6 M  |
| Greenwich Aerogroup, Inc.        | \$5.6 M  |
| Agate Construction Company, Inc. | \$5.4 M  |
| WL Gore & Associates, Inc.       | \$4.6 M  |
| Natives of Kodiak, Inc.          | \$4.2 M  |

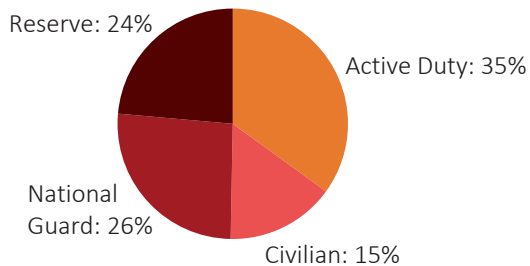
### Contract Awards Performed

(By Fiscal Year, billions)



## DEFENSE PERSONNEL

### Allocations, By Type



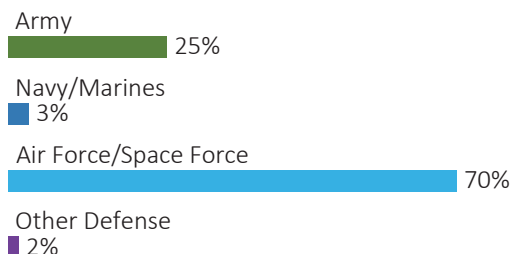
**\$490.4 MILLION**  
TOTAL PAYROLL

**9,719**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County     | Active Duty | Civilian | National Guard | Reserve | Total |
|------------|-------------|----------|----------------|---------|-------|
| Kent       | 3,330       | 993      | 132            | 1,495   | 5,950 |
| New Castle | 47          | 465      | 1,971          | 798     | 3,281 |
| Sussex     | ND          | 30       | 435            | 0       | ND    |

### Allocations, By Service





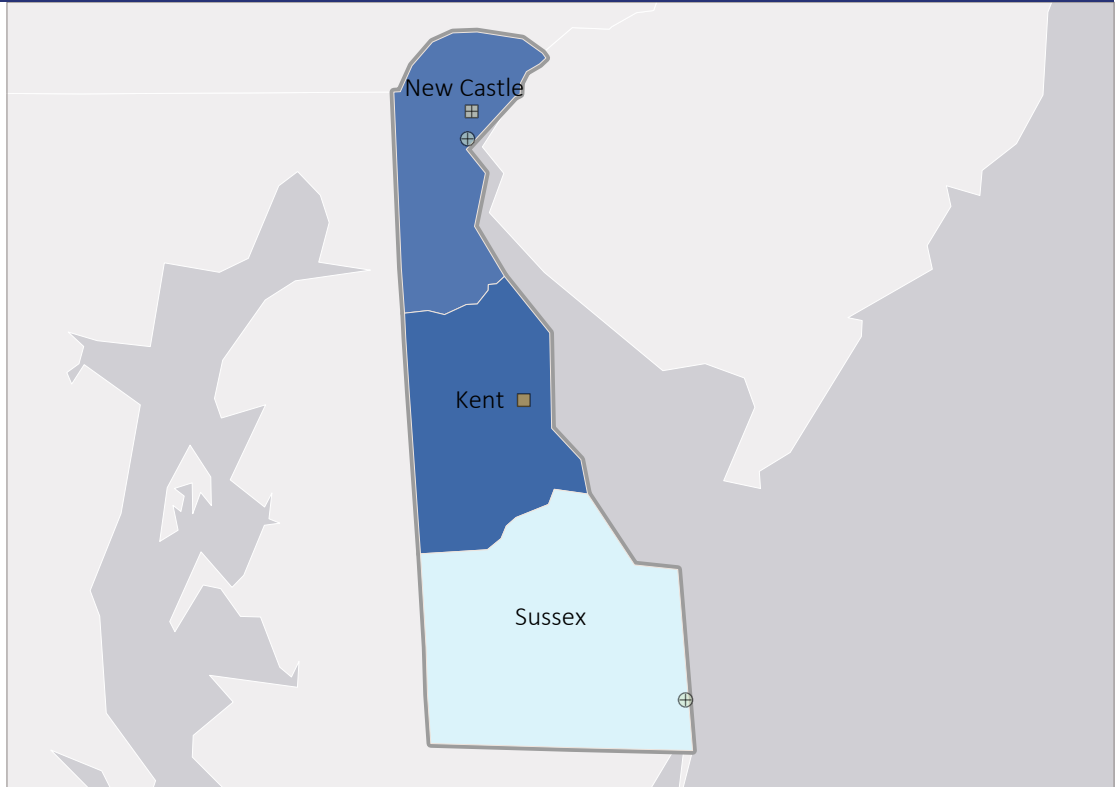
### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions)

Kent  
**\$91.7 M**

New Castle  
**\$85.8 M**

Sussex  
**\$39.6 M**



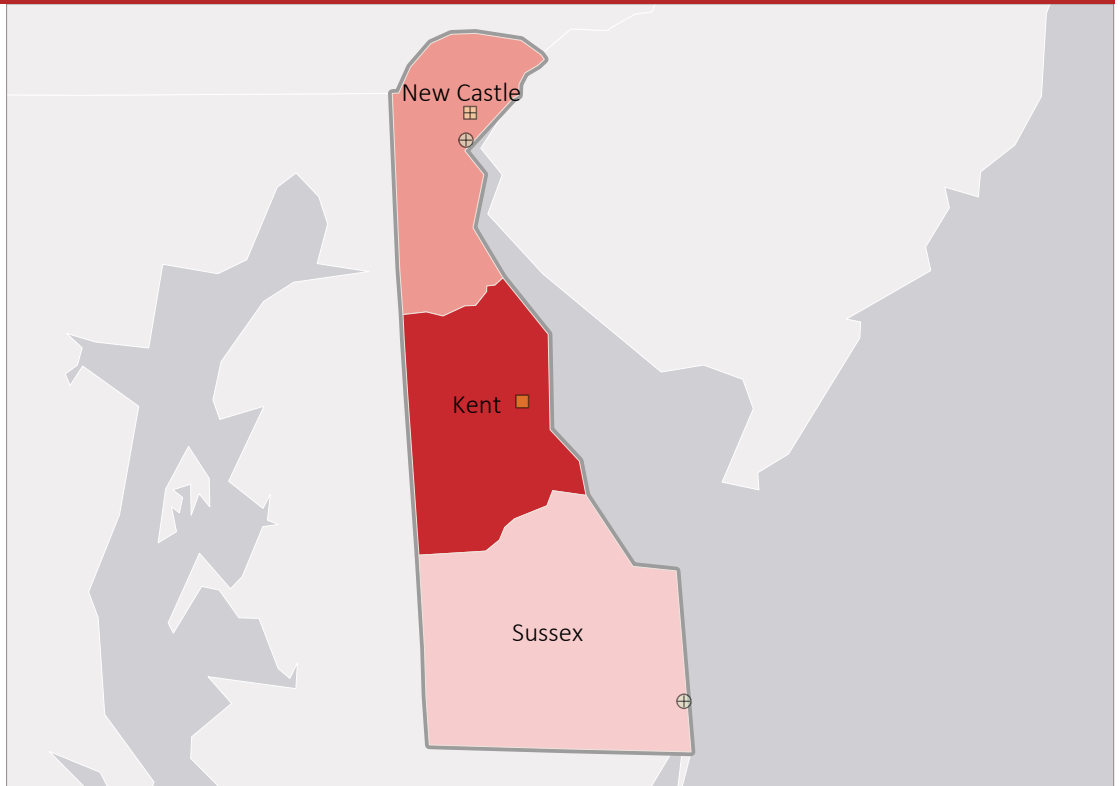
### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Kent  
**\$350.8 M**

New Castle  
**\$127.9 M**

Sussex  
**\$10.0 M**

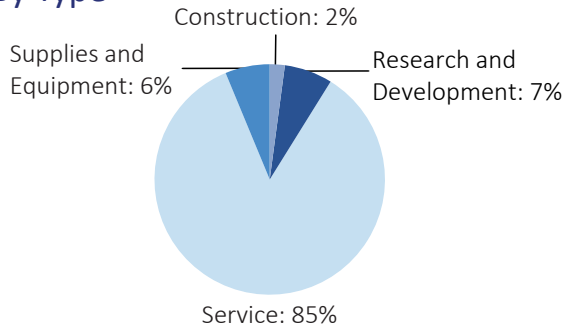


# DISTRICT OF COLUMBIA

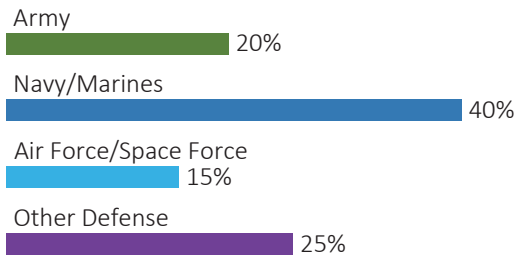
|                                   |                            |                                           |                             |                                     |                                    |                                      |                                      |
|-----------------------------------|----------------------------|-------------------------------------------|-----------------------------|-------------------------------------|------------------------------------|--------------------------------------|--------------------------------------|
| #20<br>\$10.4 B SPENT<br>IN STATE | #6<br>5.9% OF<br>STATE GDP | 1.7%<br>OF TOTAL U.S.<br>DEFENSE SPENDING | \$15,294<br>PER<br>RESIDENT | #19<br>\$7.5 B CONTRACT<br>SPENDING | #30<br>\$108.4 M GRANT<br>SPENDING | #18<br>\$2.7 B PERSONNEL<br>SPENDING | #29<br>25,188 NUMBER<br>OF PERSONNEL |
|-----------------------------------|----------------------------|-------------------------------------------|-----------------------------|-------------------------------------|------------------------------------|--------------------------------------|--------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



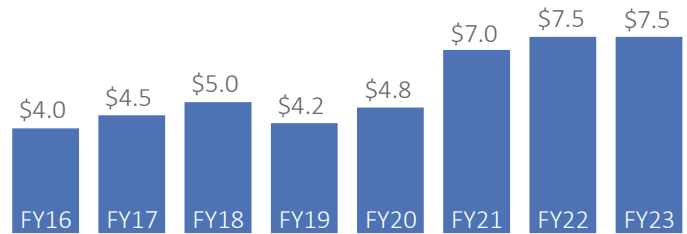
### Top Defense Contractors

(M = millions)

|                     |           |
|---------------------|-----------|
| Dell                | \$399.0 M |
| Deloitte            | \$386.6 M |
| Leidos              | \$384.6 M |
| Booz Allen Hamilton | \$340.3 M |
| Parsons Corp.       | \$312.8 M |
| Huntington Ingalls  | \$295.4 M |
| Ernst & Young       | \$245.7 M |
| ManTech             | \$181.2 M |
| CACI                | \$180.8 M |
| Serco Group, PLC    | \$180.7 M |

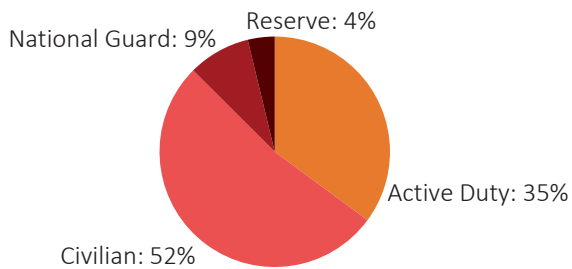
### Contract Awards Performed

(By Fiscal Year, billions)



## DEFENSE PERSONNEL

### Allocations, By Type



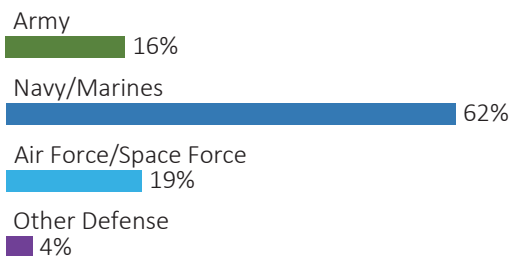
**\$2.7 BILLION**  
TOTAL PAYROLL

**25,188**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County               | Active Duty | Civilian | National Guard | Reserve | Total  |
|----------------------|-------------|----------|----------------|---------|--------|
| District of Columbia | 8,842       | 13,192   | 2,203          | 951     | 25,188 |

### Allocations, By Service





# DISTRICT OF COLUMBIA

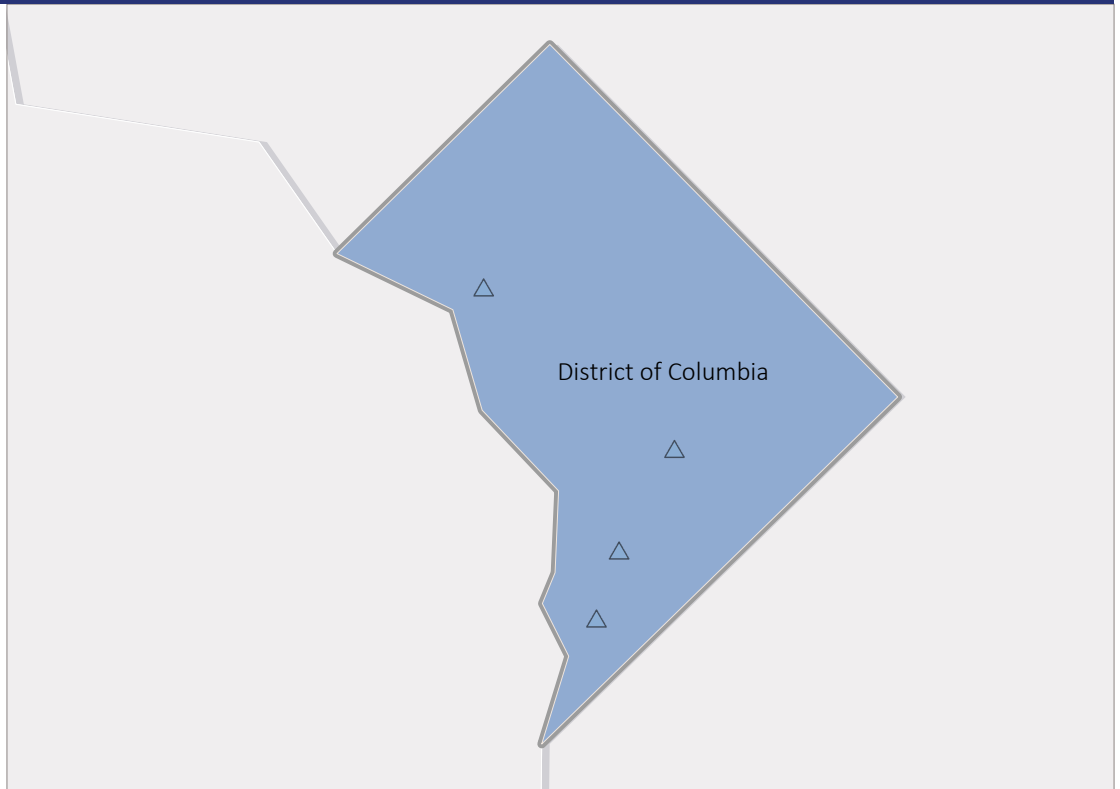
FISCAL YEAR 2023



## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(B= billions)

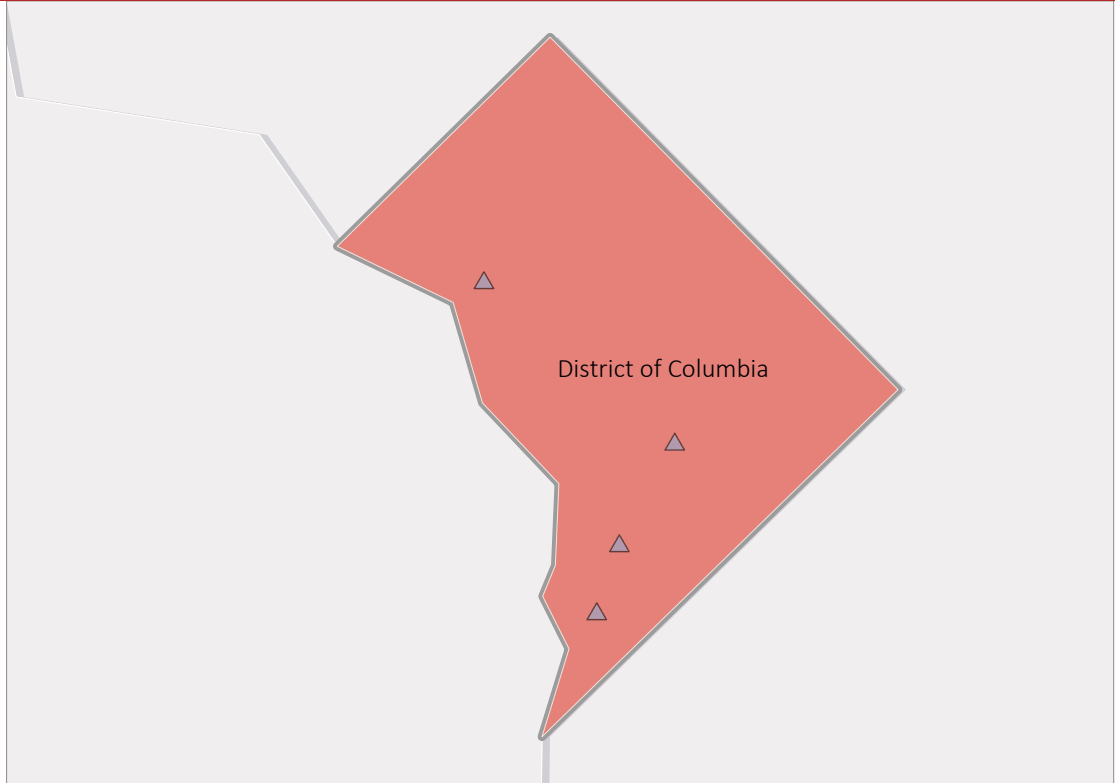
District of Columbia  
**\$7.5 B**



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(B = billions)

District of Columbia  
**\$2.7 B**



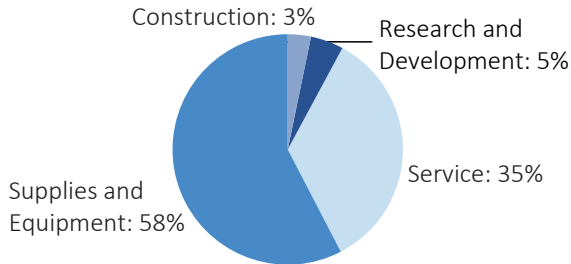
AF Active AF Guard AF Reserve Army Active Army Guard Army Reserve MC Active MC Reserve Navy Active Navy Reserve WHS

# FLORIDA

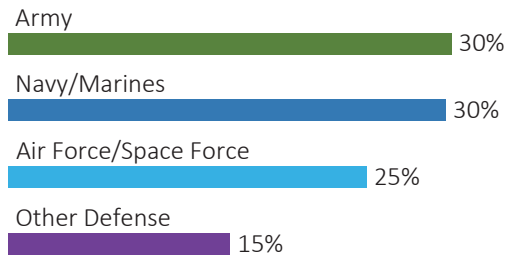
|                                         |                                    |                                                  |                                   |                                            |                                          |                                            |                                             |
|-----------------------------------------|------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|------------------------------------------|--------------------------------------------|---------------------------------------------|
| <b>#4</b><br>\$32.3 B SPENT<br>IN STATE | <b>#22</b><br>2.0% OF<br>STATE GDP | <b>5.3%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$1,427</b><br>PER<br>RESIDENT | <b>#5</b><br>\$22.9 B CONTRACT<br>SPENDING | <b>#8</b><br>\$373.5 M GRANT<br>SPENDING | <b>#4</b><br>\$8.9 B PERSONNEL<br>SPENDING | <b>#5</b><br>131,476 NUMBER<br>OF PERSONNEL |
|-----------------------------------------|------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|------------------------------------------|--------------------------------------------|---------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



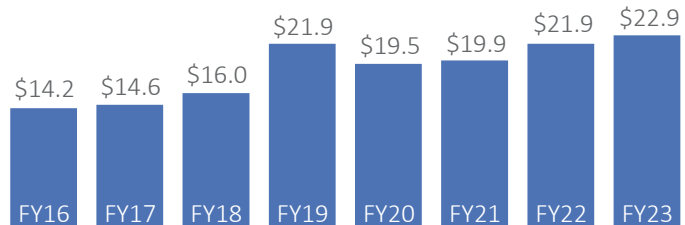
### Top Defense Contractors

(M = millions, B = billions)

|                          |           |
|--------------------------|-----------|
| Lockheed Martin          | \$4.8 B   |
| Northrop Grumman         | \$1.8 B   |
| Global Ordnance          | \$964.0 M |
| Leonardo SpA             | \$869.0 M |
| L3Harris Technologies    | \$820.4 M |
| Honeywell                | \$805.4 M |
| General Dynamics         | \$804.8 M |
| Crowley                  | \$670.4 M |
| RTX Corporation          | \$640.6 M |
| IAP Global Services, LLC | \$260.4 M |

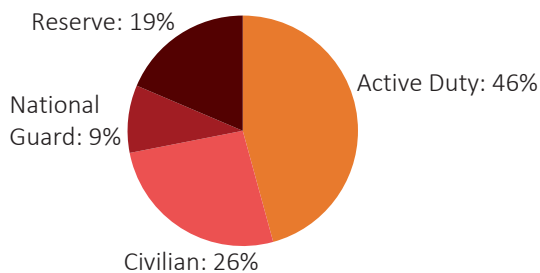
### Contract Awards Performed

(By Fiscal Year, billions)

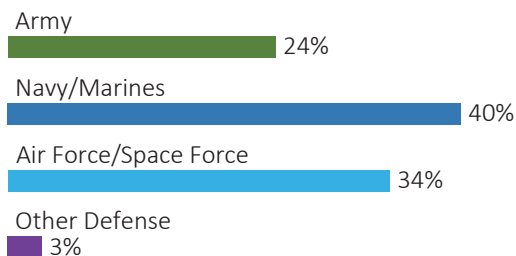


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$8.9 BILLION**  
TOTAL PAYROLL

**131,476**  
TOTAL PERSONNEL

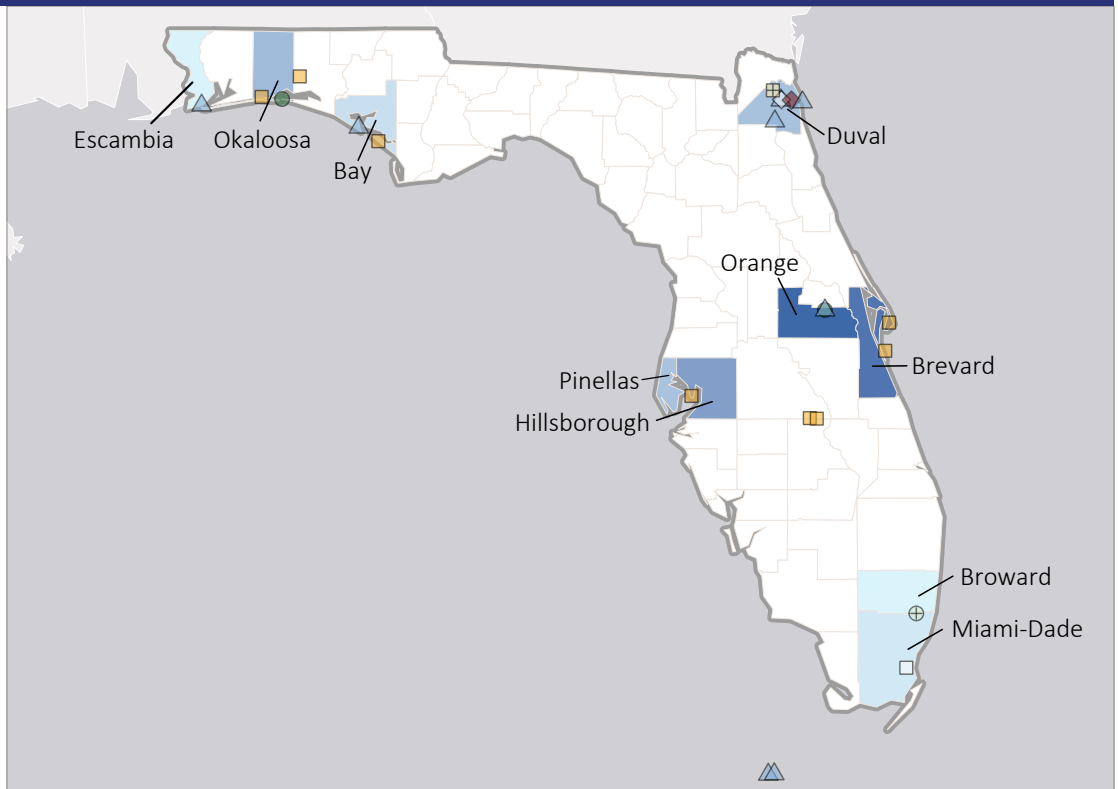
### Top Defense Personnel Locations

| County       | Active Duty | Civilian | National Guard | Reserve | Total  |
|--------------|-------------|----------|----------------|---------|--------|
| Duval        | 13,299      | 8,808    | 1,895          | 4,003   | 28,005 |
| Okaloosa     | 16,925      | 7,589    | 103            | 2,248   | 26,865 |
| Escambia     | 11,422      | 2,649    | 195            | 1,062   | 15,328 |
| Hillsborough | 5,713       | 2,890    | 471            | 4,039   | 13,113 |
| Bay          | 2,951       | 3,072    | 522            | 422     | 6,967  |
| Orange       | 289         | 2,511    | 341            | 3,138   | 6,279  |
| Miami-Dade   | 1,114       | 1,277    | 334            | 3,530   | 6,255  |
| Brevard      | 1,510       | 2,614    | 412            | 1,407   | 5,943  |
| Pinellas     | 43          | 297      | 878            | 1,030   | 2,248  |
| Palm Beach   | 114         | 243      | 469            | 1,327   | 2,153  |

### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

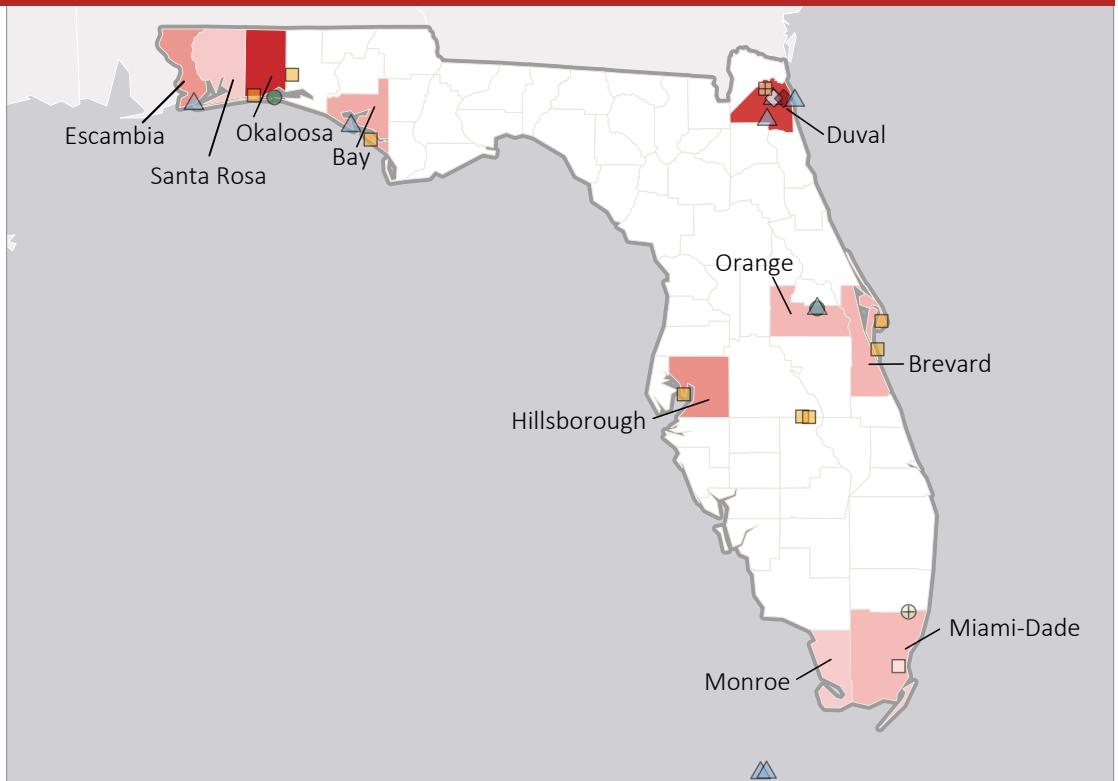
|              |                  |
|--------------|------------------|
| Orange       | <b>\$5.2 B</b>   |
| Brevard      | <b>\$4.7 B</b>   |
| Hillsborough | <b>\$3.2 B</b>   |
| Okaloosa     | <b>\$2.2 B</b>   |
| Duval        | <b>\$2.0 B</b>   |
| Pinellas     | <b>\$1.9 B</b>   |
| Bay          | <b>\$952.0 M</b> |
| Miami-Dade   | <b>\$618.0 M</b> |
| Escambia     | <b>\$322.7 M</b> |
| Broward      | <b>\$304.0 M</b> |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

|              |                  |
|--------------|------------------|
| Okaloosa     | <b>\$2.2 B</b>   |
| Duval        | <b>\$2.0 B</b>   |
| Hillsborough | <b>\$953.1 M</b> |
| Escambia     | <b>\$878.1 M</b> |
| Bay          | <b>\$576.1 M</b> |
| Brevard      | <b>\$426.1 M</b> |
| Orange       | <b>\$401.4 M</b> |
| Miami-Dade   | <b>\$352.9 M</b> |
| Santa Rosa   | <b>\$144.4 M</b> |
| Monroe       | <b>\$111.2 M</b> |



# GEORGIA

**#11**  
\$15.3 B SPENT  
IN STATE

**#25**  
1.9% OF  
STATE GDP

**2.5%**  
OF TOTAL U.S.  
DEFENSE SPENDING

**\$1,391**  
PER  
RESIDENT

**#17**  
\$7.6 B CONTRACT  
SPENDING

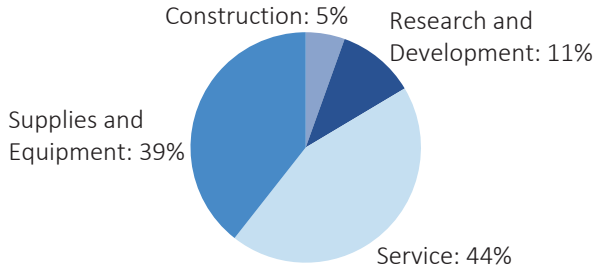
**#18**  
\$178.8 M GRANT  
SPENDING

**#8**  
\$7.5 B PERSONNEL  
SPENDING

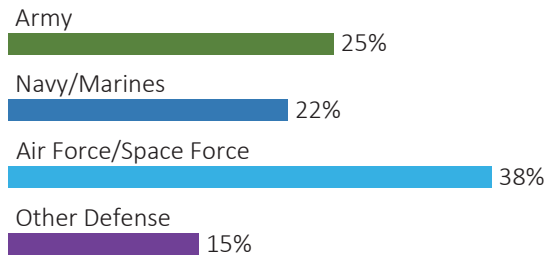
**#6**  
125,687 NUMBER  
OF PERSONNEL

## DEFENSE CONTRACTS

### By Type



### By Service



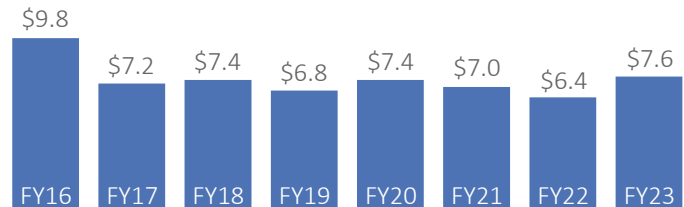
### Top Defense Contractors

(M = millions, B = billions)

|                              |           |
|------------------------------|-----------|
| Lockheed Martin              | \$2.1 B   |
| Georgia Tech Research Corp.  | \$565.9 M |
| International Auto Logistics | \$177.1 M |
| WPP, PLC                     | \$150.8 M |
| Sauer Holdings, Inc.         | \$111.4 M |
| RQ Construction, LLC         | \$108.5 M |
| General Dynamics             | \$107.8 M |
| State of Georgia             | \$94.9 M  |
| Northrop Grumman             | \$91.4 M  |
| Fairwinds Technologies, LLC  | \$82.0 M  |

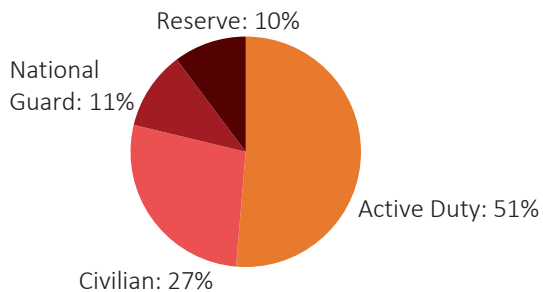
### Contract Awards Performed

(By Fiscal Year, billions)

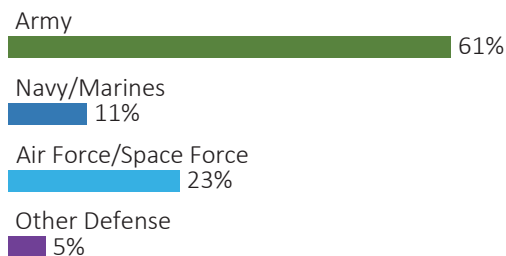


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$7.5 BILLION**  
TOTAL PAYROLL

**125,687**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

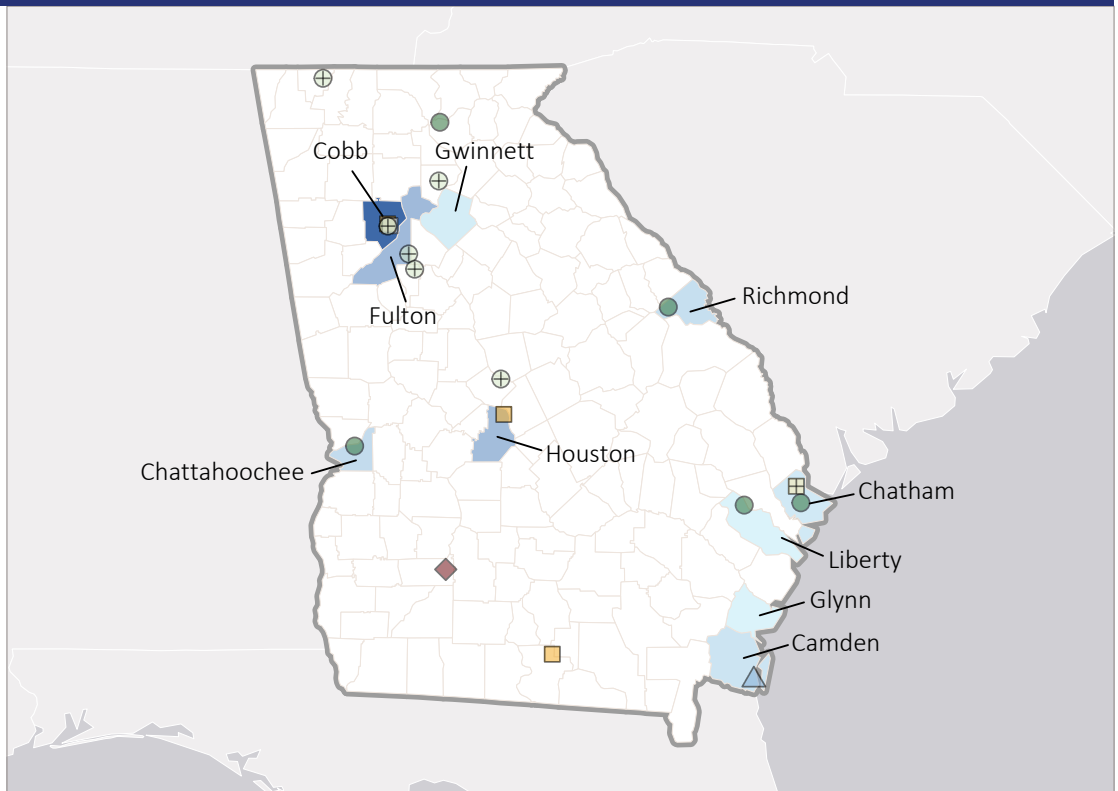
| County    | Active Duty | Civilian | National Guard | Reserve | Total  |
|-----------|-------------|----------|----------------|---------|--------|
| Muscogee  | 20,514      | 4,187    | 550            | 795     | 26,046 |
| Houston   | 2,611       | 14,872   | 1,141          | 1,363   | 19,987 |
| Liberty   | 15,436      | 2,464    | 545            | 131     | 18,576 |
| Richmond  | 10,719      | 3,402    | 542            | 1,475   | 16,138 |
| Cobb      | 310         | 1,213    | 2,690          | 3,270   | 7,483  |
| Chatham   | 4,223       | 1,138    | 1,568          | 414     | 7,343  |
| Lowndes   | 4,197       | 525      | 69             | 254     | 5,045  |
| Camden    | 2,425       | 2,532    | 0              | ND      | ND     |
| Clayton   | 50          | 513      | 403            | 2,314   | 3,280  |
| Dougherty | 316         | 1,744    | 109            | 97      | 2,266  |



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

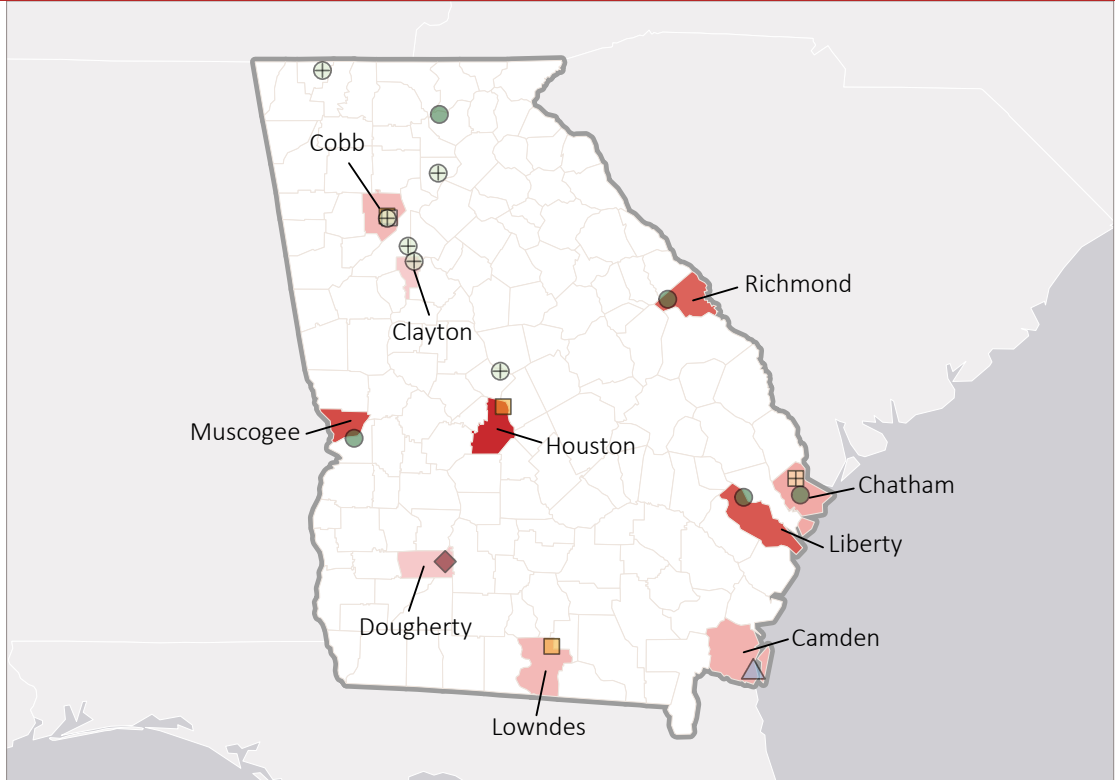
|               |                  |
|---------------|------------------|
| Cobb          | <b>\$2.3 B</b>   |
| Fulton        | <b>\$1.0 B</b>   |
| Houston       | <b>\$987.5 M</b> |
| Chattahoochee | <b>\$536.0 M</b> |
| Richmond      | <b>\$487.4 M</b> |
| Camden        | <b>\$409.2 M</b> |
| Chatham       | <b>\$329.4 M</b> |
| Gwinnett      | <b>\$281.8 M</b> |
| Glynn         | <b>\$190.2 M</b> |
| Liberty       | <b>\$188.2 M</b> |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

|           |                  |
|-----------|------------------|
| Houston   | <b>\$1.5 B</b>   |
| Muscogee  | <b>\$1.3 B</b>   |
| Liberty   | <b>\$1.2 B</b>   |
| Richmond  | <b>\$1.1 B</b>   |
| Chatham   | <b>\$454.3 M</b> |
| Camden    | <b>\$380.3 M</b> |
| Lowndes   | <b>\$312.4 M</b> |
| Cobb      | <b>\$312.2 M</b> |
| Dougherty | <b>\$165.2 M</b> |
| Clayton   | <b>\$138.4 M</b> |



# HAWAII

**#21**  
\$10.0 B SPENT  
IN STATE

**#2**  
9.2% OF  
STATE GDP

**1.6%**  
OF TOTAL U.S.  
DEFENSE SPENDING

**\$6,943**  
PER  
RESIDENT

**#28**  
\$3.6 B CONTRACT  
SPENDING

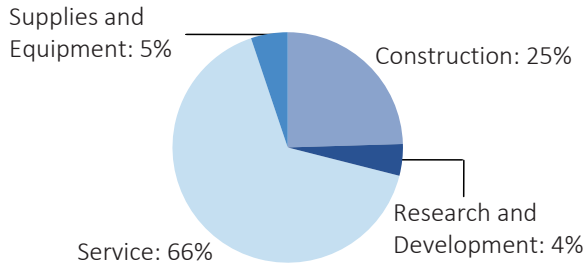
**#20**  
\$143.7 M GRANT  
SPENDING

**#9**  
\$6.2 B PERSONNEL  
SPENDING

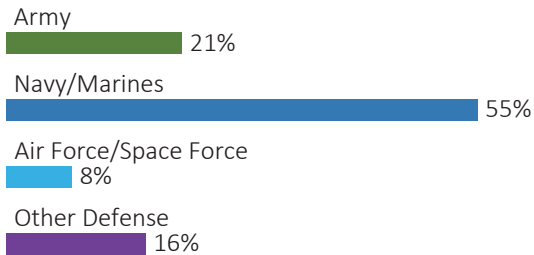
**#9**  
73,072 NUMBER  
OF PERSONNEL

## DEFENSE CONTRACTS

### By Type



### By Service



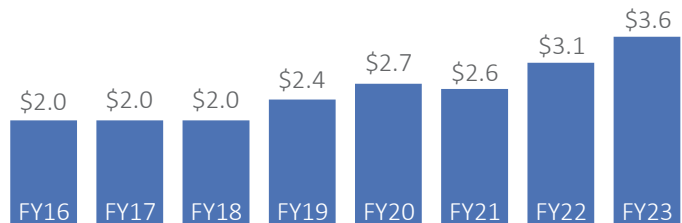
### Top Defense Contractors

(M = millions)

|                                     |           |
|-------------------------------------|-----------|
| Dragados/Hawaiian Dredging/Orion JV | \$463.6 M |
| Nan, Inc.                           | \$327.3 M |
| IES Downstream, LLC                 | \$178.6 M |
| V2X                                 | \$108.5 M |
| AECOM                               | \$101.1 M |
| Kiewit Corporation                  | \$82.9 M  |
| Hensel Phelps - Shimizu JV          | \$75.8 M  |
| Koa Lani JV, LLC                    | \$74.6 M  |
| APTIM                               | \$52.1 M  |
| PCL Employees Holdings, Ltd.        | \$51.7 M  |

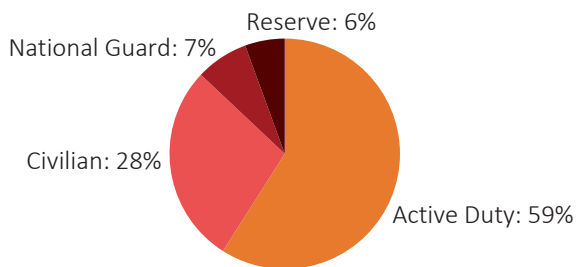
### Contract Awards Performed

(By Fiscal Year, billions)

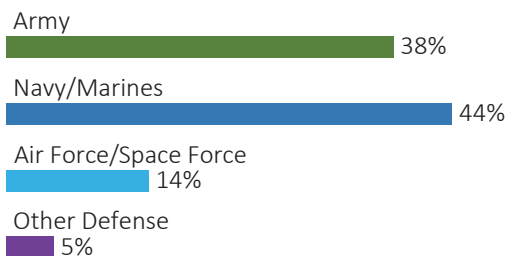


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$6.2 BILLION**  
TOTAL PAYROLL

**73,072**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County   | Active Duty | Civilian | National Guard | Reserve | Total  |
|----------|-------------|----------|----------------|---------|--------|
| Honolulu | 37,364      | 20,048   | 4,619          | 3,919   | 65,950 |
| Hawaii   | 48          | 174      | 406            | 75      | 703    |
| Kauai    | 77          | 180      | 157            | 0       | 414    |
| Maui     | 19          | 73       | 219            | 36      | 347    |
| Kalawao  | ND          | ND       | 0              | 0       | ND     |

### TOP DEFENSE CONTRACT SPENDING LOCATIONS

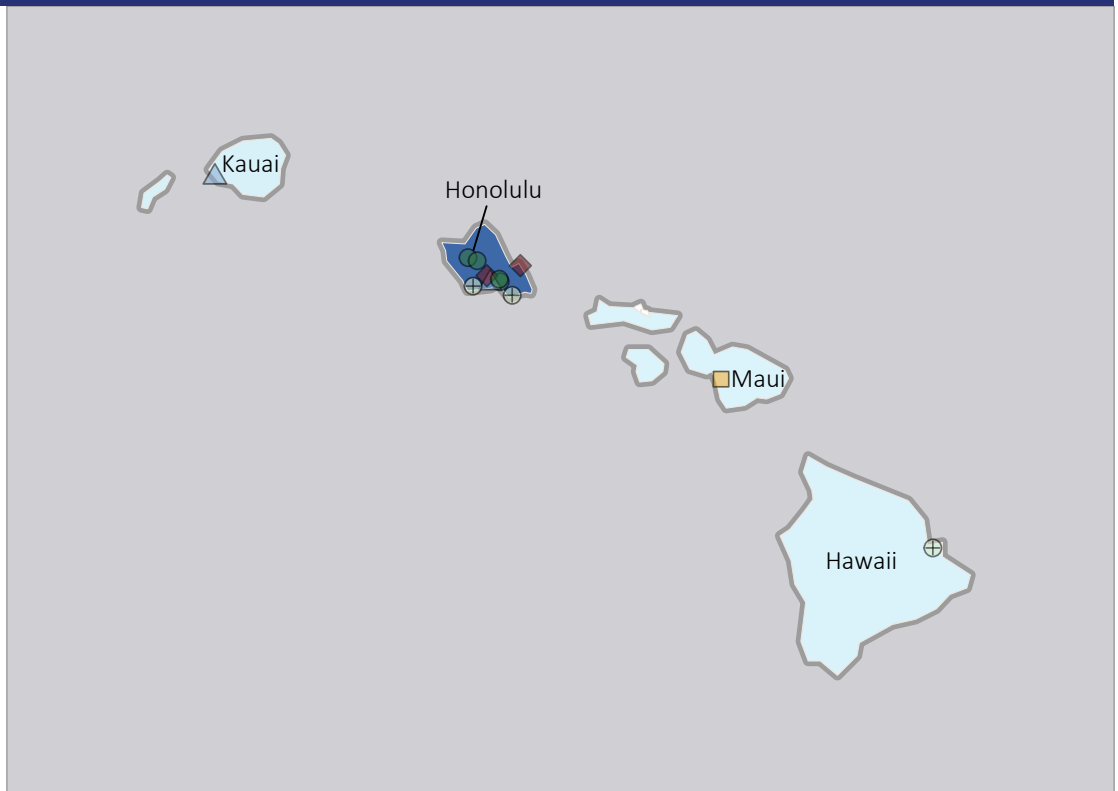
(M = millions, B = billions)

Honolulu  
**\$3.5 B**

Kauai  
**\$99.2 M**

Hawaii  
**\$50.6 M**

Maui  
**\$24.3 M**



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(K = thousands, M = millions, B = billions)

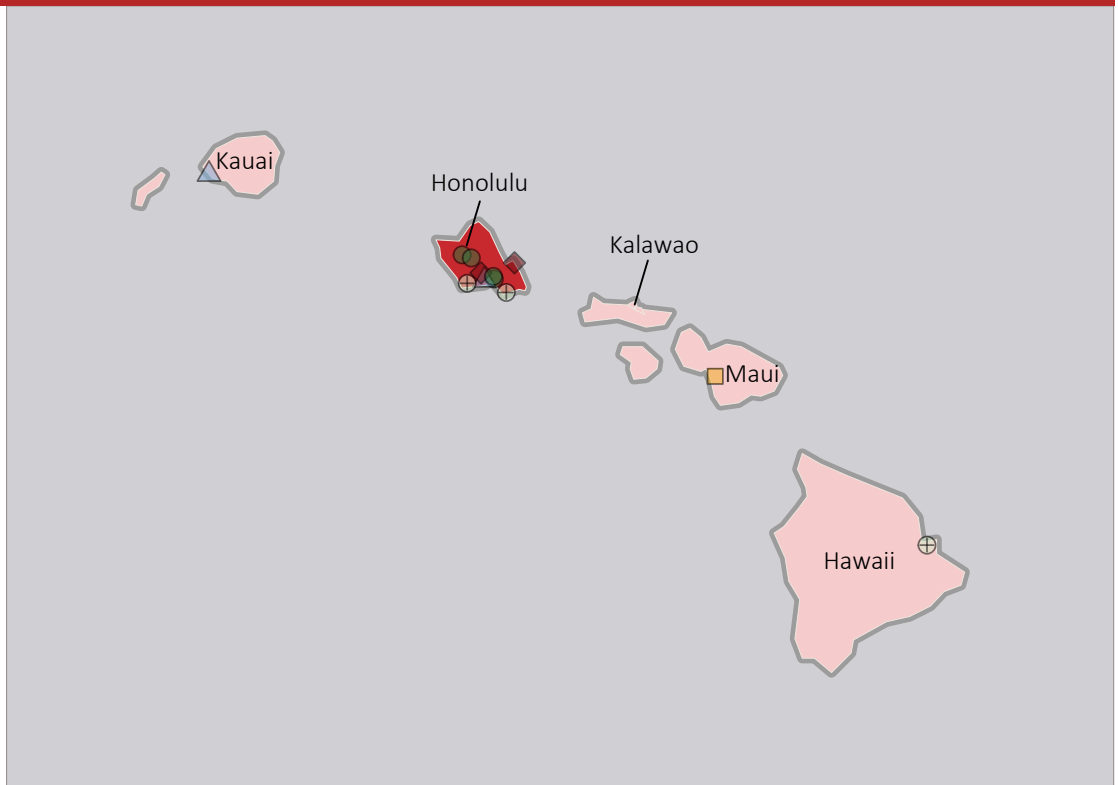
Honolulu  
**\$5.6 B**

Kauai  
**\$33.8 M**

Hawaii  
**\$30.1 M**

Maui  
**\$15.7 M**

Kalawao  
**\$275.9 K**

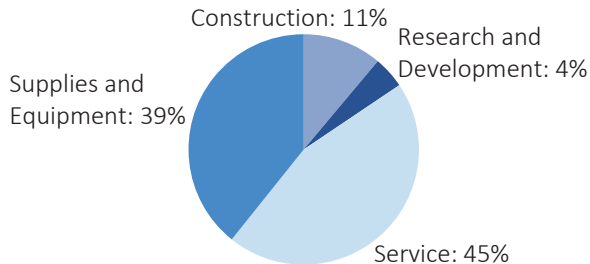


# IDAHO

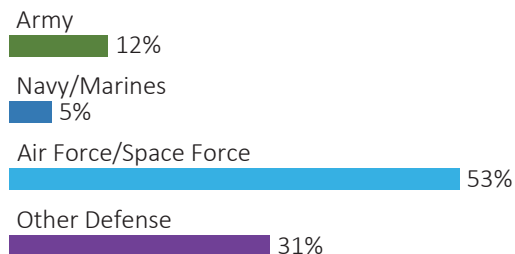
|                                         |                                    |                                                  |                                 |                                            |                                          |                                             |                                             |
|-----------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>#47</b><br>\$0.9 B SPENT<br>IN STATE | <b>#48</b><br>0.7% OF<br>STATE GDP | <b>0.1%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$449</b><br>PER<br>RESIDENT | <b>#49</b><br>\$0.3 B CONTRACT<br>SPENDING | <b>#33</b><br>\$91.1 M GRANT<br>SPENDING | <b>#43</b><br>\$0.5 B PERSONNEL<br>SPENDING | <b>#44</b><br>10,338 NUMBER<br>OF PERSONNEL |
|-----------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|---------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



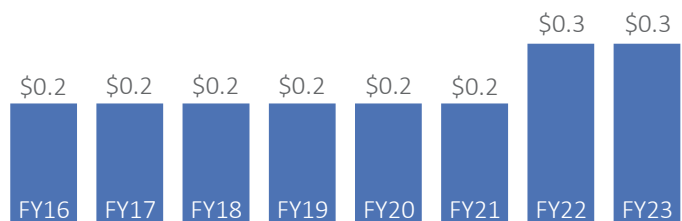
### Top Defense Contractors

(M = millions)

|                                             |          |
|---------------------------------------------|----------|
| Brad Hall & Associates                      | \$43.9 M |
| PKL Services                                | \$23.1 M |
| Chugach Alaska Corp.                        | \$20.5 M |
| Burton Construction, Inc.                   | \$19.5 M |
| Milpower                                    | \$14.1 M |
| TCG Construction, Inc.                      | \$13.1 M |
| Tanadgusix Corp.                            | \$12.3 M |
| National Native American Construction, Inc. | \$9.3 M  |
| Owyhee Group Companies                      | \$8.5 M  |
| Lightforce                                  | \$5.8 M  |

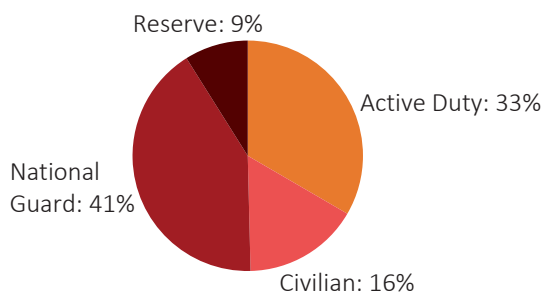
### Contract Awards Performed

(By Fiscal Year, billions)



## DEFENSE PERSONNEL

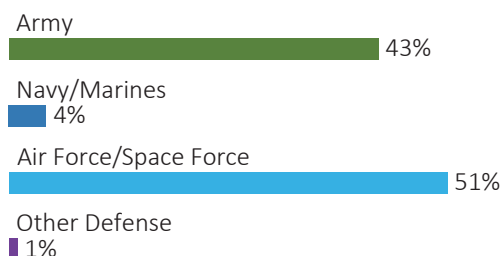
### Allocations, By Type



**\$526.9 MILLION**  
TOTAL PAYROLL

**10,338**  
TOTAL PERSONNEL

### Allocations, By Service



### Top Defense Personnel Locations

| County     | Active Duty | Civilian | National Guard | Reserve | Total |
|------------|-------------|----------|----------------|---------|-------|
| Ada        | 56          | 921      | 2,687          | 624     | 4,288 |
| Elmore     | 3,294       | 476      | 209            | 29      | 4,008 |
| Kootenai   | ND          | 82       | 163            | 94      | ND    |
| Bannock    | ND          | 13       | 195            | 115     | ND    |
| Canyon     | 11          | 15       | 214            | ND      | ND    |
| Twin Falls | ND          | ND       | 95             | 58      | ND    |
| Bonneville | 24          | 26       | 94             | ND      | ND    |
| Jerome     | 0           | ND       | 121            | 0       | ND    |
| Clearwater | 12          | 54       | 18             | 0       | 84    |
| Cassia     | 0           | 0        | 83             | 0       | 83    |





### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions)

Elmore  
**\$110.6 M**

Ada  
**\$62.2 M**

Bonneville  
**\$48.5 M**

Canyon  
**\$14.9 M**

Kootenai  
**\$8.1 M**

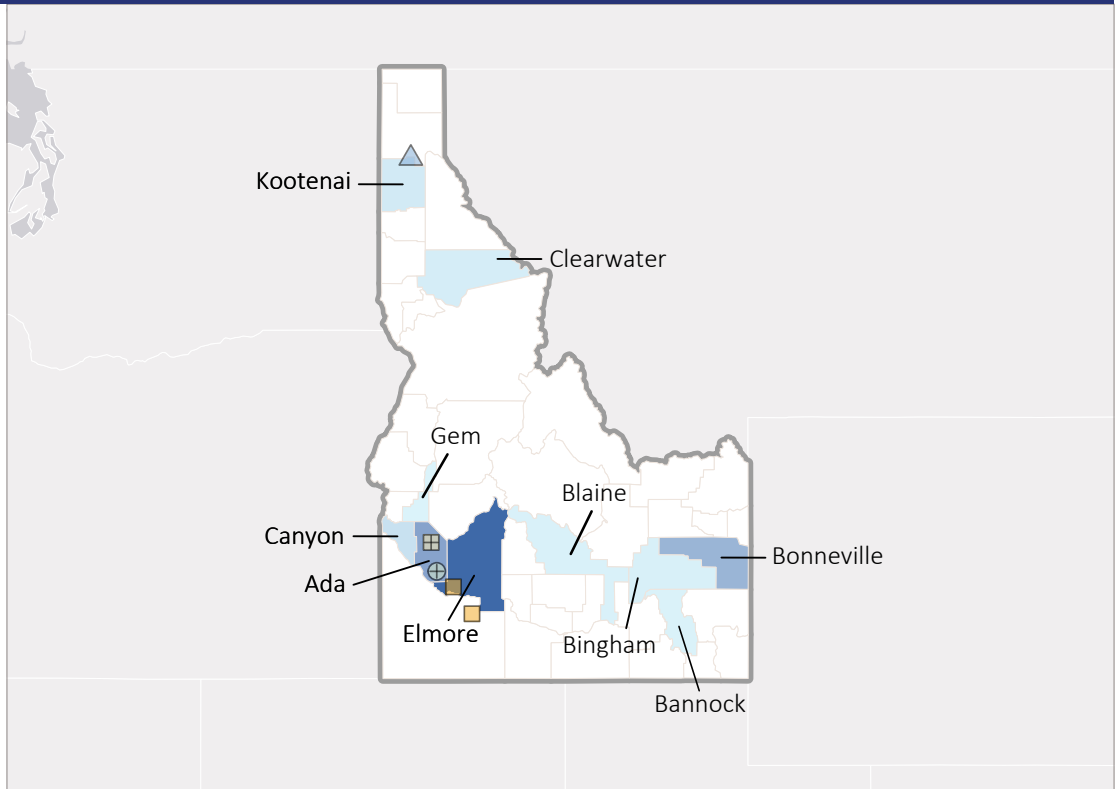
Clearwater  
**\$5.8 M**

Bingham  
**\$3.5 M**

Blaine  
**\$2.9 M**

Bannock  
**\$2.3 M**

Gem  
**\$1.2 M**



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Elmore  
**\$262.4 M**

Ada  
**\$176.0 M**

Kootenai  
**\$15.8 M**

Canyon  
**\$14.8 M**

Bannock  
**\$11.7 M**

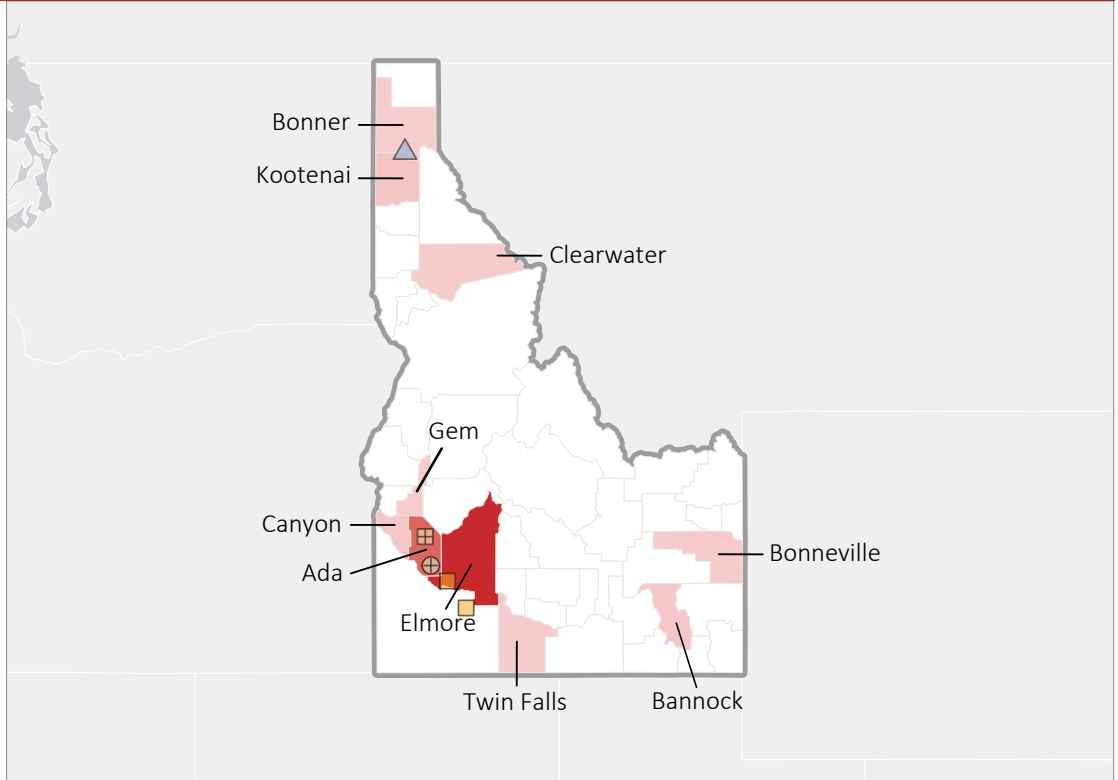
Bonneville  
**\$7.1 M**

Twin Falls  
**\$5.8 M**

Clearwater  
**\$5.6 M**

Bonner  
**\$3.9 M**

Gem  
**\$3.8 M**

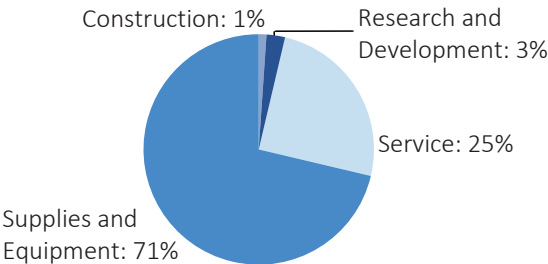


■ AF Active 
 ▣ AF Guard 
 □ AF Reserve 
 ● Army Active 
 ⊕ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ✱ WHS

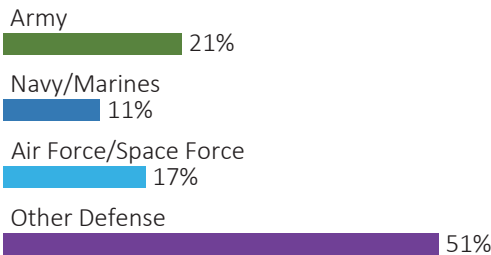
# ILLINOIS

|                                          |                                    |                                                  |                                 |                                            |                                           |                                             |                                             |
|------------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------|-------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>#19</b><br>\$10.5 B SPENT<br>IN STATE | <b>#45</b><br>1.0% OF<br>STATE GDP | <b>1.7%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$838</b><br>PER<br>RESIDENT | <b>#15</b><br>\$7.8 B CONTRACT<br>SPENDING | <b>#17</b><br>\$182.7 M GRANT<br>SPENDING | <b>#19</b><br>\$2.5 B PERSONNEL<br>SPENDING | <b>#15</b><br>56,675 NUMBER<br>OF PERSONNEL |
| <b>DEFENSE CONTRACTS</b>                 |                                    |                                                  |                                 |                                            |                                           |                                             |                                             |

## By Type



## By Service



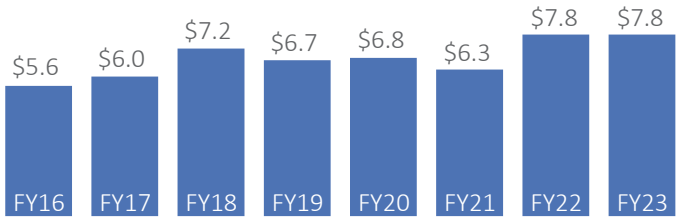
## Top Defense Contractors

(M = millions, B = billions)

|                     |           |
|---------------------|-----------|
| BP                  | \$1.1 B   |
| W.S. Darley & Co.   | \$952.4 M |
| Northrop Grumman    | \$918.3 M |
| SupplyCore          | \$507.5 M |
| General Dynamics    | \$403.4 M |
| Cardinal Health     | \$382.9 M |
| Omnicom Group, Inc. | \$330.3 M |
| DMS Pharmaceutical  | \$256.1 M |
| AAR                 | \$225.6 M |
| RTX Corporation     | \$155.4 M |

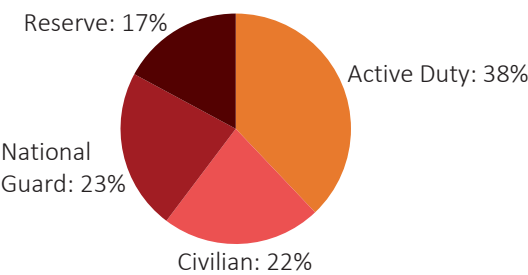
## Contract Awards Performed

(By Fiscal Year, billions)

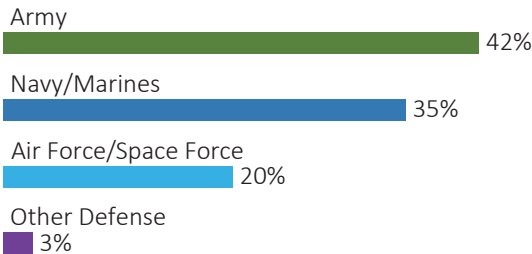


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$2.5 BILLION**  
TOTAL PAYROLL

**56,675**  
TOTAL PERSONNEL

## Top Defense Personnel Locations

| County      | Active Duty | Civilian | National Guard | Reserve | Total  |
|-------------|-------------|----------|----------------|---------|--------|
| Lake        | 15,985      | 1,572    | 208            | 3,718   | 21,483 |
| St. Clair   | 4,392       | 3,838    | 1,045          | 1,651   | 10,926 |
| Cook        | 412         | 772      | 2,262          | 1,892   | 5,338  |
| Rock Island | 370         | 4,033    | 349            | 366     | 5,118  |
| Sangamon    | 20          | 525      | 2,069          | ND      | ND     |
| Peoria      | 16          | 370      | 1,638          | 209     | 2,233  |
| Will        | 19          | 83       | 239            | 564     | 905    |
| Champaign   | 32          | 347      | 260            | 55      | 694    |
| DuPage      | 35          | 183      | 0              | 439     | 657    |
| Winnebago   | 16          | 34       | 403            | 186     | 639    |



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Cook  
**\$3.3 B**

DuPage  
**\$1.4 B**

Lake  
**\$821.8 M**

St. Clair  
**\$694.0 M**

Winnebago  
**\$647.4 M**

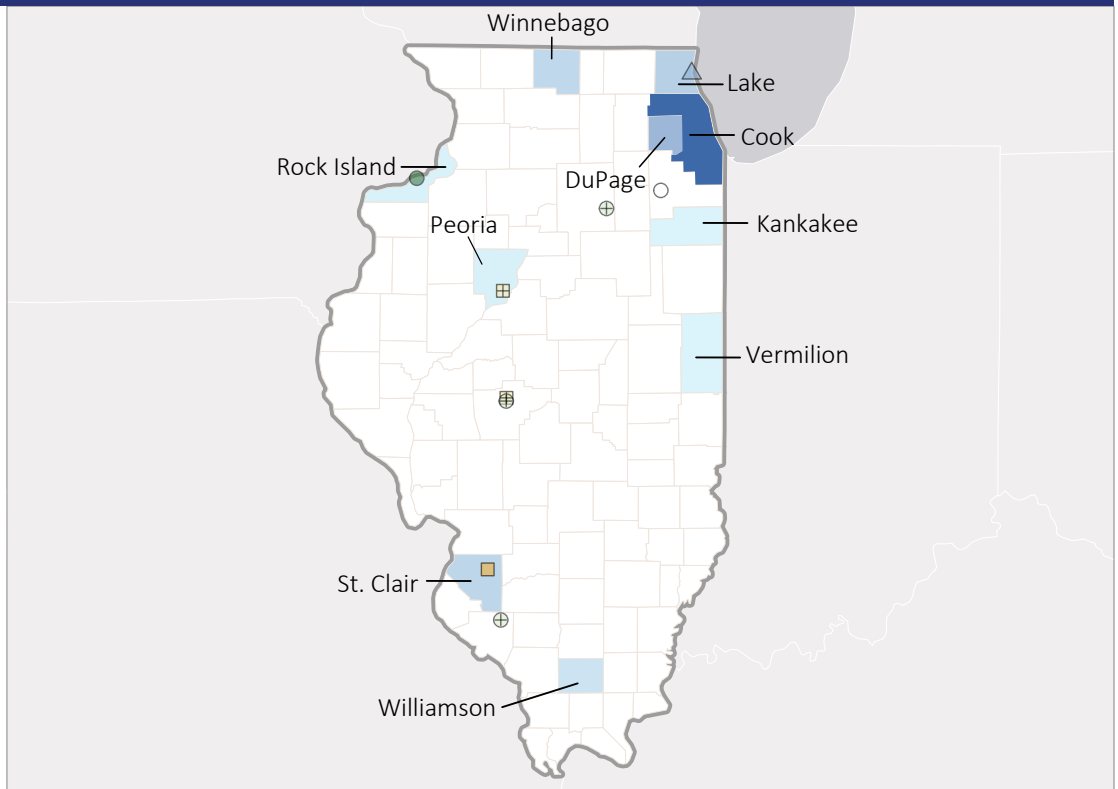
Williamson  
**\$386.8 M**

Peoria  
**\$125.7 M**

Rock Island  
**\$111.1 M**

Vermilion  
**\$67.6 M**

Kankakee  
**\$63.7 M**



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

St. Clair  
**\$813.7 M**

Lake  
**\$610.4 M**

Rock Island  
**\$417.2 M**

Cook  
**\$198.3 M**

Sangamon  
**\$115.6 M**

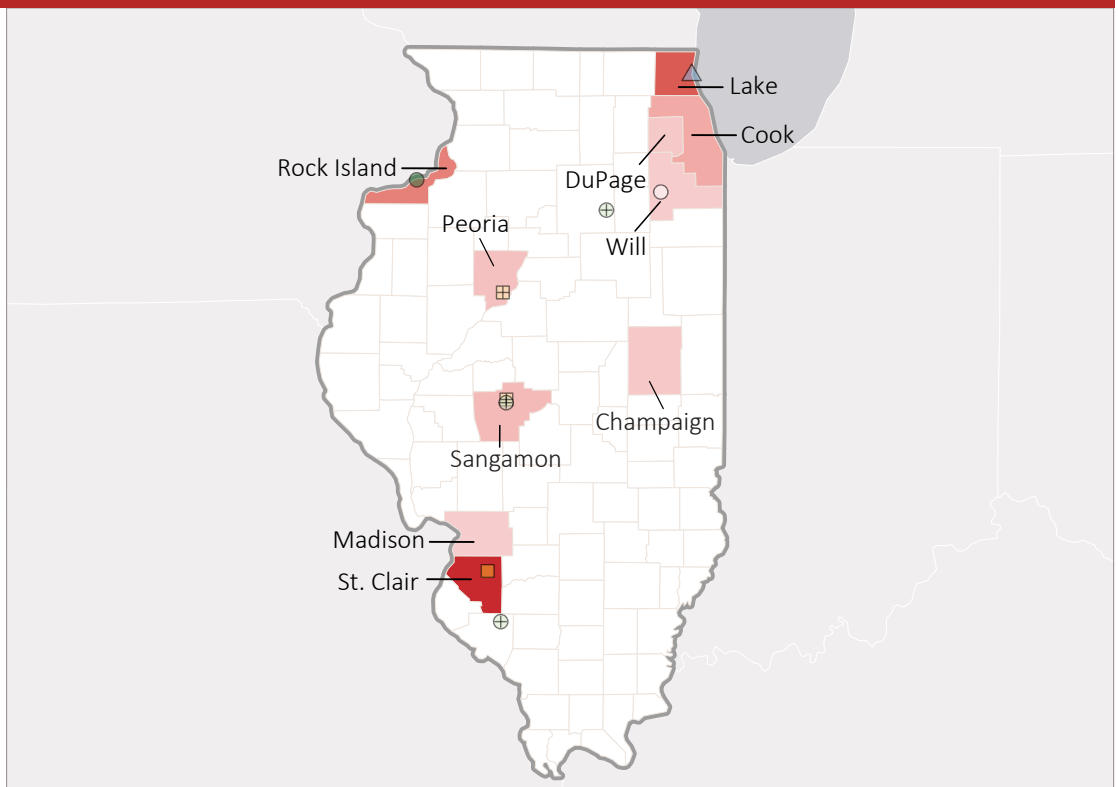
Peoria  
**\$79.5 M**

Champaign  
**\$39.3 M**

DuPage  
**\$35.0 M**

Madison  
**\$18.0 M**

Will  
**\$17.4 M**

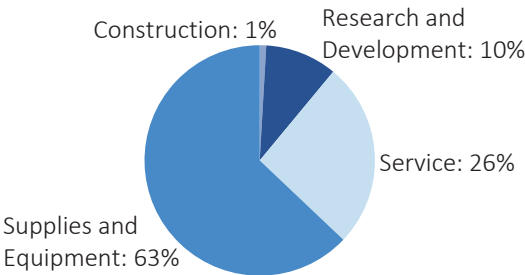


# INDIANA

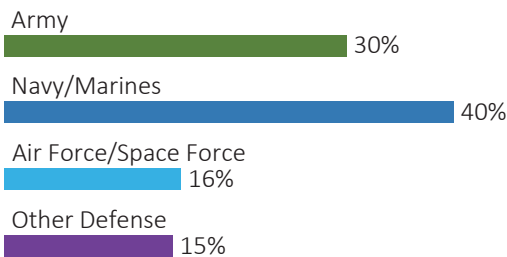
|                        |                   |                                |              |                           |                          |                            |                            |
|------------------------|-------------------|--------------------------------|--------------|---------------------------|--------------------------|----------------------------|----------------------------|
| #28                    | #38               | 1.1%                           | \$940        | #24                       | #14                      | #29                        | #27                        |
| \$6.4 B SPENT IN STATE | 1.3% OF STATE GDP | OF TOTAL U.S. DEFENSE SPENDING | PER RESIDENT | \$4.7 B CONTRACT SPENDING | \$212.1 M GRANT SPENDING | \$1.6 B PERSONNEL SPENDING | 29,229 NUMBER OF PERSONNEL |

## DEFENSE CONTRACTS

### By Type



### By Service



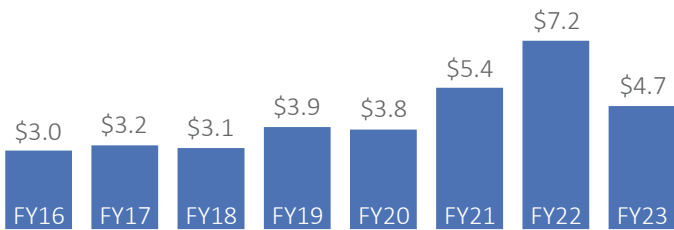
### Top Defense Contractors

(M = millions, B = billions)

|                                         |           |
|-----------------------------------------|-----------|
| AM General, LLC                         | \$1.1 B   |
| Rolls-Royce Corp.                       | \$1.0 B   |
| ERAPSCO                                 | \$303.4 M |
| RTX Corporation                         | \$192.2 M |
| AmeriQual Group, LLC                    | \$177.5 M |
| Allison Transmission, Inc.              | \$169.0 M |
| SAIC                                    | \$152.2 M |
| BAE Systems                             | \$92.2 M  |
| Cummins                                 | \$87.1 M  |
| Calumet Specialty Products Partners, LP | \$75.9 M  |

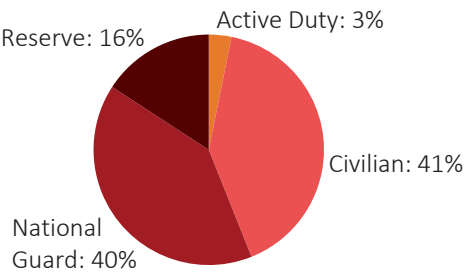
### Contract Awards Performed

(By Fiscal Year, billions)

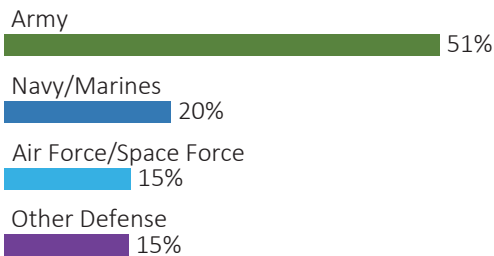


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$1.6 BILLION**  
TOTAL PAYROLL

**29,229**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

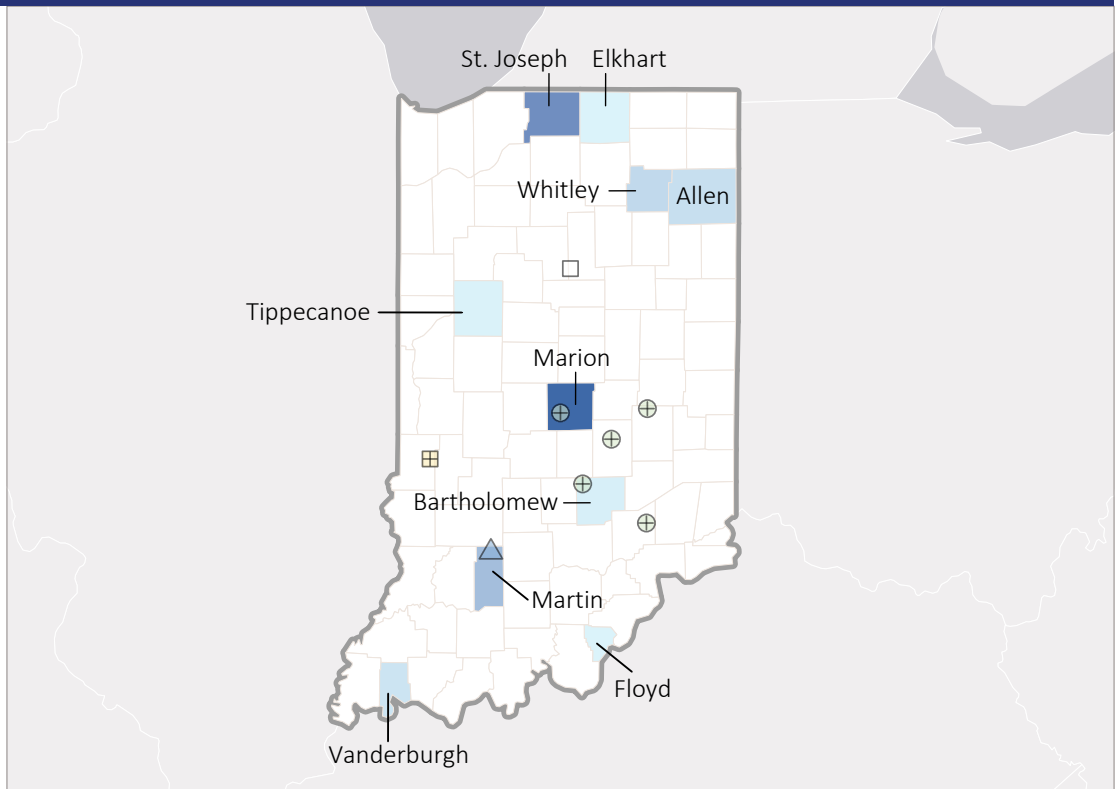
| County     | Active Duty | Civilian | National Guard | Reserve | Total |
|------------|-------------|----------|----------------|---------|-------|
| Marion     | 225         | 4,035    | 2,146          | 1,181   | 7,587 |
| Martin     | 59          | 4,905    | 0              | 0       | 4,964 |
| Johnson    | 293         | 340      | 1,300          | 303     | 2,236 |
| Miami      | 16          | 471      | 41             | 1,572   | 2,100 |
| Allen      | 24          | 233      | 1,381          | 277     | 1,915 |
| Vigo       | 27          | 125      | 895            | 146     | 1,193 |
| Lake       | ND          | 65       | 466            | 209     | ND    |
| Tippecanoe | 85          | 35       | 389            | 128     | 637   |
| St. Joseph | 61          | 57       | 270            | 237     | 625   |
| Hamilton   | ND          | 584      | 0              | ND      | ND    |



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

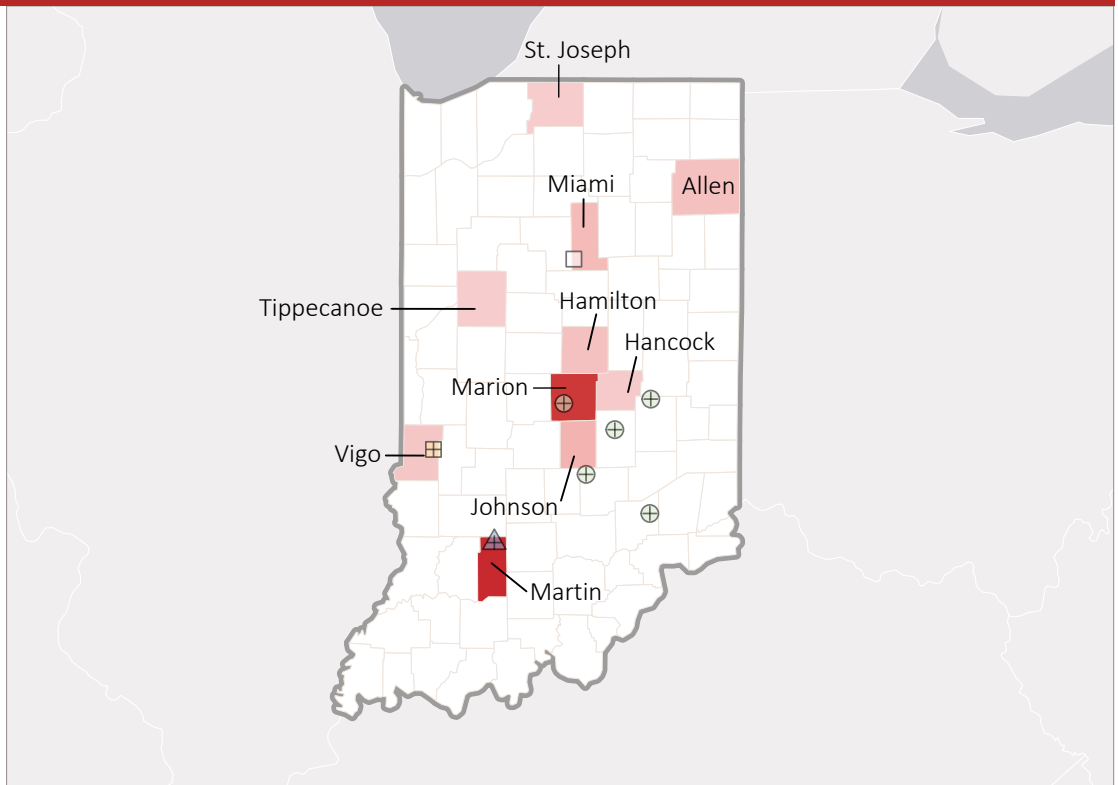
|             |                  |
|-------------|------------------|
| Marion      | <b>\$1.6 B</b>   |
| St. Joseph  | <b>\$1.2 B</b>   |
| Martin      | <b>\$621.9 M</b> |
| Whitley     | <b>\$309.4 M</b> |
| Allen       | <b>\$247.4 M</b> |
| Vanderburgh | <b>\$188.6 M</b> |
| Bartholomew | <b>\$75.4 M</b>  |
| Tippecanoe  | <b>\$42.6 M</b>  |
| Elkhart     | <b>\$35.0 M</b>  |
| Floyd       | <b>\$30.6 M</b>  |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

|            |                  |
|------------|------------------|
| Martin     | <b>\$490.3 M</b> |
| Marion     | <b>\$457.6 M</b> |
| Johnson    | <b>\$99.1 M</b>  |
| Miami      | <b>\$76.5 M</b>  |
| Allen      | <b>\$57.6 M</b>  |
| Hamilton   | <b>\$55.7 M</b>  |
| Vigo       | <b>\$41.8 M</b>  |
| Hancock    | <b>\$29.2 M</b>  |
| Tippecanoe | <b>\$22.2 M</b>  |
| St. Joseph | <b>\$21.5 M</b>  |

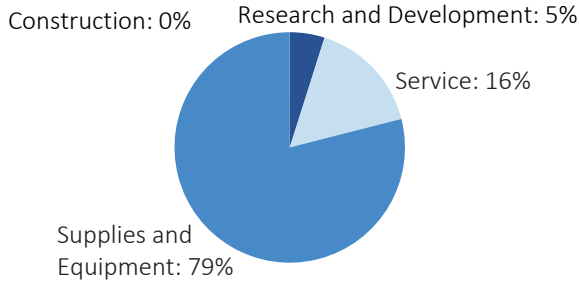


# IOWA

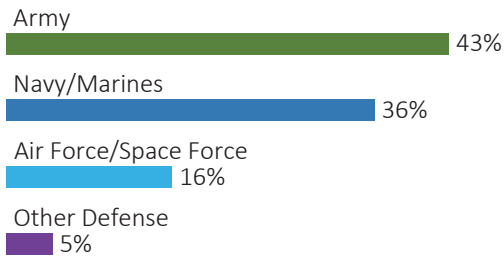
|                                         |                                    |                                                  |                                   |                                            |                                          |                                             |                                             |
|-----------------------------------------|------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>#36</b><br>\$3.4 B SPENT<br>IN STATE | <b>#34</b><br>1.4% OF<br>STATE GDP | <b>0.6%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$1,055</b><br>PER<br>RESIDENT | <b>#32</b><br>\$2.9 B CONTRACT<br>SPENDING | <b>#34</b><br>\$90.0 M GRANT<br>SPENDING | <b>#47</b><br>\$0.4 B PERSONNEL<br>SPENDING | <b>#41</b><br>12,946 NUMBER<br>OF PERSONNEL |
|-----------------------------------------|------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|---------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



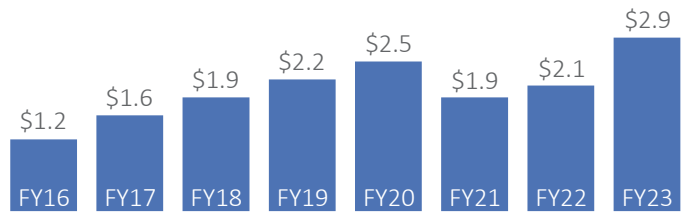
### Top Defense Contractors

(M = millions, B = billions)

|                              |           |
|------------------------------|-----------|
| Collins Aerospace            | \$1.3 B   |
| Day & Zimmermann Group, Inc. | \$679.1 M |
| Data Link Solutions, LLC     | \$305.8 M |
| BAE Systems                  | \$245.4 M |
| Jeffries Global, Inc.        | \$84.6 M  |
| Eaton Corp.                  | \$69.9 M  |
| Employee Owned Brands, Inc.  | \$30.0 M  |
| Lockheed Martin              | \$22.8 M  |
| Carver Pump Co.              | \$21.1 M  |
| Regency Consulting, Inc.     | \$13.0 M  |

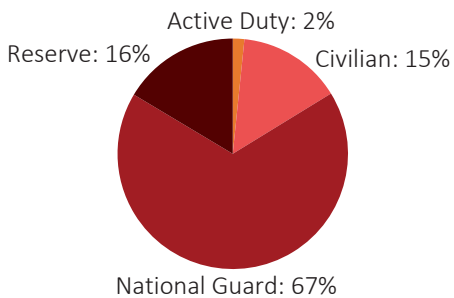
### Contract Awards Performed

(By Fiscal Year, billions)



## DEFENSE PERSONNEL

### Allocations, By Type



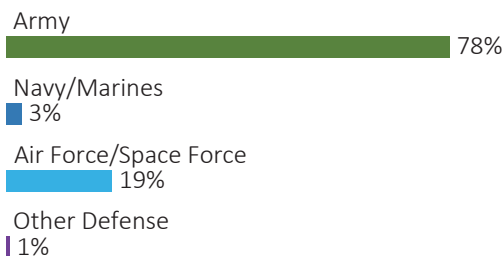
**\$417.7 MILLION**  
TOTAL PAYROLL

**12,946**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County        | Active Duty | Civilian | National Guard | Reserve | Total |
|---------------|-------------|----------|----------------|---------|-------|
| Polk          | 81          | 706      | 3,219          | 761     | 4,767 |
| Woodbury      | ND          | 268      | 1,095          | 68      | ND    |
| Scott         | ND          | 374      | 511            | 250     | ND    |
| Linn          | ND          | 113      | 316            | 391     | ND    |
| Black Hawk    | 11          | 69       | 369            | 70      | 519   |
| Johnson       | 20          | 38       | 400            | ND      | ND    |
| Boone         | 0           | 56       | 401            | 0       | 457   |
| Dallas        | 14          | ND       | 91             | 257     | ND    |
| Dubuque       | ND          | 37       | 147            | 106     | ND    |
| Pottawattamie | ND          | 14       | 212            | 59      | ND    |

### Allocations, By Service



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Linn  
**\$1.8 B**

Des Moines  
**\$701.2 M**

Polk  
**\$96.0 M**

Scott  
**\$75.7 M**

Johnson  
**\$37.8 M**

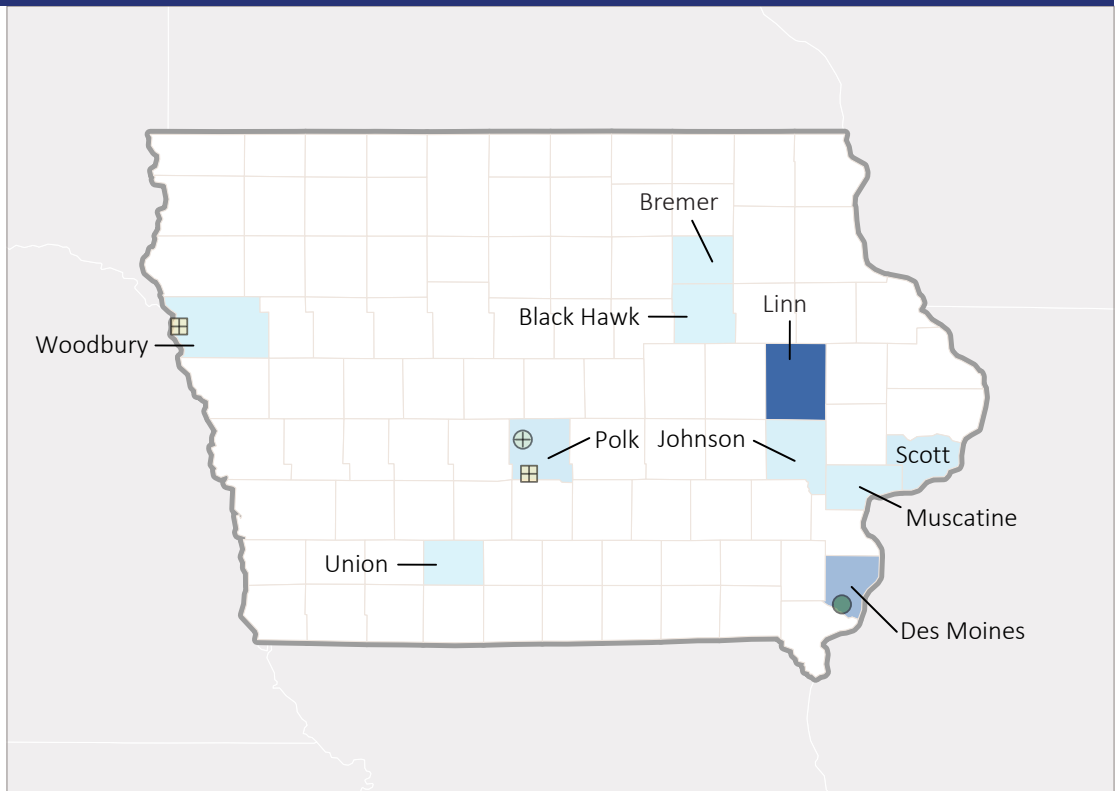
Muscatine  
**\$26.8 M**

Woodbury  
**\$20.4 M**

Union  
**\$4.6 M**

Black Hawk  
**\$2.7 M**

Bremer  
**\$2.3 M**



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Polk  
**\$179.0 M**

Woodbury  
**\$45.8 M**

Scott  
**\$45.0 M**

Linn  
**\$28.5 M**

Johnson  
**\$15.2 M**

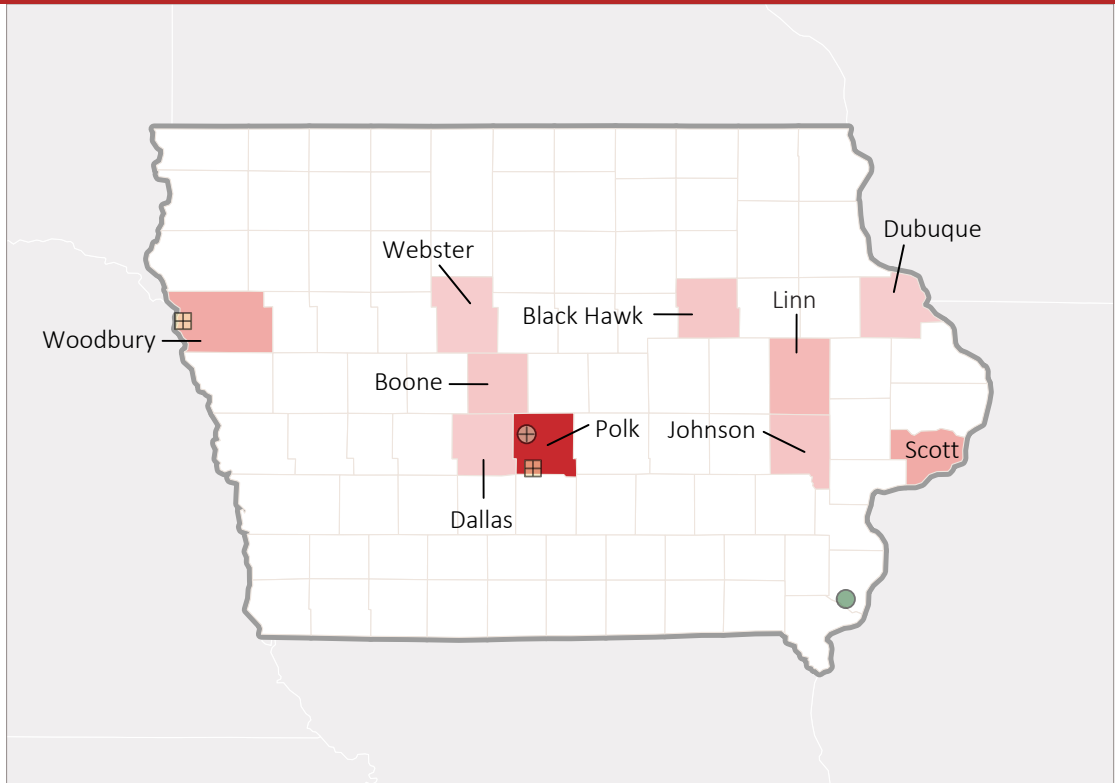
Black Hawk  
**\$13.0 M**

Boone  
**\$12.9 M**

Dallas  
**\$7.7 M**

Webster  
**\$7.0 M**

Dubuque  
**\$6.9 M**



# KANSAS

**#35**  
\$3.9 B SPENT  
IN STATE

**#27**  
1.7% OF  
STATE GDP

**0.6%**  
OF TOTAL U.S.  
DEFENSE SPENDING

**\$1,328**  
PER  
RESIDENT

**#38**  
\$1.6 B CONTRACT  
SPENDING

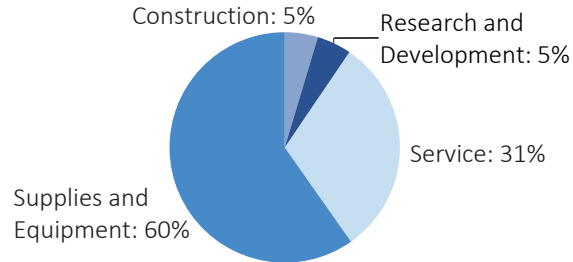
**#28**  
\$121.6 M GRANT  
SPENDING

**#22**  
\$2.2 B PERSONNEL  
SPENDING

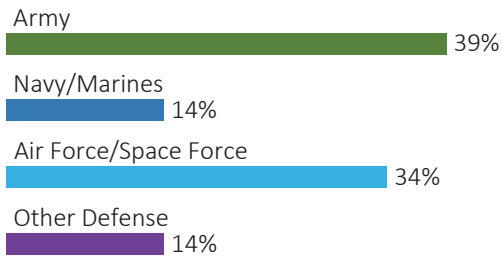
**#21**  
36,650 NUMBER  
OF PERSONNEL

## DEFENSE CONTRACTS

### By Type



### By Service



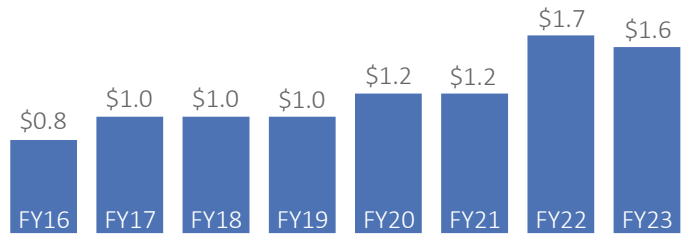
### Top Defense Contractors

(M = millions)

|                                   |           |
|-----------------------------------|-----------|
| General Electric                  | \$364.8 M |
| Textron, Inc.                     | \$246.7 M |
| Bombardier, Inc.                  | \$87.1 M  |
| Leading Technology Composites     | \$78.4 M  |
| Northrop Grumman                  | \$74.3 M  |
| Envision Industries, Inc.         | \$54.9 M  |
| Spirit Aerosystems Holdings, Inc. | \$34.7 M  |
| MMC Corp.                         | \$33.0 M  |
| Day & Zimmermann Group, Inc.      | \$30.3 M  |
| Booz Allen Hamilton               | \$19.6 M  |

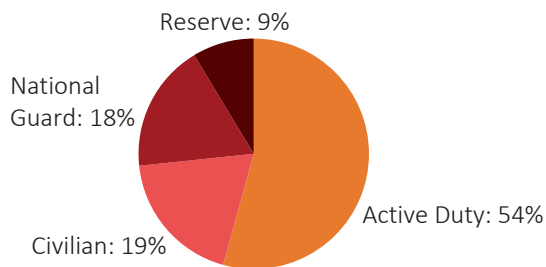
### Contract Awards Performed

(By Fiscal Year, billions)

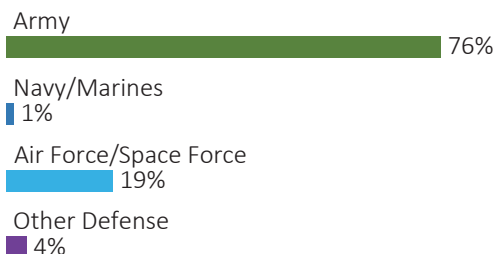


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$2.2 BILLION**  
TOTAL PAYROLL

**36,650**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County      | Active Duty | Civilian | National Guard | Reserve | Total  |
|-------------|-------------|----------|----------------|---------|--------|
| Geary       | 14,084      | 2,266    | 136            | 114     | 16,600 |
| Sedgwick    | 2,729       | 993      | 1,789          | 1,549   | 7,060  |
| Leavenworth | 2,863       | 2,490    | 307            | 294     | 5,954  |
| Shawnee     | 14          | 554      | 1,864          | 298     | 2,730  |
| Johnson     | 30          | 119      | 373            | 321     | 843    |
| Riley       | 35          | 256      | 252            | 136     | 679    |
| Saline      | ND          | 56       | 226            | 74      | ND     |
| Douglas     | 52          | 27       | 105            | 74      | 258    |
| Wyandotte   | ND          | 35       | 172            | ND      | ND     |
| Ellis       | ND          | 12       | 64             | 88      | ND     |



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions)

Sedgwick  
\$639.5 M

Cowley  
\$368.0 M

Leavenworth  
\$203.2 M

Geary  
\$145.0 M

Johnson  
\$92.9 M

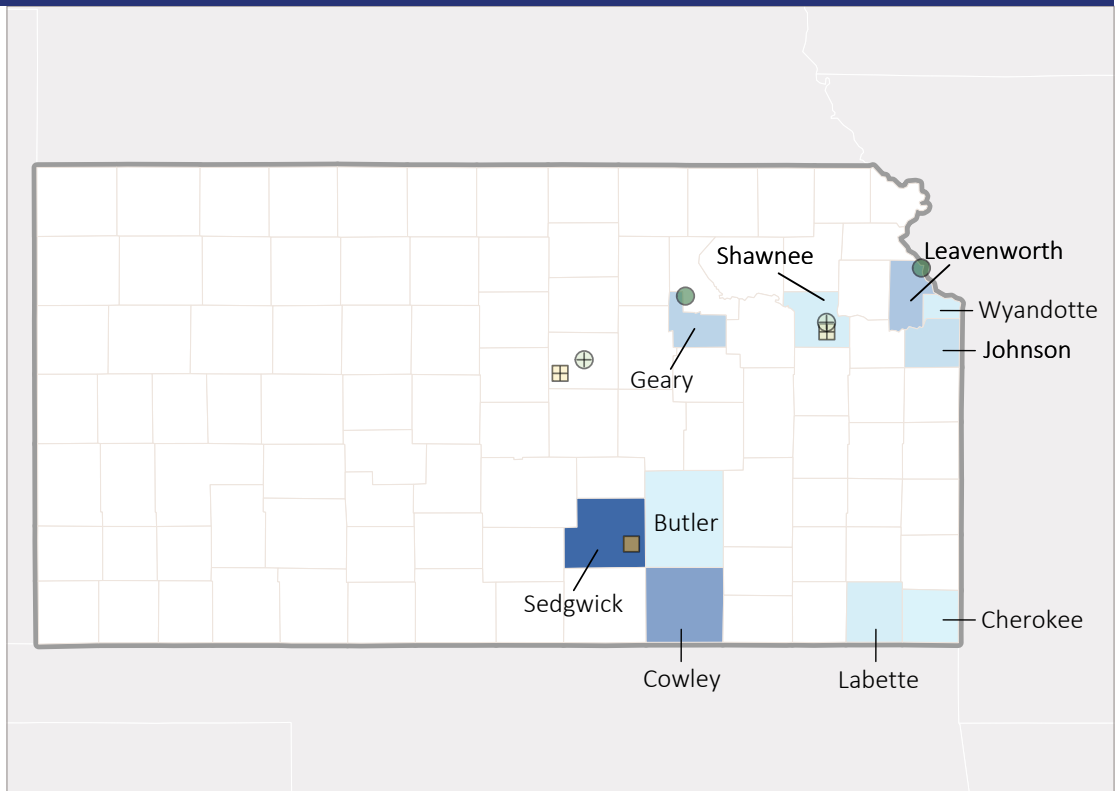
Shawnee  
\$32.6 M

Labette  
\$30.3 M

Wyandotte  
\$25.9 M

Butler  
\$12.3 M

Cherokee  
\$9.9 M



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

Geary  
\$1.0 B

Leavenworth  
\$561.5 M

Sedgwick  
\$351.5 M

Shawnee  
\$112.4 M

Riley  
\$31.1 M

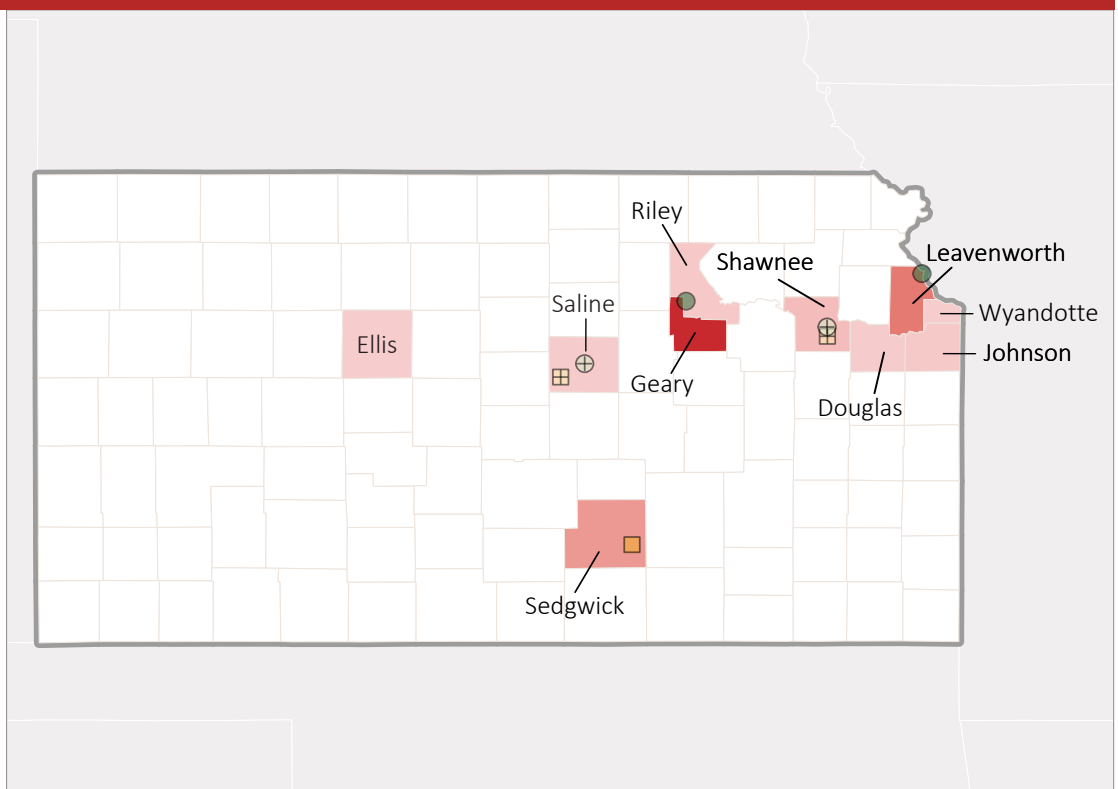
Johnson  
\$25.4 M

Saline  
\$12.8 M

Douglas  
\$11.7 M

Wyandotte  
\$6.9 M

Ellis  
\$4.7 M



# KENTUCKY

**#13**  
\$14.6 B SPENT  
IN STATE

**#8**  
5.2% OF  
STATE GDP

**2.4%**  
OF TOTAL U.S.  
DEFENSE SPENDING

**\$3,215**  
PER  
RESIDENT

**#12**  
\$11.1 B CONTRACT  
SPENDING

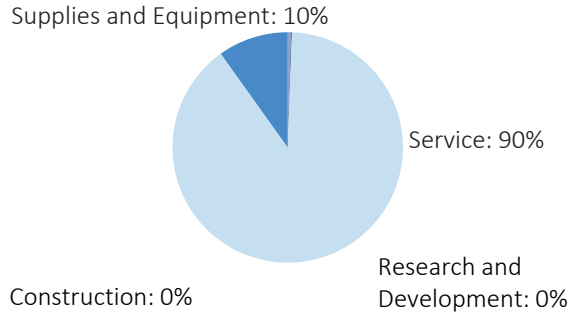
**#19**  
\$176.6 M GRANT  
SPENDING

**#15**  
\$3.3 B PERSONNEL  
SPENDING

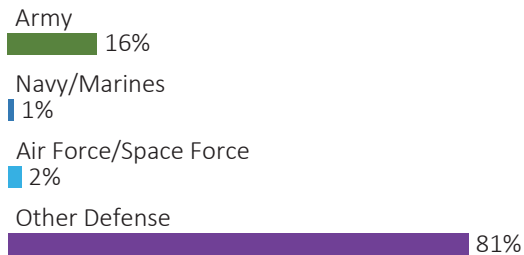
**#16**  
53,661 NUMBER  
OF PERSONNEL

## DEFENSE CONTRACTS

### By Type



### By Service



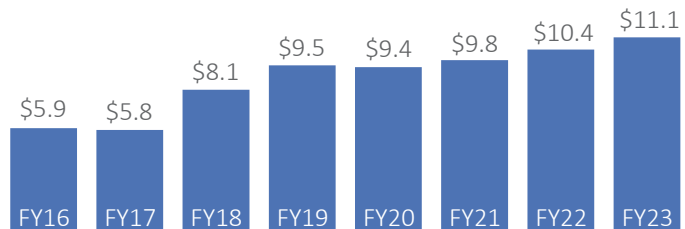
### Top Defense Contractors

(M = millions, B = billions)

|                       |           |
|-----------------------|-----------|
| Humana                | \$7.8 B   |
| Lockheed Martin       | \$599.4 M |
| Bechtel Group         | \$430.0 M |
| CFM International     | \$269.8 M |
| Conco, Inc.           | \$156.1 M |
| Boeing                | \$142.5 M |
| Fibrotex USA, Inc.    | \$75.9 M  |
| Signature Renovations | \$57.0 M  |
| SourceAmerica         | \$51.2 M  |
| BAE Systems           | \$49.1 M  |

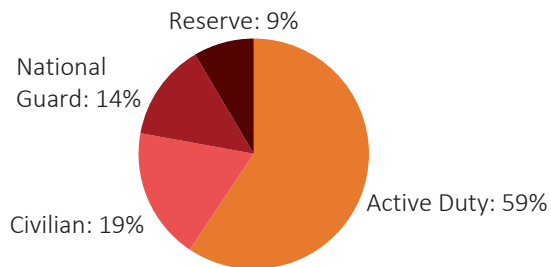
### Contract Awards Performed

(By Fiscal Year, billions)

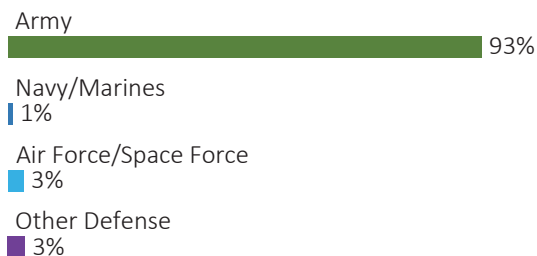


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$3.3 BILLION**  
TOTAL PAYROLL

**53,661**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County     | Active Duty | Civilian | National Guard | Reserve | Total  |
|------------|-------------|----------|----------------|---------|--------|
| Christian  | 26,913      | 2,351    | 91             | 101     | 29,456 |
| Hardin     | 4,584       | 4,346    | 69             | 2,607   | 11,606 |
| Jefferson  | 149         | 1,260    | 1,765          | 576     | 3,750  |
| Madison    | 17          | 964      | 597            | 24      | 1,602  |
| Franklin   | ND          | 297      | 1,133          | ND      | ND     |
| Fayette    | 48          | 124      | 285            | 494     | 951    |
| Boone      | 24          | 22       | 409            | ND      | ND     |
| Campbell   | ND          | 30       | 0              | 405     | ND     |
| Muhlenberg | 0           | 66       | 313            | 0       | 379    |
| McCracken  | ND          | 14       | 124            | 131     | ND     |

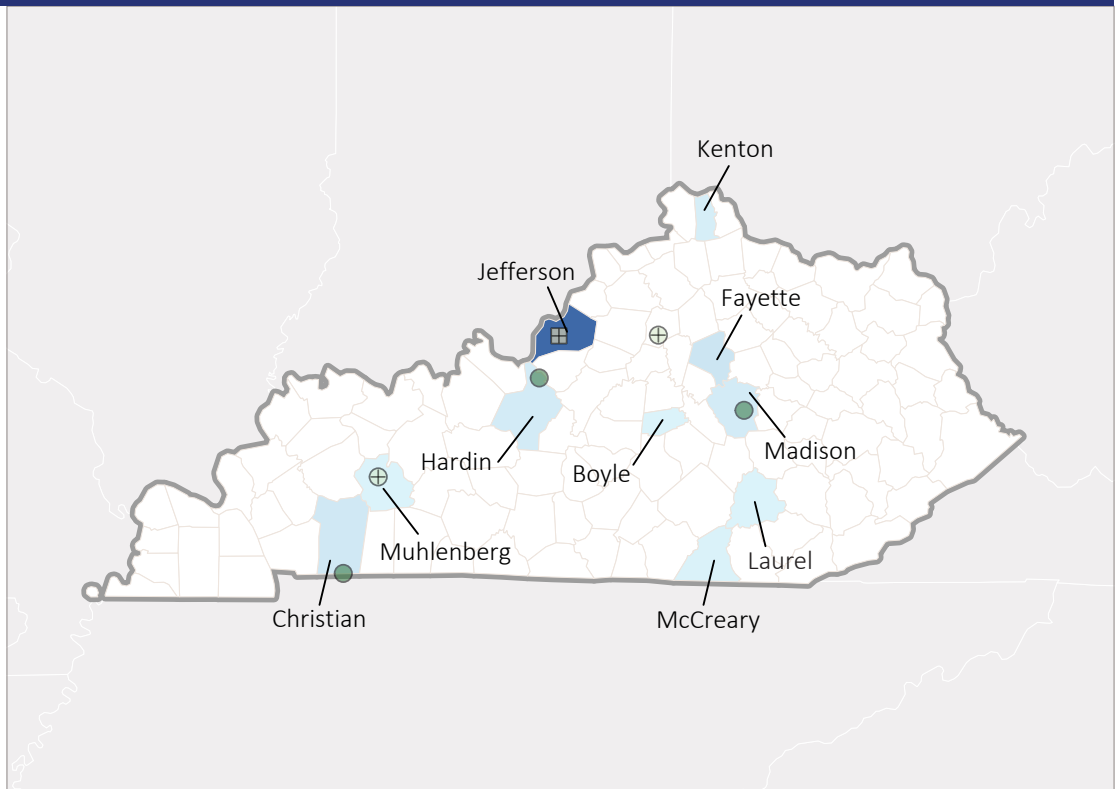
# KENTUCKY

FISCAL YEAR 2023

## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

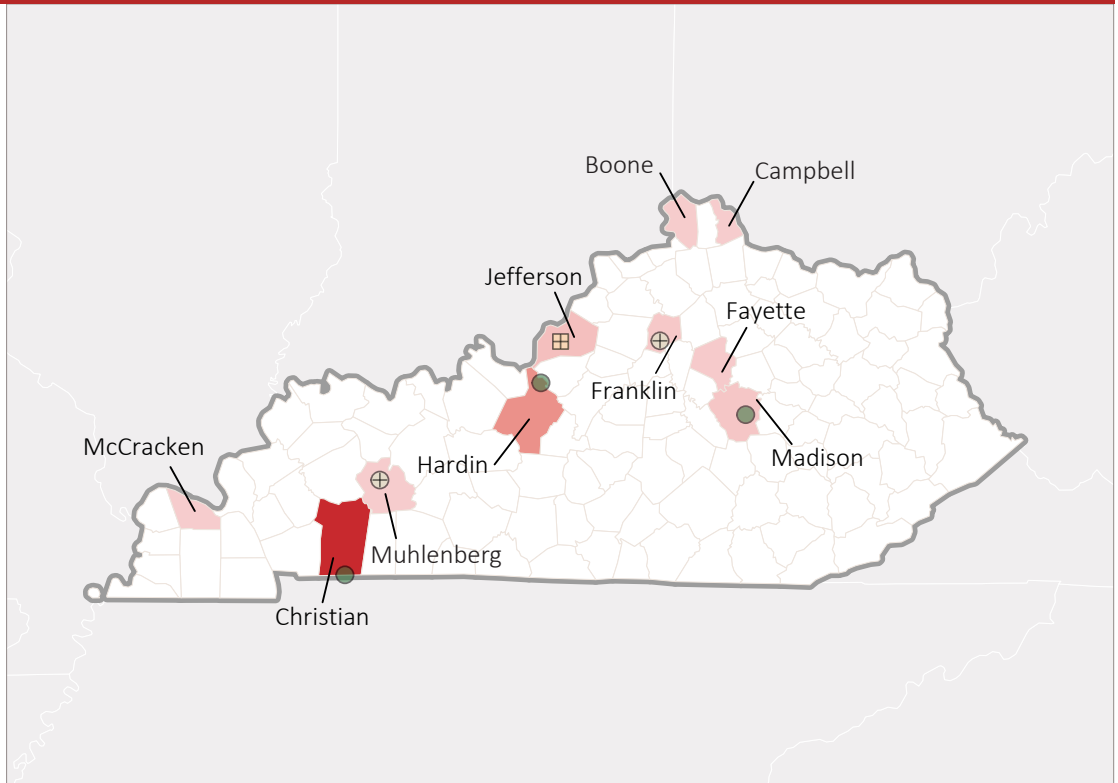
|            |           |
|------------|-----------|
| Jefferson  | \$8.1 B   |
| Fayette    | \$817.4 M |
| Christian  | \$626.1 M |
| Madison    | \$469.2 M |
| Hardin     | \$447.6 M |
| Kenton     | \$283.3 M |
| McCreary   | \$87.6 M  |
| Laurel     | \$42.4 M  |
| Muhlenberg | \$37.6 M  |
| Boyle      | \$30.8 M  |



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

|            |           |
|------------|-----------|
| Christian  | \$2.0 B   |
| Hardin     | \$788.3 M |
| Jefferson  | \$180.8 M |
| Madison    | \$89.6 M  |
| Franklin   | \$62.7 M  |
| Fayette    | \$32.8 M  |
| Boone      | \$13.1 M  |
| Muhlenberg | \$10.8 M  |
| Campbell   | \$8.0 M   |
| McCracken  | \$7.3 M   |



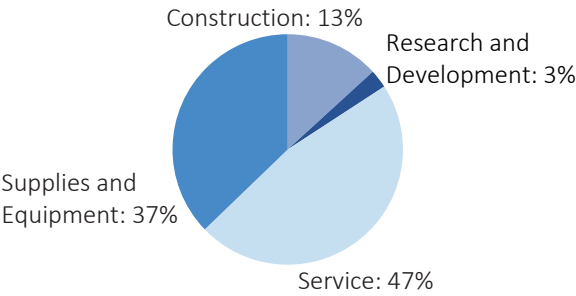
■ AF Active 
 ▣ AF Guard 
 □ AF Reserve 
 ● Army Active 
 ⊕ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ✱ WHS

# LOUISIANA

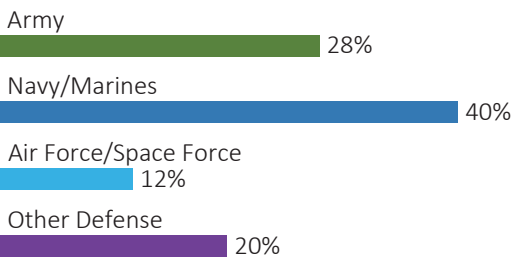
|                                         |                                    |                                                  |                                 |                                            |                                           |                                             |                                             |
|-----------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------|-------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>#33</b><br>\$4.0 B SPENT<br>IN STATE | <b>#37</b><br>1.3% OF<br>STATE GDP | <b>0.7%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$883</b><br>PER<br>RESIDENT | <b>#36</b><br>\$2.1 B CONTRACT<br>SPENDING | <b>#27</b><br>\$122.1 M GRANT<br>SPENDING | <b>#26</b><br>\$1.8 B PERSONNEL<br>SPENDING | <b>#22</b><br>35,763 NUMBER<br>OF PERSONNEL |
|-----------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------|-------------------------------------------|---------------------------------------------|---------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



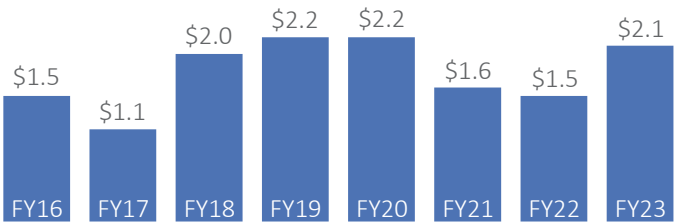
### Top Defense Contractors

(M = millions)

|                                  |           |
|----------------------------------|-----------|
| Placid Refining Co.              | \$229.2 M |
| Textron, Inc.                    | \$192.1 M |
| BL Harbert International         | \$84.2 M  |
| Boeing                           | \$76.3 M  |
| Valiant Integrated Services, LLC | \$73.4 M  |
| Hornbeck Offshore Services, Inc. | \$71.8 M  |
| SGS, LLC                         | \$71.8 M  |
| Bollinger Shipyards, Inc.        | \$67.3 M  |
| Amentum Services, Inc.           | \$47.3 M  |
| Alpha Marine Services, LLC       | \$47.0 M  |

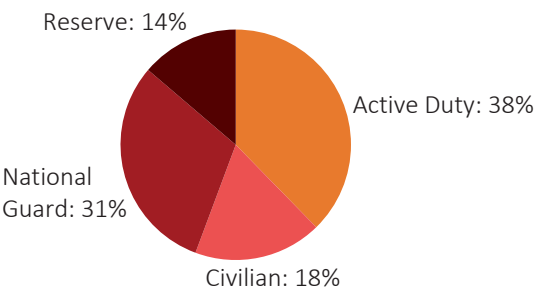
### Contract Awards Performed

(By Fiscal Year, billions)

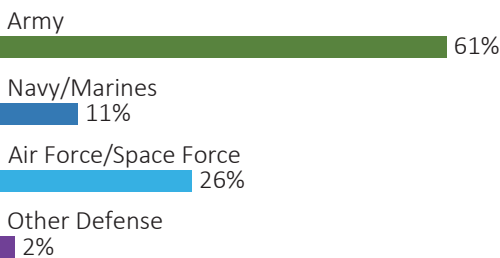


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$1.8 BILLION**  
TOTAL PAYROLL

**35,763**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

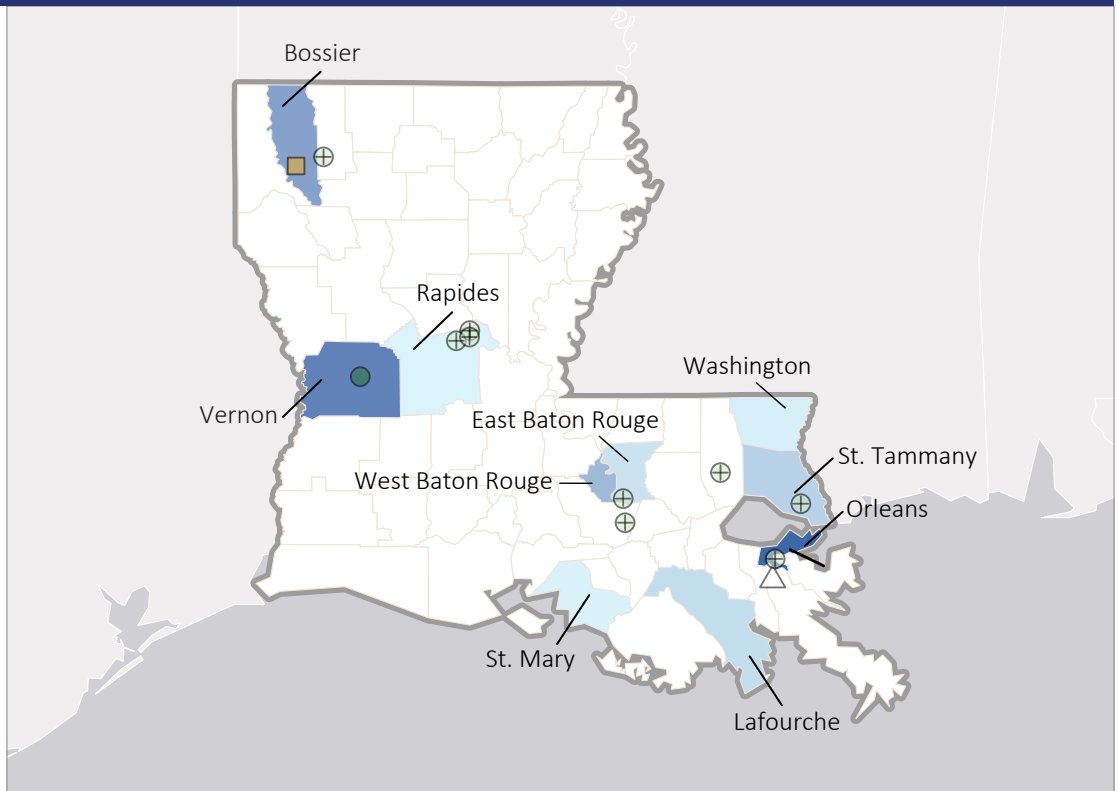
| County           | Active Duty | Civilian | National Guard | Reserve | Total |
|------------------|-------------|----------|----------------|---------|-------|
| Vernon           | 7,198       | 1,362    | 89             | 23      | 8,672 |
| Bossier          | 4,916       | 1,478    | 142            | 1,900   | 8,436 |
| Orleans          | 1,039       | 1,772    | 2,349          | 2,191   | 7,351 |
| Rapides          | 17          | 384      | 1,417          | ND      | ND    |
| East Baton Rouge | 142         | 109      | 631            | 577     | 1,459 |
| Tangipahoa       | ND          | 99       | 787            | 0       | ND    |
| Iberville        | ND          | 42       | 752            | 0       | ND    |
| Plaquemines      | ND          | 603      | 0              | 0       | ND    |
| Calcasieu        | ND          | 49       | 290            | 125     | ND    |
| Lafayette        | 16          | 53       | 312            | 89      | 470   |



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions)

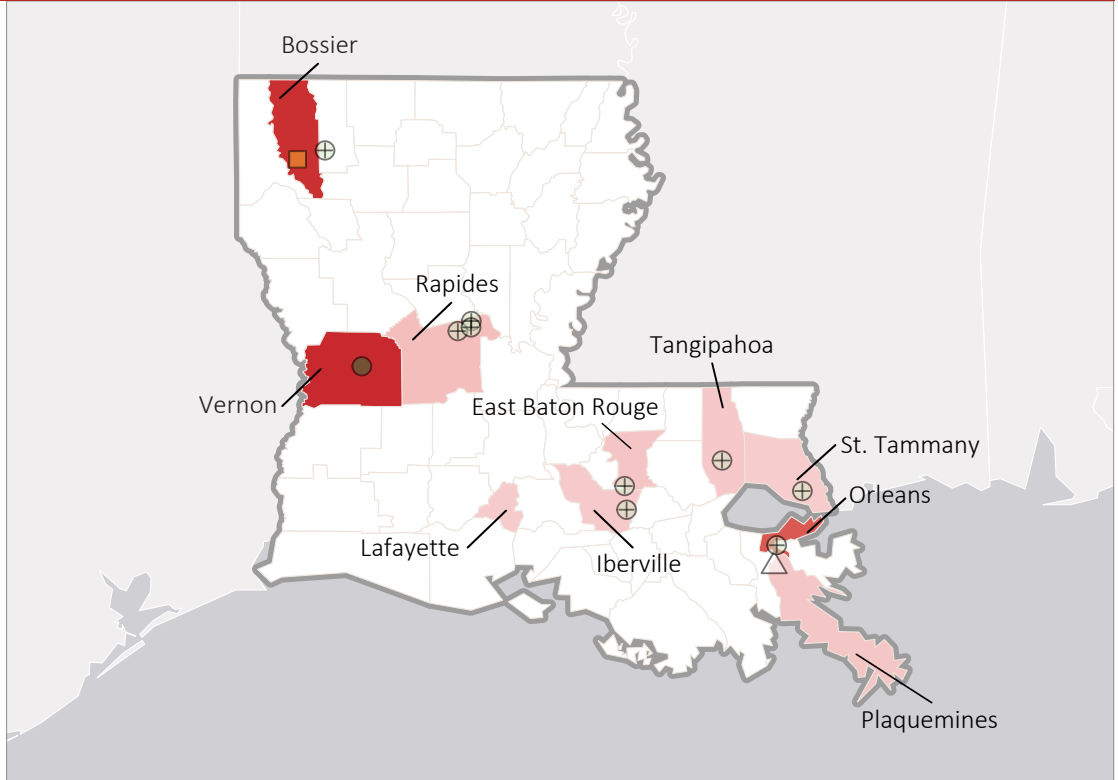
|                  |                  |
|------------------|------------------|
| Orleans          | <b>\$532.0 M</b> |
| Vernon           | <b>\$433.5 M</b> |
| Bossier          | <b>\$312.4 M</b> |
| West Baton Rouge | <b>\$229.3 M</b> |
| St. Tammany      | <b>\$140.4 M</b> |
| Lafourche        | <b>\$105.2 M</b> |
| East Baton Rouge | <b>\$82.0 M</b>  |
| Washington       | <b>\$42.9 M</b>  |
| St. Mary         | <b>\$33.6 M</b>  |
| Rapides          | <b>\$28.7 M</b>  |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

|                  |                  |
|------------------|------------------|
| Vernon           | <b>\$544.4 M</b> |
| Bossier          | <b>\$528.3 M</b> |
| Orleans          | <b>\$411.5 M</b> |
| Rapides          | <b>\$62.0 M</b>  |
| East Baton Rouge | <b>\$37.7 M</b>  |
| Plaquemines      | <b>\$34.0 M</b>  |
| Tangipahoa       | <b>\$25.2 M</b>  |
| Iberville        | <b>\$18.6 M</b>  |
| Lafayette        | <b>\$16.3 M</b>  |
| St. Tammany      | <b>\$12.3 M</b>  |



# MAINE

#32  
\$4.2 B SPENT  
IN STATE

#10  
4.6% OF  
STATE GDP

0.7%  
OF TOTAL U.S.  
DEFENSE SPENDING

\$3,017  
PER  
RESIDENT

#29  
\$3.3 B CONTRACT  
SPENDING

#51  
\$34.7 M GRANT  
SPENDING

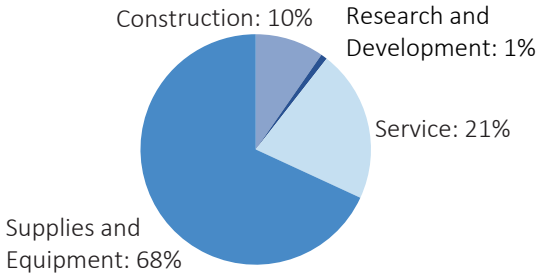
#36  
\$0.9 B PERSONNEL  
SPENDING

#42  
12,357 NUMBER  
OF PERSONNEL

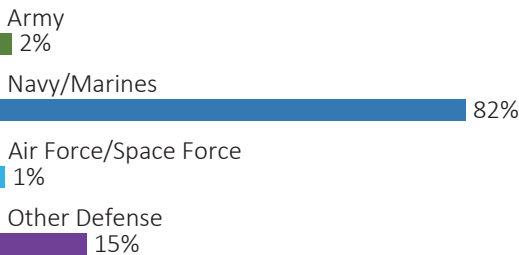


## DEFENSE CONTRACTS

### By Type



### By Service



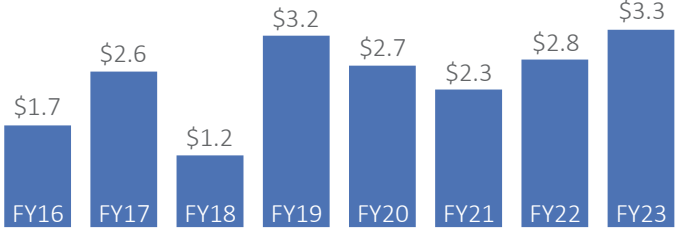
### Top Defense Contractors

(M = millions, B = billions)

|                            |           |
|----------------------------|-----------|
| General Dynamics           | \$2.1 B   |
| Martin's Point Health Care | \$416.1 M |
| 381 Constructors           | \$274.4 M |
| City of Bangor             | \$35.5 M  |
| Rheinmetall AG             | \$29.5 M  |
| Nadiad, Inc.               | \$28.8 M  |
| Bristol Bay Native Corp.   | \$27.0 M  |
| The Nutmeg Companies, Inc. | \$22.6 M  |
| Precision Partners, LLC    | \$19.4 M  |
| CACI                       | \$17.6 M  |

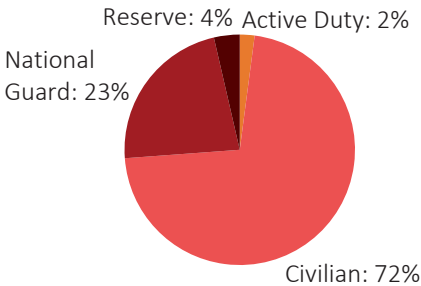
### Contract Awards Performed

(By Fiscal Year, billions)

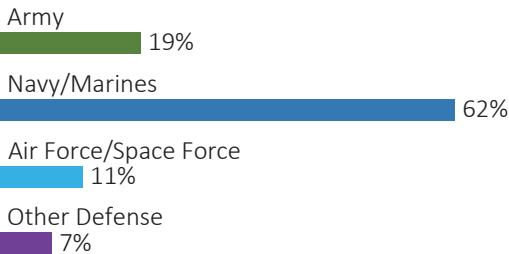


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$900.8 MILLION**  
TOTAL PAYROLL

**12,357**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County       | Active Duty | Civilian | National Guard | Reserve | Total |
|--------------|-------------|----------|----------------|---------|-------|
| York         | 19          | 7,180    | 91             | 140     | 7,430 |
| Penobscot    | 14          | 359      | 1,449          | 134     | 1,956 |
| Kennebec     | 12          | 196      | 637            | ND      | ND    |
| Aroostook    | ND          | 626      | 79             | 0       | ND    |
| Cumberland   | 51          | 83       | 302            | 84      | 520   |
| Sagadahoc    | 20          | 314      | 0              | ND      | ND    |
| Androscoggin | ND          | 19       | 84             | 85      | ND    |
| Oxford       | 0           | 0        | 93             | 0       | 93    |
| Washington   | ND          | 75       | 0              | 0       | ND    |
| Somerset     | 11          | ND       | 53             | 0       | ND    |



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Sagadahoc  
**\$2.1 B**

York  
**\$589.7 M**

Cumberland  
**\$459.4 M**

Penobscot  
**\$61.8 M**

Kennebec  
**\$31.9 M**

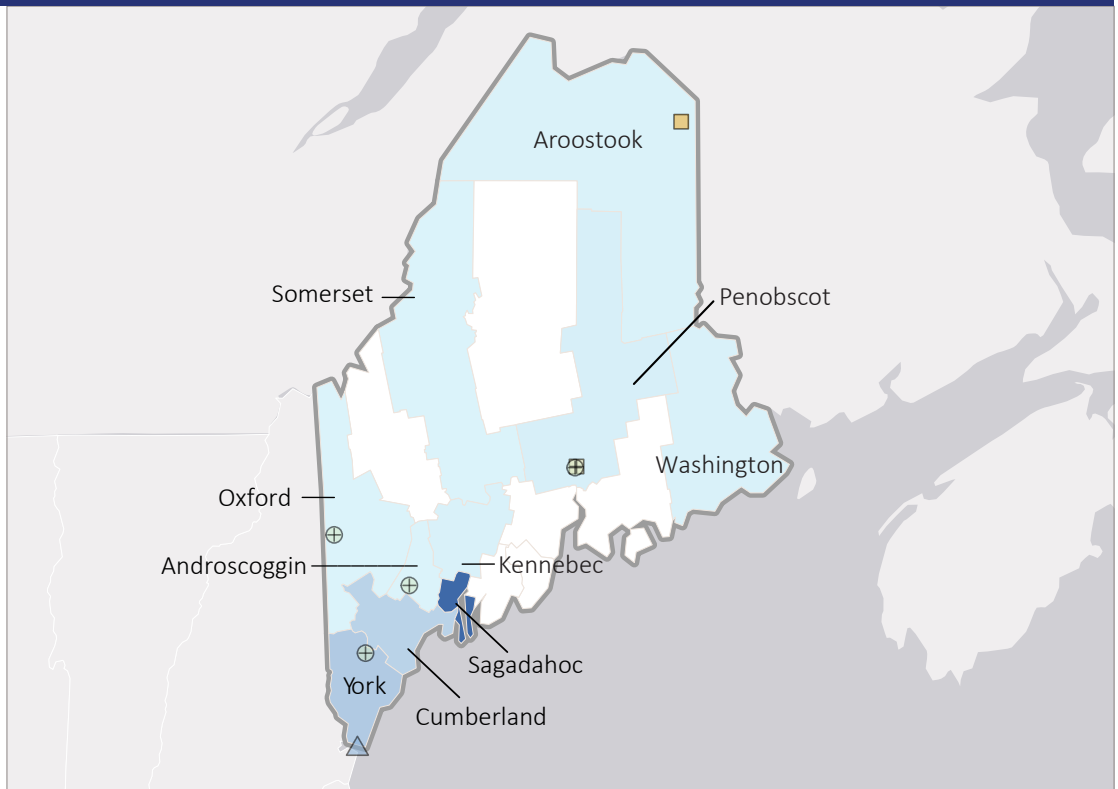
Washington  
**\$28.5 M**

Aroostook  
**\$16.0 M**

Oxford  
**\$5.6 M**

Somerset  
**\$3.0 M**

Androscoggin  
**\$2.6 M**



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

York  
**\$662.9 M**

Penobscot  
**\$74.6 M**

Kennebec  
**\$41.1 M**

Sagadahoc  
**\$38.2 M**

Aroostook  
**\$36.5 M**

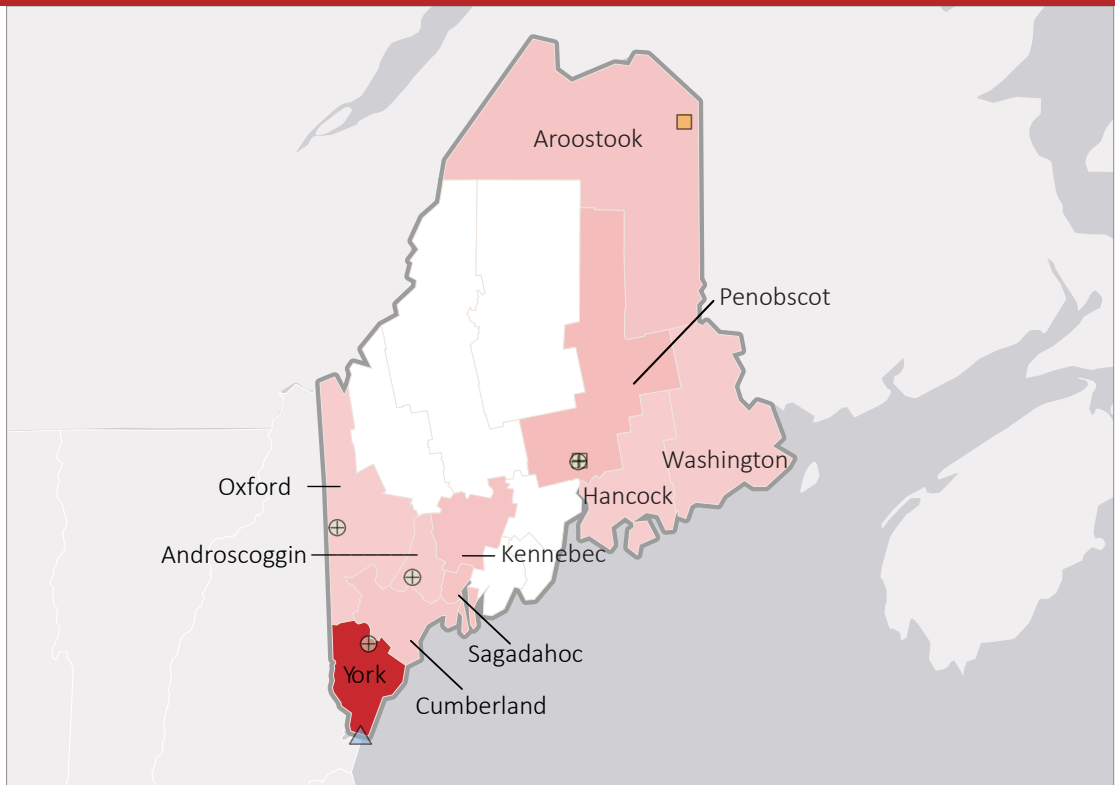
Cumberland  
**\$22.0 M**

Washington  
**\$6.0 M**

Androscoggin  
**\$4.3 M**

Hancock  
**\$2.0 M**

Oxford  
**\$1.7 M**

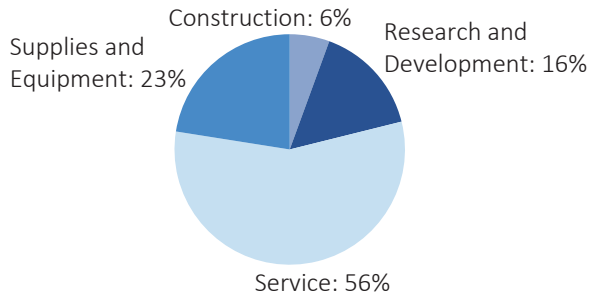


# MARYLAND

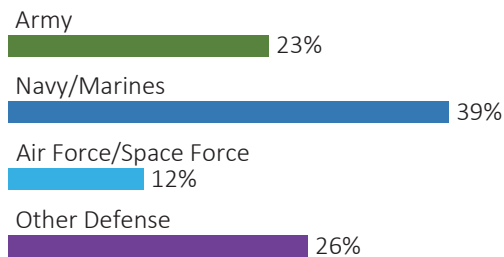
|                                  |                            |                                           |                            |                                     |                                   |                                     |                                     |
|----------------------------------|----------------------------|-------------------------------------------|----------------------------|-------------------------------------|-----------------------------------|-------------------------------------|-------------------------------------|
| #5<br>\$27.8 B SPENT<br>IN STATE | #7<br>5.4% OF<br>STATE GDP | 4.6%<br>OF TOTAL U.S.<br>DEFENSE SPENDING | \$4,491<br>PER<br>RESIDENT | #6<br>\$18.3 B CONTRACT<br>SPENDING | #2<br>\$781.9 M GRANT<br>SPENDING | #5<br>\$8.7 B PERSONNEL<br>SPENDING | #8<br>93,351 NUMBER<br>OF PERSONNEL |
|----------------------------------|----------------------------|-------------------------------------------|----------------------------|-------------------------------------|-----------------------------------|-------------------------------------|-------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



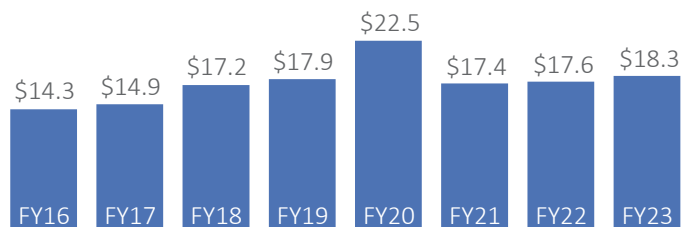
### Top Defense Contractors

(M = millions, B = billions)

|                                   |           |
|-----------------------------------|-----------|
| Northrop Grumman                  | \$1.7 B   |
| Johns Hopkins University          | \$1.4 B   |
| Leidos                            | \$494.5 M |
| Johns Hopkins Health System Corp. | \$473.7 M |
| Amentum Services, Inc.            | \$463.3 M |
| Vertex Aerospace, LLC             | \$386.7 M |
| Booz Allen Hamilton               | \$374.1 M |
| Balfour Beatty, PLC               | \$335.8 M |
| Textron, Inc.                     | \$322.2 M |
| KBR                               | \$289.9 M |

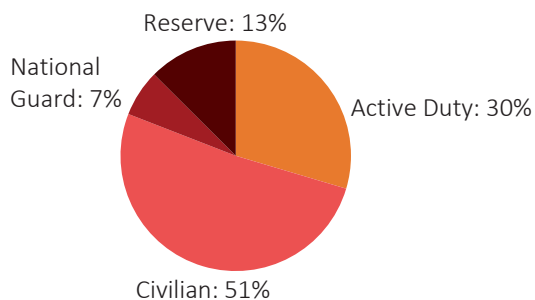
### Contract Awards Performed

(By Fiscal Year, billions)

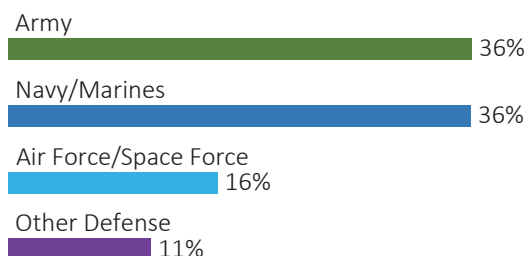


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$8.7 BILLION**  
TOTAL PAYROLL

**93,351**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County          | Active Duty | Civilian | National Guard | Reserve | Total  |
|-----------------|-------------|----------|----------------|---------|--------|
| Anne Arundel    | 12,273      | 8,988    | 430            | 3,600   | 25,291 |
| Prince George's | 4,654       | 4,759    | 989            | 4,242   | 14,644 |
| Harford         | 801         | 10,836   | 965            | 565     | 13,167 |
| St. Mary's      | 2,163       | 10,190   | 60             | 18      | 12,431 |
| Montgomery      | 4,405       | 6,408    | 86             | 583     | 11,482 |
| Charles         | 518         | 2,505    | 93             | 834     | 3,950  |
| Frederick       | 1,081       | 2,288    | 79             | 170     | 3,618  |
| Baltimore       | 96          | 390      | 2,245          | 450     | 3,181  |
| Baltimore City  | 125         | 1,036    | 364            | 1,103   | 2,628  |
| Allegany        | 983         | 11       | 0              | 113     | 1,107  |

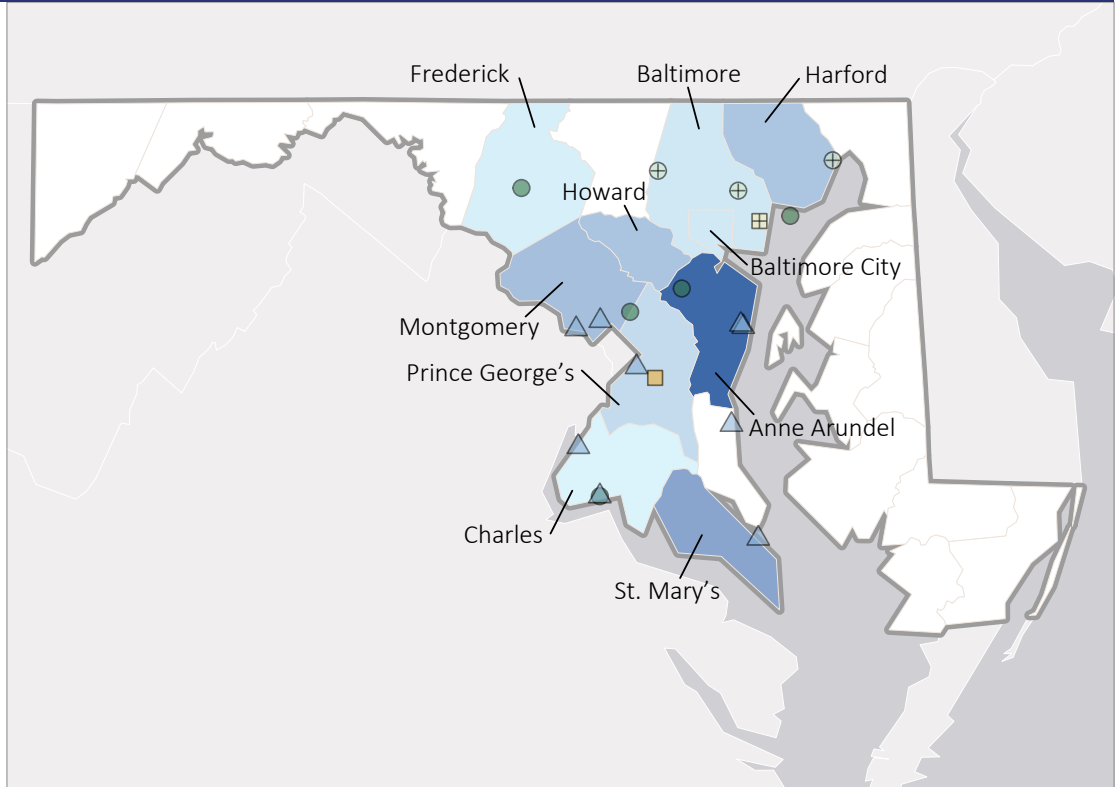




### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

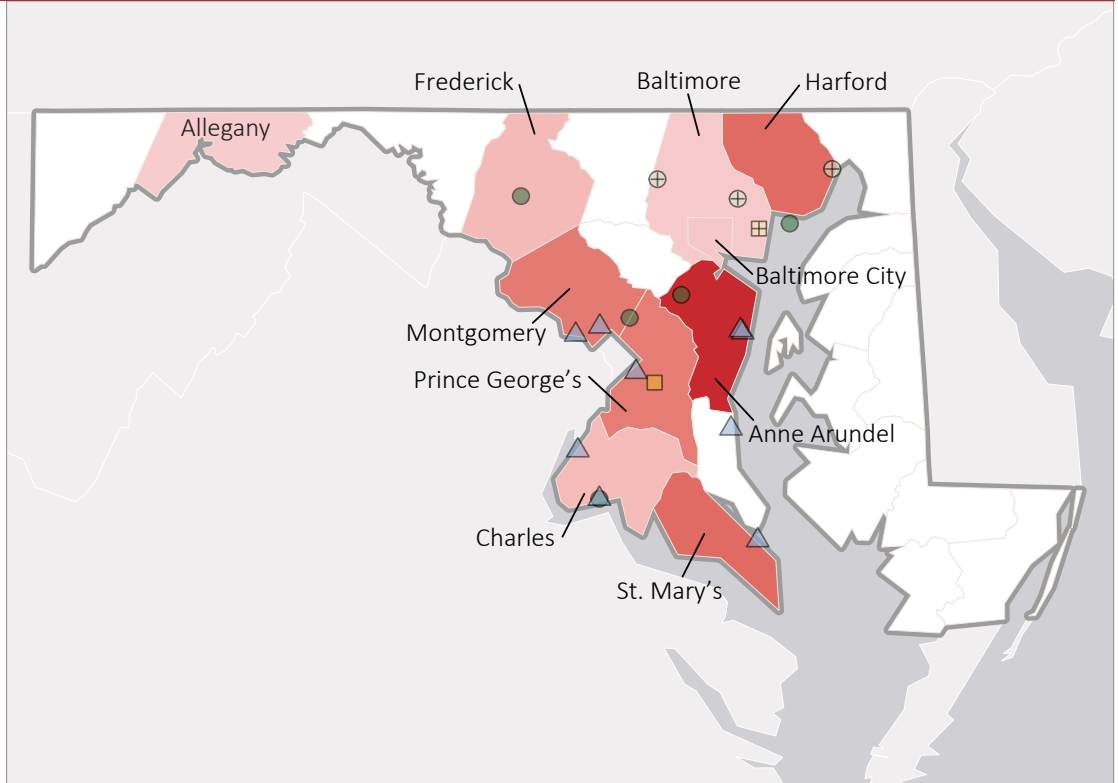
|                 |                  |
|-----------------|------------------|
| Anne Arundel    | <b>\$5.4 B</b>   |
| St. Mary's      | <b>\$3.1 B</b>   |
| Montgomery      | <b>\$2.2 B</b>   |
| Howard          | <b>\$2.0 B</b>   |
| Harford         | <b>\$1.9 B</b>   |
| Prince George's | <b>\$1.2 B</b>   |
| Baltimore       | <b>\$730.9 M</b> |
| Baltimore City  | <b>\$670.2 M</b> |
| Frederick       | <b>\$486.4 M</b> |
| Charles         | <b>\$341.5 M</b> |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

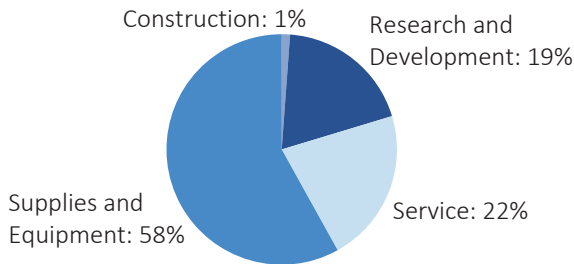
|                 |                  |
|-----------------|------------------|
| Anne Arundel    | <b>\$2.2 B</b>   |
| St. Mary's      | <b>\$1.5 B</b>   |
| Harford         | <b>\$1.4 B</b>   |
| Montgomery      | <b>\$1.2 B</b>   |
| Prince George's | <b>\$1.2 B</b>   |
| Frederick       | <b>\$356.3 M</b> |
| Charles         | <b>\$336.6 M</b> |
| Baltimore City  | <b>\$159.9 M</b> |
| Baltimore       | <b>\$129.4 M</b> |
| Allegany        | <b>\$94.7 M</b>  |



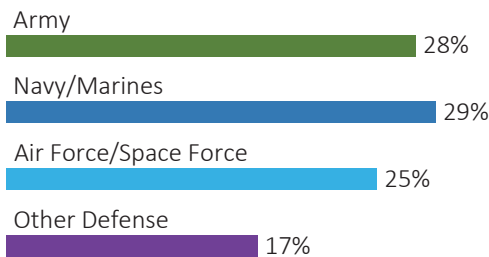
# MASSACHUSETTS

|                         |                   |                                |              |                            |                          |                            |                            |
|-------------------------|-------------------|--------------------------------|--------------|----------------------------|--------------------------|----------------------------|----------------------------|
| #9                      | #18               | 2.8%                           | \$2,400      | #8                         | #4                       | #32                        | #33                        |
| \$16.8 B SPENT IN STATE | 2.3% OF STATE GDP | OF TOTAL U.S. DEFENSE SPENDING | PER RESIDENT | \$15.0 B CONTRACT SPENDING | \$530.2 M GRANT SPENDING | \$1.3 B PERSONNEL SPENDING | 22,205 NUMBER OF PERSONNEL |
| DEFENSE CONTRACTS       |                   |                                |              |                            |                          |                            |                            |

## By Type



## By Service



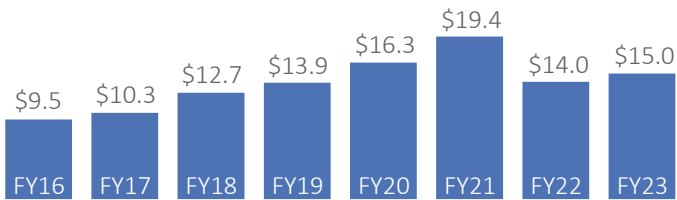
## Top Defense Contractors

(M = millions, B = billions)

|                                        |           |
|----------------------------------------|-----------|
| RTX Corporation                        | \$5.1 B   |
| General Electric                       | \$2.0 B   |
| Massachusetts Institute of Technology  | \$1.4 B   |
| Noble Supply & Logistics, LLC          | \$921.4 M |
| General Dynamics                       | \$806.4 M |
| MITRE                                  | \$503.1 M |
| Charles Stark Draper Laboratory, Inc.  | \$478.2 M |
| Odyssey Systems Consulting Group, Ltd. | \$247.9 M |
| L3Harris Technologies                  | \$178.9 M |
| QinetiQ Group, PLC                     | \$158.6 M |

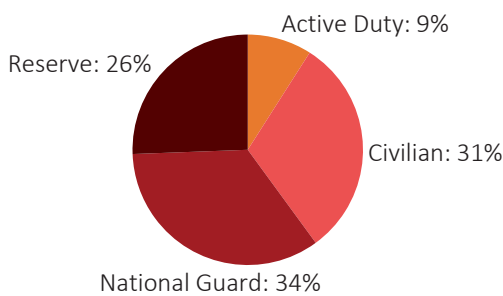
## Contract Awards Performed

(By Fiscal Year, billions)

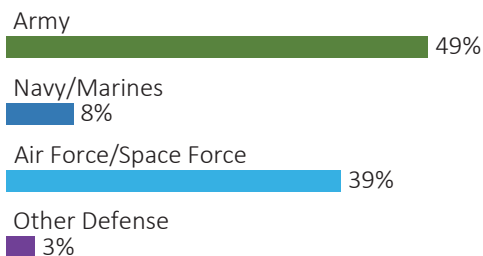


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$1.3 BILLION**  
TOTAL PAYROLL

**22,205**  
TOTAL PERSONNEL

## Top Defense Personnel Locations

| County     | Active Duty | Civilian | National Guard | Reserve | Total |
|------------|-------------|----------|----------------|---------|-------|
| Middlesex  | 1,181       | 4,732    | 2,052          | 1,801   | 9,766 |
| Hampden    | 152         | 1,002    | 1,732          | 2,683   | 5,569 |
| Barnstable | 42          | 393      | 1,833          | 0       | 2,268 |
| Suffolk    | 458         | 299      | 82             | 201     | 1,040 |
| Plymouth   | 16          | 41       | 428            | 334     | 819   |
| Bristol    | 12          | 57       | 407            | 268     | 744   |
| Worcester  | 35          | 87       | 438            | 112     | 672   |
| Norfolk    | 20          | 43       | 246            | 238     | 547   |
| Essex      | 28          | 124      | 321            | 31      | 504   |
| Berkshire  | 13          | 67       | 21             | 0       | 101   |

# MASSACHUSETTS

FISCAL YEAR 2023



## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Middlesex  
**\$7.3 B**

Essex  
**\$4.6 B**

Suffolk  
**\$1.3 B**

Bristol  
**\$454.5 M**

Berkshire  
**\$374.8 M**

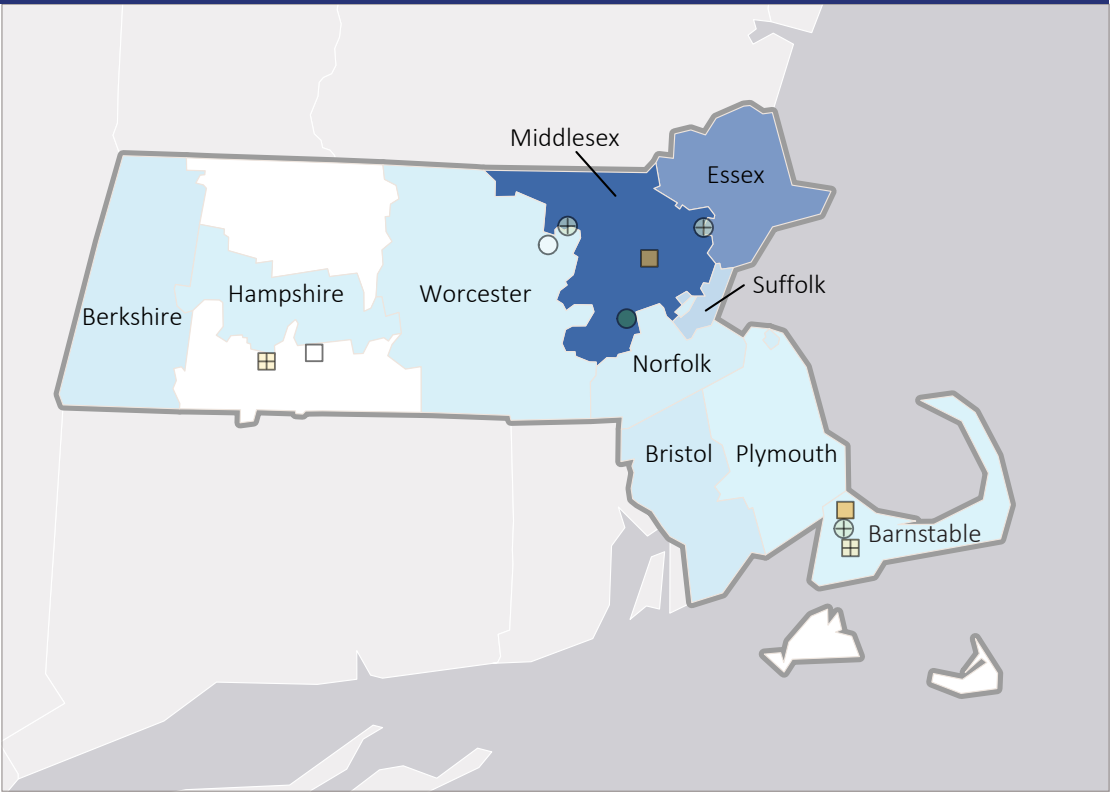
Norfolk  
**\$328.4 M**

Worcester  
**\$224.1 M**

Hampshire  
**\$173.1 M**

Plymouth  
**\$91.0 M**

Barnstable  
**\$77.7 M**



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Middlesex  
**\$742.3 M**

Hampden  
**\$204.2 M**

Barnstable  
**\$106.8 M**

Suffolk  
**\$89.8 M**

Essex  
**\$24.9 M**

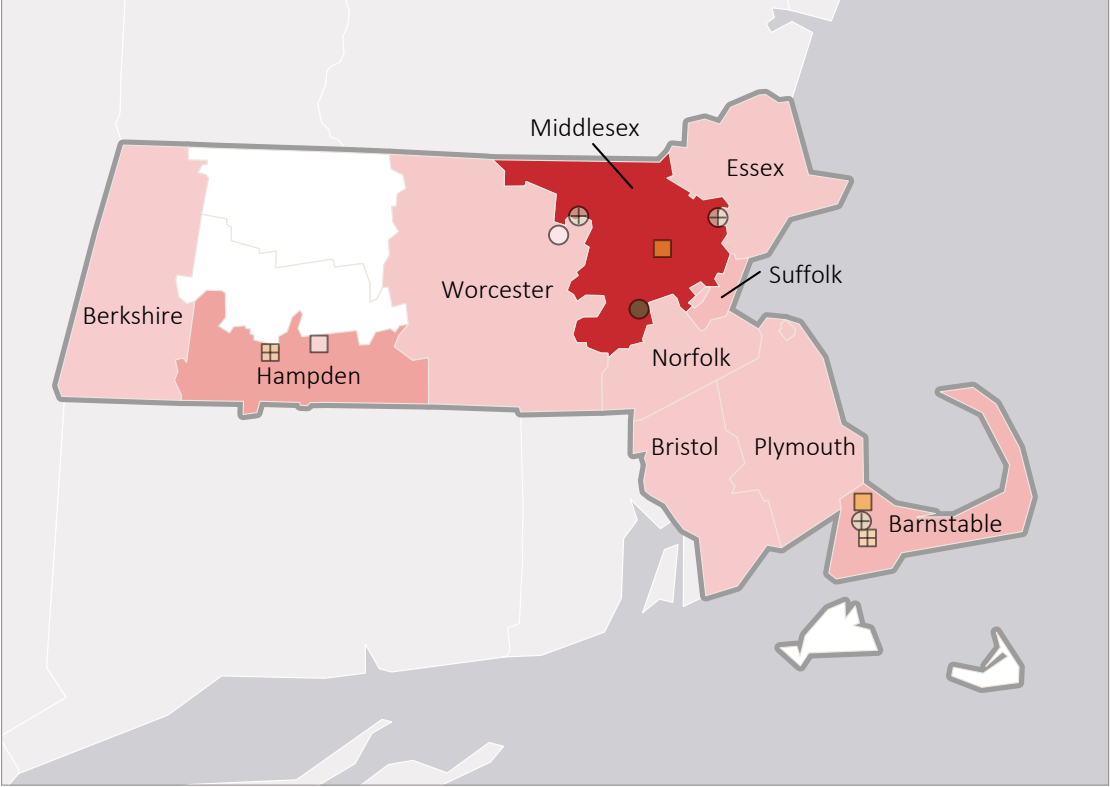
Worcester  
**\$24.5 M**

Plymouth  
**\$24.3 M**

Norfolk  
**\$24.3 M**

Bristol  
**\$19.8 M**

Berkshire  
**\$8.5 M**



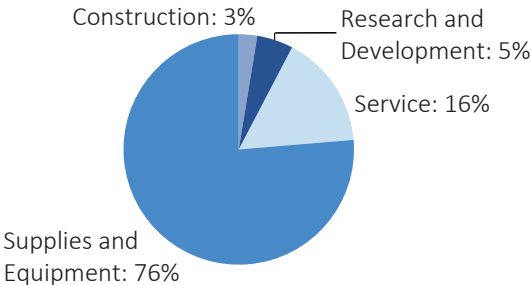
AF Active AF Guard AF Reserve Army Active Army Guard Army Reserve MC Active MC Reserve Navy Active Navy Reserve WHS

# MICHIGAN

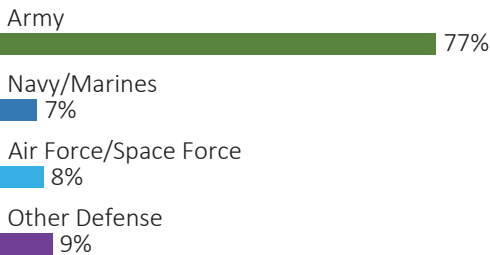
|                           |                      |                                   |                 |                              |                             |                               |                               |
|---------------------------|----------------------|-----------------------------------|-----------------|------------------------------|-----------------------------|-------------------------------|-------------------------------|
| #25                       | #39                  | 1.3%                              | \$808           | #23                          | #3                          | #30                           | #31                           |
| \$8.1 B SPENT<br>IN STATE | 1.2% OF<br>STATE GDP | OF TOTAL U.S.<br>DEFENSE SPENDING | PER<br>RESIDENT | \$5.9 B CONTRACT<br>SPENDING | \$695.5 M GRANT<br>SPENDING | \$1.5 B PERSONNEL<br>SPENDING | 24,585 NUMBER<br>OF PERSONNEL |

## DEFENSE CONTRACTS

### By Type



### By Service



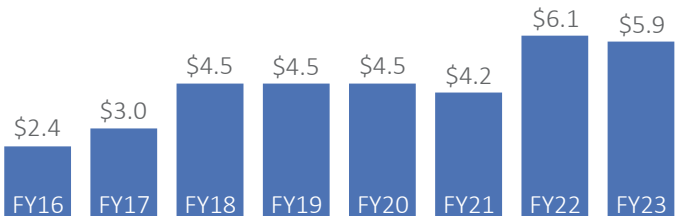
### Top Defense Contractors

(M = millions, B = billions)

|                                 |           |
|---------------------------------|-----------|
| General Dynamics                | \$3.3 B   |
| RENK Group                      | \$200.0 M |
| Rheinmetall AG                  | \$180.3 M |
| Williams International Co., LLC | \$131.1 M |
| Ricardo, PLC                    | \$109.9 M |
| Loc Performance Products        | \$109.7 M |
| Walsh Group                     | \$98.3 M  |
| CRS Acquisition Corp.           | \$93.8 M  |
| BAE Systems                     | \$89.7 M  |
| Peckham Vocational Industries   | \$76.2 M  |

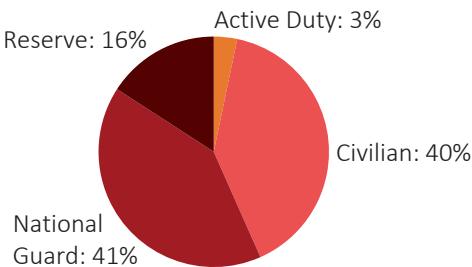
### Contract Awards Performed

(By Fiscal Year, billions)

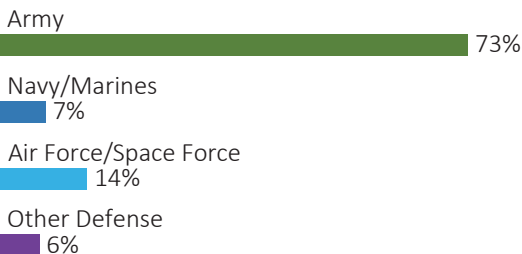


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$1.5 BILLION**  
TOTAL PAYROLL

**24,585**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County    | Active Duty | Civilian | National Guard | Reserve | Total |
|-----------|-------------|----------|----------------|---------|-------|
| Macomb    | 214         | 6,827    | 1,429          | 1,080   | 9,550 |
| Calhoun   | 27          | 1,138    | 1,021          | 240     | 2,426 |
| Wayne     | 122         | 392      | 1,058          | 433     | 2,005 |
| Kalamazoo | 19          | 114      | 881            | 710     | 1,724 |
| Clinton   | ND          | ND       | 1,034          | 105     | ND    |
| Kent      | 43          | 99       | 669            | 244     | 1,055 |
| Oakland   | 35          | 111      | 156            | 448     | 750   |
| Ingham    | 120         | 462      | 151            | ND      | ND    |
| Washtenaw | 66          | 59       | 336            | 94      | 555   |
| Eaton     | ND          | 87       | 449            | ND      | ND    |

### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Macomb  
**\$3.4 B**

Wayne  
**\$747.1 M**

Oakland  
**\$527.1 M**

Kent  
**\$209.0 M**

Washtenaw  
**\$187.8 M**

Calhoun  
**\$101.8 M**

Muskegon  
**\$100.9 M**

Ingham  
**\$97.6 M**

Wexford  
**\$78.1 M**

Clinton  
**\$54.4 M**



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Macomb  
**\$858.8 M**

Calhoun  
**\$146.6 M**

Wayne  
**\$90.1 M**

Clinton  
**\$58.1 M**

Kalamazoo  
**\$45.4 M**

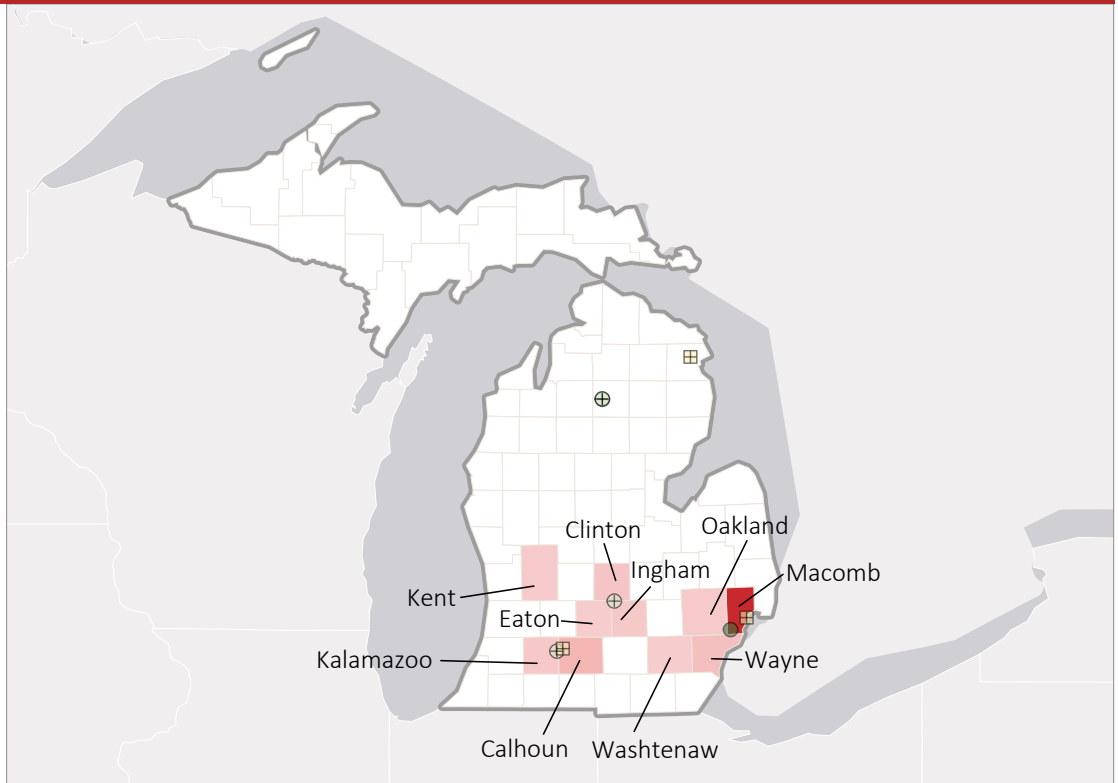
Ingham  
**\$40.8 M**

Kent  
**\$35.7 M**

Oakland  
**\$30.2 M**

Eaton  
**\$21.4 M**

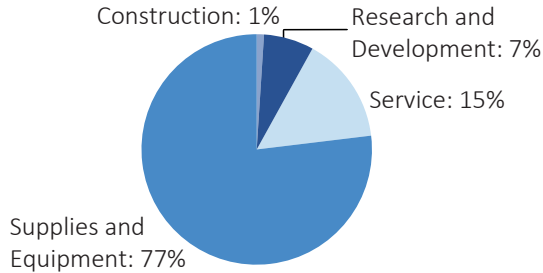
Washtenaw  
**\$21.1 M**



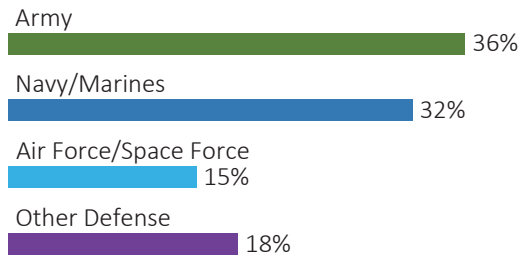
# MINNESOTA

|                                         |                                    |                                                  |                                 |                                            |                                           |                                             |                                             |
|-----------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------|-------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>#40</b><br>\$2.4 B SPENT<br>IN STATE | <b>#51</b><br>0.5% OF<br>STATE GDP | <b>0.4%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$415</b><br>PER<br>RESIDENT | <b>#39</b><br>\$1.5 B CONTRACT<br>SPENDING | <b>#15</b><br>\$208.9 M GRANT<br>SPENDING | <b>#40</b><br>\$0.7 B PERSONNEL<br>SPENDING | <b>#34</b><br>20,382 NUMBER<br>OF PERSONNEL |
| <b>DEFENSE CONTRACTS</b>                |                                    |                                                  |                                 |                                            |                                           |                                             |                                             |

## By Type



## By Service



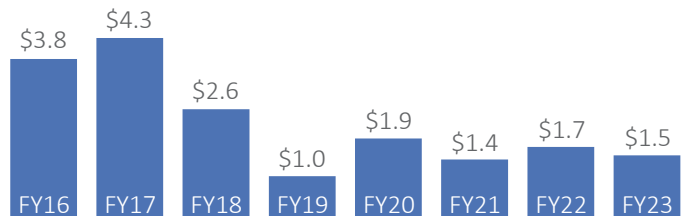
## Top Defense Contractors

(M = millions)

|                    |           |
|--------------------|-----------|
| BAE Systems        | \$245.8 M |
| Northrop Grumman   | \$226.7 M |
| Honeywell          | \$126.6 M |
| Cummins            | \$116.5 M |
| Nidec Corporation  | \$70.1 M  |
| General Dynamics   | \$63.8 M  |
| Polaris, Inc.      | \$62.5 M  |
| Collins Aerospace  | \$55.9 M  |
| UnitedHealth Group | \$45.3 M  |
| 3M                 | \$34.1 M  |

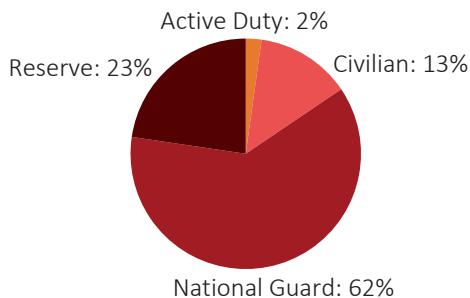
## Contract Awards Performed

(By Fiscal Year, billions)

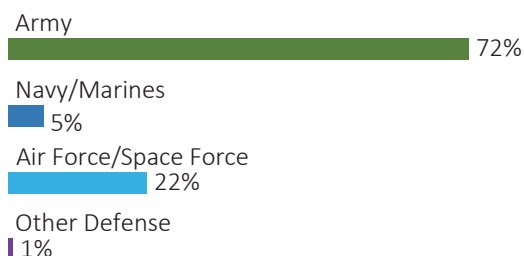


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$660.7 MILLION**  
TOTAL PAYROLL

**20,382**  
TOTAL PERSONNEL

## Top Defense Personnel Locations

| County     | Active Duty | Civilian | National Guard | Reserve | Total |
|------------|-------------|----------|----------------|---------|-------|
| Hennepin   | 283         | 637      | 1,832          | 3,199   | 5,951 |
| Ramsey     | 24          | 930      | 1,940          | 707     | 3,601 |
| Morrison   | ND          | 444      | 1,600          | 0       | ND    |
| St. Louis  | 17          | 264      | 1,374          | 76      | 1,731 |
| Dakota     | 12          | 69       | 796            | 0       | 877   |
| Washington | ND          | 27       | 652            | ND      | ND    |
| Stearns    | 18          | 99       | 418            | 118     | 653   |
| Blue Earth | 13          | 14       | 216            | 117     | 360   |
| Crow Wing  | ND          | 23       | 191            | 78      | ND    |
| Isanti     | ND          | ND       | 250            | 24      | ND    |

# MINNESOTA

FISCAL YEAR 2023



## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions)

Hennepin  
\$726.1 M

Anoka  
\$435.1 M

Dakota  
\$107.3 M

Ramsey  
\$72.1 M

Nicollet  
\$70.1 M

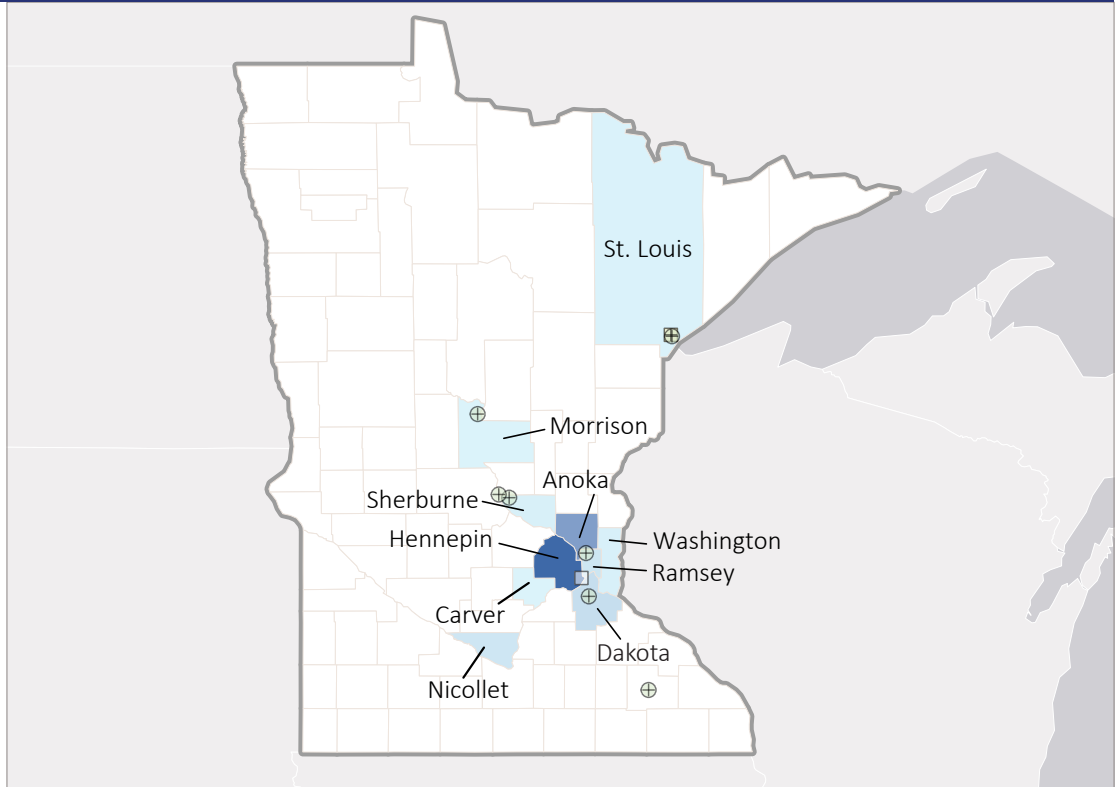
Sherburne  
\$22.9 M

Washington  
\$19.2 M

St. Louis  
\$10.3 M

Carver  
\$8.5 M

Morrison  
\$6.4 M



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Hennepin  
\$242.7 M

Ramsey  
\$137.7 M

Morrison  
\$60.1 M

St. Louis  
\$58.7 M

Dakota  
\$23.1 M

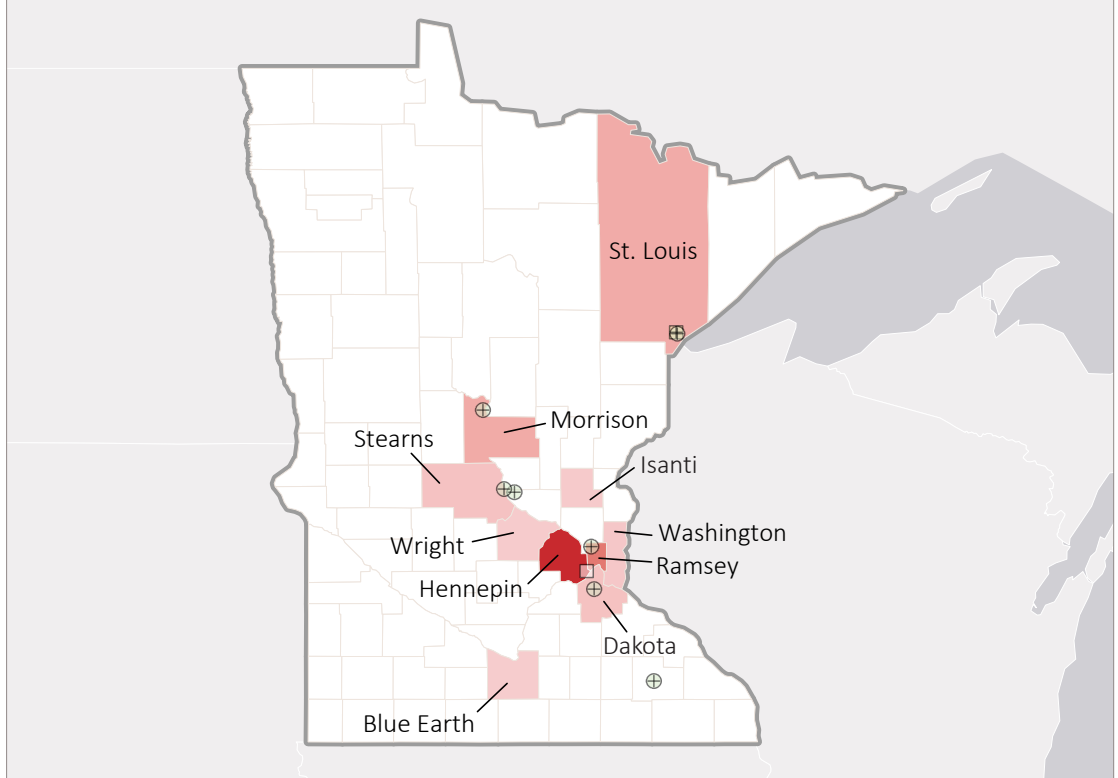
Stearns  
\$22.3 M

Washington  
\$14.3 M

Isanti  
\$10.4 M

Wright  
\$8.4 M

Blue Earth  
\$7.1 M

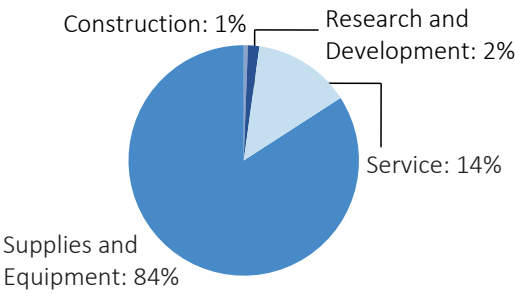


■ AF Active 
 ⊞ AF Guard 
 □ AF Reserve 
 ● Army Active 
 ⊞ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ✱ WHS

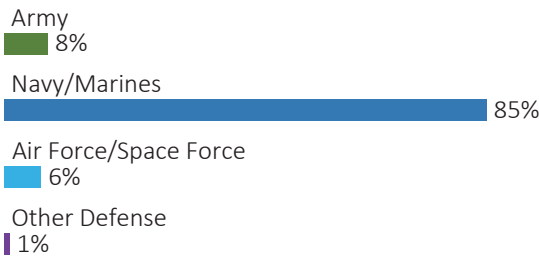
# MISSISSIPPI

|                        |                   |                                |              |                           |                          |                            |                            |
|------------------------|-------------------|--------------------------------|--------------|---------------------------|--------------------------|----------------------------|----------------------------|
| #22                    | #5                | 1.5%                           | \$3,043      | #20                       | #24                      | #25                        | #23                        |
| \$8.9 B SPENT IN STATE | 6.1% OF STATE GDP | OF TOTAL U.S. DEFENSE SPENDING | PER RESIDENT | \$7.0 B CONTRACT SPENDING | \$128.9 M GRANT SPENDING | \$1.8 B PERSONNEL SPENDING | 35,016 NUMBER OF PERSONNEL |
| DEFENSE CONTRACTS      |                   |                                |              |                           |                          |                            |                            |

## By Type



## By Service



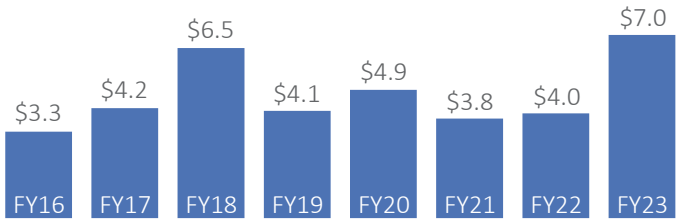
## Top Defense Contractors

(M = millions, B = billions)

|                               |           |
|-------------------------------|-----------|
| Huntington Ingalls            | \$5.4 B   |
| Vertex Aerospace, LLC         | \$316.3 M |
| BAE Systems                   | \$118.4 M |
| Olin Corp.                    | \$78.9 M  |
| Noble Supply & Logistics, LLC | \$77.8 M  |
| M1 Support Services           | \$77.4 M  |
| ST Engineering                | \$76.3 M  |
| United States Marine, Inc.    | \$64.9 M  |
| Seemann Composites, Inc.      | \$47.7 M  |
| Taylor Defense Products, LLC  | \$44.0 M  |

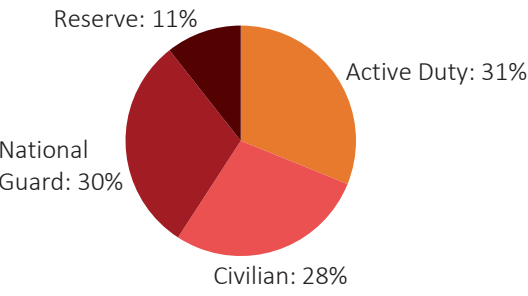
## Contract Awards Performed

(By Fiscal Year, billions)

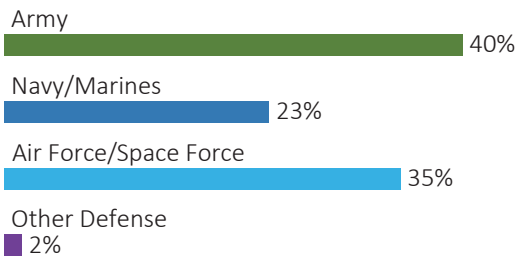


## DEFENSE PERSONNEL

## Allocations, By Type



## Allocations, By Service



**\$1.8 BILLION**  
TOTAL PAYROLL

**35,016**  
TOTAL PERSONNEL

## Top Defense Personnel Locations

| County     | Active Duty | Civilian | National Guard | Reserve | Total  |
|------------|-------------|----------|----------------|---------|--------|
| Harrison   | 7,380       | 2,373    | 912            | 1,951   | 12,616 |
| Lauderdale | 1,040       | 627      | 1,251          | 269     | 3,187  |
| Warren     | ND          | 2,575    | 132            | 255     | ND     |
| Hinds      | 30          | 409      | 1,435          | 387     | 2,261  |
| Lowndes    | 1,288       | 606      | 62             | 88      | 2,044  |
| Hancock    | 551         | 1,276    | 50             | ND      | ND     |
| Forrest    | 285         | 410      | 789            | 196     | 1,680  |
| Rankin     | ND          | 348      | 1,300          | ND      | ND     |
| Jackson    | 56          | 613      | 124            | 24      | 817    |
| Lee        | ND          | 112      | 397            | 98      | ND     |



# MISSISSIPPI

FISCAL YEAR 2023

## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Jackson  
\$5.5 B

Madison  
\$330.3 M

Harrison  
\$328.9 M

Warren  
\$214.3 M

Lowndes  
\$119.3 M

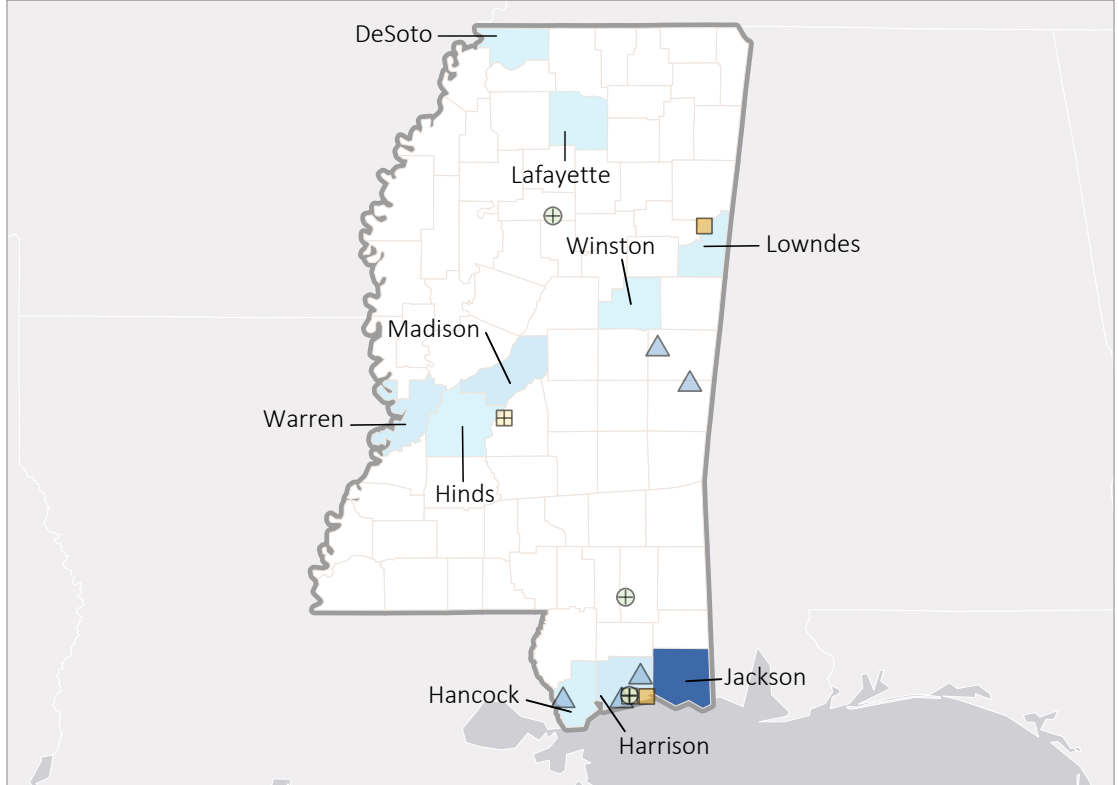
Hancock  
\$111.3 M

Lafayette  
\$86.7 M

DeSoto  
\$78.4 M

Winston  
\$44.6 M

Hinds  
\$40.5 M



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Harrison  
\$635.5 M

Warren  
\$253.8 M

Hancock  
\$170.5 M

Lowndes  
\$148.7 M

Lauderdale  
\$140.5 M

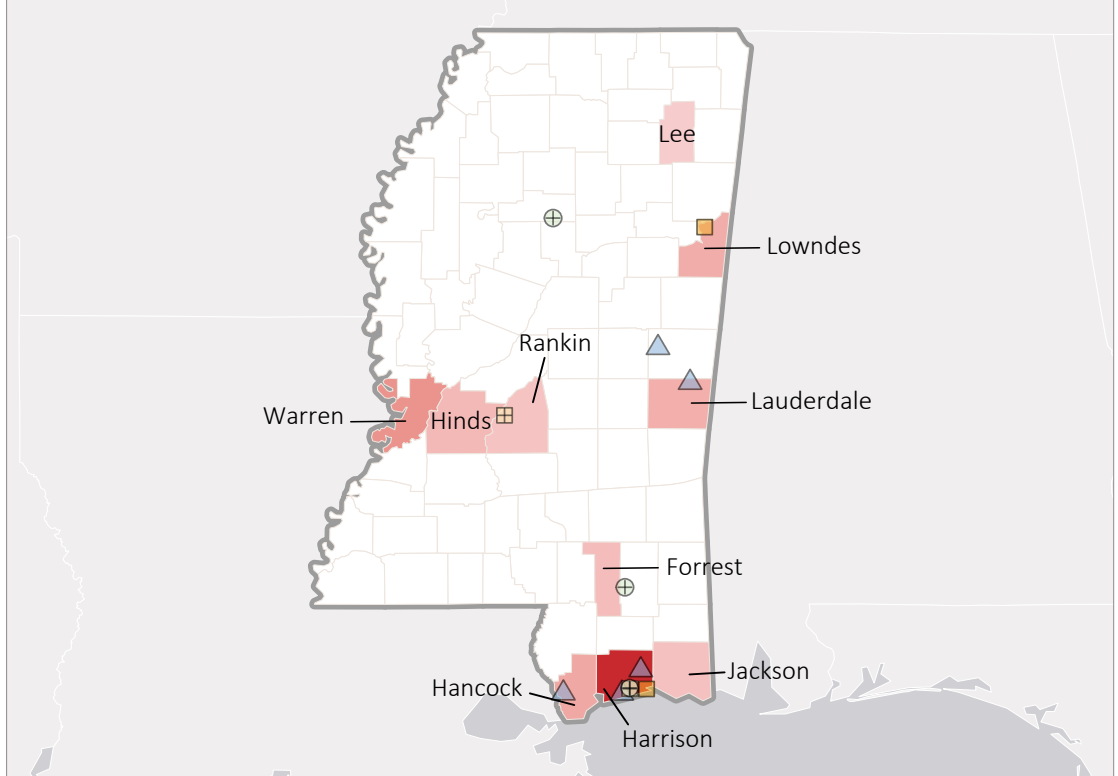
Hinds  
\$101.6 M

Forrest  
\$83.5 M

Jackson  
\$67.9 M

Rankin  
\$60.0 M

Lee  
\$22.8 M



■ AF Active 
 ▣ AF Guard 
 □ AF Reserve 
 ● Army Active 
 ⊕ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ✱ WHS

# MISSOURI

**#15**  
\$13.3 B SPENT  
IN STATE

**#13**  
3.2% OF  
STATE GDP

**2.2%**  
OF TOTAL U.S.  
DEFENSE SPENDING

**\$2,152**  
PER  
RESIDENT

**#11**  
\$11.6 B CONTRACT  
SPENDING

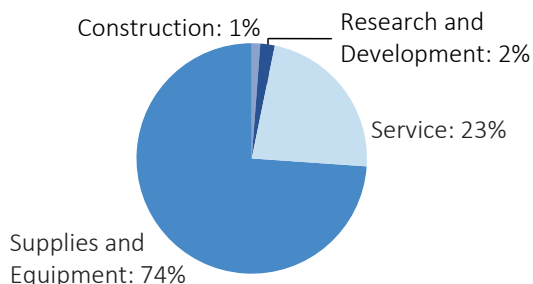
**#42**  
\$61.7 M GRANT  
SPENDING

**#27**  
\$1.7 B PERSONNEL  
SPENDING

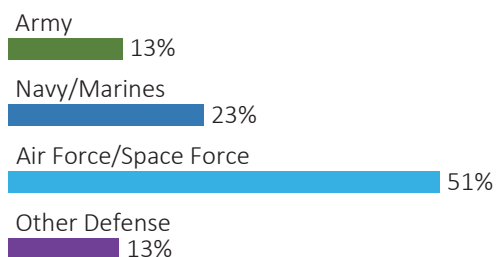
**#20**  
39,379 NUMBER  
OF PERSONNEL

## DEFENSE CONTRACTS

### By Type



### By Service



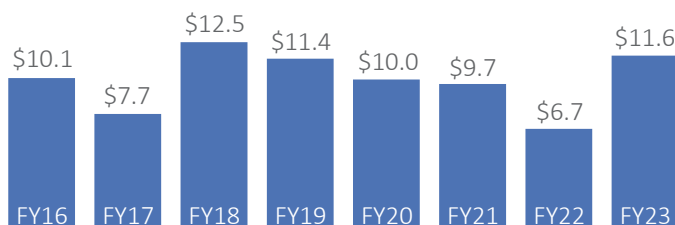
### Top Defense Contractors

(M = millions, B = billions)

|                               |           |
|-------------------------------|-----------|
| Boeing                        | \$8.0 B   |
| Express Scripts, Inc.         | \$673.2 M |
| Olin Corp.                    | \$508.5 M |
| Honeywell                     | \$461.8 M |
| World Wide Technology         | \$404.3 M |
| Leonardo SpA                  | \$255.4 M |
| Burns & McDonnell, Inc.       | \$75.2 M  |
| Eaglepicher Technologies, LLC | \$68.3 M  |
| Energysys                     | \$65.8 M  |
| AtkinsRéalis Group, Inc.      | \$43.2 M  |

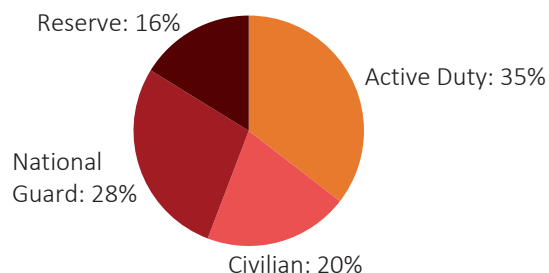
### Contract Awards Performed

(By Fiscal Year, billions)

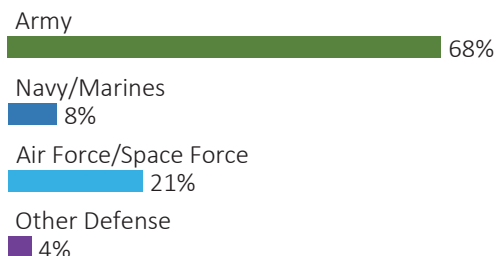


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$1.7 BILLION**  
TOTAL PAYROLL

**39,379**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

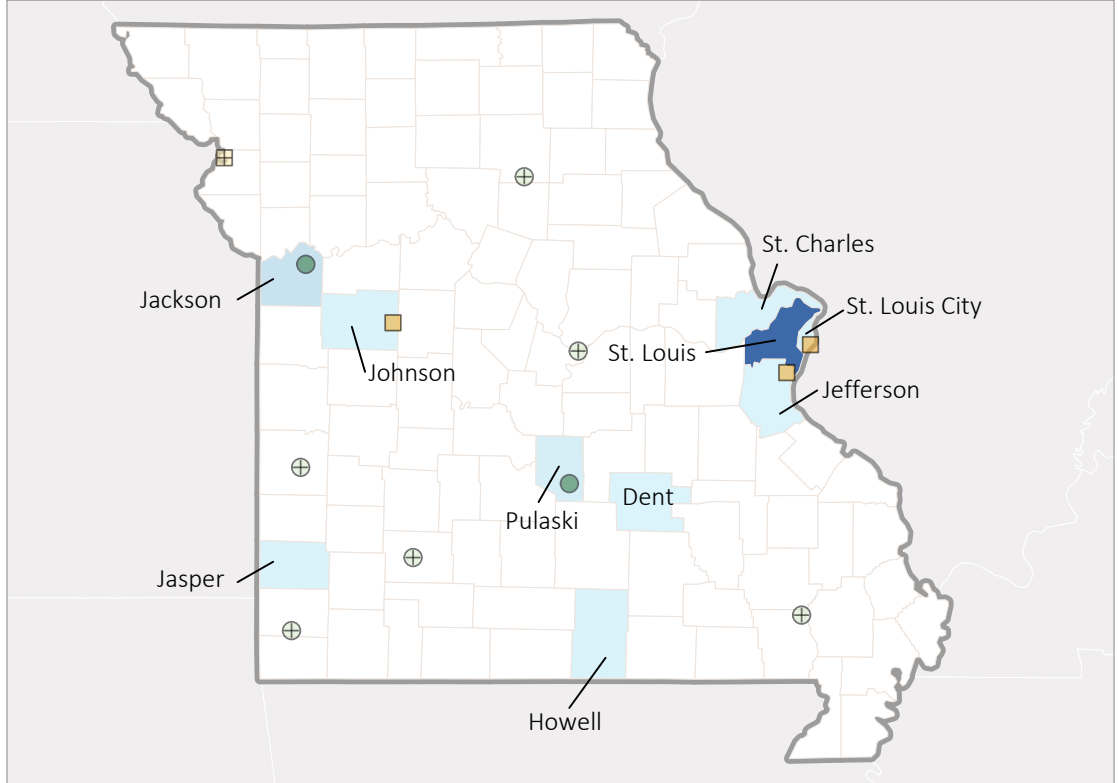
| County         | Active Duty | Civilian | National Guard | Reserve | Total  |
|----------------|-------------|----------|----------------|---------|--------|
| Pulaski        | 9,463       | 2,977    | 259            | 403     | 13,102 |
| Johnson        | 3,709       | 987      | 1,049          | 890     | 6,635  |
| Jackson        | 95          | 912      | 812            | 1,381   | 3,200  |
| St. Louis      | 82          | 357      | 1,409          | 1,075   | 2,923  |
| Greene         | 30          | 232      | 836            | 595     | 1,693  |
| St. Louis City | 242         | 955      | 0              | 464     | 1,661  |
| Buchanan       | 17          | 266      | 1,136          | 50      | 1,469  |
| Cole           | ND          | 326      | 809            | 72      | ND     |
| St. Charles    | 18          | 144      | 0              | 694     | 856    |
| Livingston     | ND          | ND       | 643            | 0       | ND     |



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

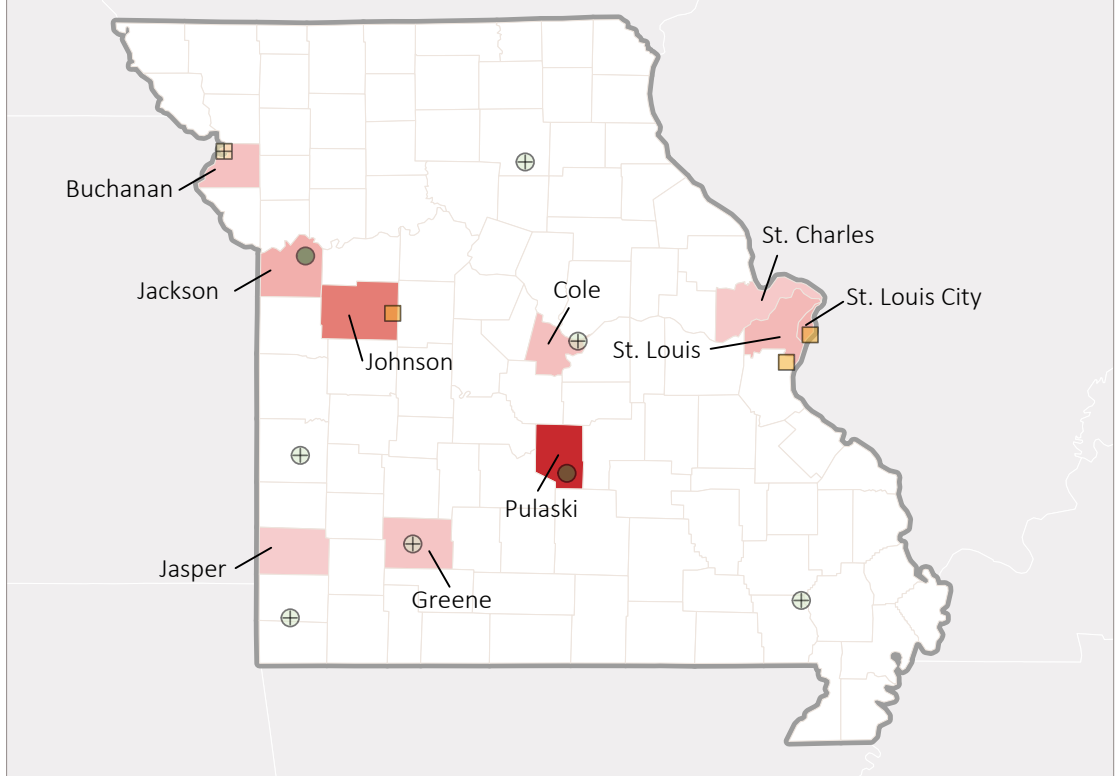
|                |                  |
|----------------|------------------|
| St. Louis      | <b>\$9.4 B</b>   |
| Jackson        | <b>\$1.1 B</b>   |
| Pulaski        | <b>\$314.0 M</b> |
| Johnson        | <b>\$117.9 M</b> |
| St. Charles    | <b>\$117.7 M</b> |
| Jasper         | <b>\$111.7 M</b> |
| St. Louis City | <b>\$92.8 M</b>  |
| Howell         | <b>\$79.3 M</b>  |
| Jefferson      | <b>\$47.2 M</b>  |
| Dent           | <b>\$30.9 M</b>  |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

|                |                  |
|----------------|------------------|
| Pulaski        | <b>\$634.6 M</b> |
| Johnson        | <b>\$341.9 M</b> |
| Jackson        | <b>\$134.9 M</b> |
| St. Louis City | <b>\$116.9 M</b> |
| St. Louis      | <b>\$94.0 M</b>  |
| Cole           | <b>\$66.2 M</b>  |
| Buchanan       | <b>\$58.2 M</b>  |
| Greene         | <b>\$43.5 M</b>  |
| St. Charles    | <b>\$28.1 M</b>  |
| Jasper         | <b>\$13.7 M</b>  |

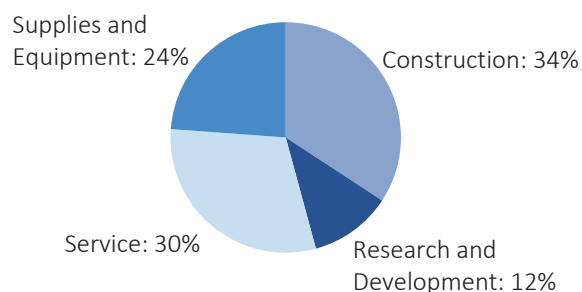


# MONTANA

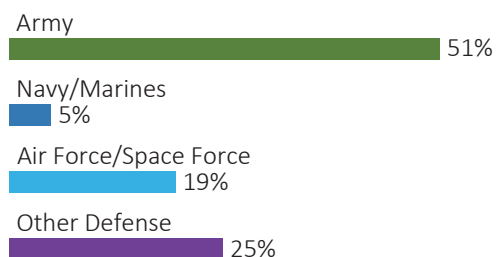
|                                         |                                    |                                                  |                                 |                                            |                                          |                                             |                                            |
|-----------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|--------------------------------------------|
| <b>#48</b><br>\$0.8 B SPENT<br>IN STATE | <b>#42</b><br>1.1% OF<br>STATE GDP | <b>0.1%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$714</b><br>PER<br>RESIDENT | <b>#48</b><br>\$0.3 B CONTRACT<br>SPENDING | <b>#37</b><br>\$79.3 M GRANT<br>SPENDING | <b>#45</b><br>\$0.4 B PERSONNEL<br>SPENDING | <b>#48</b><br>8,675 NUMBER<br>OF PERSONNEL |
|-----------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|--------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



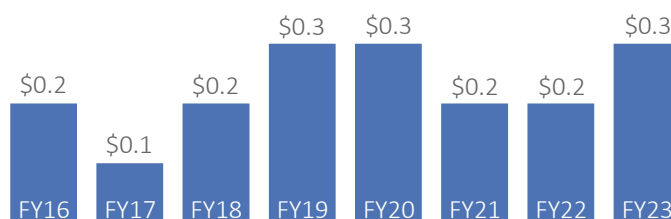
### Top Defense Contractors

(M = millions)

|                                            |           |
|--------------------------------------------|-----------|
| Walsh Group                                | \$102.4 M |
| Montana University System                  | \$21.0 M  |
| TNL Sales, LLC                             | \$16.5 M  |
| S2 Corp.                                   | \$15.8 M  |
| Nomad Global Communication Solutions, Inc. | \$10.1 M  |
| Wadsworth Builders Co., Inc.               | \$8.7 M   |
| Tepa, LLC                                  | \$7.5 M   |
| James Talcott Construction, Inc.           | \$7.2 M   |
| Lapke Construction, LLC                    | \$7.2 M   |
| Jacobs                                     | \$7.2 M   |

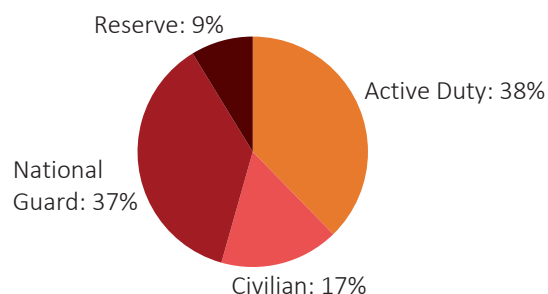
### Contract Awards Performed

(By Fiscal Year, billions)



## DEFENSE PERSONNEL

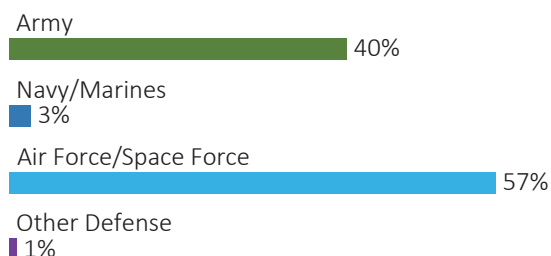
### Allocations, By Type



**\$426.7 MILLION**  
TOTAL PAYROLL

**8,675**  
TOTAL PERSONNEL

### Allocations, By Service



### Top Defense Personnel Locations

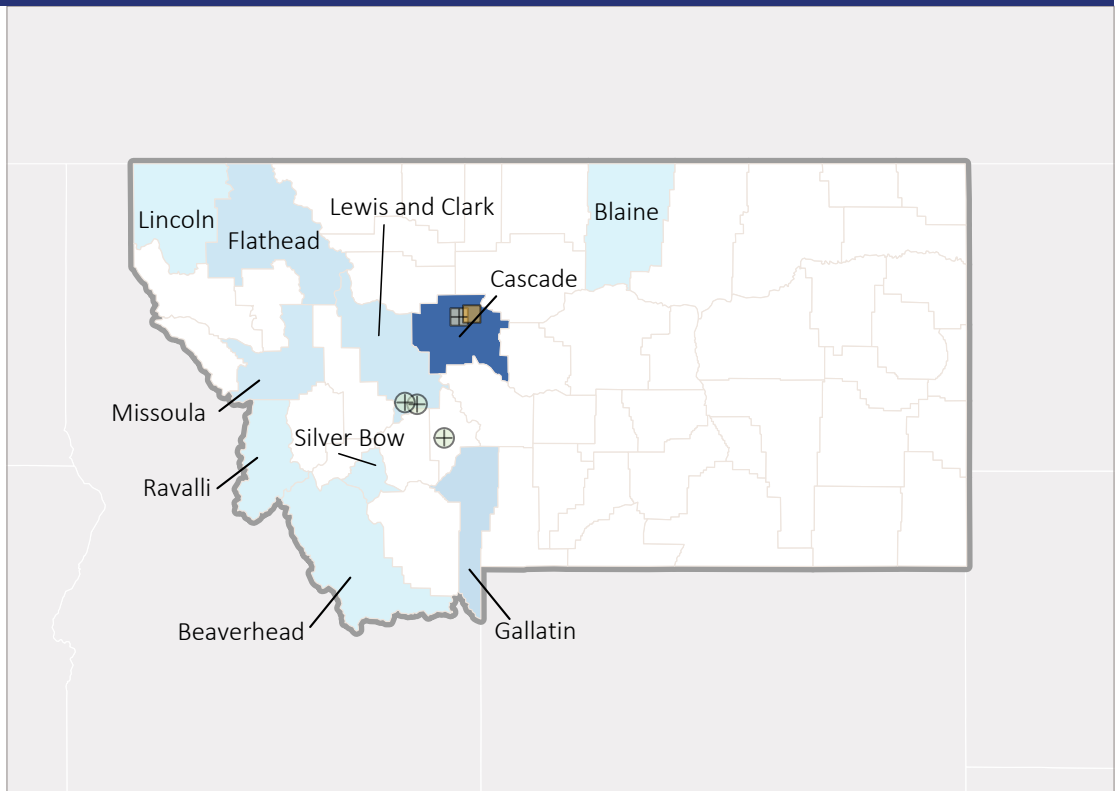
| County          | Active Duty | Civilian | National Guard | Reserve | Total |
|-----------------|-------------|----------|----------------|---------|-------|
| Cascade         | 3,190       | 824      | 946            | 52      | 5,012 |
| Lewis and Clark | ND          | 408      | 947            | 274     | ND    |
| Yellowstone     | 20          | 26       | 317            | 242     | 605   |
| Missoula        | 12          | 21       | 168            | 135     | 336   |
| Gallatin        | 14          | 18       | 165            | ND      | ND    |
| Silver Bow      | 14          | 22       | 106            | 39      | 181   |
| Flathead        | ND          | 12       | 139            | 14      | ND    |
| Phillips        | 0           | 0        | 84             | 0       | 84    |
| Lincoln         | 0           | 52       | 27             | 0       | 79    |
| Custer          | 0           | ND       | 51             | 0       | ND    |



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions)

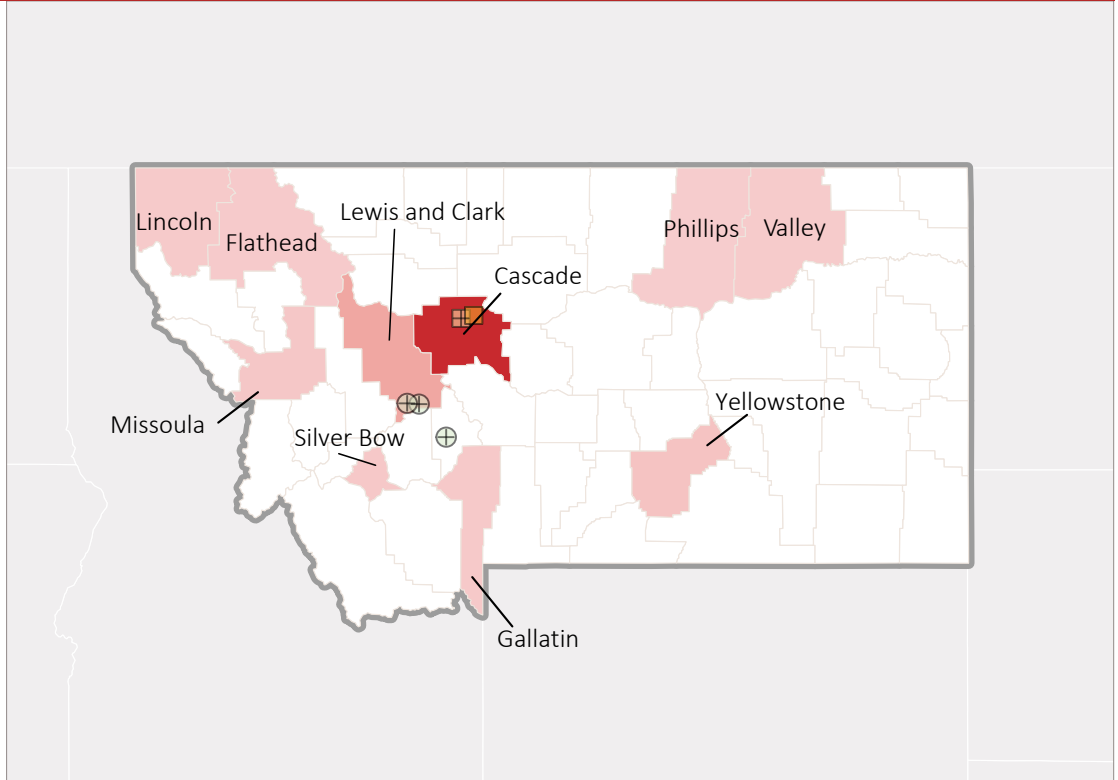
|                 |                  |
|-----------------|------------------|
| Cascade         | <b>\$194.1 M</b> |
| Gallatin        | <b>\$30.3 M</b>  |
| Flathead        | <b>\$20.1 M</b>  |
| Lewis and Clark | <b>\$17.7 M</b>  |
| Missoula        | <b>\$15.2 M</b>  |
| Silver Bow      | <b>\$5.0 M</b>   |
| Ravalli         | <b>\$4.7 M</b>   |
| Beaverhead      | <b>\$4.6 M</b>   |
| Lincoln         | <b>\$2.9 M</b>   |
| Blaine          | <b>\$2.8 M</b>   |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

|                 |                  |
|-----------------|------------------|
| Cascade         | <b>\$283.2 M</b> |
| Lewis and Clark | <b>\$72.3 M</b>  |
| Yellowstone     | <b>\$19.2 M</b>  |
| Missoula        | <b>\$10.8 M</b>  |
| Silver Bow      | <b>\$9.2 M</b>   |
| Gallatin        | <b>\$7.9 M</b>   |
| Lincoln         | <b>\$6.0 M</b>   |
| Flathead        | <b>\$4.7 M</b>   |
| Valley          | <b>\$4.2 M</b>   |
| Phillips        | <b>\$1.4 M</b>   |



# NEBRASKA

**#39**  
\$2.5 B SPENT  
IN STATE

**#31**  
1.4% OF  
STATE GDP

**0.4%**  
OF TOTAL U.S.  
DEFENSE SPENDING

**\$1,264**  
PER  
RESIDENT

**#40**  
\$1.4 B CONTRACT  
SPENDING

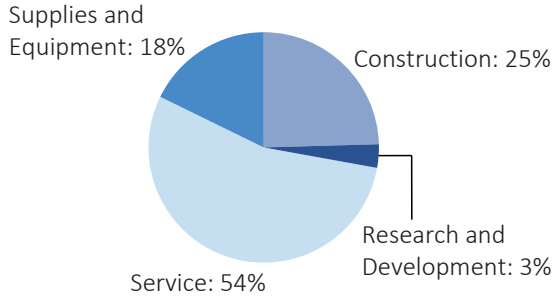
**#43**  
\$61.1 M GRANT  
SPENDING

**#34**  
\$1.0 B PERSONNEL  
SPENDING

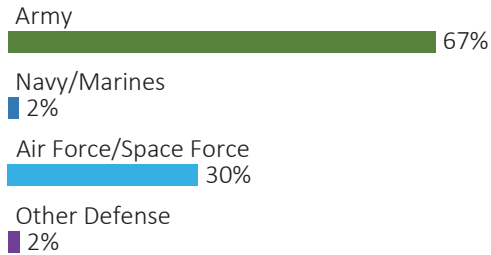
**#36**  
16,514 NUMBER  
OF PERSONNEL

## DEFENSE CONTRACTS

### By Type



### By Service



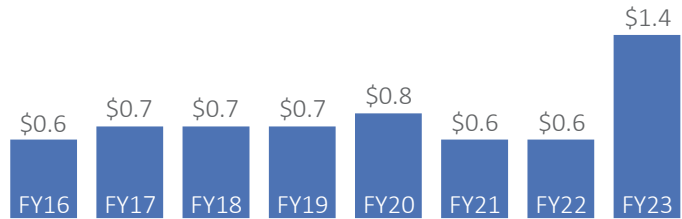
### Top Defense Contractors

(M = millions)

|                                          |           |
|------------------------------------------|-----------|
| Walsh Group                              | \$241.4 M |
| Turner Construction Company              | \$200.0 M |
| General Dynamics                         | \$180.7 M |
| Peraton, Inc.                            | \$79.1 M  |
| The Waldinger Corp.                      | \$66.0 M  |
| Commonwealth Electric Co. of the Midwest | \$56.2 M  |
| SAIC                                     | \$38.9 M  |
| Medvolt Tapa EC JV                       | \$37.2 M  |
| E & K of Omaha, Inc.                     | \$22.5 M  |
| Drake-Williams Steel, Inc.               | \$18.2 M  |

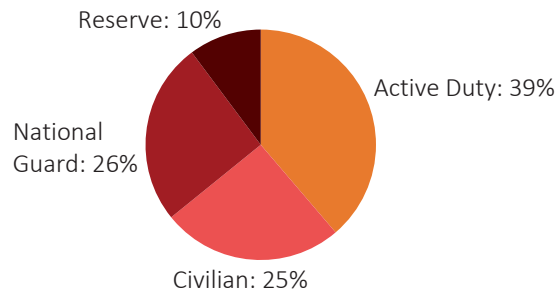
### Contract Awards Performed

(By Fiscal Year, billions)

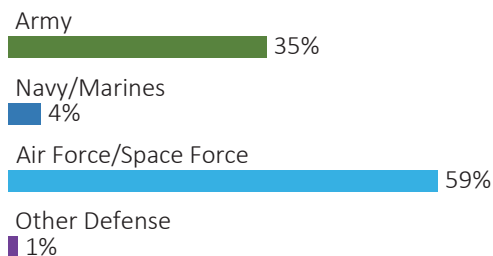


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$1.0 BILLION**  
TOTAL PAYROLL

**16,514**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County    | Active Duty | Civilian | National Guard | Reserve | Total |
|-----------|-------------|----------|----------------|---------|-------|
| Sarpy     | 6,252       | 2,560    | 129            | 551     | 9,492 |
| Lancaster | 33          | 489      | 1,994          | 201     | 2,717 |
| Douglas   | 80          | 930      | 274            | 601     | 1,885 |
| Saunders  | 0           | 32       | 656            | 0       | 688   |
| Hall      | ND          | 42       | 214            | ND      | ND    |
| Adams     | 0           | 19       | 171            | 28      | 218   |
| Buffalo   | ND          | ND       | 151            | 33      | ND    |
| Platte    | 0           | ND       | 118            | 41      | ND    |
| Dodge     | 0           | ND       | 0              | 141     | ND    |
| Madison   | ND          | 13       | 87             | 20      | ND    |

# NEBRASKA

FISCAL YEAR 2023

## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Sarpy  
**\$1.1 B**

Lancaster  
**\$198.3 M**

Douglas  
**\$46.3 M**

Madison  
**\$11.9 M**

Buffalo  
**\$8.2 M**

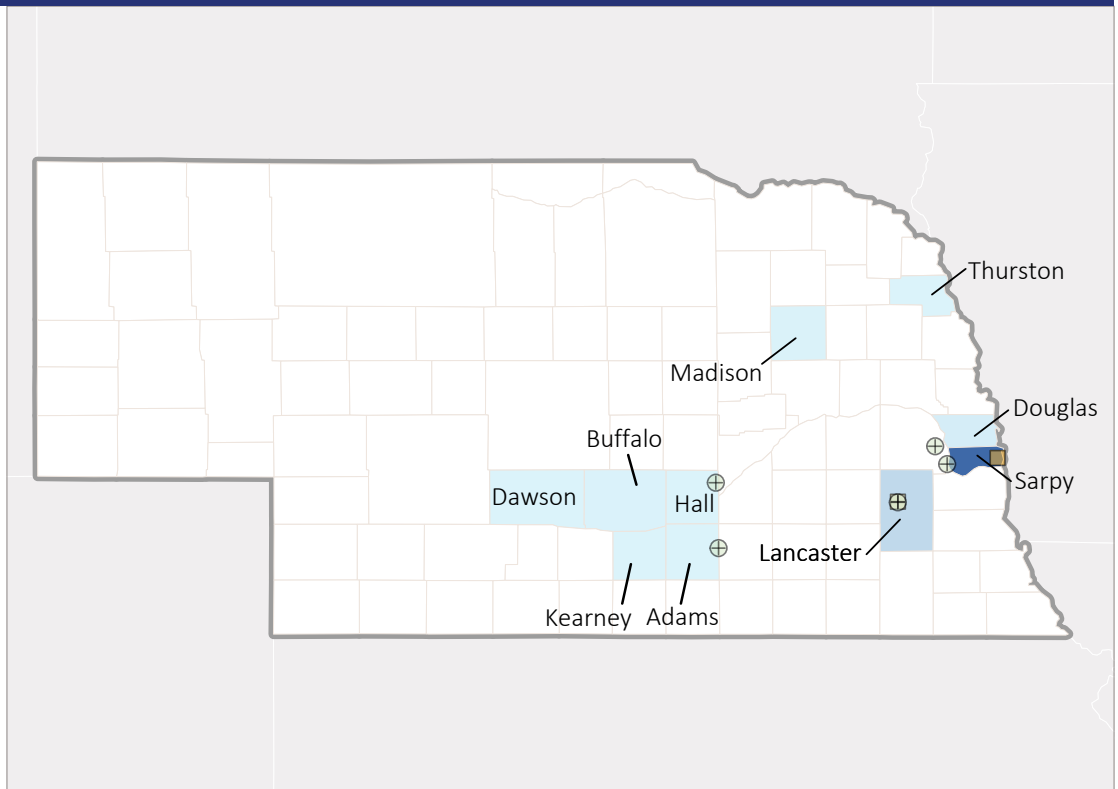
Adams  
**\$3.6 M**

Dawson  
**\$3.2 M**

Hall  
**\$3.0 M**

Kearney  
**\$2.3 M**

Thurston  
**\$2.2 M**



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Sarpy  
**\$744.8 M**

Douglas  
**\$121.1 M**

Lancaster  
**\$105.3 M**

Saunders  
**\$21.4 M**

Hall  
**\$8.5 M**

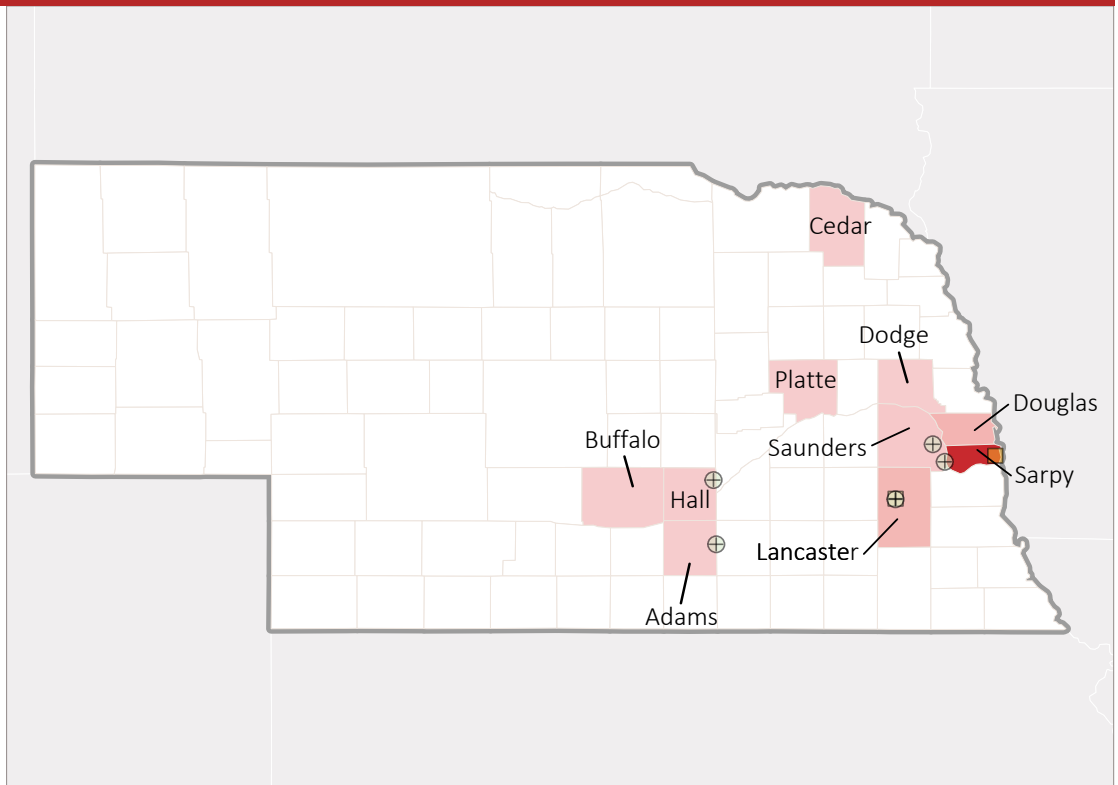
Buffalo  
**\$5.1 M**

Adams  
**\$5.0 M**

Cedar  
**\$4.1 M**

Platte  
**\$3.4 M**

Dodge  
**\$3.2 M**



■ AF Active 
 ⊞ AF Guard 
 □ AF Reserve 
 ● Army Active 
 ⊞ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ✱ WHS

# NEVADA

**#37**  
\$3.3 B SPENT  
IN STATE

**#33**  
1.4% OF  
STATE GDP

**0.5%**  
OF TOTAL U.S.  
DEFENSE SPENDING

**\$1,031**  
PER  
RESIDENT

**#37**  
\$1.8 B CONTRACT  
SPENDING

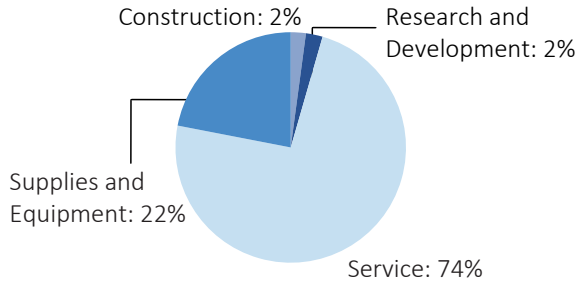
**#44**  
\$61.0 M GRANT  
SPENDING

**#31**  
1.4 B PERSONNEL  
SPENDING

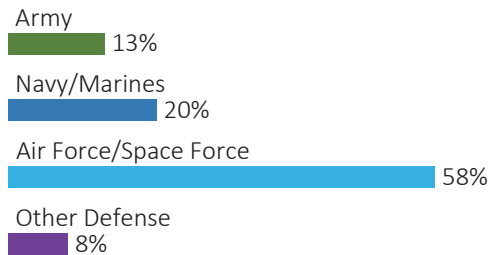
**#32**  
22,579 NUMBER  
OF PERSONNEL

## DEFENSE CONTRACTS

### By Type



### By Service



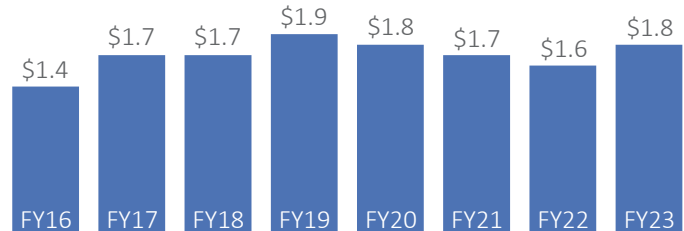
### Top Defense Contractors

(M = millions)

|                                      |           |
|--------------------------------------|-----------|
| AECOM                                | \$396.9 M |
| Sierra Nevada Corp.                  | \$328.9 M |
| Huntington Ingalls                   | \$151.0 M |
| Amentum Services, Inc.               | \$116.8 M |
| M1 Support Services                  | \$91.1 M  |
| Intelligent Waves                    | \$79.6 M  |
| Mission Support & Test Services, LLC | \$57.2 M  |
| US Ordnance                          | \$41.5 M  |
| Curtiss-Wright Corp.                 | \$37.6 M  |
| Tactical Air Support, Inc.           | \$31.1 M  |

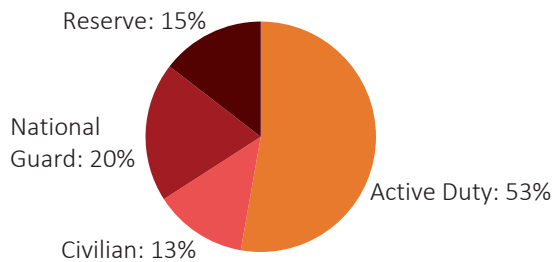
### Contract Awards Performed

(By Fiscal Year, billions)

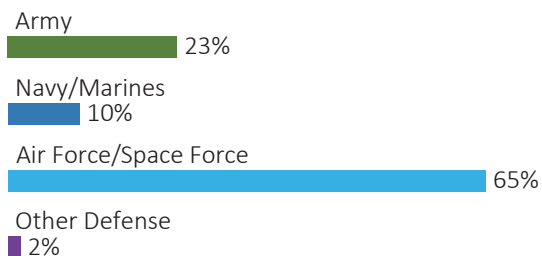


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$1.4 BILLION**  
TOTAL PAYROLL

**22,579**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County      | Active Duty | Civilian | National Guard | Reserve | Total  |
|-------------|-------------|----------|----------------|---------|--------|
| Clark       | 10,804      | 2,086    | 2,008          | 3,052   | 17,950 |
| Washoe      | 38          | 331      | 1,800          | ND      | ND     |
| Churchill   | 1,016       | 300      | 114            | 226     | 1,656  |
| Carson City | ND          | 180      | 469            | ND      | ND     |
| Mineral     | 0           | 50       | 0              | 0       | 50     |
| Elko        | ND          | ND       | 27             | 0       | ND     |
| Douglas     | ND          | ND       | 0              | 0       | ND     |
| Storey      | ND          | 0        | 0              | 0       | ND     |
| Lincoln     | 0           | ND       | 0              | 0       | ND     |
| Lyon        | 0           | ND       | 0              | 0       | ND     |

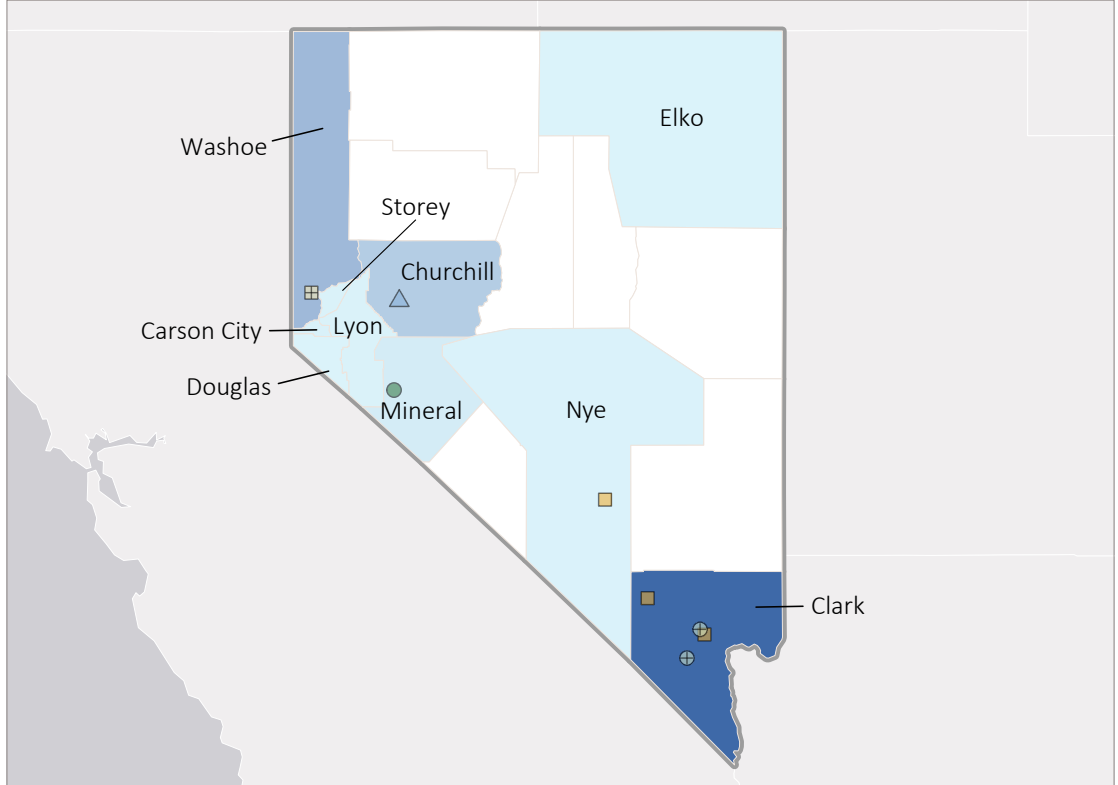




### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

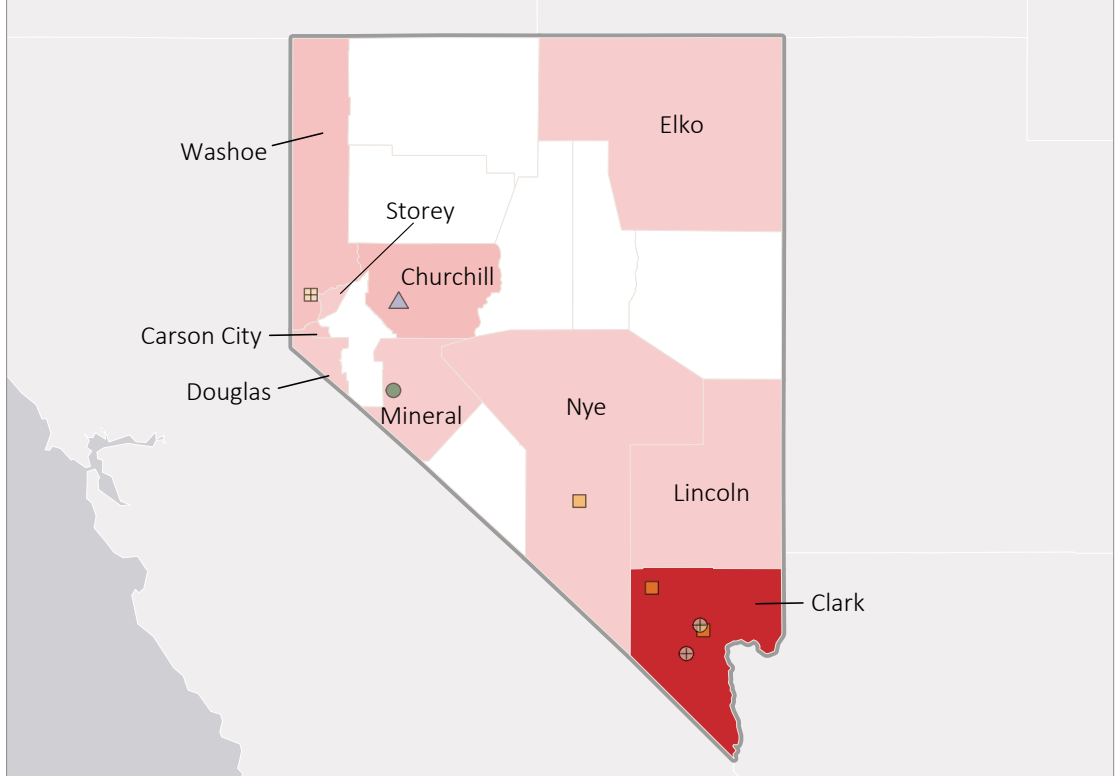
|             |                  |
|-------------|------------------|
| Clark       | <b>\$1.0 B</b>   |
| Washoe      | <b>\$421.5 M</b> |
| Churchill   | <b>\$274.1 M</b> |
| Mineral     | <b>\$52.9 M</b>  |
| Carson City | <b>\$13.6 M</b>  |
| Storey      | <b>\$10.5 M</b>  |
| Lyon        | <b>\$8.0 M</b>   |
| Nye         | <b>\$7.0 M</b>   |
| Douglas     | <b>\$1.6 M</b>   |
| Elko        | <b>\$1.2 M</b>   |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(K = thousands, M = millions, B = billions)

|             |                  |
|-------------|------------------|
| Clark       | <b>\$1.2 B</b>   |
| Churchill   | <b>\$115.3 M</b> |
| Washoe      | <b>\$76.8 M</b>  |
| Carson City | <b>\$39.9 M</b>  |
| Mineral     | <b>\$3.8 M</b>   |
| Douglas     | <b>\$930.4 K</b> |
| Storey      | <b>\$898.8 K</b> |
| Elko        | <b>\$526.2 K</b> |
| Nye         | <b>\$108.1 K</b> |
| Lincoln     | <b>\$107.0 K</b> |

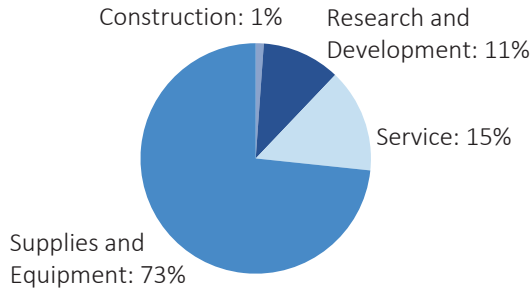


# NEW HAMPSHIRE

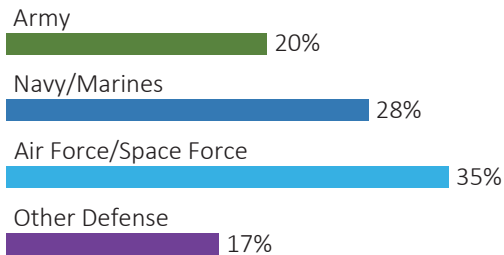
|                                         |                                    |                                                  |                                   |                                            |                                          |                                             |                                            |
|-----------------------------------------|------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|--------------------------------------------|
| <b>#38</b><br>\$2.5 B SPENT<br>IN STATE | <b>#19</b><br>2.3% OF<br>STATE GDP | <b>0.4%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$1,799</b><br>PER<br>RESIDENT | <b>#35</b><br>\$2.1 B CONTRACT<br>SPENDING | <b>#45</b><br>\$60.8 M GRANT<br>SPENDING | <b>#50</b><br>\$0.3 B PERSONNEL<br>SPENDING | <b>#50</b><br>6,256 NUMBER<br>OF PERSONNEL |
|-----------------------------------------|------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|--------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



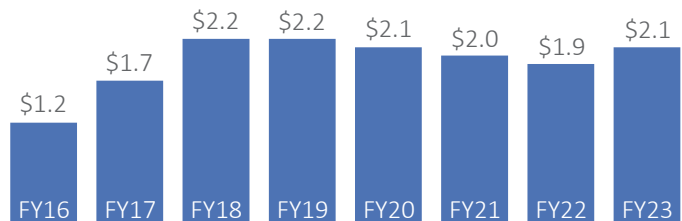
### Top Defense Contractors

(M = millions, B = billions)

|                              |           |
|------------------------------|-----------|
| BAE Systems                  | \$1.2 B   |
| L3Harris Technologies        | \$155.1 M |
| Red River Technology, LLC    | \$122.0 M |
| Sig Sauer, Inc.              | \$98.1 M  |
| Safran Group                 | \$38.3 M  |
| Solid State Scientific Corp. | \$33.0 M  |
| Expansia Group, LLC          | \$30.0 M  |
| Wilcox Industries Corp.      | \$23.9 M  |
| Port City Air                | \$23.0 M  |
| Teledyne Technologies        | \$21.9 M  |

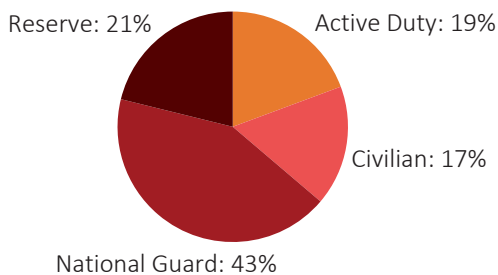
### Contract Awards Performed

(By Fiscal Year, billions)



## DEFENSE PERSONNEL

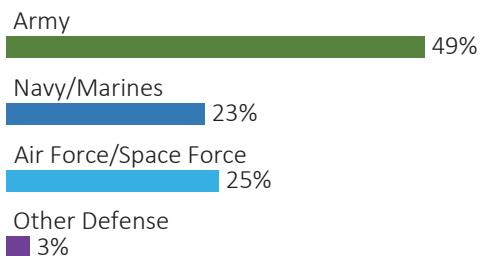
### Allocations, By Type



**\$335.1 MILLION**  
TOTAL PAYROLL

**6,256**  
TOTAL PERSONNEL

### Allocations, By Service



### Top Defense Personnel Locations

| County       | Active Duty | Civilian | National Guard | Reserve | Total |
|--------------|-------------|----------|----------------|---------|-------|
| Rockingham   | 448         | 360      | 1,116          | 960     | 2,884 |
| Merrimack    | ND          | 232      | 726            | ND      | ND    |
| Hillsborough | 37          | 198      | 575            | ND      | ND    |
| Strafford    | 17          | 25       | 76             | 313     | 431   |
| Grafton      | ND          | 229      | 174            | 0       | ND    |
| Cheshire     | ND          | ND       | 0              | 46      | ND    |
| Belknap      | 0           | ND       | 0              | 0       | ND    |
| Carroll      | ND          | ND       | 0              | 0       | ND    |
| Sullivan     | 0           | ND       | 0              | 0       | ND    |

# NEW HAMPSHIRE

FISCAL YEAR 2023



## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(K = thousands, M = millions, B = billions)

Hillsborough  
**\$1.4 B**

Rockingham  
**\$449.2 M**

Sullivan  
**\$133.3 M**

Grafton  
**\$85.4 M**

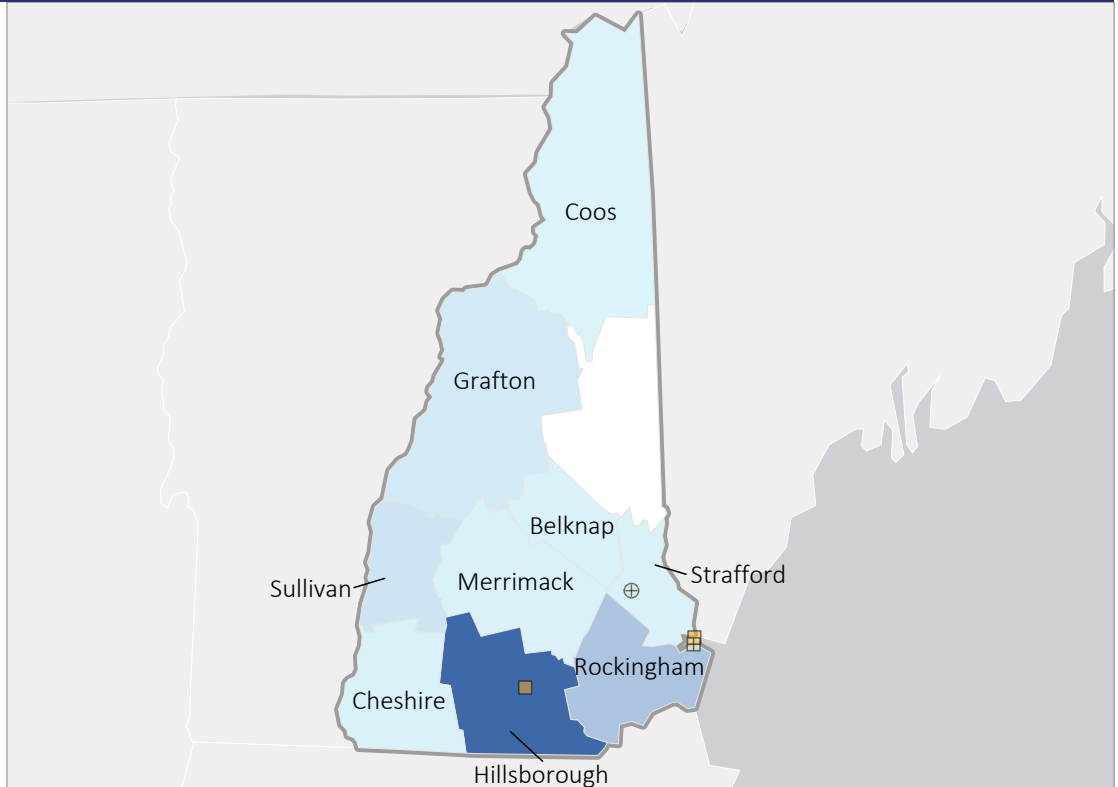
Belknap  
**\$19.4 M**

Strafford  
**\$19.0 M**

Merrimack  
**\$17.7 M**

Cheshire  
**\$14.8 M**

Coos  
**\$879.7 K**



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(K = thousands, M = millions)

Rockingham  
**\$131.1 M**

Merrimack  
**\$58.7 M**

Hillsborough  
**\$45.3 M**

Grafton  
**\$27.2 M**

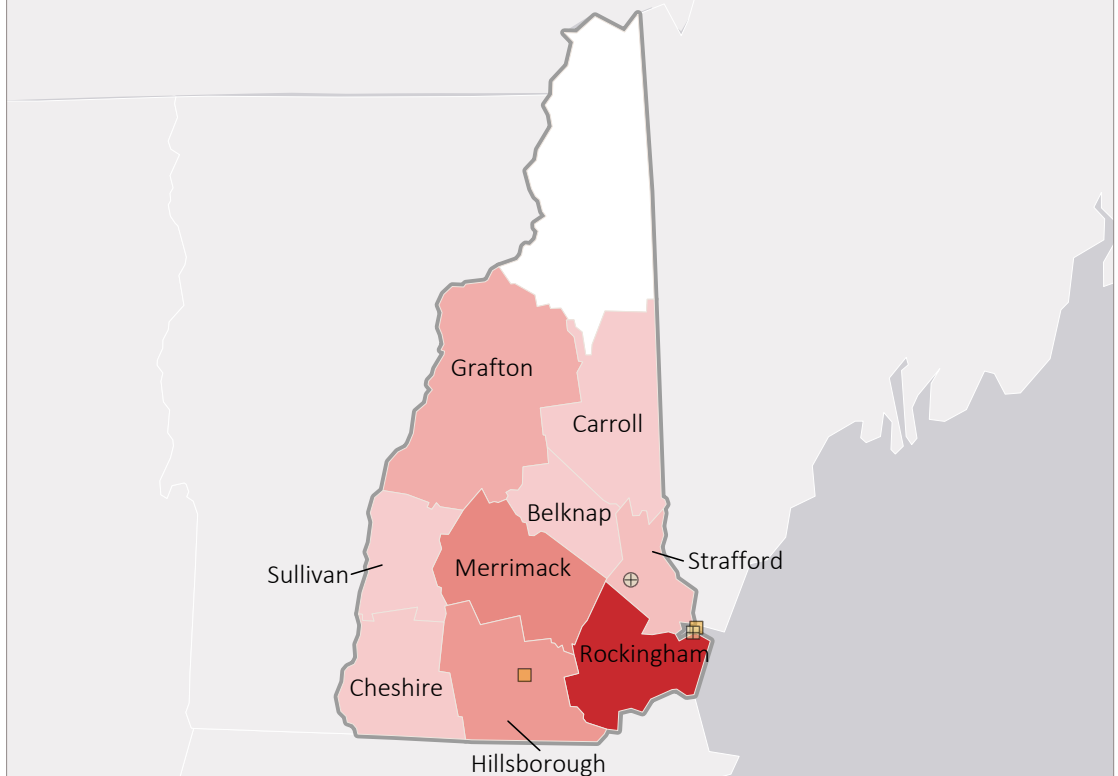
Strafford  
**\$11.7 M**

Cheshire  
**\$1.4 M**

Belknap  
**\$432.0 K**

Sullivan  
**\$269.8 K**

Carroll  
**\$194.3 K**



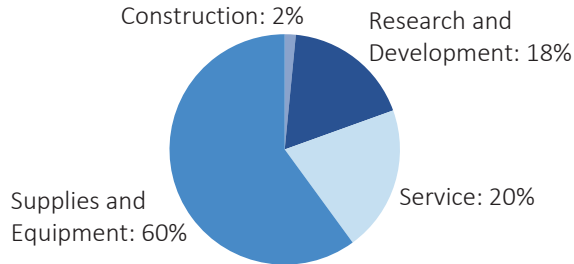
AF Active 
 AF Guard 
 AF Reserve 
 Army Active 
 Army Guard 
 Army Reserve 
 MC Active 
 MC Reserve 
 Navy Active 
 Navy Reserve 
 WHS

# NEW JERSEY

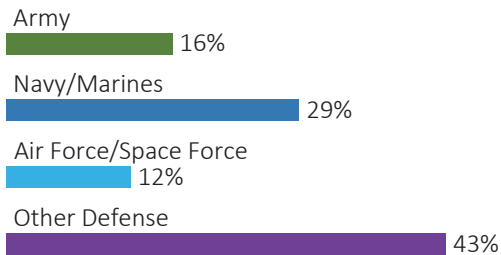
|                                  |                             |                                           |                          |                                     |                                   |                                      |                                      |
|----------------------------------|-----------------------------|-------------------------------------------|--------------------------|-------------------------------------|-----------------------------------|--------------------------------------|--------------------------------------|
| #24<br>\$8.5 B SPENT<br>IN STATE | #43<br>1.1% OF<br>STATE GDP | 1.4%<br>OF TOTAL U.S.<br>DEFENSE SPENDING | \$918<br>PER<br>RESIDENT | #22<br>\$6.3 B CONTRACT<br>SPENDING | #32<br>\$91.7 M GRANT<br>SPENDING | #23<br>\$2.1 B PERSONNEL<br>SPENDING | #24<br>33,107 NUMBER<br>OF PERSONNEL |
|----------------------------------|-----------------------------|-------------------------------------------|--------------------------|-------------------------------------|-----------------------------------|--------------------------------------|--------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



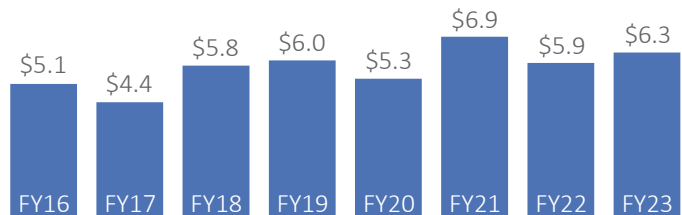
### Top Defense Contractors

(M = millions, B = billions)

|                               |           |
|-------------------------------|-----------|
| Lockheed Martin               | \$1.9 B   |
| SAIC                          | \$577.0 M |
| L3Harris Technologies         | \$366.6 M |
| Access Bio, Inc.              | \$205.2 M |
| BAE Systems                   | \$129.4 M |
| TransDigm Group               | \$120.5 M |
| Triman Industries, Inc.       | \$118.8 M |
| Frank M. Gargiulo & Son, Inc. | \$105.3 M |
| Arctic Slope Regional Corp.   | \$88.0 M  |
| Oshkosh Corp.                 | \$87.1 M  |

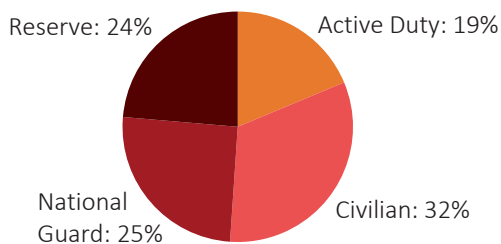
### Contract Awards Performed

(By Fiscal Year, billions)



## DEFENSE PERSONNEL

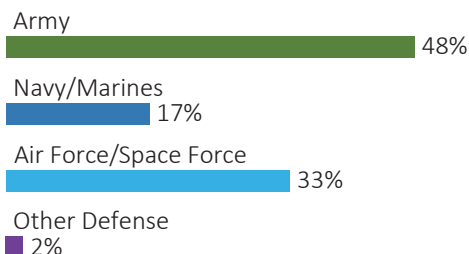
### Allocations, By Type



**\$2.1 BILLION**  
TOTAL PAYROLL

**33,107**  
TOTAL PERSONNEL

### Allocations, By Service



### Top Defense Personnel Locations

| County     | Active Duty | Civilian | National Guard | Reserve | Total  |
|------------|-------------|----------|----------------|---------|--------|
| Burlington | 5,312       | 2,713    | 1,732          | 6,073   | 15,830 |
| Morris     | 91          | 4,416    | 610            | 247     | 5,364  |
| Ocean      | 226         | 2,197    | 682            | 12      | 3,117  |
| Atlantic   | 48          | 317      | 1,346          | 87      | 1,798  |
| Monmouth   | 282         | 314      | 788            | 397     | 1,781  |
| Hudson     | 20          | 111      | 280            | 305     | 716    |
| Camden     | 34          | 76       | 218            | 291     | 619    |
| Bergen     | ND          | 29       | 466            | 100     | ND     |
| Mercer     | 17          | 71       | 193            | 228     | 509    |
| Essex      | 29          | 33       | 414            | ND      | ND     |

# NEW JERSEY

FISCAL YEAR 2023



## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Burlington  
**\$2.4 B**

Morris  
**\$701.1 M**

Essex  
**\$655.7 M**

Passaic  
**\$419.2 M**

Somerset  
**\$368.0 M**

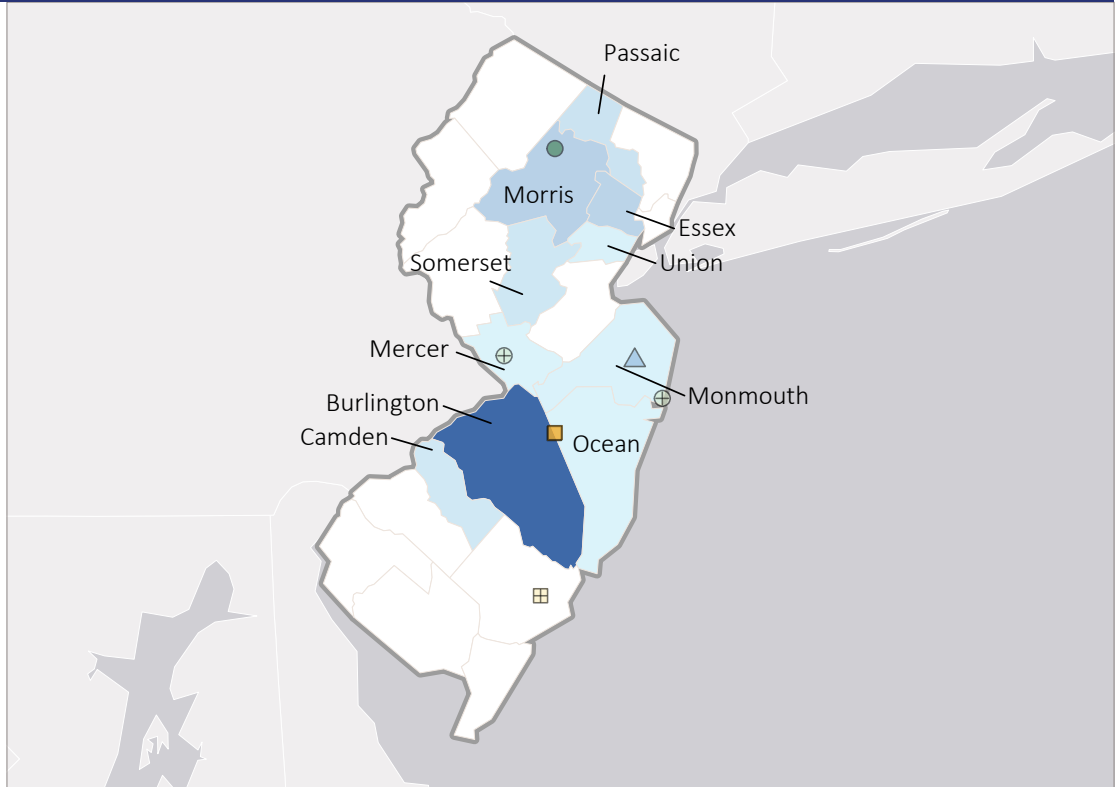
Camden  
**\$349.8 M**

Union  
**\$208.1 M**

Monmouth  
**\$188.3 M**

Mercer  
**\$181.0 M**

Ocean  
**\$178.3 M**



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Burlington  
**\$908.1 M**

Morris  
**\$579.1 M**

Ocean  
**\$285.8 M**

Monmouth  
**\$84.1 M**

Atlantic  
**\$67.6 M**

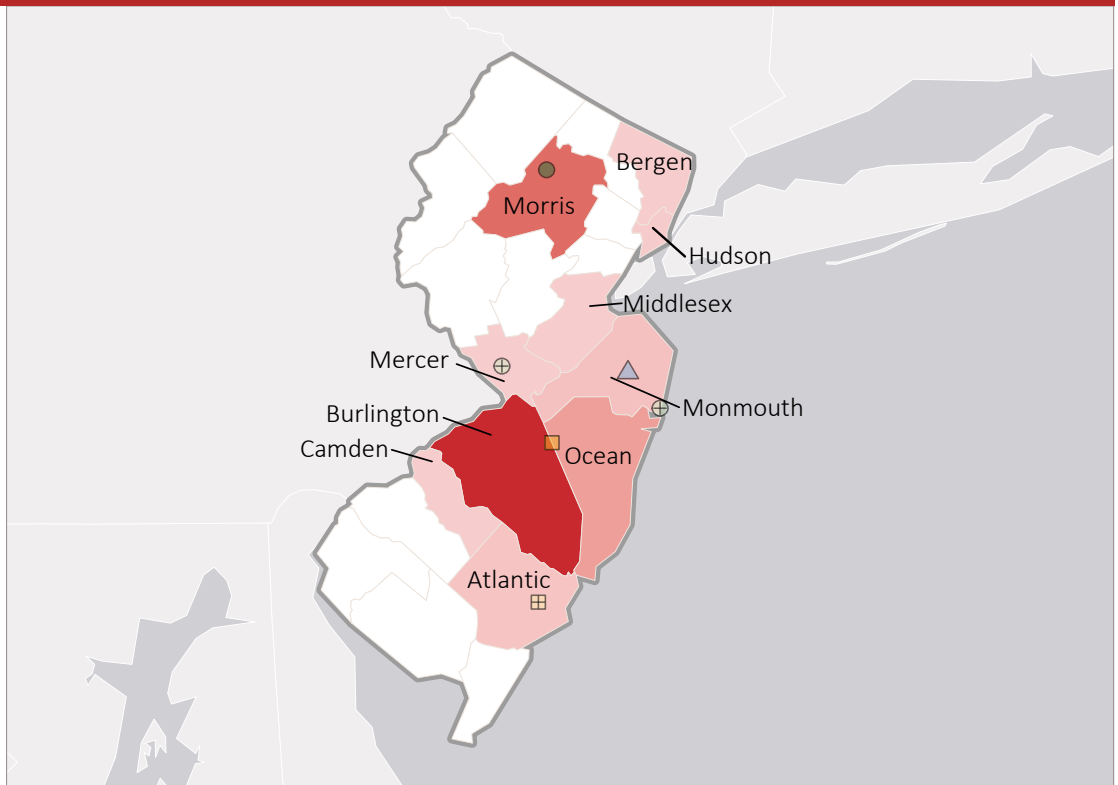
Hudson  
**\$22.3 M**

Mercer  
**\$19.7 M**

Camden  
**\$19.4 M**

Bergen  
**\$18.5 M**

Middlesex  
**\$17.6 M**

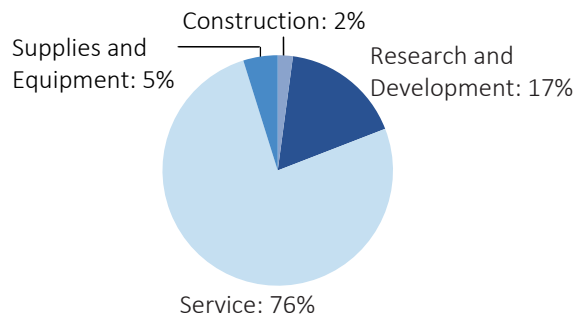


■ AF Active 
 ■ AF Guard 
 ■ AF Reserve 
 ● Army Active 
 ⊕ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ★ WHS

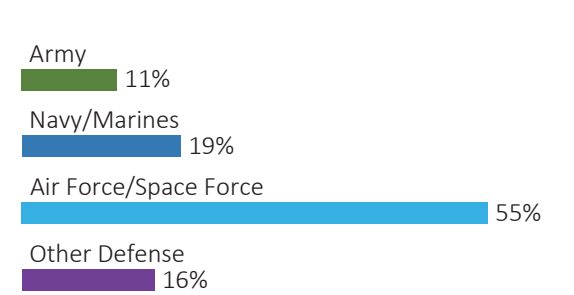
# NEW MEXICO

|                        |                   |                                |              |                           |                          |                            |                            |
|------------------------|-------------------|--------------------------------|--------------|---------------------------|--------------------------|----------------------------|----------------------------|
| #31                    | #11               | 0.8%                           | \$2,198      | #31                       | #26                      | #28                        | #30                        |
| \$4.6 B SPENT IN STATE | 3.6% OF STATE GDP | OF TOTAL U.S. DEFENSE SPENDING | PER RESIDENT | \$2.9 B CONTRACT SPENDING | \$126.7 M GRANT SPENDING | \$1.6 B PERSONNEL SPENDING | 24,616 NUMBER OF PERSONNEL |
| DEFENSE CONTRACTS      |                   |                                |              |                           |                          |                            |                            |

## By Type



## By Service



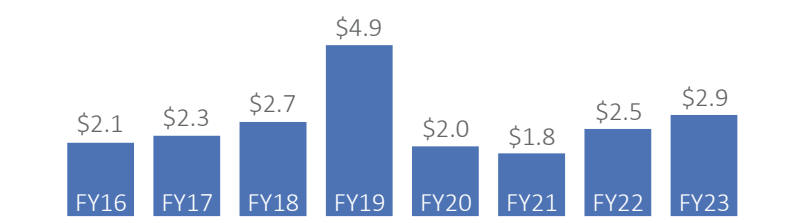
## Top Defense Contractors

(M = millions, B = billions)

|                                               |           |
|-----------------------------------------------|-----------|
| Honeywell                                     | \$1.3 B   |
| TRIAD National Security, LLC                  | \$268.6 M |
| Applied Research Associates                   | \$140.7 M |
| Southwest Range Services                      | \$68.7 M  |
| XL Scientific, LLC                            | \$54.7 M  |
| Booz Allen Hamilton                           | \$54.3 M  |
| Exchange Income Corporation                   | \$52.5 M  |
| Arctic Slope Regional Corp.                   | \$39.5 M  |
| New Mexico Institute of Mining and Technology | \$34.1 M  |
| Lockheed Martin                               | \$33.7 M  |

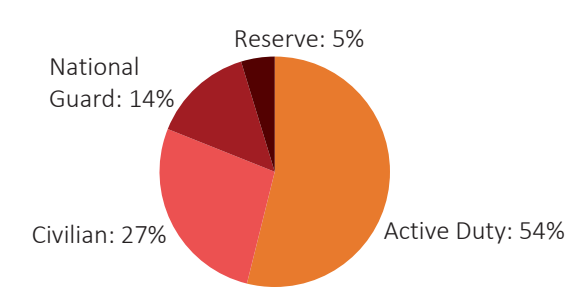
## Contract Awards Performed

(By Fiscal Year, billions)

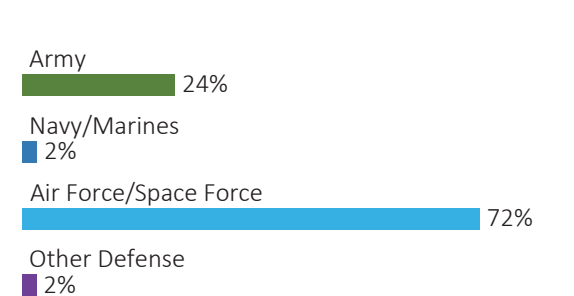


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



\$1.6 BILLION  
TOTAL PAYROLL

24,616  
TOTAL PERSONNEL

## Top Defense Personnel Locations

| County     | Active Duty | Civilian | National Guard | Reserve | Total |
|------------|-------------|----------|----------------|---------|-------|
| Bernalillo | 3,243       | 3,154    | 1,181          | 727     | 8,305 |
| Curry      | 5,263       | 492      | 52             | 36      | 5,843 |
| Otero      | 4,434       | 923      | 58             | 86      | 5,501 |
| Doña Ana   | 255         | 1,764    | 520            | 133     | 2,672 |
| Santa Fe   | ND          | 206      | 546            | 179     | ND    |
| Sandoval   | 0           | 41       | 551            | 0       | 592   |
| Chaves     | ND          | 11       | 152            | ND      | ND    |
| Valencia   | 0           | ND       | 152            | 0       | ND    |
| San Juan   | ND          | ND       | 141            | 0       | ND    |
| Rio Arriba | 0           | 12       | 34             | 0       | 46    |

# NEW MEXICO

FISCAL YEAR 2023



## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Bernalillo  
**\$2.1 B**

Los Alamos  
**\$268.2 M**

Doña Ana  
**\$255.6 M**

Otero  
**\$106.9 M**

Curry  
**\$104.9 M**

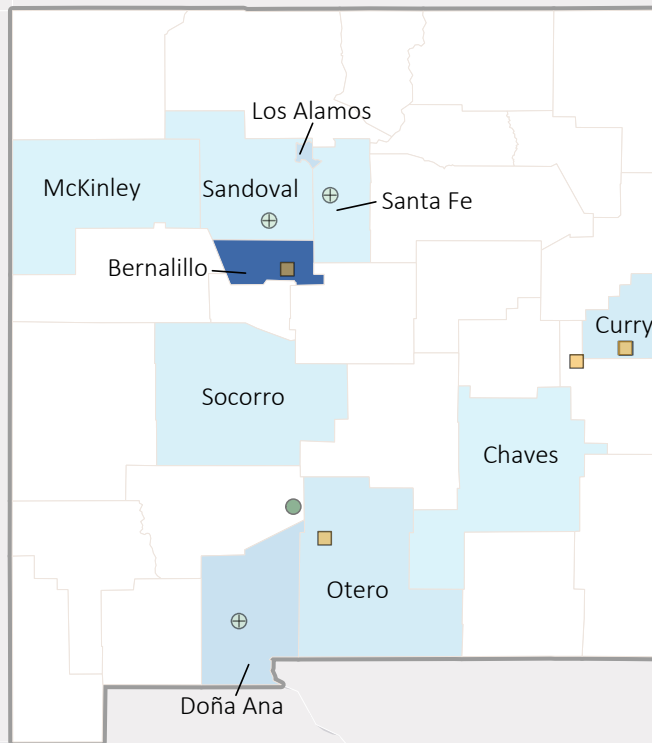
Socorro  
**\$43.5 M**

Santa Fe  
**\$14.3 M**

Sandoval  
**\$13.2 M**

McKinley  
**\$5.3 M**

Chaves  
**\$2.9 M**



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Bernalillo  
**\$599.0 M**

Curry  
**\$374.8 M**

Otero  
**\$355.1 M**

Doña Ana  
**\$190.0 M**

Santa Fe  
**\$51.4 M**

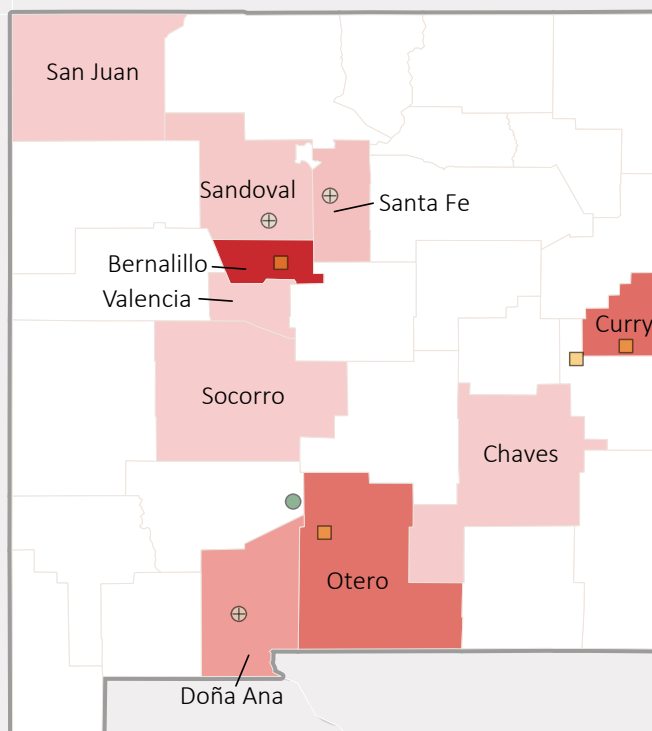
Sandoval  
**\$15.4 M**

Chaves  
**\$4.8 M**

Socorro  
**\$3.6 M**

San Juan  
**\$3.5 M**

Valencia  
**\$2.5 M**



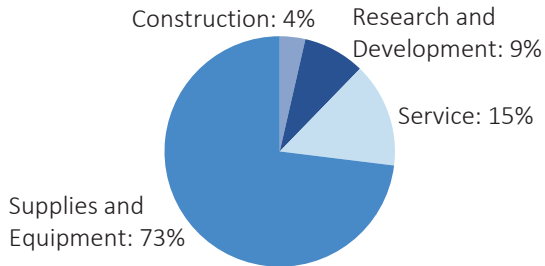
AF Active 
 AF Guard 
 AF Reserve 
 Army Active 
 Army Guard 
 Army Reserve 
 MC Active 
 MC Reserve 
 Navy Active 
 Navy Reserve 
 WHS

# NEW YORK

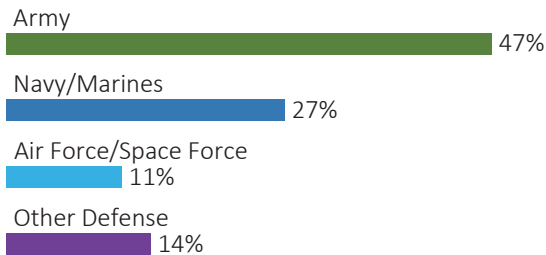
|                                          |                                    |                                                  |                                 |                                             |                                          |                                             |                                             |
|------------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|---------------------------------------------|------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>#12</b><br>\$15.2 B SPENT<br>IN STATE | <b>#49</b><br>0.7% OF<br>STATE GDP | <b>2.5%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$777</b><br>PER<br>RESIDENT | <b>#10</b><br>\$11.7 B CONTRACT<br>SPENDING | <b>#9</b><br>\$372.4 M GRANT<br>SPENDING | <b>#17</b><br>\$3.1 B PERSONNEL<br>SPENDING | <b>#13</b><br>58,080 NUMBER<br>OF PERSONNEL |
|------------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|---------------------------------------------|------------------------------------------|---------------------------------------------|---------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



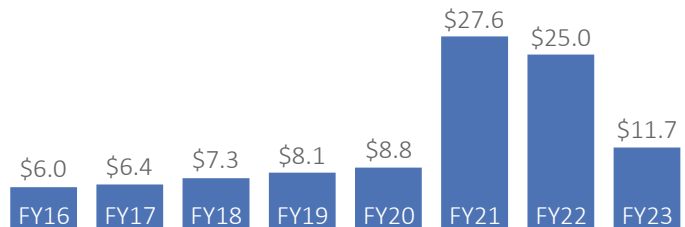
### Top Defense Contractors

(M = millions, B = billions)

|                        |           |
|------------------------|-----------|
| Lockheed Martin        | \$2.3 B   |
| Pfizer, Inc.           | \$1.9 B   |
| L3Harris Technologies  | \$1.8 B   |
| SRC                    | \$333.7 M |
| Northrop Grumman       | \$216.4 M |
| Moog, Inc.             | \$199.8 M |
| BAE Systems            | \$185.2 M |
| Jamaica Bearings       | \$128.4 M |
| Saab AB                | \$126.1 M |
| TTM Technologies, Inc. | \$120.6 M |

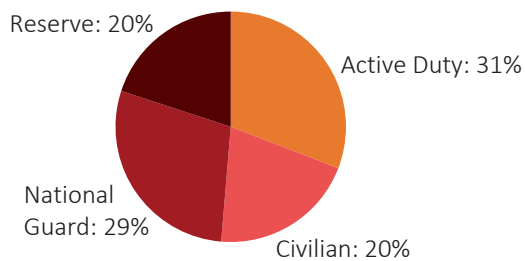
### Contract Awards Performed

(By Fiscal Year, billions)

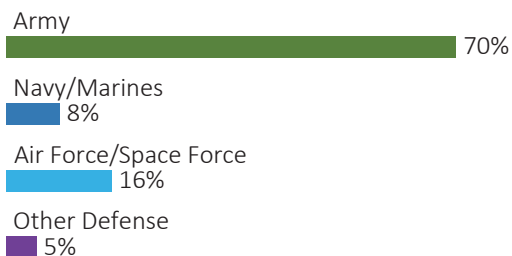


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$3.1 BILLION**  
TOTAL PAYROLL

**58,080**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County      | Active Duty | Civilian | National Guard | Reserve | Total  |
|-------------|-------------|----------|----------------|---------|--------|
| Jefferson   | 14,321      | 2,188    | 80             | 196     | 16,785 |
| Orange      | 1,492       | 2,487    | 1,707          | 850     | 6,536  |
| Oneida      | 80          | 1,844    | 693            | 253     | 2,870  |
| Kings       | 251         | 352      | 623            | 1,417   | 2,643  |
| Niagara     | 18          | 518      | 738            | 1,365   | 2,639  |
| Onondaga    | 196         | 479      | 1,511          | 407     | 2,593  |
| Albany      | 128         | 1,456    | 956            | 12      | 2,552  |
| Schenectady | 18          | 263      | 1,493          | 602     | 2,376  |
| Suffolk     | 33          | 260      | 1,553          | 460     | 2,306  |
| Queens      | 54          | 101      | 175            | 1,904   | 2,234  |



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

New York  
**\$2.4 B**

Monroe  
**\$1.9 B**

Onondaga  
**\$1.7 B**

Suffolk  
**\$1.0 B**

Tioga  
**\$974.7 M**

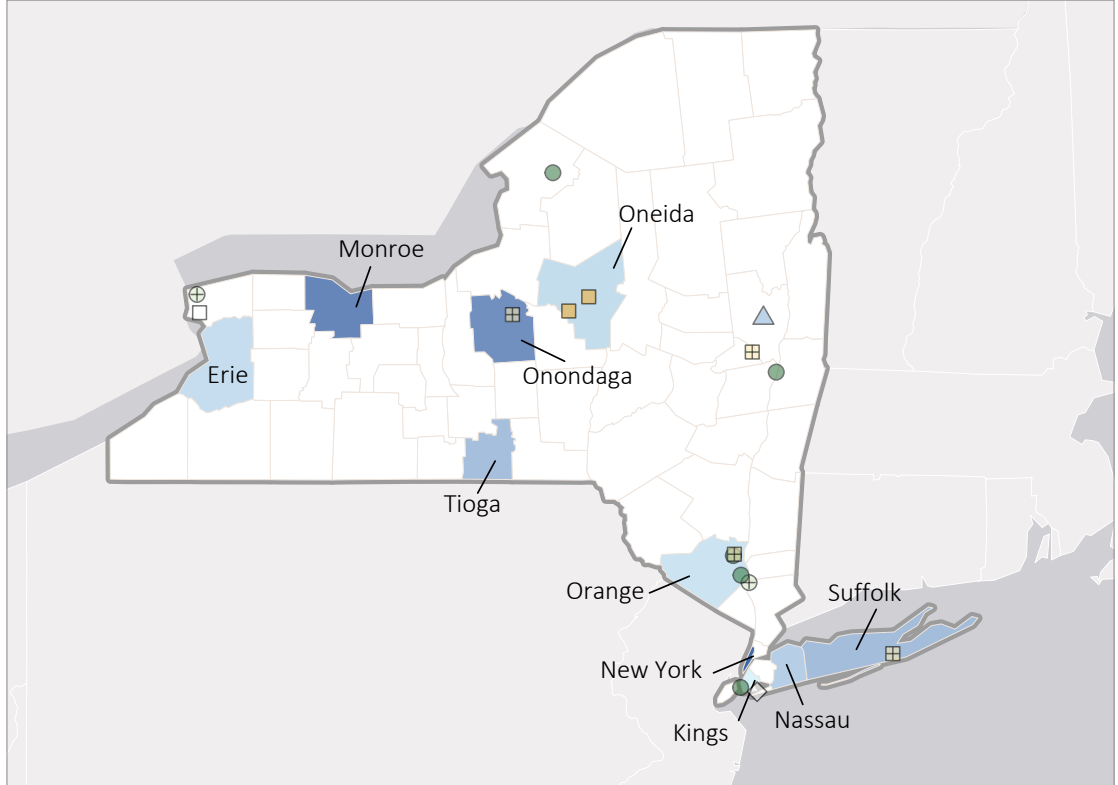
Nassau  
**\$733.0 M**

Oneida  
**\$524.2 M**

Erie  
**\$513.1 M**

Orange  
**\$413.3 M**

Kings  
**\$191.0 M**



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

Jefferson  
**\$1.0 B**

Orange  
**\$448.1 M**

Oneida  
**\$188.8 M**

Albany  
**\$172.9 M**

New York  
**\$135.7 M**

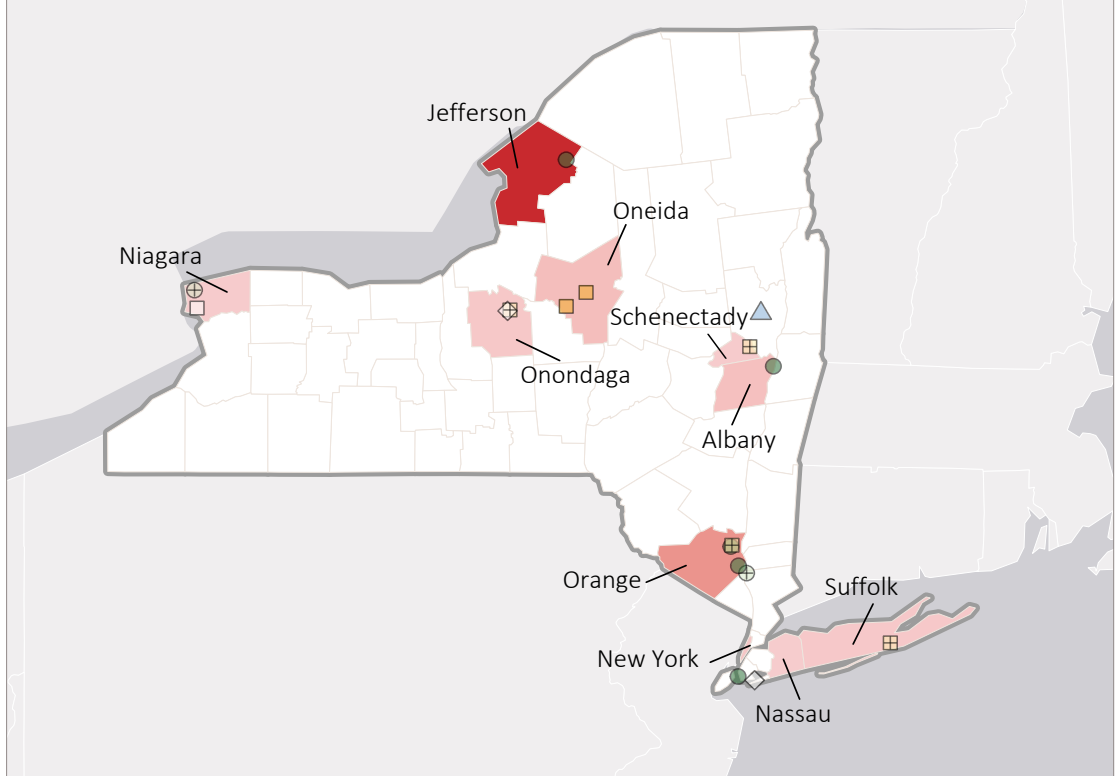
Onondaga  
**\$125.6 M**

Suffolk  
**\$123.7 M**

Niagara  
**\$107.1 M**

Schenectady  
**\$103.1 M**

Nassau  
**\$99.9 M**



■ AF Active 
 ▣ AF Guard 
 □ AF Reserve 
 ● Army Active 
 ⊕ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ✱ WHS

# NORTH CAROLINA

**#17**  
\$12.5 B SPENT  
IN STATE

**#28**  
1.6% OF  
STATE GDP

**2.0%**  
OF TOTAL U.S.  
DEFENSE SPENDING

**\$1,150**  
PER  
RESIDENT

**#25**  
\$4.4 B CONTRACT  
SPENDING

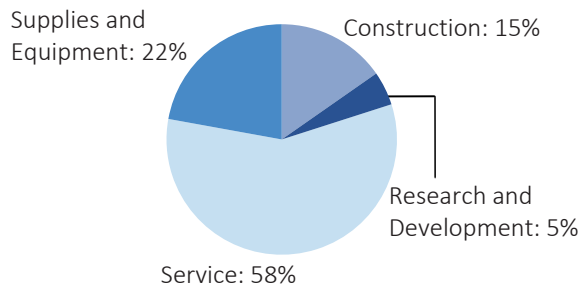
**#11**  
\$281.4 M GRANT  
SPENDING

**#6**  
\$7.8 B PERSONNEL  
SPENDING

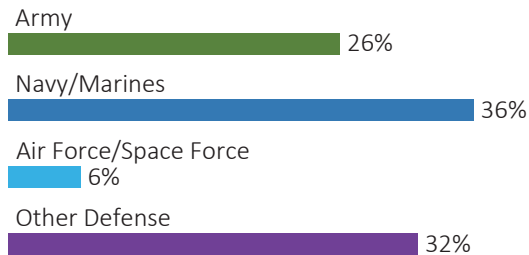
**#4**  
132,075 NUMBER  
OF PERSONNEL

## DEFENSE CONTRACTS

### By Type



### By Service



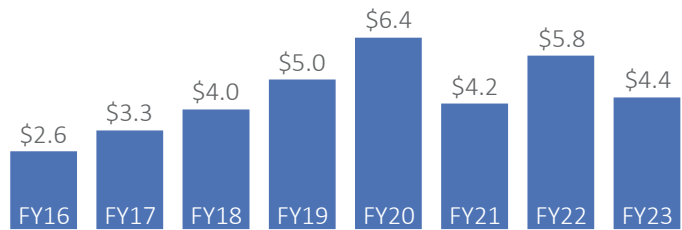
### Top Defense Contractors

(M = millions)

|                                               |           |
|-----------------------------------------------|-----------|
| Walsh Group                                   | \$239.6 M |
| Booz Allen Hamilton                           | \$228.6 M |
| Sodexo Management, Inc.                       | \$100.8 M |
| StructSure Projects, Inc.                     | \$94.9 M  |
| Sauer Holdings, Inc.                          | \$92.1 M  |
| RQ Construction, LLC                          | \$66.2 M  |
| Military & Federal Construction Company, Inc. | \$64.9 M  |
| The Whiting-Turner Contracting Co.            | \$64.2 M  |
| CACI                                          | \$59.2 M  |
| Winston-Salem Industries for the Blind, Inc.  | \$57.8 M  |

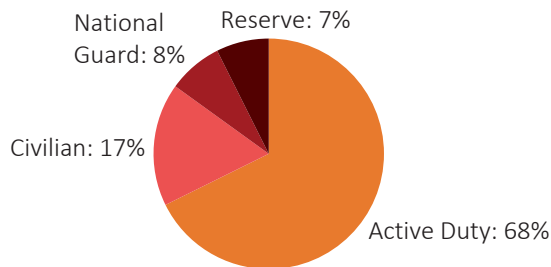
### Contract Awards Performed

(By Fiscal Year, billions)

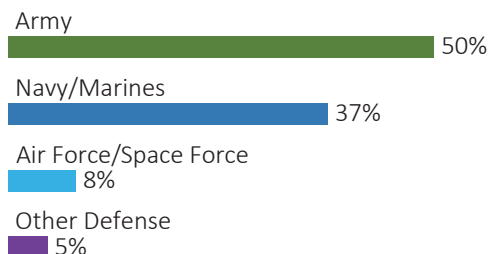


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$7.8 BILLION**  
TOTAL PAYROLL

**132,075**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County      | Active Duty | Civilian | National Guard | Reserve | Total  |
|-------------|-------------|----------|----------------|---------|--------|
| Cumberland  | 44,285      | 10,229   | 600            | 2,143   | 57,257 |
| Onslow      | 32,499      | 3,935    | 124            | 450     | 37,008 |
| Craven      | 4,698       | 4,979    | 131            | 11      | 9,819  |
| Wayne       | 4,265       | 796      | 216            | 1,460   | 6,737  |
| Wake        | 410         | 822      | 1,272          | 2,310   | 4,814  |
| Mecklenburg | 209         | 482      | 1,527          | 981     | 3,199  |
| Guilford    | 58          | 141      | 483            | 960     | 1,642  |
| New Hanover | 16          | 314      | 147            | 163     | 640    |
| Caldwell    | 472         | 25       | 142            | 0       | 639    |
| Rowan       | ND          | 63       | 224            | 302     | ND     |

# NORTH CAROLINA

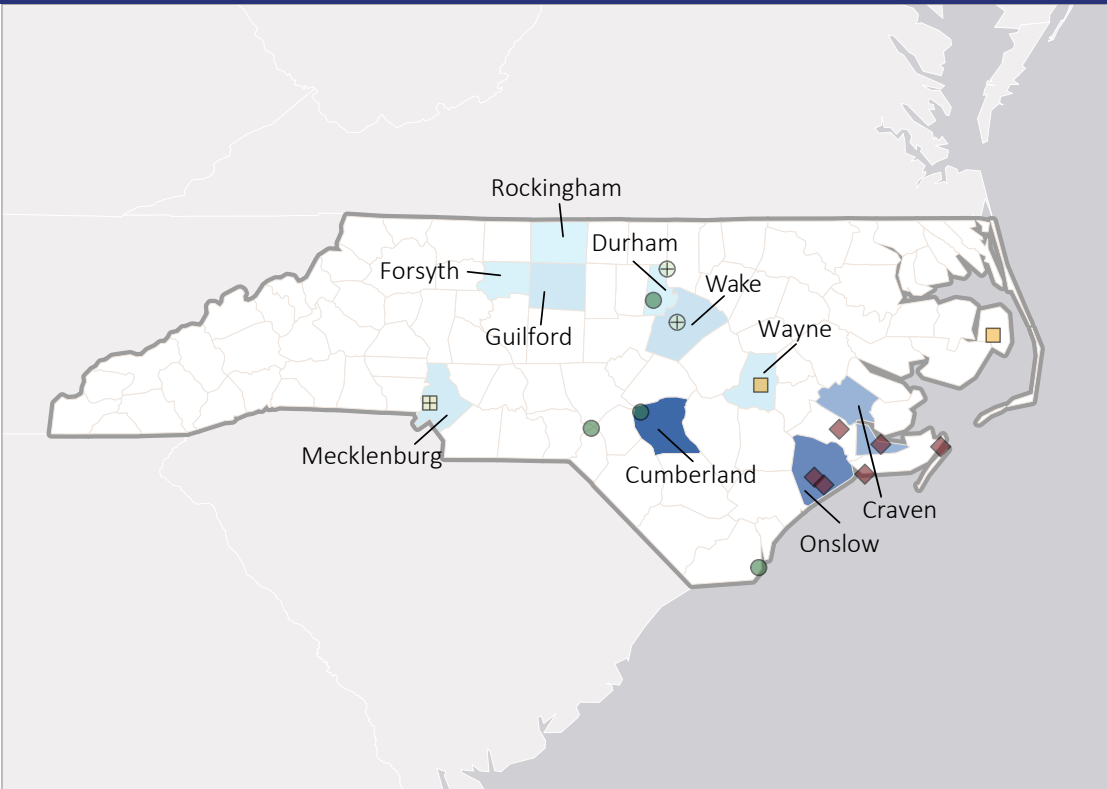
FISCAL YEAR 2023



## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

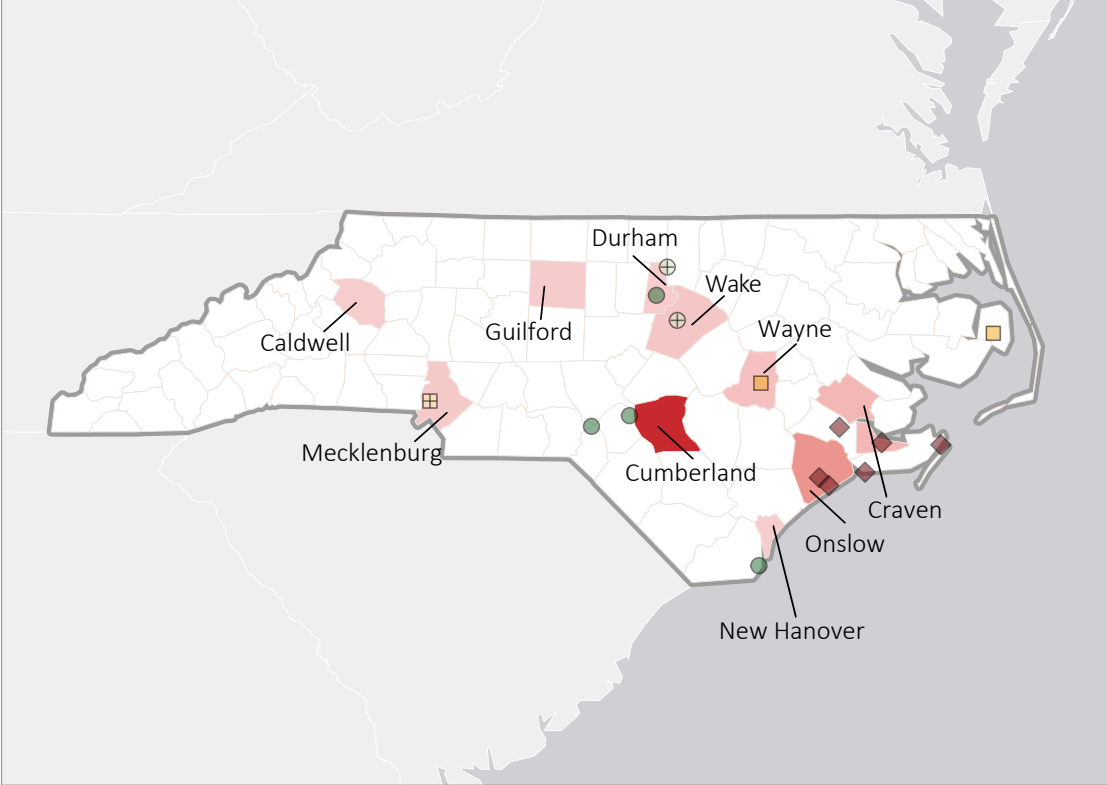
|             |           |
|-------------|-----------|
| Cumberland  | \$1.3 B   |
| Onslow      | \$1.0 B   |
| Craven      | \$623.5 M |
| Wake        | \$203.6 M |
| Guilford    | \$159.6 M |
| Mecklenburg | \$139.2 M |
| Wayne       | \$116.9 M |
| Forsyth     | \$84.6 M  |
| Durham      | \$82.4 M  |
| Rockingham  | \$67.3 M  |



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

|             |           |
|-------------|-----------|
| Cumberland  | \$4.3 B   |
| Onslow      | \$1.6 B   |
| Craven      | \$610.8 M |
| Wayne       | \$368.6 M |
| Wake        | \$189.2 M |
| Mecklenburg | \$124.3 M |
| Guilford    | \$49.2 M  |
| New Hanover | \$38.3 M  |
| Durham      | \$27.9 M  |
| Caldwell    | \$26.9 M  |



AF Active AF Guard AF Reserve Army Active Army Guard Army Reserve MC Active MC Reserve Navy Active Navy Reserve WHS

# NORTH DAKOTA

**#45**  
\$1.1 B SPENT  
IN STATE

**#30**  
1.5% OF  
STATE GDP

**0.2%**  
OF TOTAL U.S.  
DEFENSE SPENDING

**\$1,418**  
PER  
RESIDENT

**#47**  
\$0.4 B CONTRACT  
SPENDING

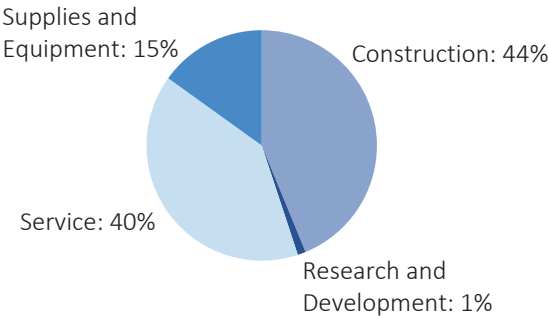
**#47**  
\$57.3 M GRANT  
SPENDING

**#39**  
\$0.7 B PERSONNEL  
SPENDING

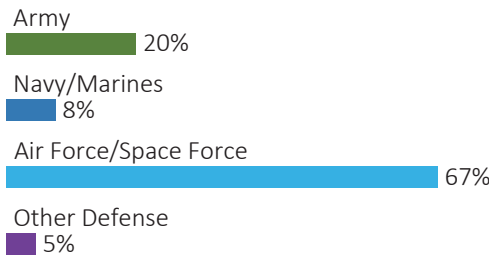
**#39**  
13,324 NUMBER  
OF PERSONNEL

## DEFENSE CONTRACTS

### By Type



### By Service



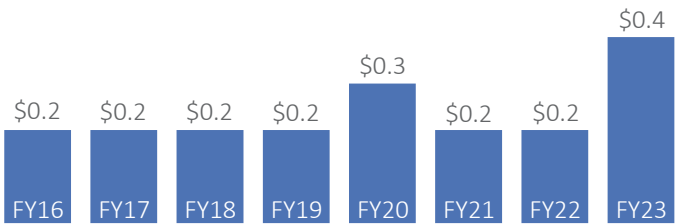
### Top Defense Contractors

(M = millions)

|                                 |           |
|---------------------------------|-----------|
| Federal Contracting, LLC        | \$128.7 M |
| Conti Federal Services, LLC     | \$37.9 M  |
| Sioux Manufacturing Corporation | \$20.2 M  |
| Base Utilities, Inc.            | \$14.2 M  |
| Veterans Holding Group, LLC     | \$11.6 M  |
| Dakco Distributors              | \$8.3 M   |
| Compass Roofing, LLC            | \$7.0 M   |
| Indyne, Inc.                    | \$6.8 M   |
| RFS, LLC                        | \$5.1 M   |
| Greenstone Construction, Inc.   | \$5.1 M   |

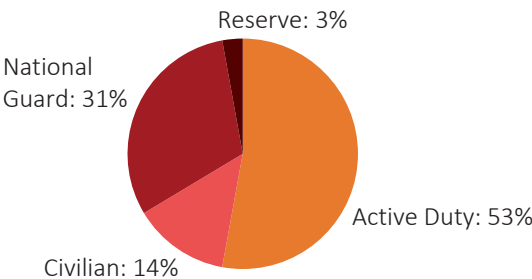
### Contract Awards Performed

(By Fiscal Year, billions)

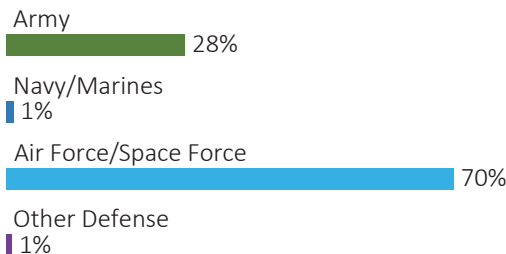


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$698.2 MILLION**  
TOTAL PAYROLL

**13,324**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County      | Active Duty | Civilian | National Guard | Reserve | Total |
|-------------|-------------|----------|----------------|---------|-------|
| Ward        | 5,405       | 700      | 340            | 25      | 6,470 |
| Grand Forks | 1,589       | 365      | 322            | 49      | 2,325 |
| Cass        | 23          | 314      | 1,550          | 176     | 2,063 |
| Burleigh    | ND          | 275      | 895            | 63      | ND    |
| Ramsey      | 0           | 60       | 396            | 0       | 456   |
| Richland    | ND          | 0        | 155            | 65      | ND    |
| Stutsman    | 0           | ND       | 117            | 0       | ND    |
| Barnes      | 0           | 19       | 78             | 0       | 97    |
| Stark       | 0           | ND       | 66             | ND      | ND    |
| LaMoure     | 0           | ND       | 55             | 0       | ND    |

# NORTH DAKOTA

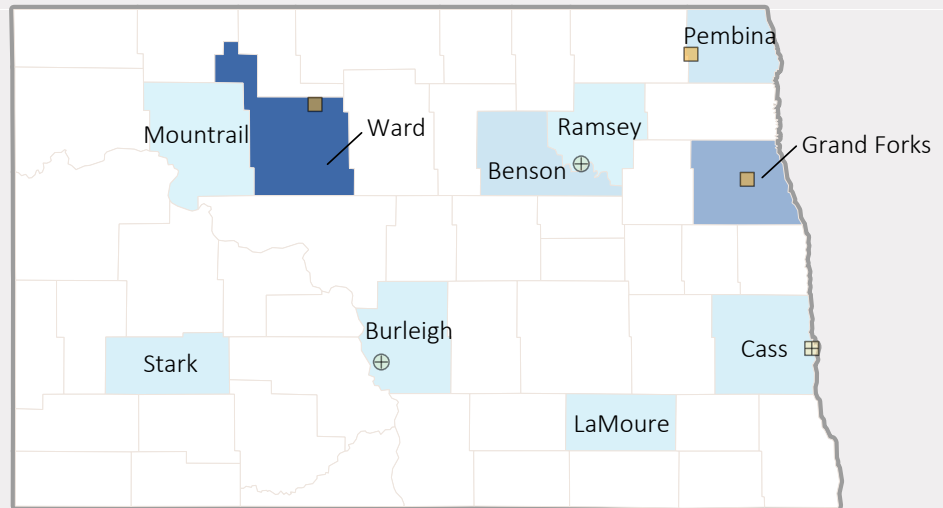
FISCAL YEAR 2023



## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(K = thousands, M = millions)

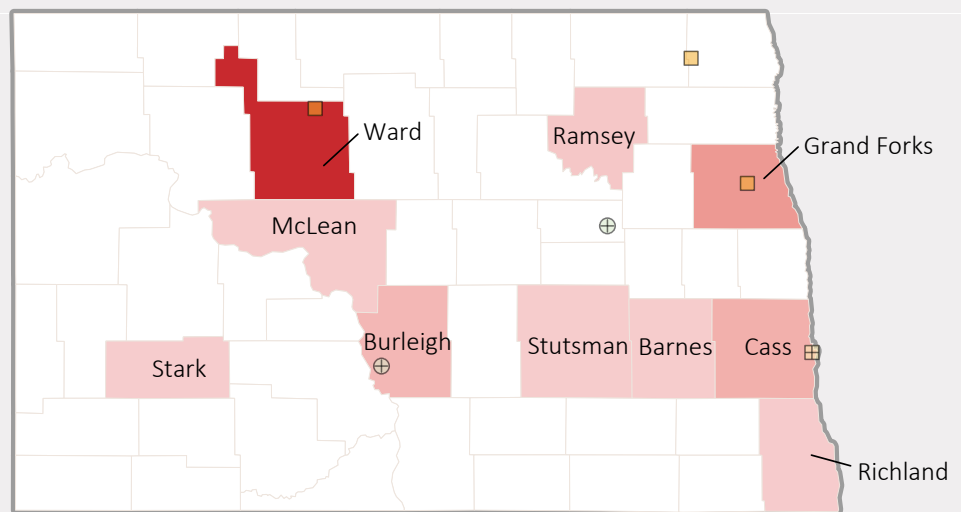
|             |           |
|-------------|-----------|
| Ward        | \$207.4 M |
| Grand Forks | \$92.7 M  |
| Benson      | \$20.2 M  |
| Pembina     | \$14.4 M  |
| Cass        | \$7.0 M   |
| Stark       | \$4.4 M   |
| Burleigh    | \$4.0 M   |
| LaMoure     | \$2.9 M   |
| Mountrail   | \$1.3 M   |
| Ramsey      | \$844.8 K |



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

|             |           |
|-------------|-----------|
| Ward        | \$395.4 M |
| Grand Forks | \$135.4 M |
| Cass        | \$76.2 M  |
| Burleigh    | \$55.9 M  |
| Ramsey      | \$14.9 M  |
| McLean      | \$5.2 M   |
| Richland    | \$3.9 M   |
| Barnes      | \$2.6 M   |
| Stutsman    | \$2.5 M   |
| Stark       | \$1.4 M   |



# OHIO

**#18**  
\$11.7 B SPENT  
IN STATE

**#35**  
1.3% OF  
STATE GDP

**1.9%**  
OF TOTAL U.S.  
DEFENSE SPENDING

**\$995**  
PER  
RESIDENT

**#16**  
\$7.7 B CONTRACT  
SPENDING

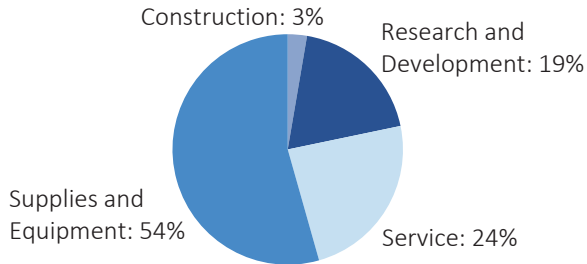
**#12**  
\$232.7 M GRANT  
SPENDING

**#11**  
\$3.8 B PERSONNEL  
SPENDING

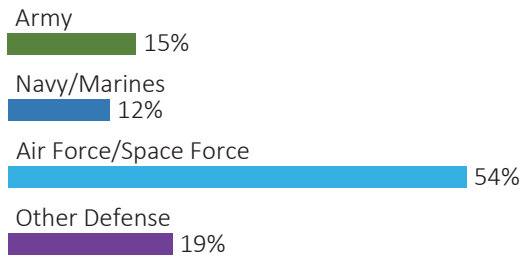
**#11**  
59,427 NUMBER  
OF PERSONNEL

## DEFENSE CONTRACTS

### By Type



### By Service



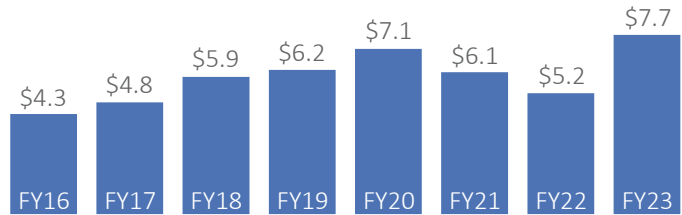
### Top Defense Contractors

(M = millions, B = billions)

|                             |           |
|-----------------------------|-----------|
| General Electric            | \$1.4 B   |
| Marathon Petroleum          | \$310.2 M |
| L3Harris Technologies       | \$236.0 M |
| University of Dayton        | \$222.2 M |
| Messer Construction Co.     | \$205.3 M |
| CFM International           | \$177.8 M |
| Battelle Memorial Institute | \$174.1 M |
| Frontier Technology, Inc.   | \$146.5 M |
| Wornick                     | \$133.7 M |
| Boeing                      | \$125.0 M |

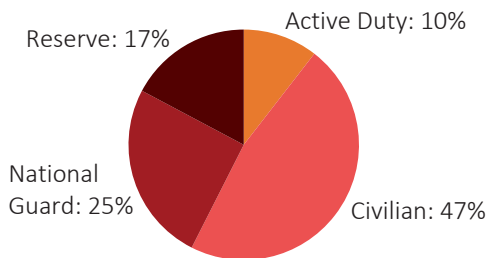
### Contract Awards Performed

(By Fiscal Year, billions)

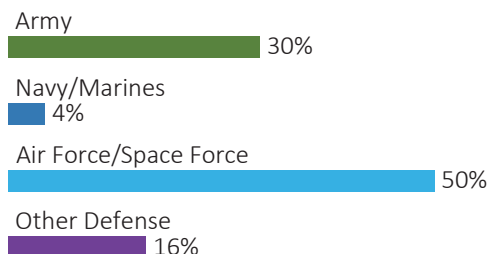


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$3.8 BILLION**  
TOTAL PAYROLL

**59,427**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

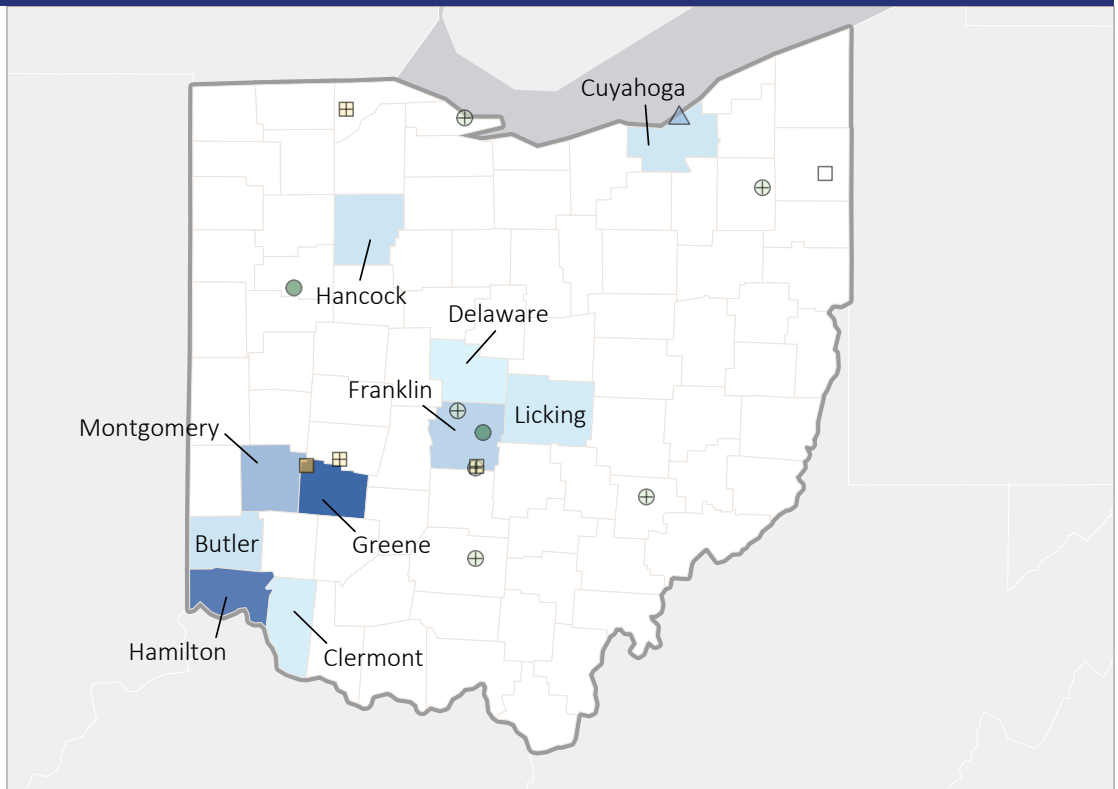
| County   | Active Duty | Civilian | National Guard | Reserve | Total  |
|----------|-------------|----------|----------------|---------|--------|
| Greene   | 5,147       | 15,147   | ND             | 2,338   | ND     |
| Franklin | 356         | 6,057    | 3,703          | 2,656   | 12,772 |
| Cuyahoga | 206         | 2,018    | 355            | 171     | 2,750  |
| Clark    | ND          | 316      | 1,611          | ND      | ND     |
| Hamilton | 113         | 255      | 668            | 865     | 1,901  |
| Trumbull | 18          | 72       | 386            | 1,381   | 1,857  |
| Stark    | 26          | 51       | 673            | 790     | 1,540  |
| Summit   | 12          | 285      | 395            | 824     | 1,516  |
| Richland | ND          | 240      | 1,257          | ND      | ND     |
| Fulton   | ND          | 0        | 1,011          | 0       | ND     |



## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

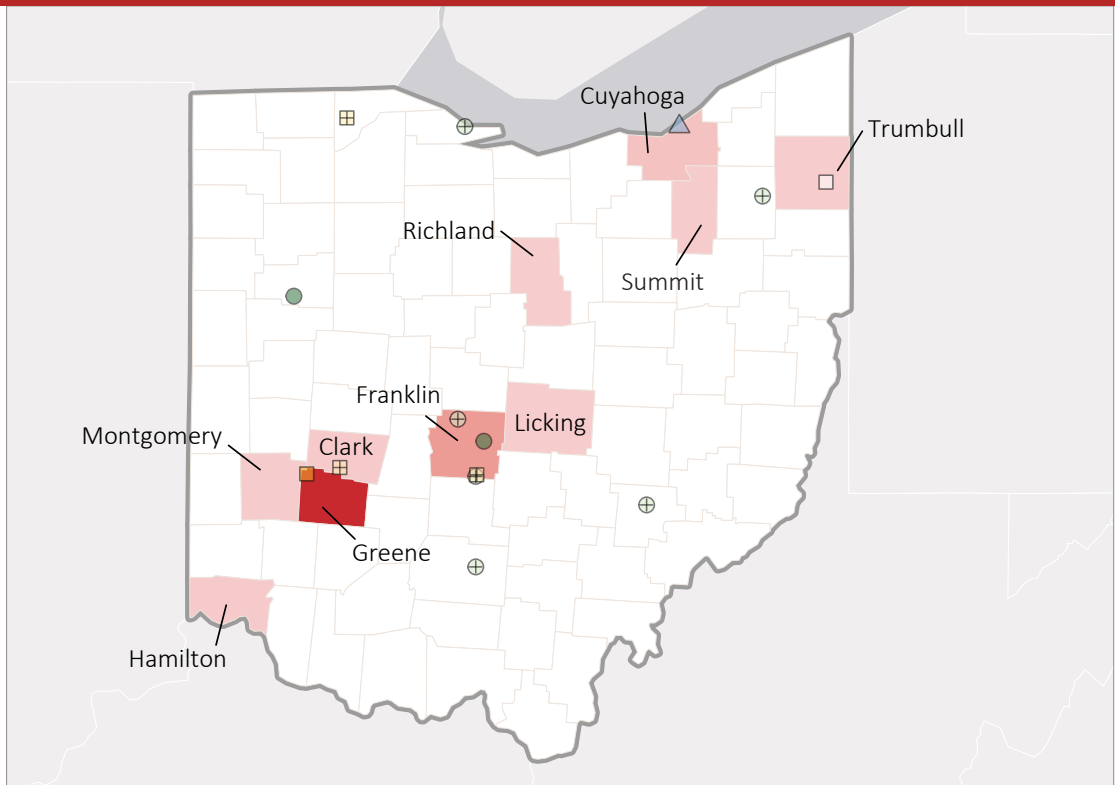
|            |           |
|------------|-----------|
| Greene     | \$2.1 B   |
| Hamilton   | \$1.8 B   |
| Montgomery | \$896.7 M |
| Franklin   | \$541.4 M |
| Hancock    | \$313.6 M |
| Butler     | \$311.5 M |
| Cuyahoga   | \$291.5 M |
| Licking    | \$233.2 M |
| Clermont   | \$193.3 M |
| Delaware   | \$125.6 M |



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

|            |           |
|------------|-----------|
| Greene     | \$2.1 B   |
| Franklin   | \$724.7 M |
| Cuyahoga   | \$179.5 M |
| Clark      | \$72.4 M  |
| Hamilton   | \$71.5 M  |
| Montgomery | \$55.5 M  |
| Summit     | \$52.5 M  |
| Trumbull   | \$48.4 M  |
| Richland   | \$45.4 M  |
| Licking    | \$45.4 M  |



# OKLAHOMA

#26  
\$7.3 B SPENT  
IN STATE

#15  
2.9% OF  
STATE GDP

1.2%  
OF TOTAL U.S.  
DEFENSE SPENDING

\$1,808  
PER  
RESIDENT

#27  
\$3.7 B CONTRACT  
SPENDING

#35  
\$84.9 M GRANT  
SPENDING

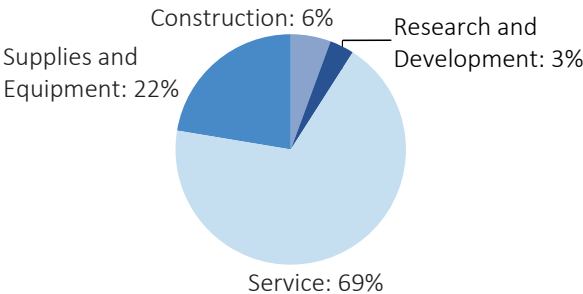
#13  
\$3.6 B PERSONNEL  
SPENDING

#12  
58,941 NUMBER  
OF PERSONNEL

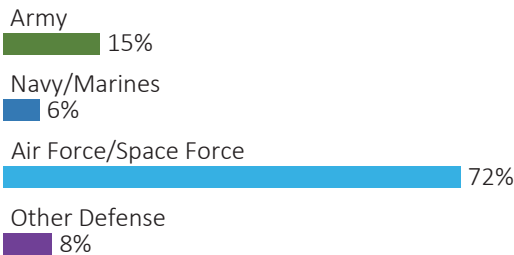


## DEFENSE CONTRACTS

### By Type



### By Service



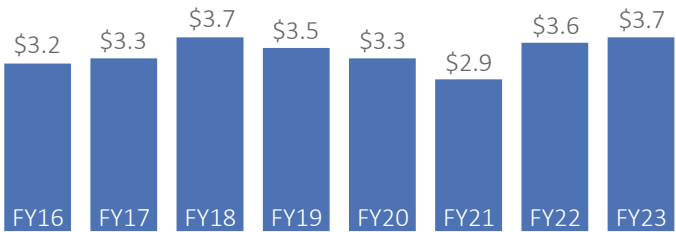
### Top Defense Contractors

(M = millions, B = billions)

|                                          |           |
|------------------------------------------|-----------|
| Boeing                                   | \$1.3 B   |
| Harper Construction Company              | \$115.1 M |
| Patriot Team                             | \$108.1 M |
| Amentum Services, Inc.                   | \$88.9 M  |
| Cherokee Nation                          | \$84.3 M  |
| Booz Allen Hamilton                      | \$69.3 M  |
| Arctic Slope Regional Corp.              | \$66.9 M  |
| Cymstar                                  | \$65.3 M  |
| Delaware Resource Group of Oklahoma, LLC | \$56.8 M  |
| L3Harris Technologies                    | \$53.8 M  |

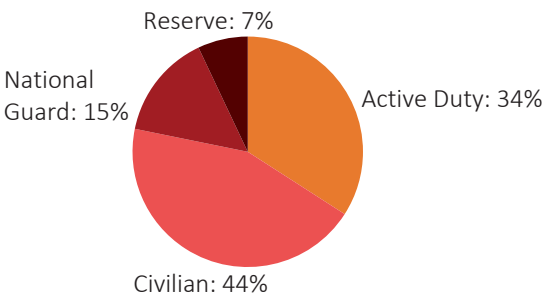
### Contract Awards Performed

(By Fiscal Year, billions)

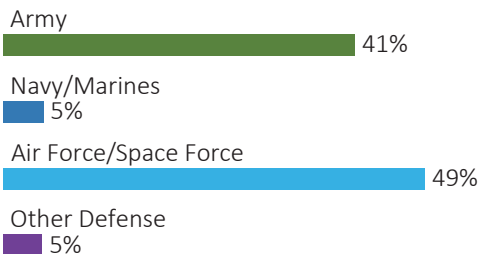


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$3.6 BILLION**  
TOTAL PAYROLL

**58,941**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County    | Active Duty | Civilian | National Guard | Reserve | Total  |
|-----------|-------------|----------|----------------|---------|--------|
| Oklahoma  | 6,136       | 18,647   | 2,265          | 2,084   | 29,132 |
| Comanche  | 11,256      | 2,546    | 431            | 410     | 14,643 |
| Tulsa     | 37          | 888      | 1,734          | 300     | 2,959  |
| Jackson   | 1,268       | 1,255    | 70             | 84      | 2,677  |
| Garfield  | 1,240       | 326      | 160            | 101     | 1,827  |
| Pittsburg | ND          | 1,699    | 72             | 11      | ND     |
| Cleveland | 47          | 190      | 1,030          | 87      | 1,354  |
| Canadian  | ND          | 35       | 628            | 336     | ND     |
| Wagoner   | 13          | 20       | 415            | 326     | 774    |
| Muskogee  | ND          | 80       | 475            | 43      | ND     |



# OKLAHOMA

FISCAL YEAR 2023

## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Oklahoma  
\$2.4 B

Tulsa  
\$359.3 M

Comanche  
\$329.5 M

Cleveland  
\$153.7 M

Garfield  
\$129.4 M

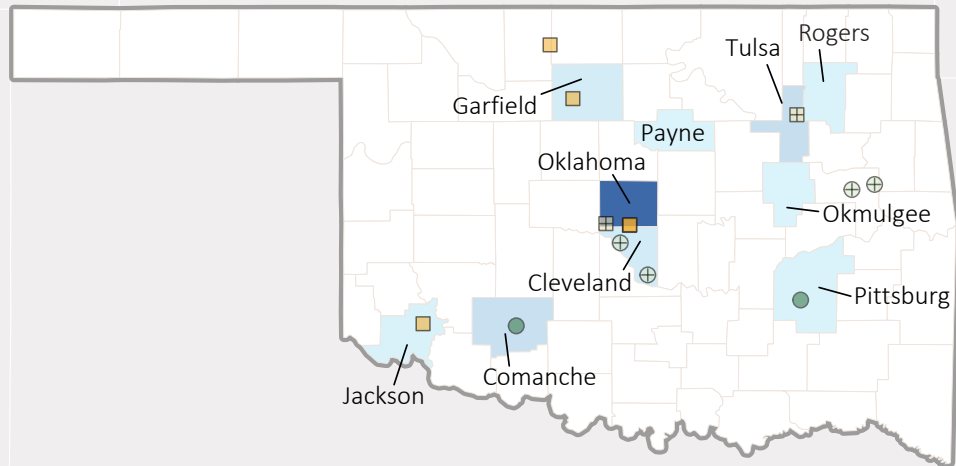
Jackson  
\$56.8 M

Rogers  
\$41.9 M

Pittsburg  
\$32.3 M

Payne  
\$28.5 M

Okmulgee  
\$22.6 M



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

Oklahoma  
\$2.1 B

Comanche  
\$757.8 M

Jackson  
\$181.3 M

Tulsa  
\$126.8 M

Pittsburg  
\$126.0 M

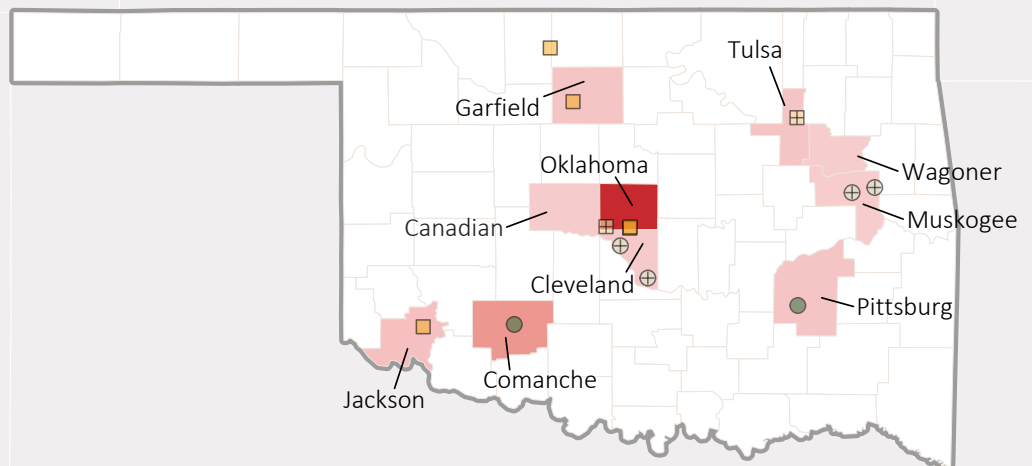
Garfield  
\$124.7 M

Cleveland  
\$43.0 M

Canadian  
\$30.1 M

Wagoner  
\$14.8 M

Muskogee  
\$14.4 M



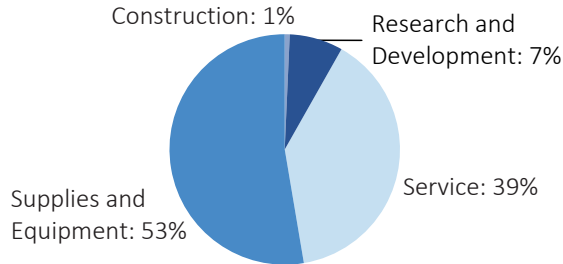
■ AF Active 
 ▣ AF Guard 
 □ AF Reserve 
 ● Army Active 
 ⊕ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ✱ WHS

# OREGON

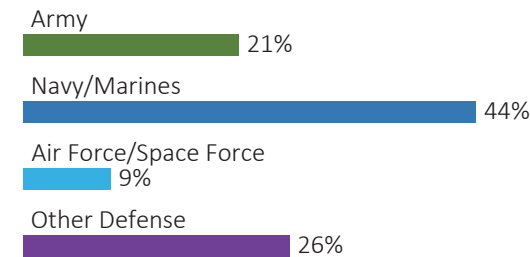
|                                         |                                    |                                                  |                                 |                                            |                                          |                                             |                                             |
|-----------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>#44</b><br>\$1.6 B SPENT<br>IN STATE | <b>#50</b><br>0.5% OF<br>STATE GDP | <b>0.3%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$389</b><br>PER<br>RESIDENT | <b>#42</b><br>\$1.0 B CONTRACT<br>SPENDING | <b>#40</b><br>\$67.8 M GRANT<br>SPENDING | <b>#42</b><br>\$0.6 B PERSONNEL<br>SPENDING | <b>#43</b><br>11,643 NUMBER<br>OF PERSONNEL |
|-----------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|---------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



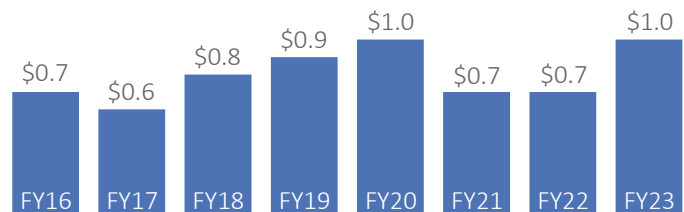
### Top Defense Contractors

(M = millions)

|                                      |           |
|--------------------------------------|-----------|
| Vigor Industrial, LLC                | \$314.3 M |
| Reconcraft, LLC                      | \$76.0 M  |
| StandardAero Aviation Holdings, Inc. | \$65.0 M  |
| Chas Kurz & Co., Inc.                | \$54.6 M  |
| Curtiss-Wright Corp.                 | \$51.3 M  |
| Saltchuk Resources, Inc.             | \$49.1 M  |
| Gunderson Marine, LLC                | \$33.4 M  |
| Teledyne Technologies                | \$32.5 M  |
| Galois                               | \$29.6 M  |
| Tactical Air Support, Inc.           | \$24.3 M  |

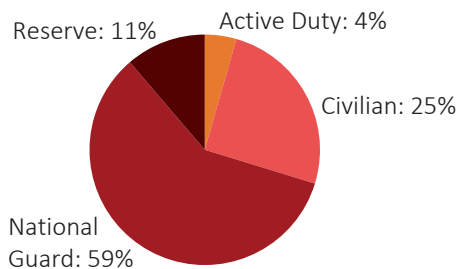
### Contract Awards Performed

(By Fiscal Year, billions)



## DEFENSE PERSONNEL

### Allocations, By Type



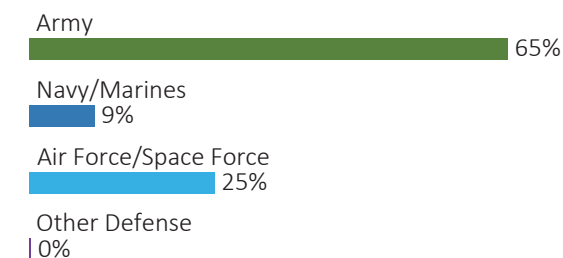
**\$554.4 MILLION**  
TOTAL PAYROLL

**11,643**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County     | Active Duty | Civilian | National Guard | Reserve | Total |
|------------|-------------|----------|----------------|---------|-------|
| Multnomah  | 260         | 1,399    | 1,790          | 635     | 4,084 |
| Marion     | 12          | 338      | 1,193          | ND      | ND    |
| Clackamas  | ND          | 185      | 607            | 389     | ND    |
| Klamath    | 92          | 233      | 865            | 0       | 1,190 |
| Lane       | 31          | 140      | 339            | 282     | 792   |
| Umatilla   | 0           | 157      | 290            | 0       | 447   |
| Clatsop    | ND          | 60       | 251            | 0       | ND    |
| Jackson    | ND          | 36       | 254            | 0       | ND    |
| Washington | ND          | 34       | 161            | ND      | ND    |
| Deschutes  | ND          | 38       | 155            | 0       | ND    |

### Allocations, By Service

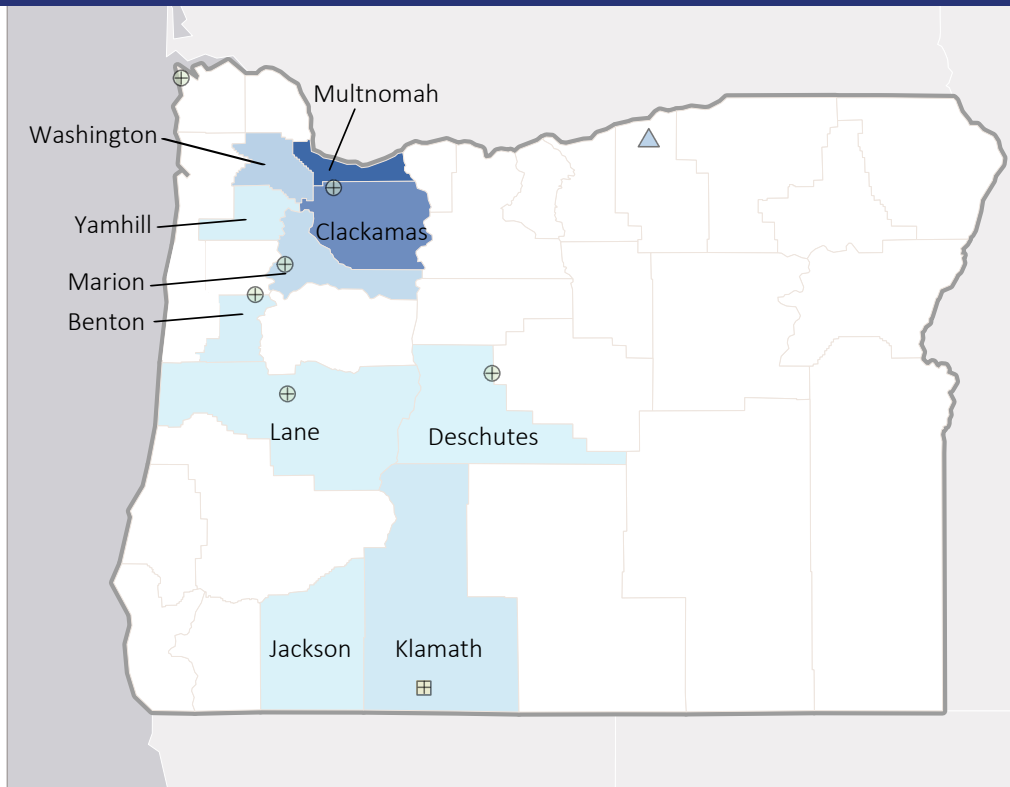




### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions)

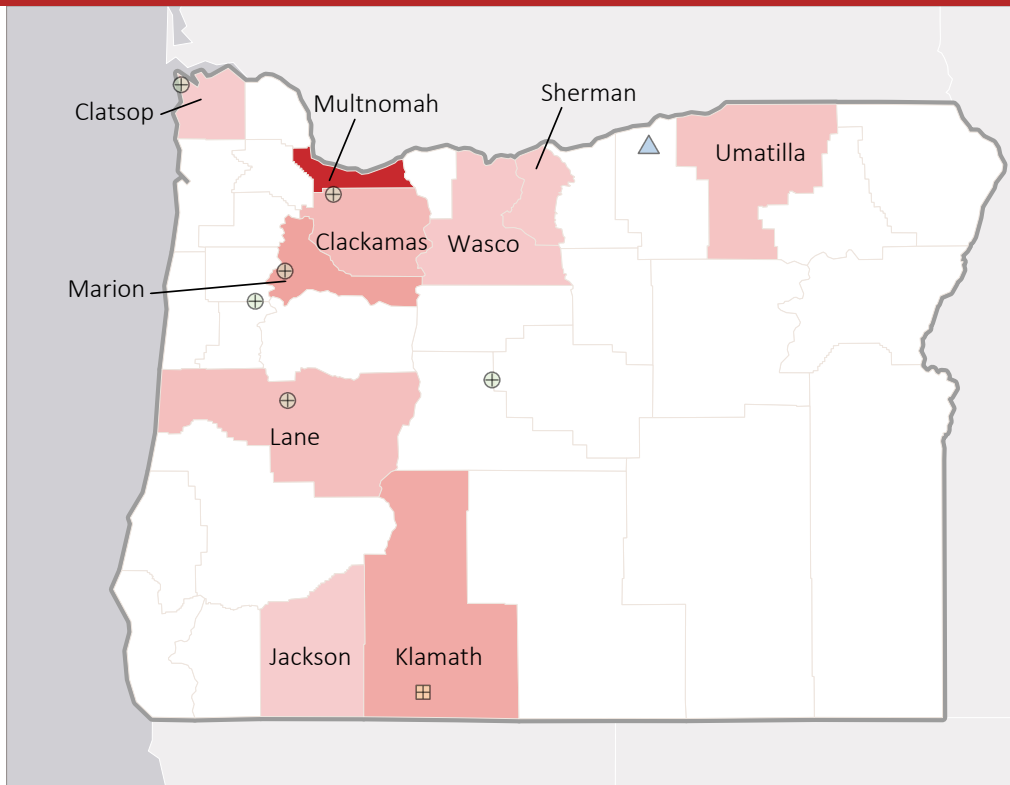
|            |                  |
|------------|------------------|
| Multnomah  | <b>\$420.7 M</b> |
| Clackamas  | <b>\$305.6 M</b> |
| Washington | <b>\$101.5 M</b> |
| Marion     | <b>\$72.9 M</b>  |
| Klamath    | <b>\$31.4 M</b>  |
| Benton     | <b>\$16.6 M</b>  |
| Yamhill    | <b>\$15.4 M</b>  |
| Lane       | <b>\$9.5 M</b>   |
| Jackson    | <b>\$9.4 M</b>   |
| Deschutes  | <b>\$6.2 M</b>   |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

|           |                  |
|-----------|------------------|
| Multnomah | <b>\$241.7 M</b> |
| Marion    | <b>\$72.2 M</b>  |
| Klamath   | <b>\$60.8 M</b>  |
| Clackamas | <b>\$37.8 M</b>  |
| Lane      | <b>\$28.6 M</b>  |
| Umatilla  | <b>\$21.3 M</b>  |
| Wasco     | <b>\$14.0 M</b>  |
| Sherman   | <b>\$13.3 M</b>  |
| Clatsop   | <b>\$9.6 M</b>   |
| Jackson   | <b>\$8.1 M</b>   |



# PENNSYLVANIA

#7  
\$21.8 B SPENT  
IN STATE

#21  
2.3% OF  
STATE GDP

3.6%  
OF TOTAL U.S.  
DEFENSE SPENDING

\$1,682  
PER  
RESIDENT

#7  
\$18.2 B CONTRACT  
SPENDING

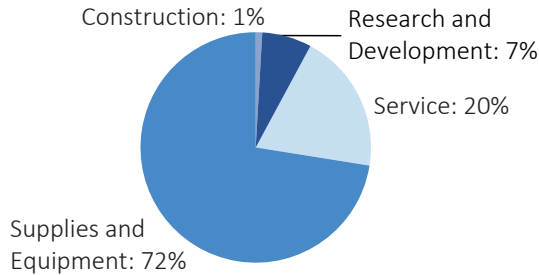
#5  
\$416.4 M GRANT  
SPENDING

#16  
\$3.2 B PERSONNEL  
SPENDING

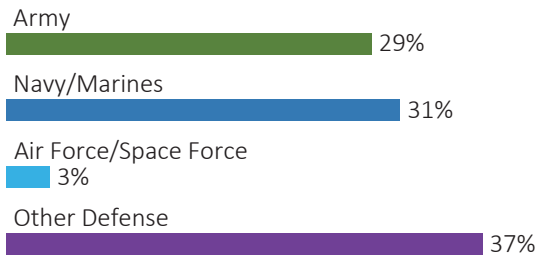
#17  
52,988 NUMBER  
OF PERSONNEL

## DEFENSE CONTRACTS

### By Type



### By Service



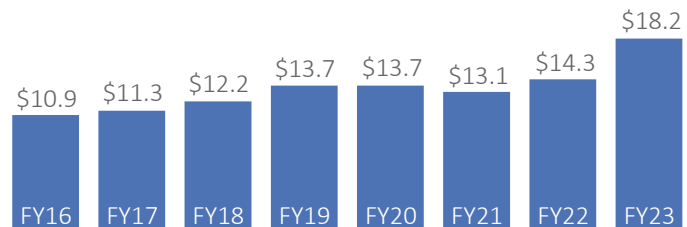
### Top Defense Contractors

(M = millions, B = billions)

|                               |           |
|-------------------------------|-----------|
| Cencora                       | \$4.4 B   |
| BAE Systems                   | \$2.1 B   |
| Fluor Corp.                   | \$1.5 B   |
| Bechtel Group                 | \$1.3 B   |
| General Dynamics              | \$1.0 B   |
| Boeing                        | \$862.3 M |
| Leonardo SpA                  | \$510.4 M |
| Highmark, Inc.                | \$382.6 M |
| Pennsylvania State University | \$308.3 M |
| Lockheed Martin               | \$272.0 M |

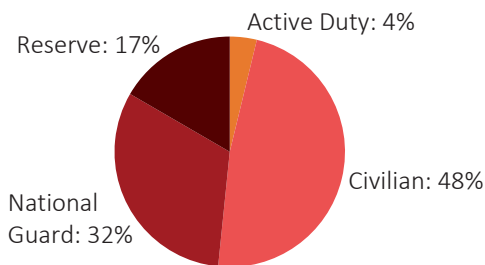
### Contract Awards Performed

(By Fiscal Year, billions)



## DEFENSE PERSONNEL

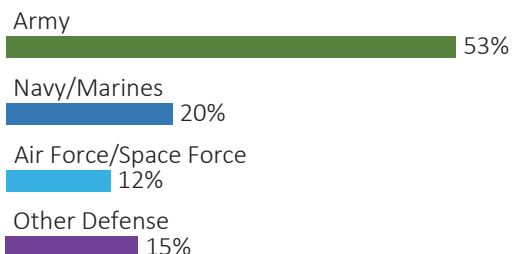
### Allocations, By Type



**\$3.2 BILLION**  
TOTAL PAYROLL

**52,988**  
TOTAL PERSONNEL

### Allocations, By Service



### Top Defense Personnel Locations

| County       | Active Duty | Civilian | National Guard | Reserve | Total |
|--------------|-------------|----------|----------------|---------|-------|
| Philadelphia | 340         | 8,119    | 1,367          | 61      | 9,887 |
| Allegheny    | 375         | 1,526    | 1,335          | 2,388   | 5,624 |
| Cumberland   | 520         | 4,169    | 205            | 410     | 5,304 |
| Lebanon      | ND          | 904      | 3,589          | 167     | ND    |
| York         | 216         | 2,985    | 157            | 355     | 3,713 |
| Monroe       | 14          | 2,680    | 0              | 130     | 2,824 |
| Montgomery   | 25          | 354      | 1,472          | 612     | 2,463 |
| Franklin     | ND          | 1,897    | 140            | 262     | ND    |
| Dauphin      | 22          | 214      | 1,792          | 163     | 2,191 |
| Butler       | 11          | 791      | 170            | 307     | 1,279 |

# PENNSYLVANIA

FISCAL YEAR 2023

## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Montgomery  
**\$4.9 B**

Allegheny  
**\$3.3 B**

York  
**\$2.4 B**

Philadelphia  
**\$1.1 B**

Delaware  
**\$1.0 B**

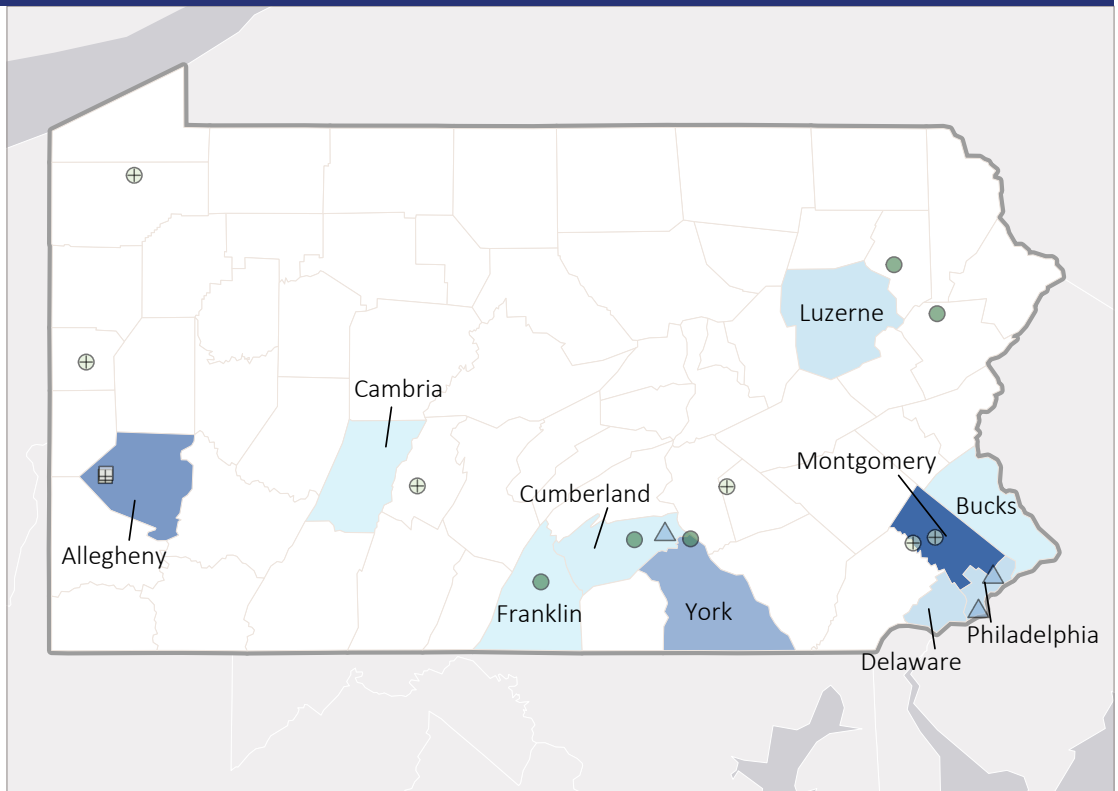
Luzerne  
**\$872.7 M**

Cumberland  
**\$559.7 M**

Bucks  
**\$553.9 M**

Cambria  
**\$510.7 M**

Franklin  
**\$499.7 M**



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Philadelphia  
**\$910.1 M**

Cumberland  
**\$457.6 M**

York  
**\$303.3 M**

Allegheny  
**\$280.8 M**

Monroe  
**\$212.4 M**

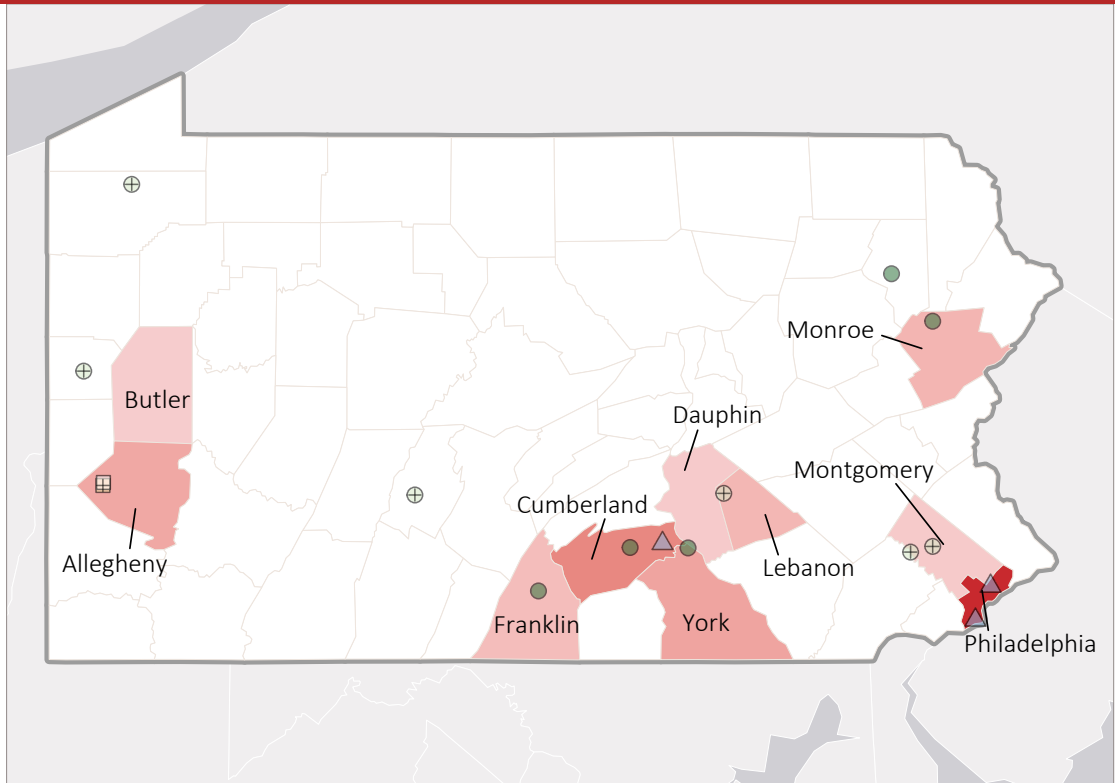
Lebanon  
**\$201.6 M**

Franklin  
**\$169.1 M**

Montgomery  
**\$96.8 M**

Dauphin  
**\$94.7 M**

Butler  
**\$83.1 M**



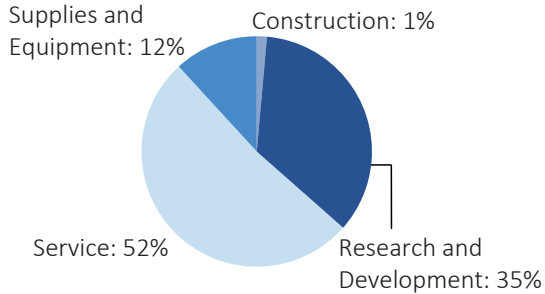
■ AF Active 
 ▣ AF Guard 
 □ AF Reserve 
 ● Army Active 
 ⊕ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ✱ WHS

# RHODE ISLAND

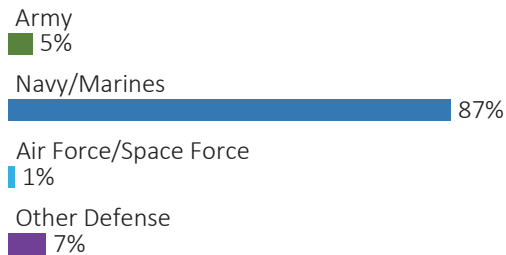
|                                         |                                    |                                                  |                                   |                                            |                                           |                                             |                                             |
|-----------------------------------------|------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|-------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>#42</b><br>\$1.8 B SPENT<br>IN STATE | <b>#20</b><br>2.3% OF<br>STATE GDP | <b>0.3%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$1,600</b><br>PER<br>RESIDENT | <b>#44</b><br>\$0.6 B CONTRACT<br>SPENDING | <b>#29</b><br>\$117.9 M GRANT<br>SPENDING | <b>#35</b><br>\$1.0 B PERSONNEL<br>SPENDING | <b>#40</b><br>12,979 NUMBER<br>OF PERSONNEL |
|-----------------------------------------|------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|-------------------------------------------|---------------------------------------------|---------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



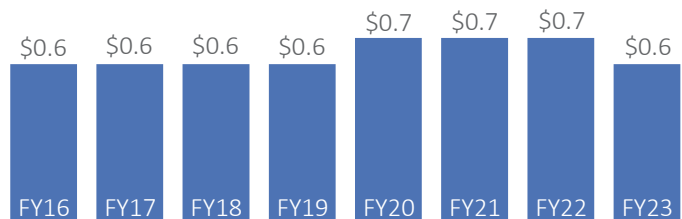
### Top Defense Contractors

(M = millions)

|                                     |           |
|-------------------------------------|-----------|
| SEACORP                             | \$111.6 M |
| Rite-Solutions                      | \$39.3 M  |
| McLaughlin Research Corp.           | \$38.6 M  |
| Mikel, Inc.                         | \$31.3 M  |
| Sevenson-USA Environmental JV       | \$24.6 M  |
| Leidos                              | \$21.1 M  |
| Northrop Grumman                    | \$20.2 M  |
| PURVIS Systems, Inc.                | \$17.9 M  |
| Network and Simulation Technologies | \$13.0 M  |
| Subsystem Technologies, Inc.        | \$12.3 M  |

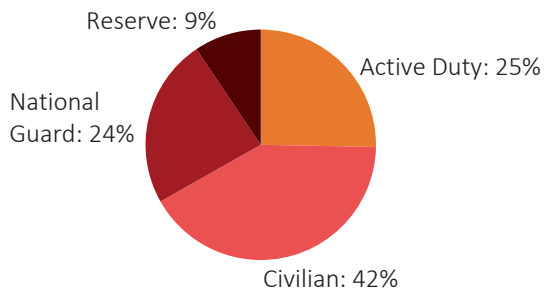
### Contract Awards Performed

(By Fiscal Year, billions)



## DEFENSE PERSONNEL

### Allocations, By Type



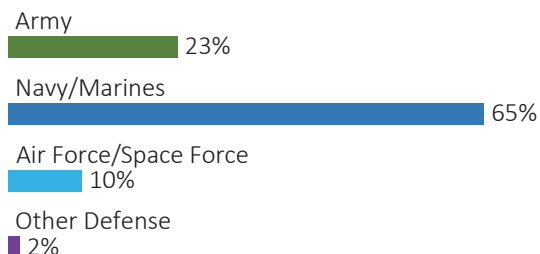
**\$1.0 BILLION**  
TOTAL PAYROLL

**12,979**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County     | Active Duty | Civilian | National Guard | Reserve | Total |
|------------|-------------|----------|----------------|---------|-------|
| Newport    | 2,608       | 4,809    | 131            | 953     | 8,501 |
| Washington | ND          | 293      | 1,168          | 47      | ND    |
| Kent       | 11          | 61       | 1,302          | ND      | ND    |
| Providence | 31          | 220      | 421            | 223     | 895   |
| Bristol    | 0           | ND       | 61             | 0       | ND    |

### Allocations, By Service



# RHODE ISLAND

FISCAL YEAR 2023



## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions)

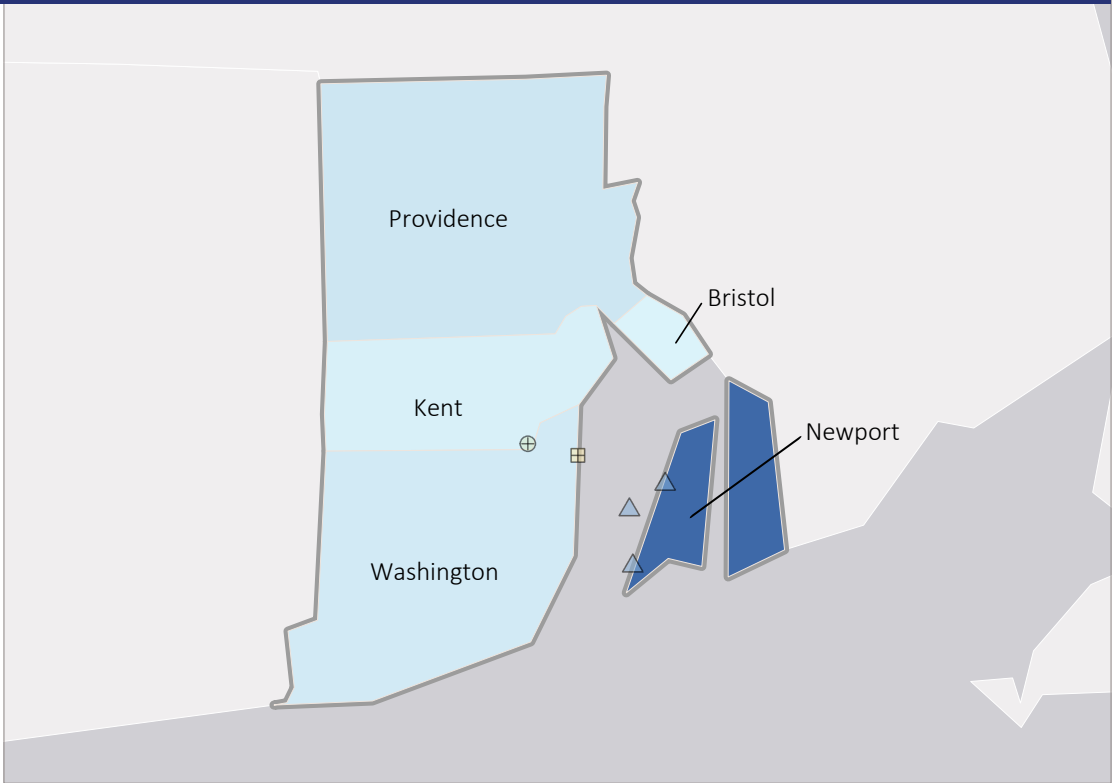
Newport  
**\$511.2 M**

Providence  
**\$51.6 M**

Washington  
**\$34.6 M**

Kent  
**\$17.4 M**

Bristol  
**\$5.6 M**



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

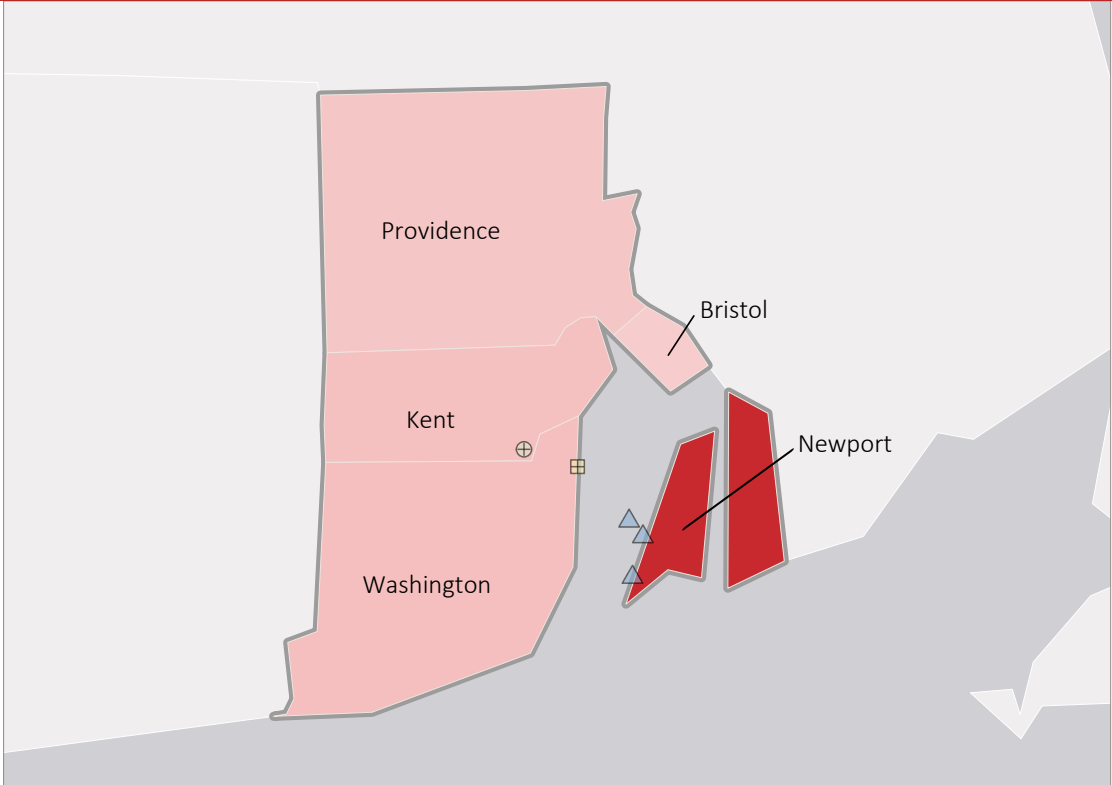
Newport  
**\$826.5 M**

Washington  
**\$71.9 M**

Kent  
**\$62.2 M**

Providence  
**\$37.2 M**

Bristol  
**\$1.7 M**



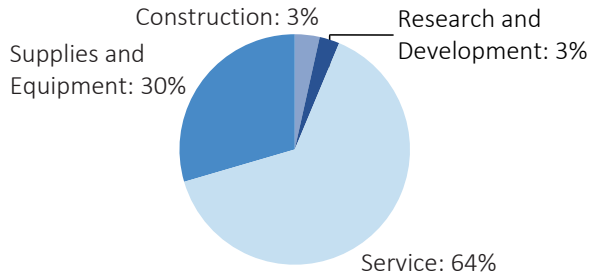
AF Active AF Guard AF Reserve Army Active Army Guard Army Reserve MC Active MC Reserve Navy Active Navy Reserve WHS

# SOUTH CAROLINA

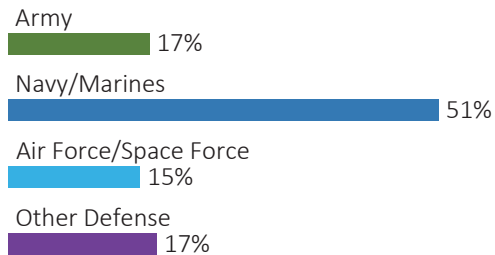
|                                         |                                    |                                                  |                                   |                                            |                                          |                                             |                                             |
|-----------------------------------------|------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>#27</b><br>\$6.5 B SPENT<br>IN STATE | <b>#23</b><br>2.0% OF<br>STATE GDP | <b>1.1%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$1,211</b><br>PER<br>RESIDENT | <b>#30</b><br>\$3.2 B CONTRACT<br>SPENDING | <b>#38</b><br>\$76.5 M GRANT<br>SPENDING | <b>#14</b><br>\$3.3 B PERSONNEL<br>SPENDING | <b>#10</b><br>68,196 NUMBER<br>OF PERSONNEL |
|-----------------------------------------|------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|---------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



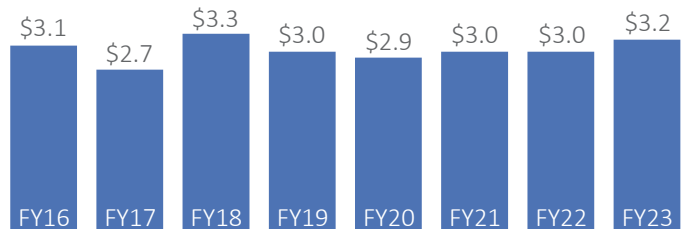
### Top Defense Contractors

(M = millions)

|                                  |           |
|----------------------------------|-----------|
| UNAKA Company, Inc.              | \$145.2 M |
| KBR                              | \$103.3 M |
| Amentum Services, Inc.           | \$101.2 M |
| SAIC                             | \$97.8 M  |
| Advanced Computer Concepts, Inc. | \$81.8 M  |
| Detyens Shipyards                | \$75.2 M  |
| Atlas Technologies, Inc.         | \$66.6 M  |
| Nexgen Data Systems, Inc.        | \$58.6 M  |
| US Foods Holding                 | \$57.6 M  |
| Chas Kurz & Co., Inc.            | \$56.4 M  |

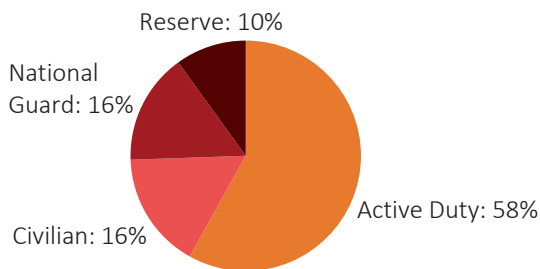
### Contract Awards Performed

(By Fiscal Year, billions)

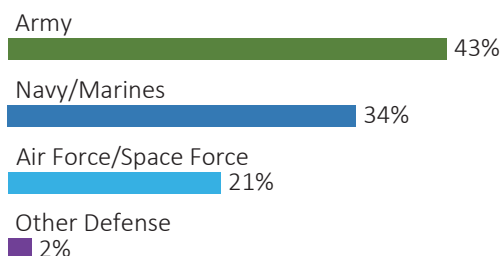


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$3.3 BILLION**  
TOTAL PAYROLL

**68,196**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County      | Active Duty | Civilian | National Guard | Reserve | Total  |
|-------------|-------------|----------|----------------|---------|--------|
| Richland    | 12,242      | 3,334    | 3,444          | 1,956   | 20,976 |
| Charleston  | 3,794       | 4,690    | 852            | 2,911   | 12,247 |
| Beaufort    | 10,093      | 1,191    | 108            | 49      | 11,441 |
| Berkeley    | 6,436       | 402      | 142            | ND      | ND     |
| Sumter      | 5,704       | 874      | 124            | 156     | 6,858  |
| Greenville  | 51          | 258      | 664            | 825     | 1,798  |
| Orangeburg  | 14          | 27       | 184            | 321     | 546    |
| Spartanburg | 19          | 18       | 267            | 212     | 516    |
| Anderson    | 11          | ND       | 406            | ND      | ND     |
| York        | ND          | 20       | 246            | 151     | ND     |



# SOUTH CAROLINA

FISCAL YEAR 2023



## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Charleston  
**\$1.1 B**

Berkeley  
**\$514.1 M**

Sumter  
**\$364.5 M**

Richland  
**\$314.1 M**

Beaufort  
**\$184.5 M**

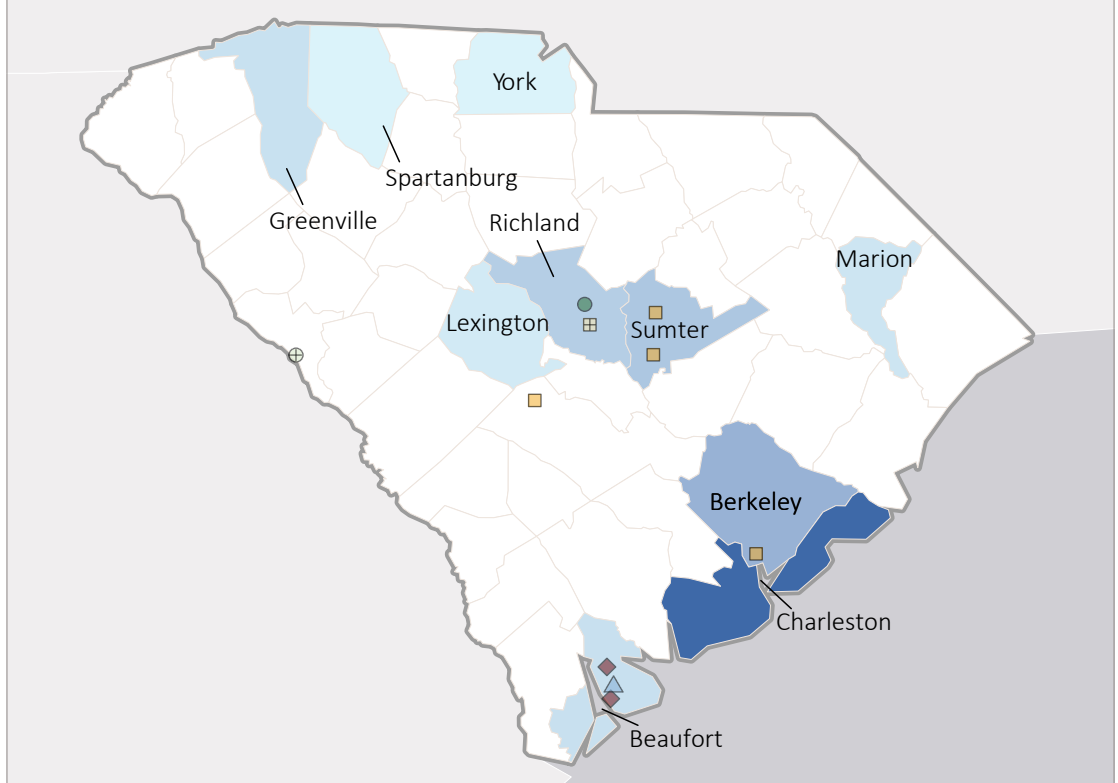
Greenville  
**\$179.0 M**

Marion  
**\$145.2 M**

Lexington  
**\$113.9 M**

Spartanburg  
**\$53.0 M**

York  
**\$50.3 M**



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Richland  
**\$865.3 M**

Charleston  
**\$838.0 M**

Sumter  
**\$489.3 M**

Berkeley  
**\$479.1 M**

Beaufort  
**\$328.7 M**

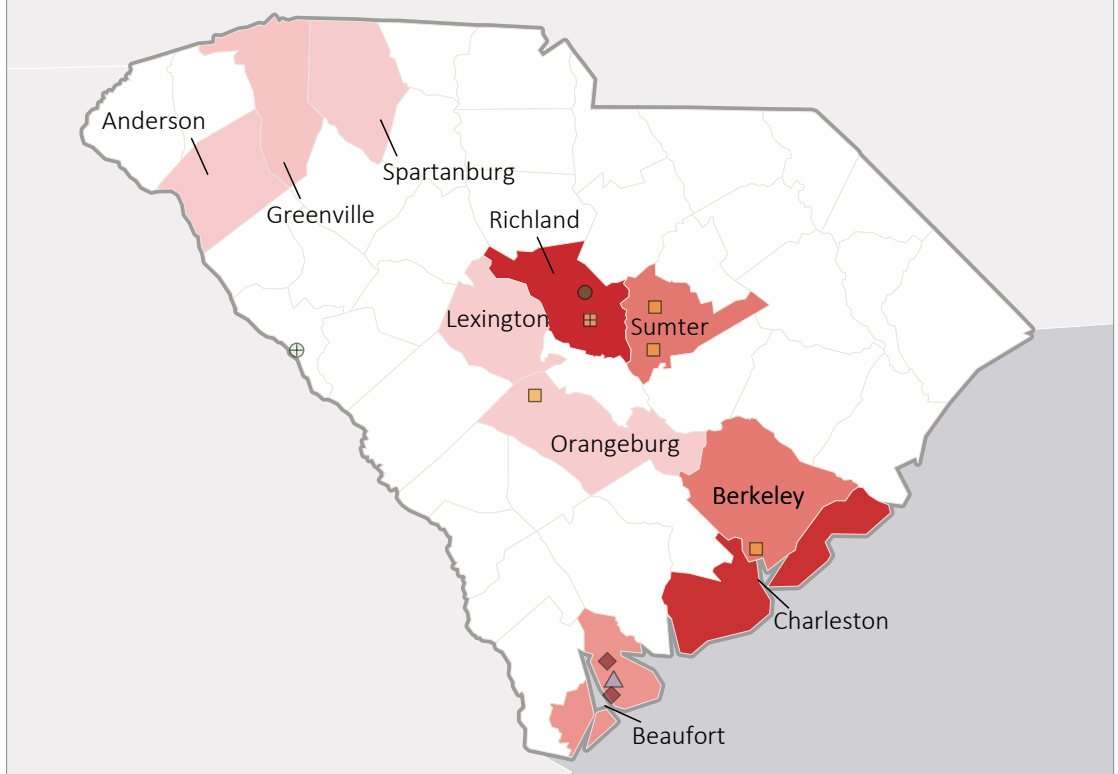
Greenville  
**\$59.1 M**

Anderson  
**\$24.4 M**

Spartanburg  
**\$17.2 M**

Lexington  
**\$13.0 M**

Orangeburg  
**\$12.0 M**



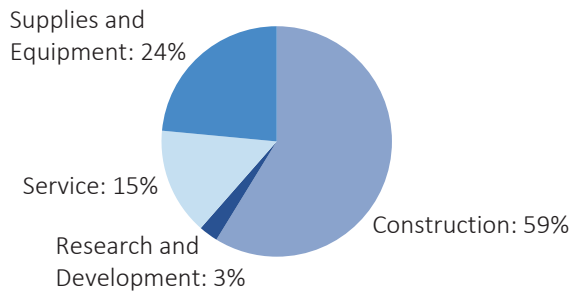
■ AF Active 
 ▣ AF Guard 
 □ AF Reserve 
 ● Army Active 
 ⊕ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ✱ WHS

# SOUTH DAKOTA

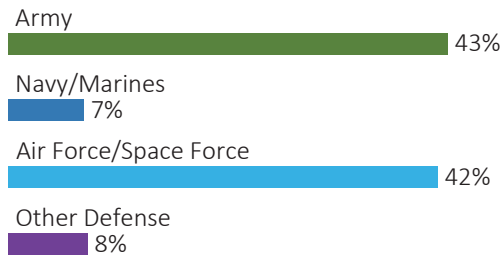
|                                         |                                    |                                                  |                                   |                                            |                                          |                                             |                                            |
|-----------------------------------------|------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|--------------------------------------------|
| <b>#46</b><br>\$1.0 B SPENT<br>IN STATE | <b>#32</b><br>1.4% OF<br>STATE GDP | <b>0.2%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$1,093</b><br>PER<br>RESIDENT | <b>#45</b><br>\$0.5 B CONTRACT<br>SPENDING | <b>#46</b><br>\$57.5 M GRANT<br>SPENDING | <b>#46</b><br>\$0.4 B PERSONNEL<br>SPENDING | <b>#47</b><br>9,239 NUMBER<br>OF PERSONNEL |
|-----------------------------------------|------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|--------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



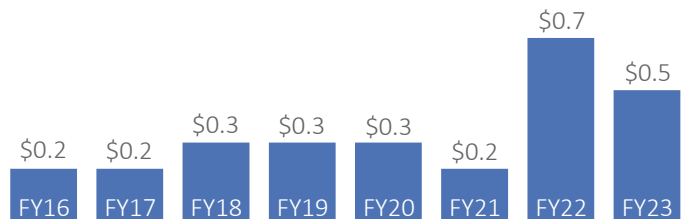
### Top Defense Contractors

(M = millions)

|                                   |           |
|-----------------------------------|-----------|
| Federal Contracting, LLC          | \$128.1 M |
| Conti Federal Services, LLC       | \$114.4 M |
| Sterling Computers                | \$84.5 M  |
| Walsh Group                       | \$47.5 M  |
| Rosenbauer Beteiligungsverwaltung | \$19.3 M  |
| Aerostar International, Inc.      | \$17.4 M  |
| Peska Construction, Inc.          | \$11.3 M  |
| DPEC & RCS Joint Venture, LLC     | \$7.7 M   |
| State of South Dakota             | \$5.9 M   |
| VRC Metal Systems, LLC            | \$5.5 M   |

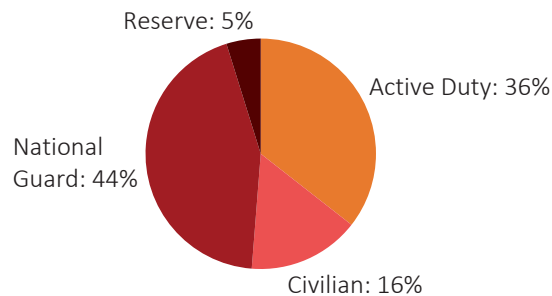
### Contract Awards Performed

(By Fiscal Year, billions)



## DEFENSE PERSONNEL

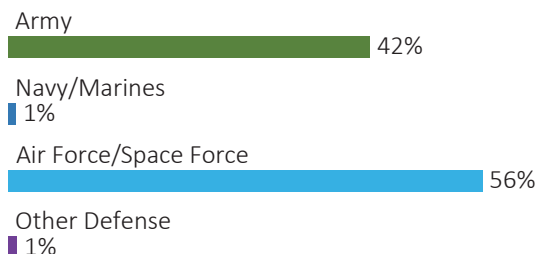
### Allocations, By Type



**\$421.3 MILLION**  
TOTAL PAYROLL

**9,239**  
TOTAL PERSONNEL

### Allocations, By Service



### Top Defense Personnel Locations

| County      | Active Duty | Civilian | National Guard | Reserve | Total |
|-------------|-------------|----------|----------------|---------|-------|
| Meade       | 3,209       | 12       | 111            | 21      | 3,353 |
| Minnehaha   | 24          | 291      | 1,598          | 363     | 2,276 |
| Pennington  | 16          | 899      | 790            | ND      | ND    |
| Codington   | 0           | ND       | 265            | 0       | ND    |
| Davison     | 0           | 48       | 156            | 0       | 204   |
| Brookings   | 11          | 21       | 112            | 0       | 144   |
| Beadle      | 0           | ND       | 136            | 0       | ND    |
| Charles Mix | 0           | 43       | 91             | 0       | 134   |
| Lake        | 0           | 0        | 125            | 0       | 125   |
| Brown       | ND          | ND       | 60             | 58      | ND    |

# SOUTH DAKOTA

FISCAL YEAR 2023



## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(K = thousands, M = millions)

Meade  
**\$346.9 M**

Union  
**\$86.0 M**

Minnehaha  
**\$51.2 M**

Pennington  
**\$24.4 M**

Lincoln  
**\$5.3 M**

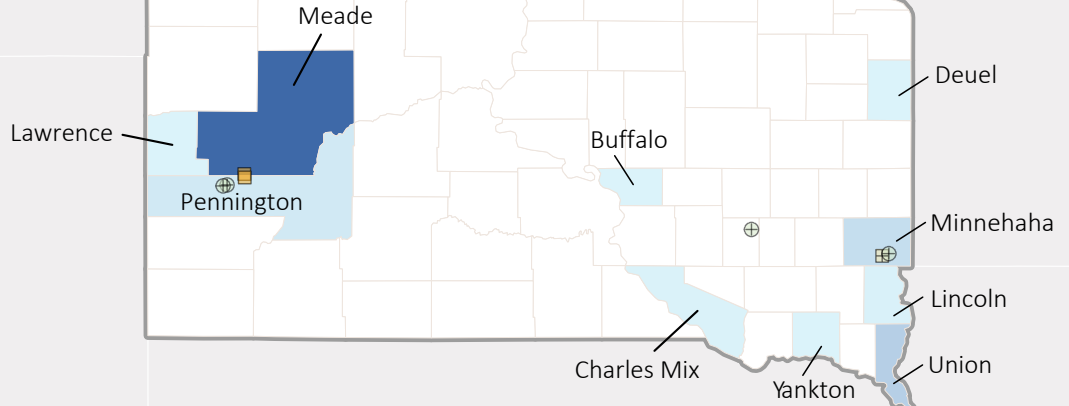
Charles Mix  
**\$3.6 M**

Yankton  
**\$1.6 M**

Lawrence  
**\$1.6 M**

Deuel  
**\$1.2 M**

Buffalo  
**\$850.3 K**



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Meade  
**\$205.0 M**

Pennington  
**\$94.0 M**

Minnehaha  
**\$72.0 M**

Hughes  
**\$6.1 M**

Charles Mix  
**\$5.4 M**

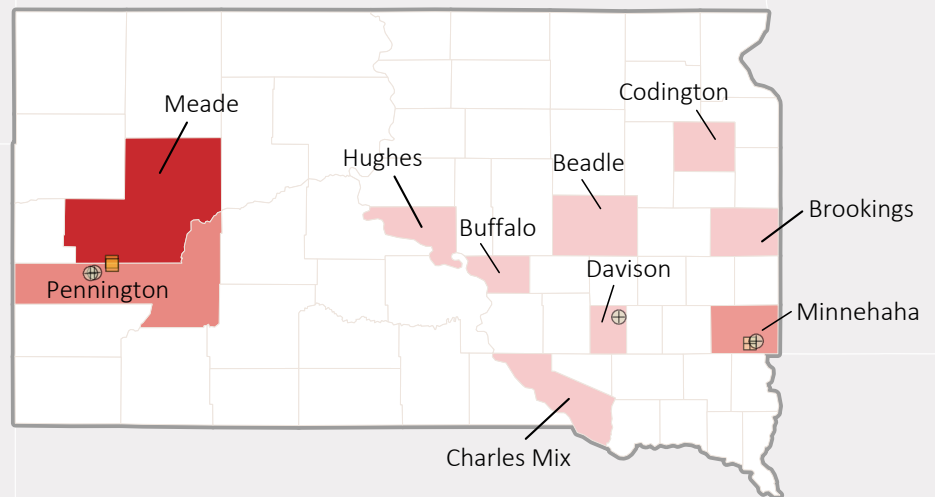
Davison  
**\$5.2 M**

Codington  
**\$5.2 M**

Brookings  
**\$4.7 M**

Buffalo  
**\$3.5 M**

Beadle  
**\$3.3 M**

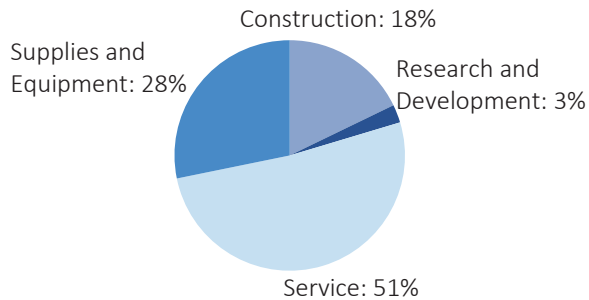


# TENNESSEE

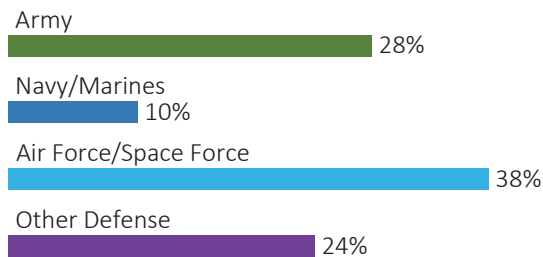
|                                         |                                    |                                                  |                                 |                                            |                                           |                                             |                                             |
|-----------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------|-------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>#34</b><br>\$4.0 B SPENT<br>IN STATE | <b>#47</b><br>0.8% OF<br>STATE GDP | <b>0.7%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$557</b><br>PER<br>RESIDENT | <b>#33</b><br>\$2.6 B CONTRACT<br>SPENDING | <b>#23</b><br>\$129.3 M GRANT<br>SPENDING | <b>#33</b><br>\$1.2 B PERSONNEL<br>SPENDING | <b>#28</b><br>26,691 NUMBER<br>OF PERSONNEL |
|-----------------------------------------|------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------|-------------------------------------------|---------------------------------------------|---------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



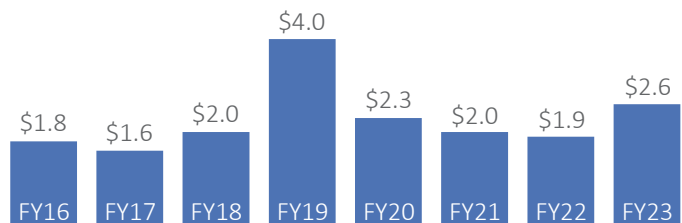
### Top Defense Contractors

(M = millions)

|                             |           |
|-----------------------------|-----------|
| Bechtel Group               | \$442.5 M |
| BAE Systems                 | \$357.4 M |
| Federal Express Corporation | \$307.8 M |
| Jacobs                      | \$167.5 M |
| Parsons Corp.               | \$164.0 M |
| MA Federal, Inc.            | \$125.3 M |
| Delek US Holdings, Inc.     | \$119.7 M |
| ECI Defense Group           | \$54.1 M  |
| Chemring Group              | \$49.3 M  |
| L3Harris Technologies       | \$42.9 M  |

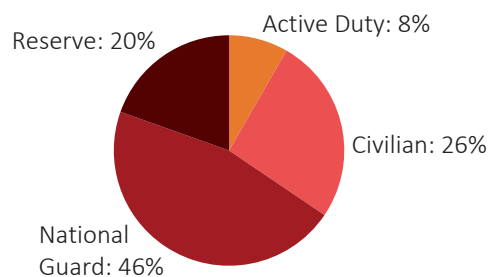
### Contract Awards Performed

(By Fiscal Year, billions)

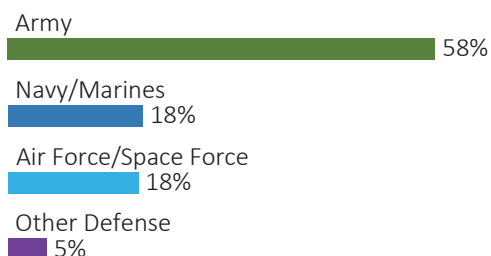


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$1.2 BILLION**  
TOTAL PAYROLL

**26,691**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

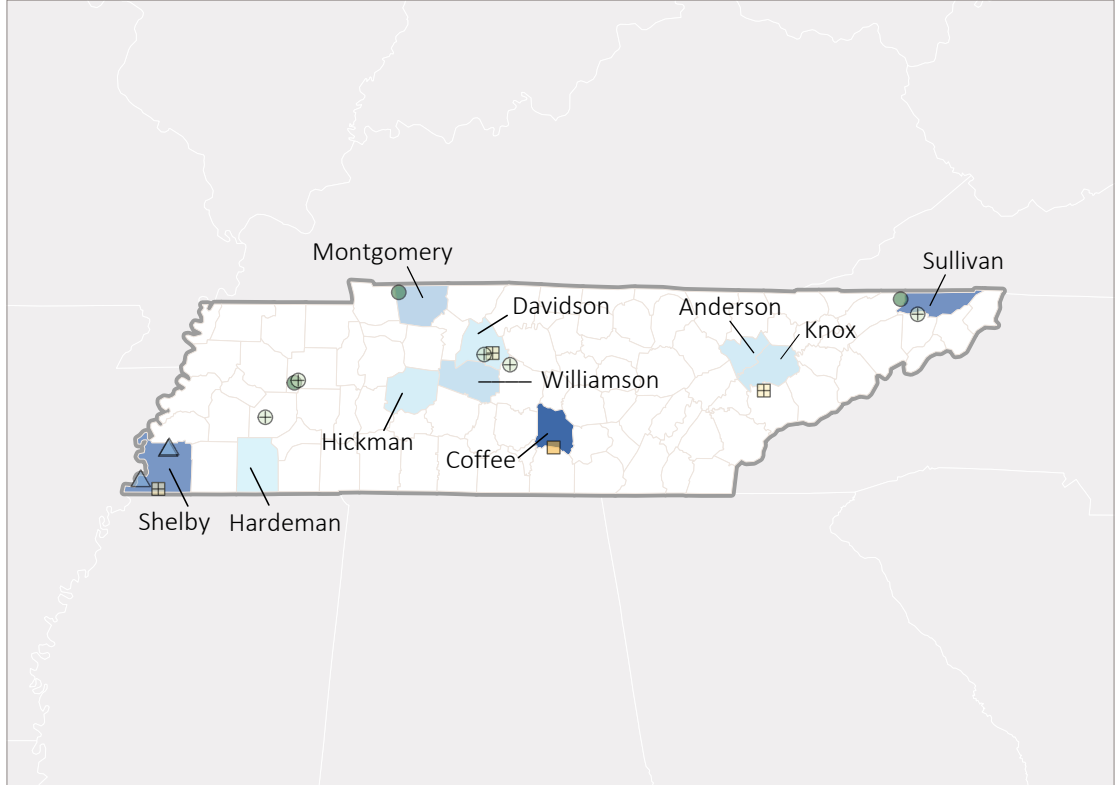
| County     | Active Duty | Civilian | National Guard | Reserve | Total |
|------------|-------------|----------|----------------|---------|-------|
| Shelby     | 1,401       | 2,584    | 1,301          | 1,282   | 6,568 |
| Davidson   | 333         | 1,134    | 2,343          | 1,270   | 5,080 |
| Blount     | 17          | 118      | 1,672          | ND      | ND    |
| Montgomery | 88          | 1,439    | 61             | ND      | ND    |
| Rutherford | 36          | 127      | 856            | 443     | 1,462 |
| Knox       | 81          | 332      | 189            | 786     | 1,388 |
| Hamilton   | 33          | 111      | 422            | 815     | 1,381 |
| Coffee     | 51          | 500      | 253            | 11      | 815   |
| Gibson     | 0           | 30       | 411            | ND      | ND    |
| Washington | 19          | 35       | 110            | 206     | 370   |



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions)

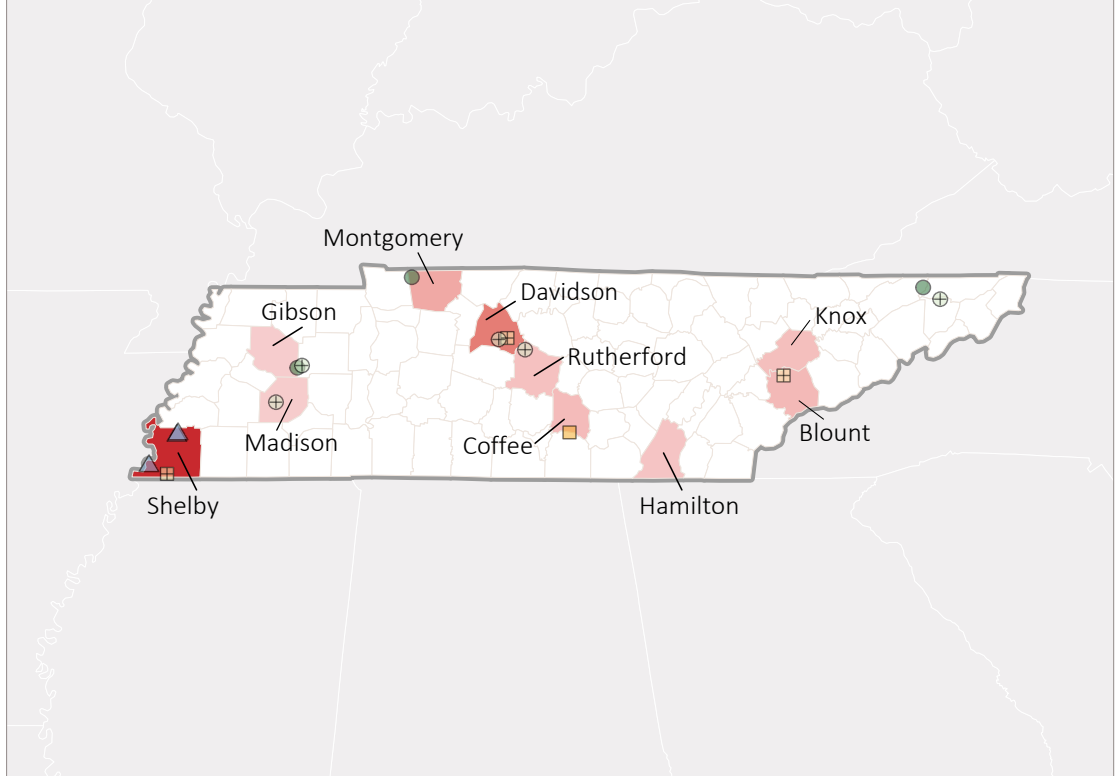
|            |           |
|------------|-----------|
| Coffee     | \$718.8 M |
| Sullivan   | \$507.8 M |
| Shelby     | \$483.3 M |
| Montgomery | \$181.0 M |
| Williamson | \$132.7 M |
| Knox       | \$96.8 M  |
| Anderson   | \$83.5 M  |
| Hickman    | \$73.5 M  |
| Davidson   | \$66.1 M  |
| Hardeman   | \$49.3 M  |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

|            |           |
|------------|-----------|
| Shelby     | \$436.3 M |
| Davidson   | \$235.0 M |
| Montgomery | \$110.2 M |
| Blount     | \$65.3 M  |
| Coffee     | \$58.0 M  |
| Knox       | \$49.2 M  |
| Rutherford | \$42.8 M  |
| Hamilton   | \$32.5 M  |
| Madison    | \$11.9 M  |
| Gibson     | \$10.6 M  |

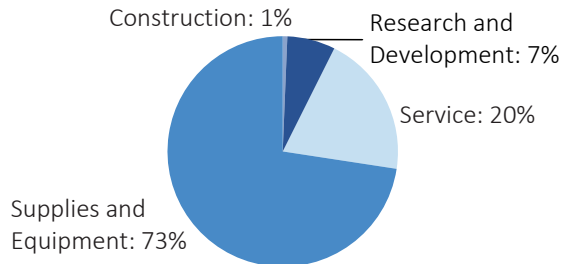


# TEXAS

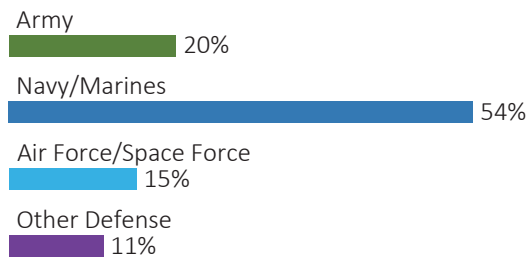
|                                         |                                    |                                                   |                                   |                                            |                                          |                                             |                                             |
|-----------------------------------------|------------------------------------|---------------------------------------------------|-----------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>#1</b><br>\$71.6 B SPENT<br>IN STATE | <b>#16</b><br>2.8% OF<br>STATE GDP | <b>11.7%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$2,346</b><br>PER<br>RESIDENT | <b>#1</b><br>\$58.7 B CONTRACT<br>SPENDING | <b>#7</b><br>\$393.2 M GRANT<br>SPENDING | <b>#3</b><br>\$12.5 B PERSONNEL<br>SPENDING | <b>#3</b><br>211,504 NUMBER<br>OF PERSONNEL |
|-----------------------------------------|------------------------------------|---------------------------------------------------|-----------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|---------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



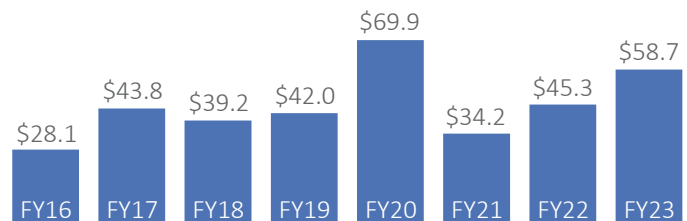
### Top Defense Contractors

(M = millions, B = billions)

|                                  |           |
|----------------------------------|-----------|
| Lockheed Martin                  | \$38.0 B  |
| L3Harris Technologies            | \$2.0 B   |
| RTX Corporation                  | \$1.7 B   |
| Valero Energy Corp.              | \$1.2 B   |
| Bell Boeing Joint Project Office | \$905.9 M |
| Dell                             | \$641.4 M |
| Textron, Inc.                    | \$621.4 M |
| Petromax Refining Co.            | \$595.9 M |
| McKesson                         | \$593.2 M |
| Amentum Services, Inc.           | \$520.2 M |

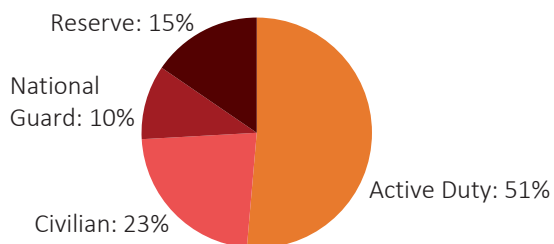
### Contract Awards Performed

(By Fiscal Year, billions)

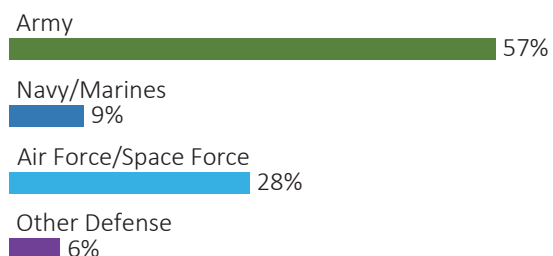


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$12.5 BILLION**  
TOTAL PAYROLL

**211,504**  
TOTAL PERSONNEL

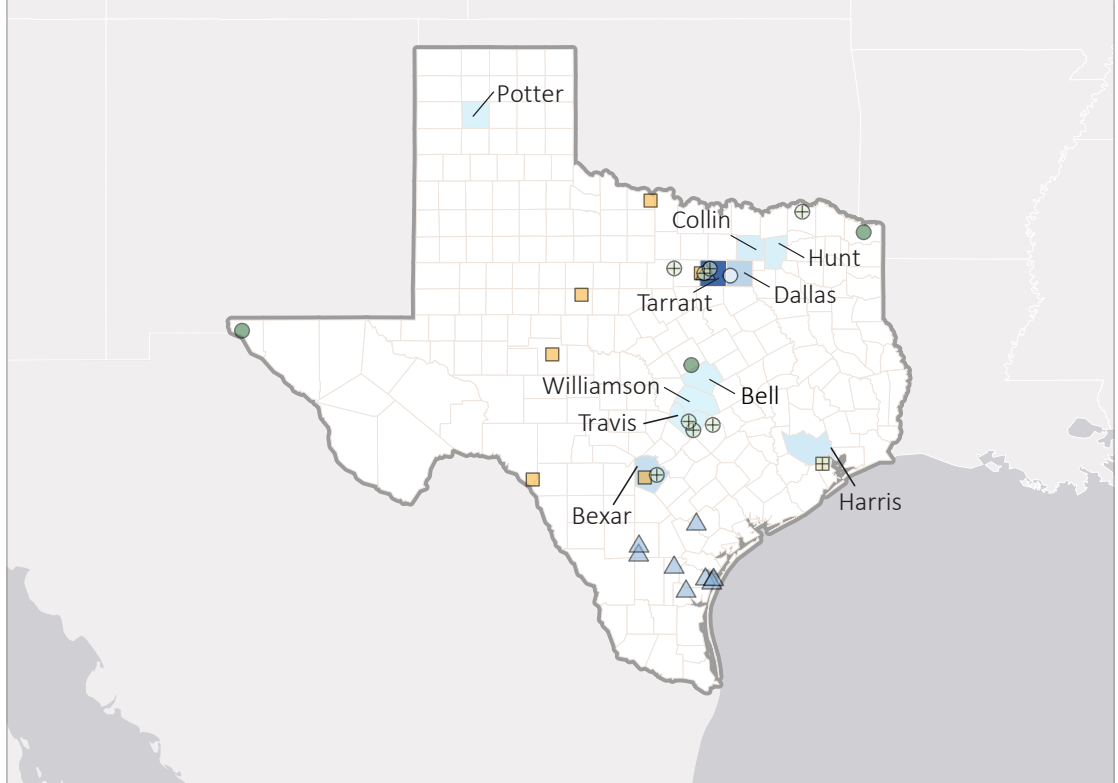
### Top Defense Personnel Locations

| County  | Active Duty | Civilian | National Guard | Reserve | Total  |
|---------|-------------|----------|----------------|---------|--------|
| Bexar   | 32,746      | 22,968   | 2,812          | 9,168   | 67,694 |
| Bell    | 33,200      | 4,991    | 1,008          | 877     | 40,076 |
| El Paso | 23,474      | 3,846    | 1,152          | 1,872   | 30,344 |
| Tarrant | 1,106       | 2,557    | 1,677          | 6,047   | 11,387 |
| Harris  | 674         | 750      | 3,253          | 4,746   | 9,423  |
| Dallas  | 593         | 850      | 2,294          | 3,691   | 7,428  |
| Wichita | 4,639       | 1,045    | 125            | 100     | 5,909  |
| Nueces  | 1,283       | 3,469    | 0              | 656     | 5,408  |
| Taylor  | 4,277       | 494      | 181            | 324     | 5,276  |
| Travis  | 374         | 1,026    | 2,313          | 1,339   | 5,052  |

### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

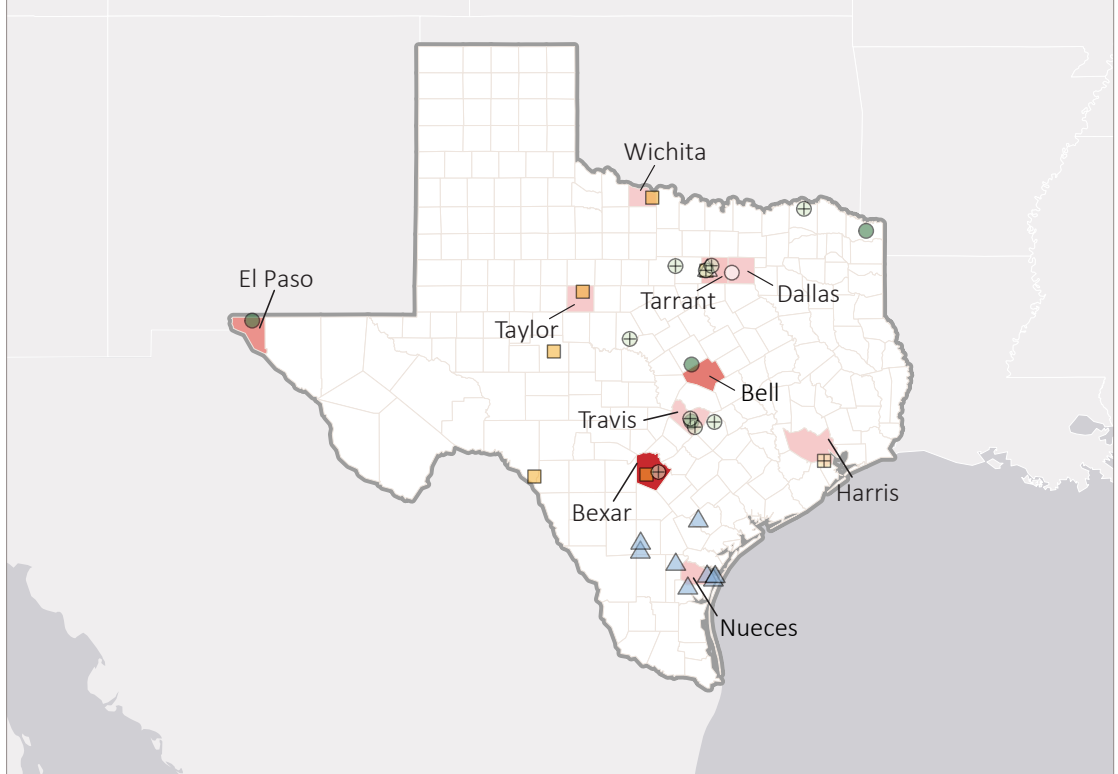
|            |           |
|------------|-----------|
| Tarrant    | \$33.5 B  |
| Dallas     | \$7.6 B   |
| Bexar      | \$5.1 B   |
| Harris     | \$2.6 B   |
| Collin     | \$1.8 B   |
| Hunt       | \$1.3 B   |
| Potter     | \$938.3 M |
| Bell       | \$775.5 M |
| Travis     | \$619.0 M |
| Williamson | \$616.5 M |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

|         |           |
|---------|-----------|
| Bexar   | \$4.5 B   |
| Bell    | \$2.6 B   |
| El Paso | \$1.9 B   |
| Tarrant | \$530.6 M |
| Nueces  | \$387.7 M |
| Harris  | \$329.0 M |
| Taylor  | \$315.0 M |
| Travis  | \$279.4 M |
| Dallas  | \$269.4 M |
| Wichita | \$266.4 M |



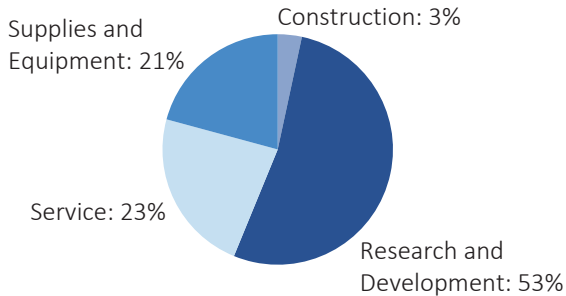
■ AF Active 
 ■ AF Guard 
 ■ AF Reserve 
 ● Army Active 
 ⊕ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ✱ WHS

# UTAH

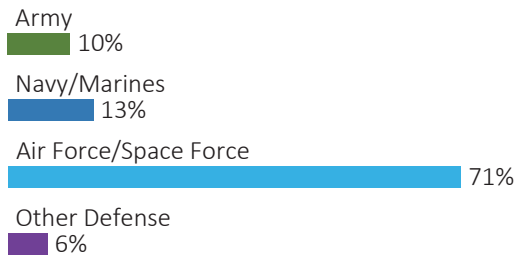
|                                         |                                    |                                                  |                                   |                                            |                                          |                                             |                                             |
|-----------------------------------------|------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>#23</b><br>\$8.6 B SPENT<br>IN STATE | <b>#14</b><br>3.1% OF<br>STATE GDP | <b>1.4%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$2,510</b><br>PER<br>RESIDENT | <b>#21</b><br>\$6.5 B CONTRACT<br>SPENDING | <b>#49</b><br>\$52.0 M GRANT<br>SPENDING | <b>#24</b><br>\$2.0 B PERSONNEL<br>SPENDING | <b>#25</b><br>32,403 NUMBER<br>OF PERSONNEL |
|-----------------------------------------|------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|---------------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



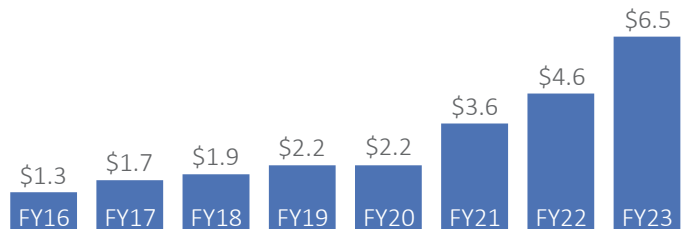
### Top Defense Contractors

(M = millions, B = billions)

|                                 |           |
|---------------------------------|-----------|
| Northrop Grumman                | \$3.5 B   |
| L3Harris Technologies           | \$471.9 M |
| Utah State University           | \$195.1 M |
| Advantaged Solutions            | \$153.7 M |
| Albany International Corp.      | \$140.6 M |
| Collins Aerospace               | \$106.2 M |
| Boeing                          | \$102.2 M |
| Berkshire Hathaway              | \$95.1 M  |
| M. A. Mortenson Companies, Inc. | \$94.7 M  |
| SGJV, LLC                       | \$80.9 M  |

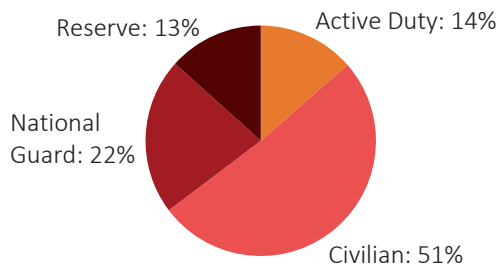
### Contract Awards Performed

(By Fiscal Year, billions)

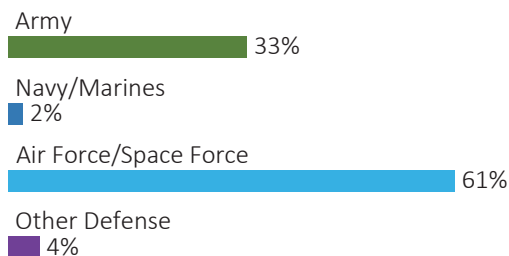


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$2.0 BILLION**  
TOTAL PAYROLL

**32,403**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County     | Active Duty | Civilian | National Guard | Reserve | Total |
|------------|-------------|----------|----------------|---------|-------|
| Davis      | 4,062       | 13,812   | ND             | 1,276   | ND    |
| Salt Lake  | 191         | 1,258    | 4,835          | 2,316   | 8,600 |
| Tooele     | 24          | 1,159    | 144            | 0       | 1,327 |
| Utah       | 38          | 44       | 883            | 130     | 1,095 |
| Weber      | 53          | 171      | 285            | 466     | 975   |
| Washington | ND          | 20       | 287            | 55      | ND    |
| Cache      | 13          | 14       | 79             | 77      | 183   |
| Box Elder  | ND          | 53       | 88             | 0       | ND    |
| Sanpete    | 0           | ND       | 125            | 0       | ND    |
| Iron       | ND          | ND       | 95             | 0       | ND    |



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Weber  
**\$2.9 B**

Salt Lake  
**\$1.5 B**

Davis  
**\$1.5 B**

Cache  
**\$231.3 M**

Utah  
**\$162.7 M**

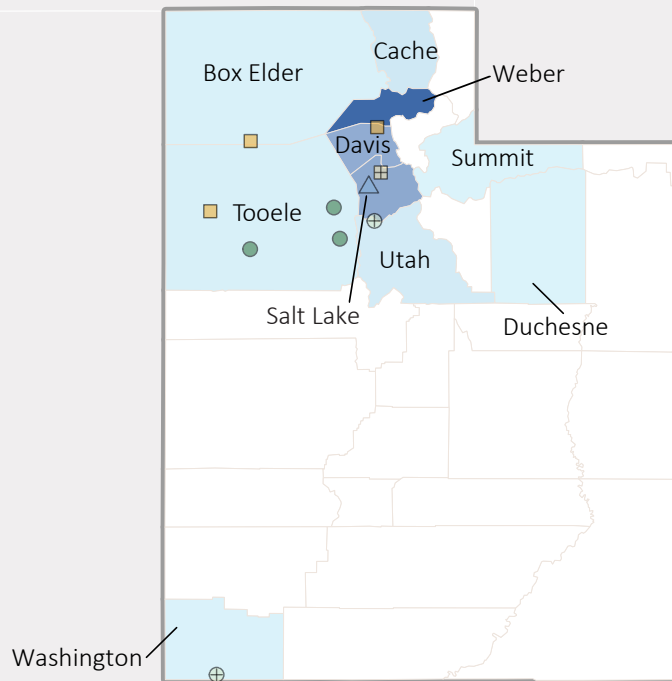
Tooele  
**\$68.3 M**

Box Elder  
**\$45.2 M**

Washington  
**\$15.4 M**

Summit  
**\$11.7 M**

Duchesne  
**\$3.3 M**



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

Davis  
**\$1.5 B**

Salt Lake  
**\$360.8 M**

Tooele  
**\$98.5 M**

Utah  
**\$34.7 M**

Weber  
**\$34.5 M**

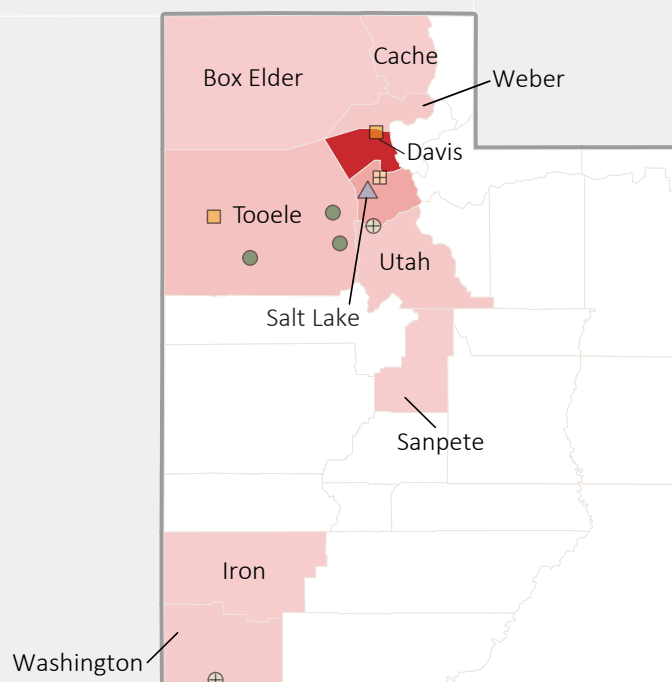
Washington  
**\$8.8 M**

Box Elder  
**\$6.8 M**

Cache  
**\$6.6 M**

Iron  
**\$3.2 M**

Sanpete  
**\$2.7 M**



# VERMONT

#51  
\$0.6 B SPENT  
IN STATE

#36  
1.3% OF  
STATE GDP

0.1%  
OF TOTAL U.S.  
DEFENSE SPENDING

\$891  
PER  
RESIDENT

#46  
\$0.4 B CONTRACT  
SPENDING

#50  
41.1 M GRANT  
SPENDING

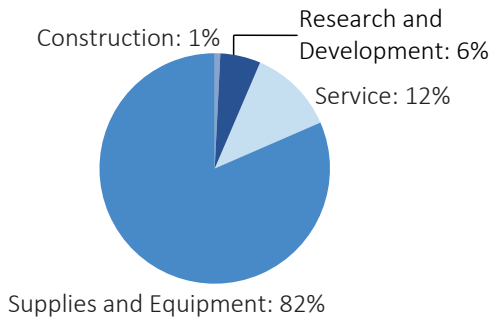
#51  
\$0.2 B PERSONNEL  
SPENDING

#51  
3,745 NUMBER  
OF PERSONNEL

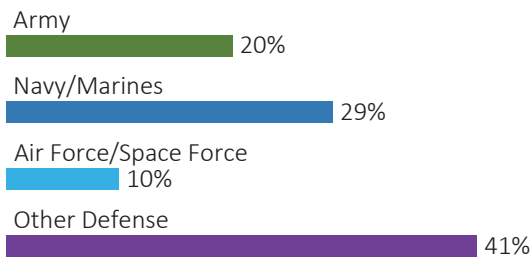


## DEFENSE CONTRACTS

### By Type



### By Service



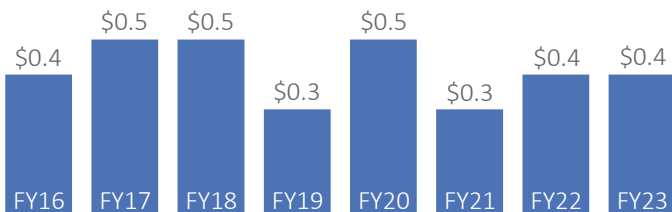
### Top Defense Contractors

(M = millions)

|                              |          |
|------------------------------|----------|
| Marvell Technology, Inc.     | \$83.0 M |
| General Dynamics             | \$80.3 M |
| RTX Corporation              | \$51.7 M |
| Applied Research Associates  | \$27.7 M |
| GlobalFoundries, Inc.        | \$21.3 M |
| IBM                          | \$18.5 M |
| Revision Military, Ltd.      | \$9.6 M  |
| Teradyne, Inc.               | \$7.6 M  |
| Isotech North America, Inc.  | \$7.0 M  |
| Burlington Engineering Corp. | \$5.7 M  |

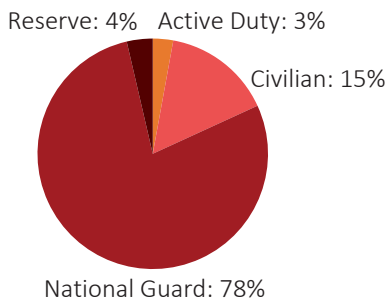
### Contract Awards Performed

(By Fiscal Year, billions)

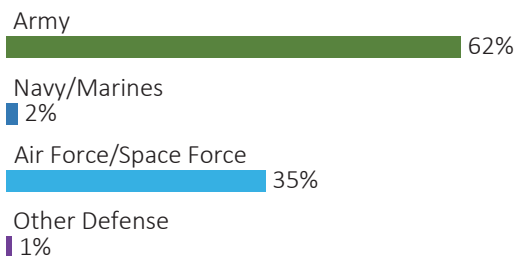


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$155.1 MILLION**  
TOTAL PAYROLL

**3,745**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

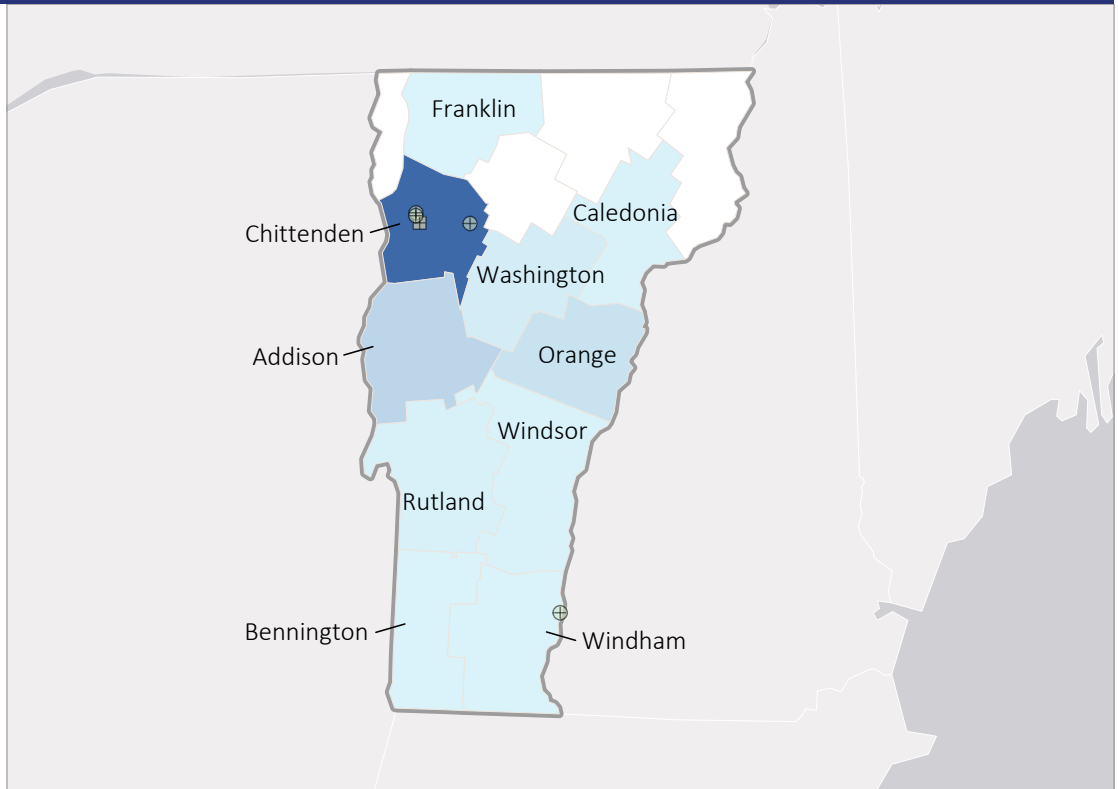
| County     | Active Duty | Civilian | National Guard | Reserve | Total |
|------------|-------------|----------|----------------|---------|-------|
| Chittenden | 66          | 508      | 2,160          | ND      | ND    |
| Washington | 30          | ND       | 215            | ND      | ND    |
| Rutland    | ND          | ND       | 79             | 63      | ND    |
| Windsor    | ND          | 18       | 53             | 68      | ND    |
| Addison    | ND          | ND       | 71             | 0       | ND    |
| Franklin   | 0           | ND       | 69             | 0       | ND    |
| Orange     | 0           | 0        | 75             | 0       | 75    |
| Orleans    | 0           | 0        | 61             | 0       | 61    |
| Bennington | 0           | 0        | 45             | 0       | 45    |
| Windham    | 0           | ND       | 32             | 0       | ND    |



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(K = thousands, M = millions)

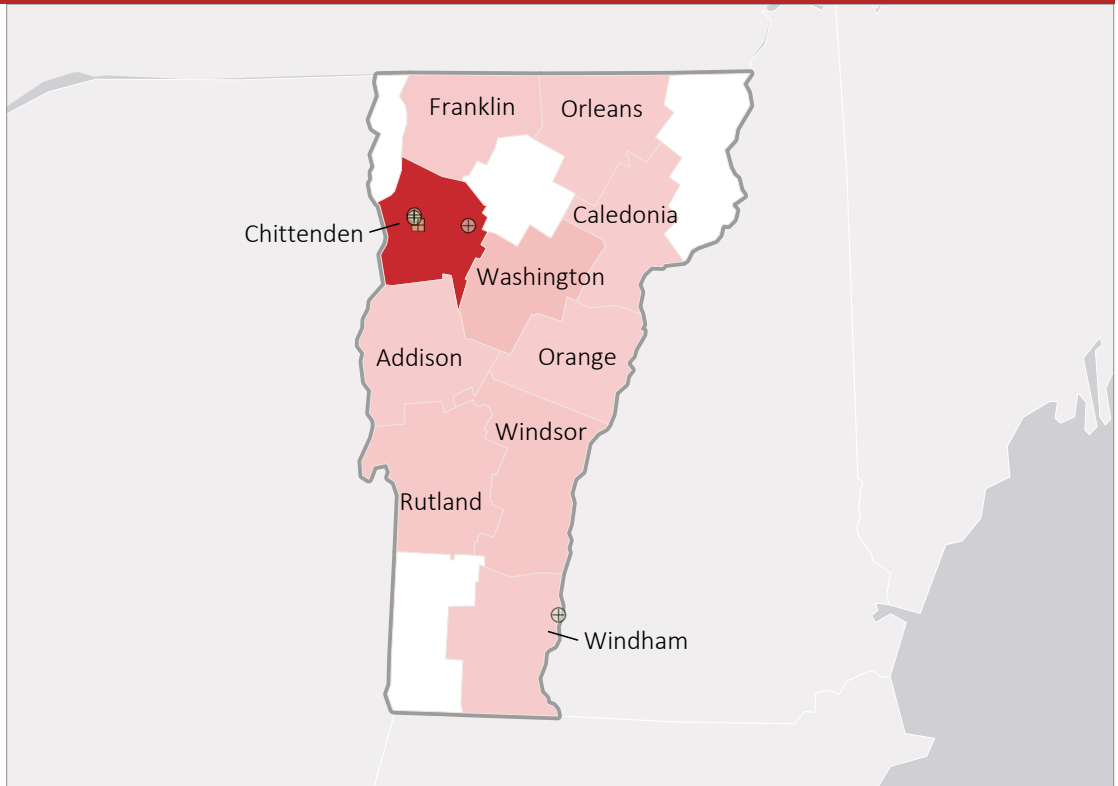
|            |                  |
|------------|------------------|
| Chittenden | <b>\$258.4 M</b> |
| Addison    | <b>\$53.7 M</b>  |
| Orange     | <b>\$31.3 M</b>  |
| Washington | <b>\$13.5 M</b>  |
| Rutland    | <b>\$5.4 M</b>   |
| Windsor    | <b>\$4.8 M</b>   |
| Caledonia  | <b>\$4.5 M</b>   |
| Windham    | <b>\$3.0 M</b>   |
| Bennington | <b>\$1.8 M</b>   |
| Franklin   | <b>\$774.3 K</b> |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(K = thousands, M = millions)

|            |                  |
|------------|------------------|
| Chittenden | <b>\$122.7 M</b> |
| Washington | <b>\$12.1 M</b>  |
| Windsor    | <b>\$5.2 M</b>   |
| Rutland    | <b>\$4.2 M</b>   |
| Franklin   | <b>\$2.4 M</b>   |
| Addison    | <b>\$2.0 M</b>   |
| Windham    | <b>\$1.4 M</b>   |
| Orleans    | <b>\$1.3 M</b>   |
| Orange     | <b>\$1.2 M</b>   |
| Caledonia  | <b>\$948.8 K</b> |

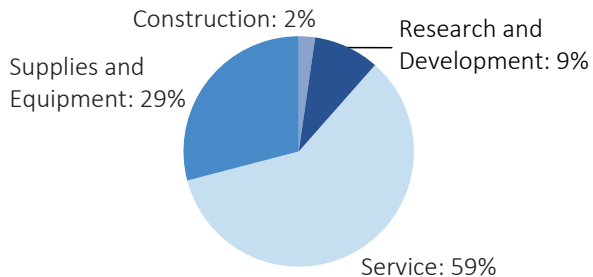


# VIRGINIA

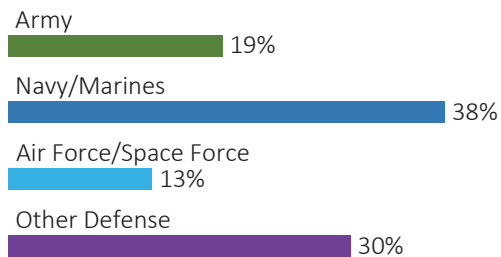
|                                  |                            |                                            |                            |                                     |                                   |                                      |                                      |
|----------------------------------|----------------------------|--------------------------------------------|----------------------------|-------------------------------------|-----------------------------------|--------------------------------------|--------------------------------------|
| #2<br>\$68.5 B SPENT<br>IN STATE | #1<br>9.7% OF<br>STATE GDP | 11.2%<br>OF TOTAL U.S.<br>DEFENSE SPENDING | \$7,862<br>PER<br>RESIDENT | #2<br>\$46.8 B CONTRACT<br>SPENDING | #6<br>\$404.8 M GRANT<br>SPENDING | #1<br>\$21.3 B PERSONNEL<br>SPENDING | #2<br>247,214 NUMBER<br>OF PERSONNEL |
|----------------------------------|----------------------------|--------------------------------------------|----------------------------|-------------------------------------|-----------------------------------|--------------------------------------|--------------------------------------|

## DEFENSE CONTRACTS

### By Type



### By Service



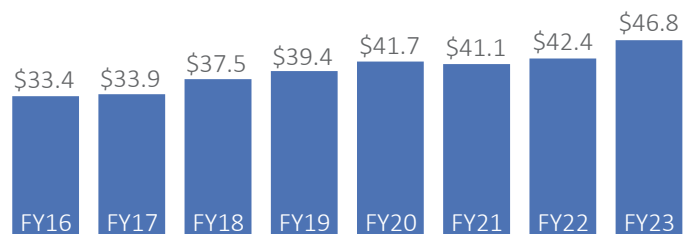
### Top Defense Contractors

(M = millions, B = billions)

|                     |           |
|---------------------|-----------|
| Huntington Ingalls  | \$3.8 B   |
| Leidos              | \$2.3 B   |
| ADS Tactical, Inc.  | \$2.0 B   |
| Booz Allen Hamilton | \$1.5 B   |
| General Dynamics    | \$1.2 B   |
| Lockheed Martin     | \$1.1 B   |
| CACI                | \$1.0 B   |
| SAIC                | \$986.3 M |
| BAE Systems         | \$980.6 M |
| Northrop Grumman    | \$928.1 M |

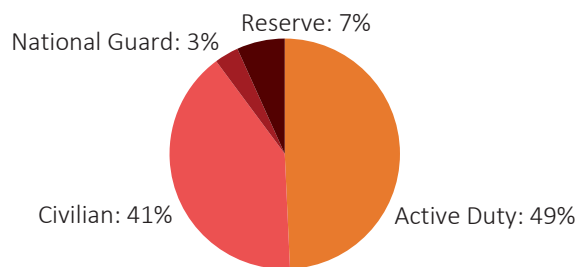
### Contract Awards Performed

(By Fiscal Year, billions)

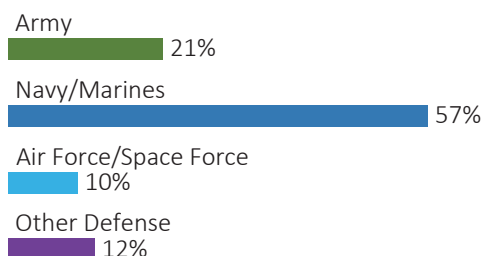


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$21.3 BILLION**  
TOTAL PAYROLL

**247,214**  
TOTAL PERSONNEL

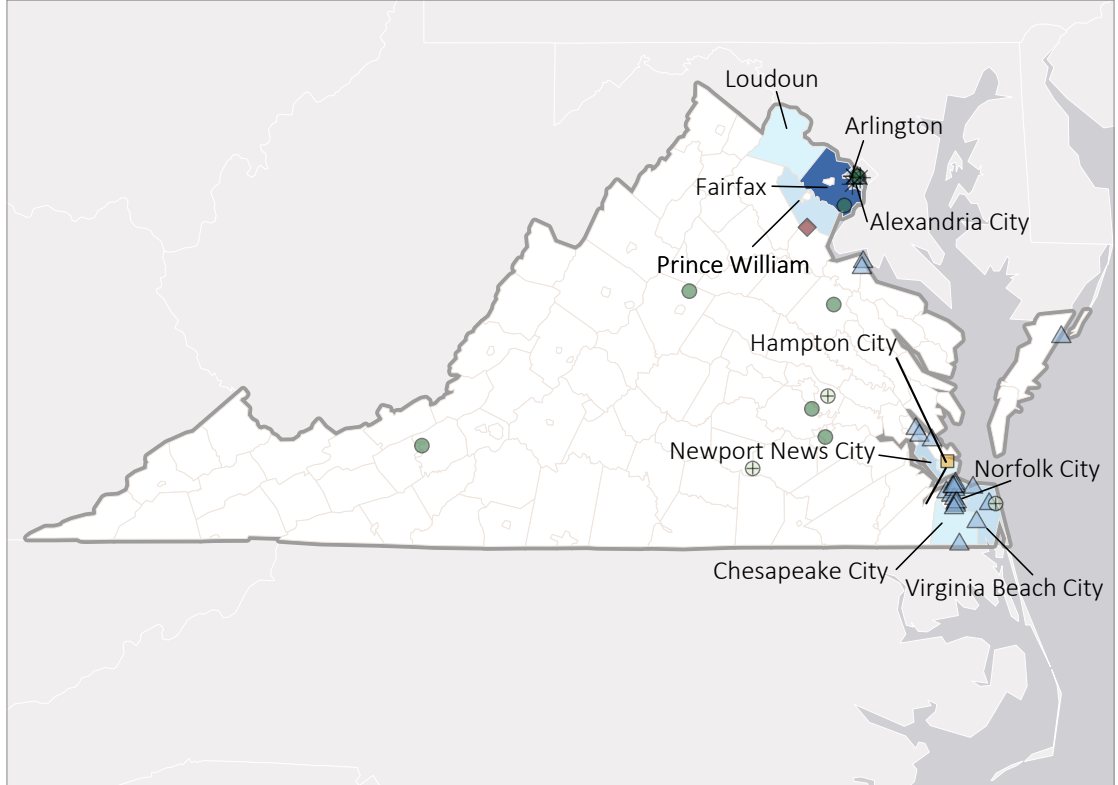
### Top Defense Personnel Locations

| County              | Active Duty | Civilian | National Guard | Reserve | Total  |
|---------------------|-------------|----------|----------------|---------|--------|
| Norfolk City        | 46,440      | 17,279   | 299            | 1,017   | 65,035 |
| Virginia Beach City | 20,078      | 3,896    | 822            | 4,696   | 29,492 |
| Fairfax             | 5,849       | 12,175   | 787            | 2,898   | 21,709 |
| Arlington           | 2,628       | 16,560   | 72             | 118     | 19,378 |
| Portsmouth City     | 3,833       | 12,988   | 159            | 20      | 17,000 |
| Prince William      | 7,945       | 4,441    | 151            | 724     | 13,261 |
| Prince George       | 8,355       | 3,444    | 0              | 502     | 12,301 |
| Newport News City   | 6,249       | 3,612    | 192            | 1,063   | 11,116 |
| York                | 8,249       | 729      | 996            | 920     | 10,894 |
| Accomack            | 6,359       | 103      | 100            | 1,173   | 7,735  |

### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

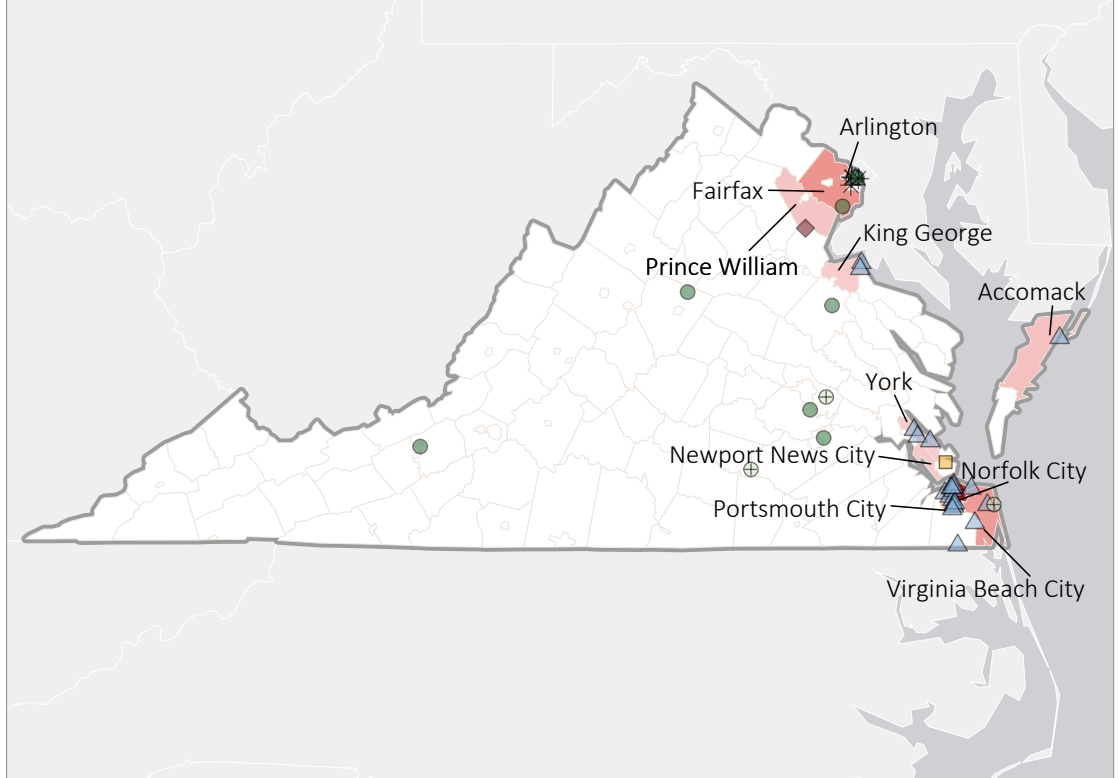
|                     |                  |
|---------------------|------------------|
| Fairfax             | <b>\$18.3 B</b>  |
| Arlington           | <b>\$5.2 B</b>   |
| Newport News City   | <b>\$3.8 B</b>   |
| Norfolk City        | <b>\$3.4 B</b>   |
| Virginia Beach City | <b>\$3.1 B</b>   |
| Prince William      | <b>\$2.4 B</b>   |
| Alexandria City     | <b>\$2.3 B</b>   |
| Chesapeake City     | <b>\$1.1 B</b>   |
| Hampton City        | <b>\$945.3 M</b> |
| Loudoun             | <b>\$920.1 M</b> |



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

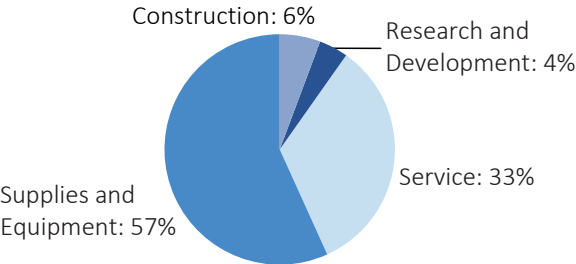
|                     |                  |
|---------------------|------------------|
| Norfolk City        | <b>\$5.1 B</b>   |
| Arlington           | <b>\$2.4 B</b>   |
| Fairfax             | <b>\$2.4 B</b>   |
| Virginia Beach City | <b>\$2.2 B</b>   |
| Portsmouth City     | <b>\$1.5 B</b>   |
| Accomack            | <b>\$1.1 B</b>   |
| Prince William      | <b>\$956.5 M</b> |
| Newport News City   | <b>\$848.4 M</b> |
| York                | <b>\$752.4 M</b> |
| King George         | <b>\$751.4 M</b> |



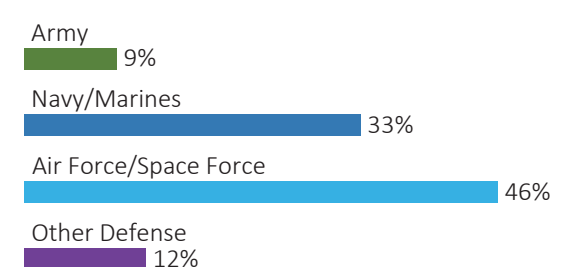
# WASHINGTON

|                                   |                             |                                           |                            |                                     |                                    |                                     |                                      |
|-----------------------------------|-----------------------------|-------------------------------------------|----------------------------|-------------------------------------|------------------------------------|-------------------------------------|--------------------------------------|
| #10<br>\$15.5 B SPENT<br>IN STATE | #24<br>1.9% OF<br>STATE GDP | 2.5%<br>OF TOTAL U.S.<br>DEFENSE SPENDING | \$1,982<br>PER<br>RESIDENT | #18<br>\$7.6 B CONTRACT<br>SPENDING | #13<br>\$223.0 M GRANT<br>SPENDING | #7<br>\$7.7 B PERSONNEL<br>SPENDING | #7<br>104,970 NUMBER<br>OF PERSONNEL |
| DEFENSE CONTRACTS                 |                             |                                           |                            |                                     |                                    |                                     |                                      |

## By Type



## By Service



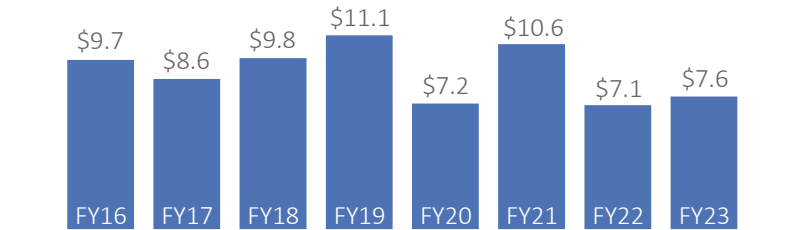
## Top Defense Contractors

(M = millions, B = billions)

|                               |           |
|-------------------------------|-----------|
| Boeing                        | \$3.7 B   |
| Kiewit-Alberici SIOP MACC AJV | \$325.2 M |
| PacMed                        | \$176.0 M |
| Triumph Group, Inc.           | \$105.5 M |
| Hensel Phelps - Shimizu JV    | \$103.2 M |
| StructSure Projects, Inc.     | \$101.9 M |
| Skookum Educational Programs  | \$94.9 M  |
| Microsoft                     | \$81.7 M  |
| Safran Group                  | \$80.9 M  |
| Vigor Industrial, LLC         | \$78.7 M  |

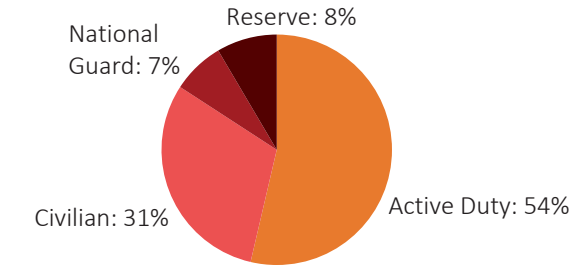
## Contract Awards Performed

(By Fiscal Year, billions)

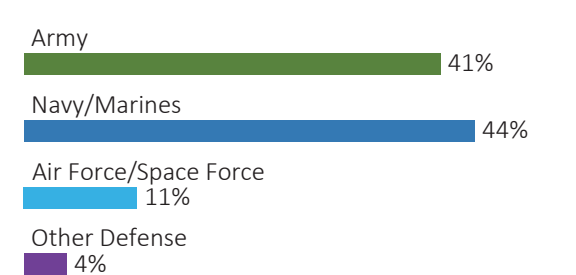


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$7.7 BILLION**  
TOTAL PAYROLL

**104,970**  
TOTAL PERSONNEL

## Top Defense Personnel Locations

| County      | Active Duty | Civilian | National Guard | Reserve | Total  |
|-------------|-------------|----------|----------------|---------|--------|
| Pierce      | 29,129      | 6,786    | 2,977          | 4,999   | 43,891 |
| Kitsap      | 4,475       | 19,697   | 150            | 845     | 25,167 |
| Island      | 7,010       | 812      | 0              | 683     | 8,505  |
| Spokane     | 3,479       | 924      | 1,553          | 553     | 6,509  |
| Snohomish   | 733         | 689      | 324            | 1,125   | 2,871  |
| King        | 418         | 911      | 929            | 57      | 2,315  |
| Walla Walla | ND          | 1,140    | 23             | 0       | ND     |
| Yakima      | 97          | 270      | 453            | 201     | 1,021  |
| Clark       | 21          | 95       | 112            | 409     | 637    |
| Thurston    | 22          | 88       | 426            | ND      | ND     |

# WASHINGTON

FISCAL YEAR 2023



## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

King  
**\$4.7 B**

Kitsap  
**\$1.1 B**

Pierce  
**\$696.3 M**

Snohomish  
**\$373.4 M**

Island  
**\$191.5 M**

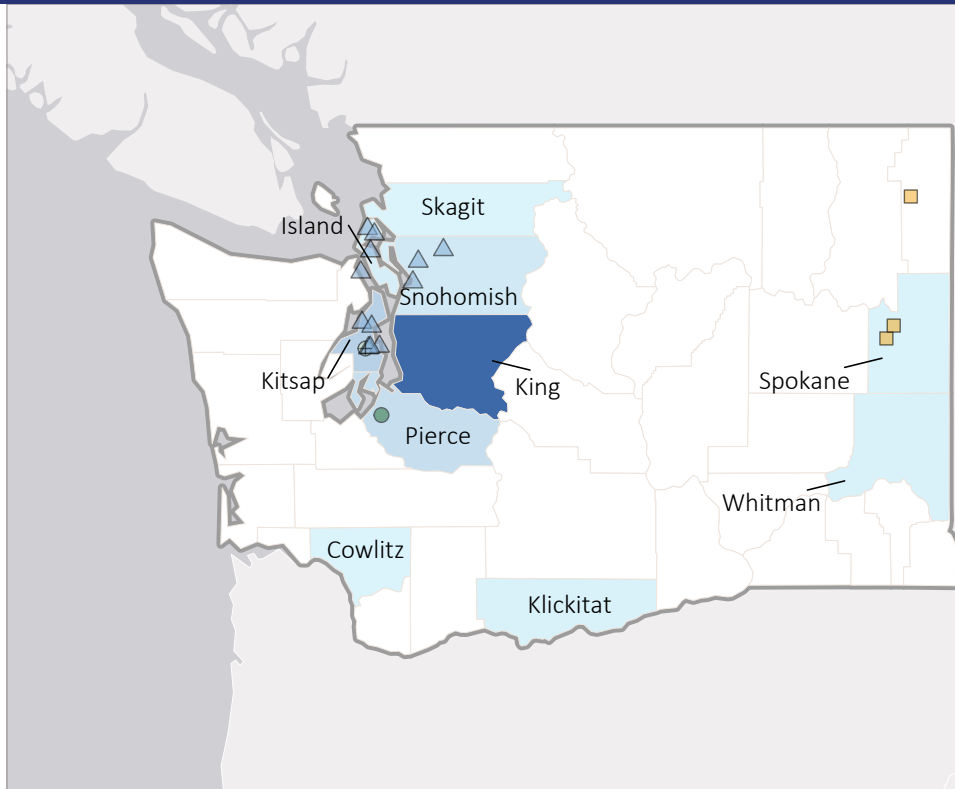
Klickitat  
**\$116.3 M**

Whitman  
**\$109.8 M**

Spokane  
**\$83.3 M**

Skagit  
**\$58.5 M**

Cowlitz  
**\$46.8 M**



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

Pierce  
**\$3.1 B**

Kitsap  
**\$2.2 B**

Island  
**\$630.4 M**

Spokane  
**\$375.4 M**

Snohomish  
**\$171.5 M**

King  
**\$153.1 M**

Walla Walla  
**\$55.4 M**

Yakima  
**\$38.0 M**

Clark  
**\$21.7 M**

Thurston  
**\$21.1 M**

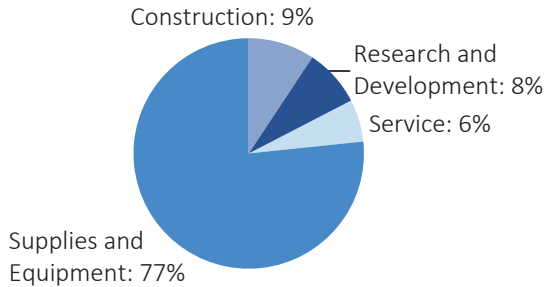


AF Active 
 AF Guard 
 AF Reserve 
 Army Active 
 Army Guard 
 Army Reserve 
 MC Active 
 MC Reserve 
 Navy Active 
 Navy Reserve 
 WHS

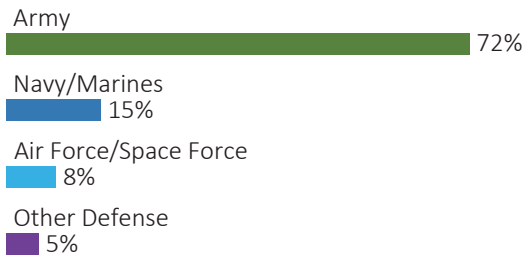
# WEST VIRGINIA

|                                         |                                    |                                                  |                                   |                                            |                                          |                                             |                                            |
|-----------------------------------------|------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|--------------------------------------------|
| <b>#41</b><br>\$1.8 B SPENT<br>IN STATE | <b>#26</b><br>1.8% OF<br>STATE GDP | <b>0.3%</b><br>OF TOTAL U.S.<br>DEFENSE SPENDING | <b>\$1,036</b><br>PER<br>RESIDENT | <b>#41</b><br>\$1.4 B CONTRACT<br>SPENDING | <b>#41</b><br>\$66.6 M GRANT<br>SPENDING | <b>#48</b><br>\$0.4 B PERSONNEL<br>SPENDING | <b>#46</b><br>9,619 NUMBER<br>OF PERSONNEL |
| <b>DEFENSE CONTRACTS</b>                |                                    |                                                  |                                   |                                            |                                          |                                             |                                            |

## By Type



## By Service



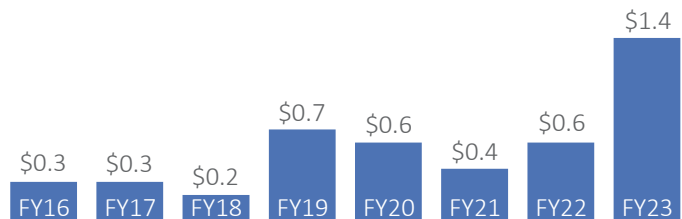
## Top Defense Contractors

(M = millions, B = billions)

|                                           |          |
|-------------------------------------------|----------|
| Northrop Grumman                          | \$1.0 B  |
| Greenbrier Government Solutions, Inc.     | \$54.4 M |
| Boeing                                    | \$42.3 M |
| Civil-Military Innovation Institute, Inc. | \$28.0 M |
| AMS Group                                 | \$27.3 M |
| Lobar, Inc.                               | \$23.6 M |
| PEM-Harkins JV, LLP                       | \$23.3 M |
| RTX Corporation                           | \$21.5 M |
| HDD JV                                    | \$13.2 M |
| Amsted Graphite Materials, LLC            | \$9.4 M  |

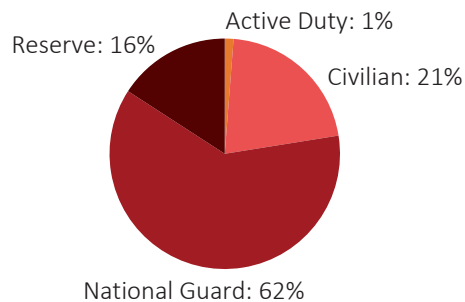
## Contract Awards Performed

(By Fiscal Year, billions)

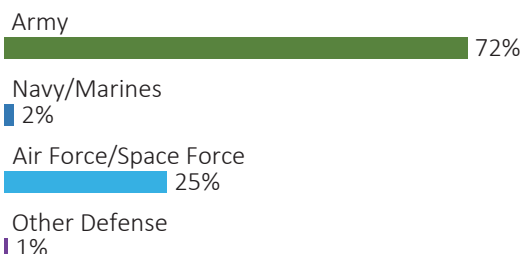


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$379.8 MILLION**  
TOTAL PAYROLL

**9,619**  
TOTAL PERSONNEL

## Top Defense Personnel Locations

| County   | Active Duty | Civilian | National Guard | Reserve | Total |
|----------|-------------|----------|----------------|---------|-------|
| Kanawha  | 26          | 403      | 1,445          | 337     | 2,211 |
| Berkeley | ND          | 237      | 1,300          | 29      | ND    |
| Cabell   | 16          | 658      | 0              | ND      | ND    |
| Preston  | 0           | 66       | 492            | 65      | 623   |
| Putnam   | ND          | 95       | 360            | 44      | ND    |
| Wood     | ND          | 57       | 288            | 70      | ND    |
| Fayette  | ND          | 13       | 384            | ND      | ND    |
| Wayne    | 0           | 41       | 252            | 53      | 346   |
| Mercer   | ND          | ND       | 98             | 232     | ND    |
| Ohio     | ND          | 73       | 119            | 110     | ND    |



# WEST VIRGINIA

FISCAL YEAR 2023



## TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Mineral  
**\$1.1 B**

Harrison  
**\$75.1 M**

Monongalia  
**\$56.3 M**

Jefferson  
**\$54.7 M**

Wyoming  
**\$54.4 M**

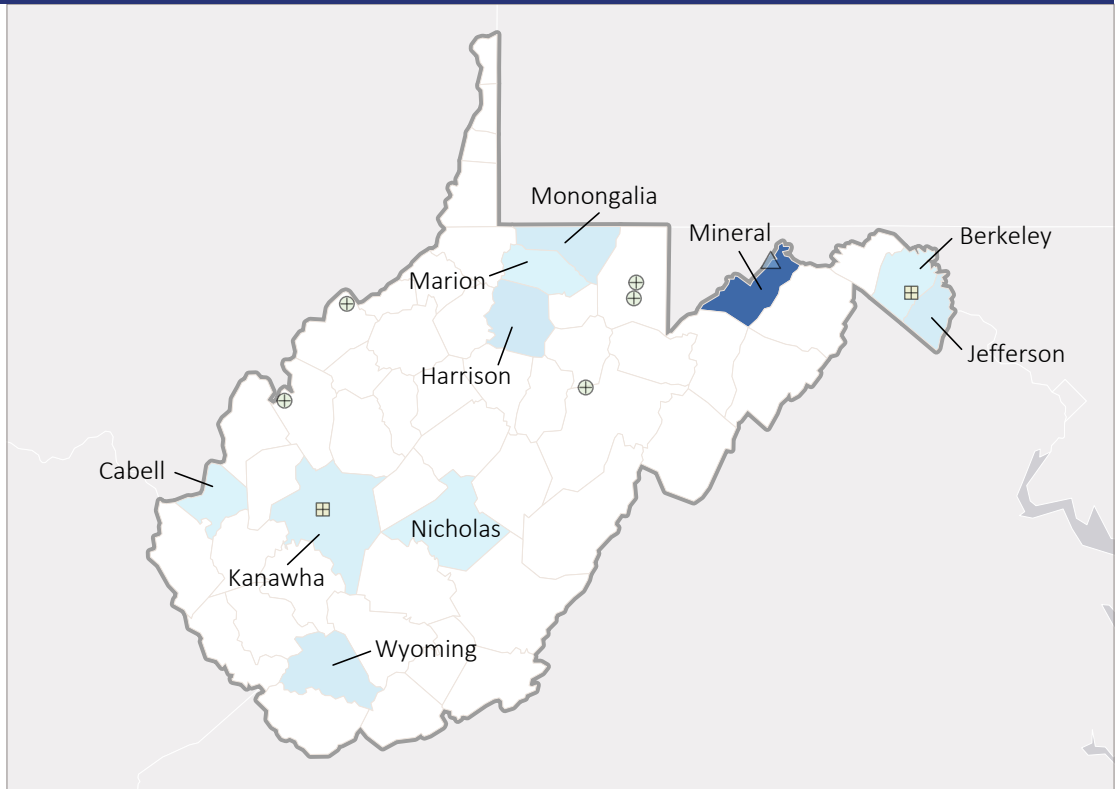
Kanawha  
**\$28.7 M**

Nicholas  
**\$5.9 M**

Berkeley  
**\$5.7 M**

Cabell  
**\$5.6 M**

Marion  
**\$4.9 M**



## TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Kanawha  
**\$103.9 M**

Berkeley  
**\$58.3 M**

Cabell  
**\$56.2 M**

Preston  
**\$24.5 M**

Putnam  
**\$14.9 M**

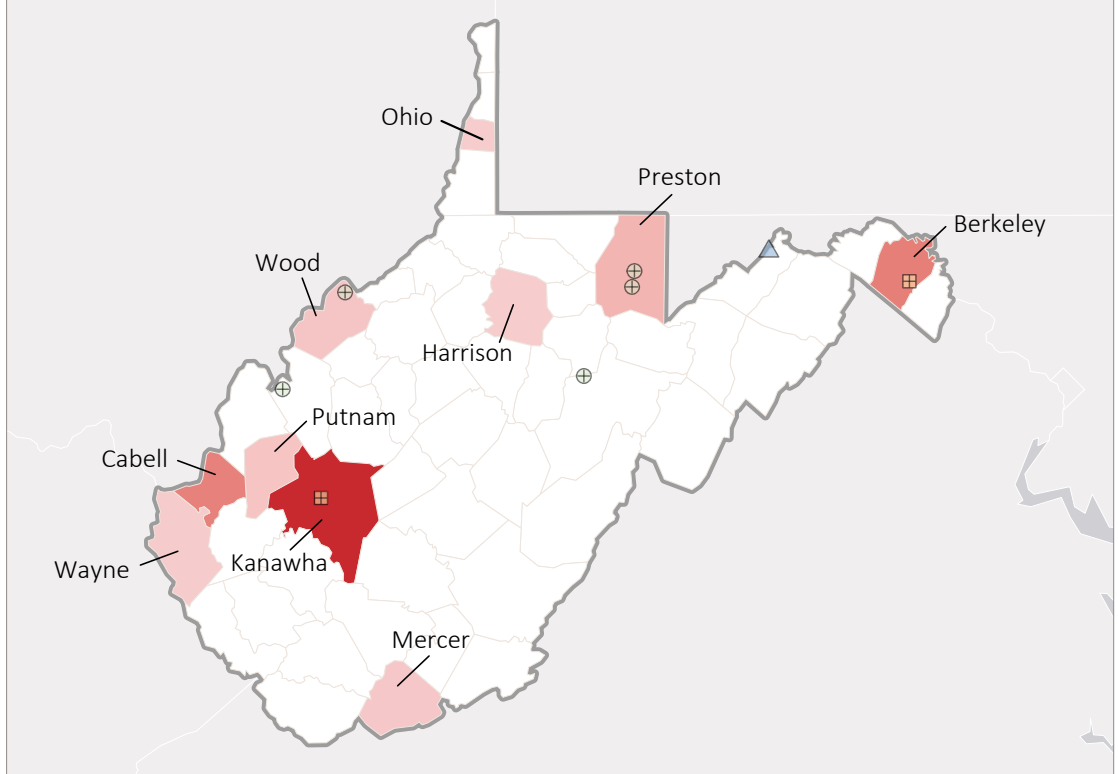
Wood  
**\$13.9 M**

Mercer  
**\$12.6 M**

Wayne  
**\$10.3 M**

Harrison  
**\$9.9 M**

Ohio  
**\$9.7 M**



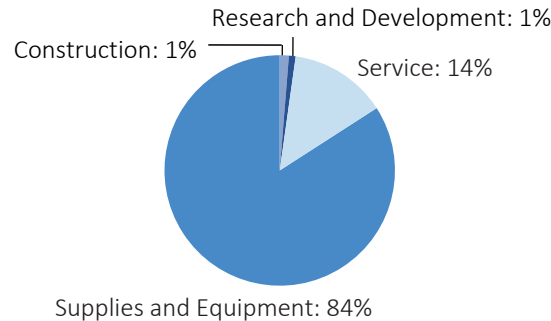
■ AF Active 
 ▣ AF Guard 
 □ AF Reserve 
 ● Army Active 
 ⊕ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ✱ WHS

# WISCONSIN

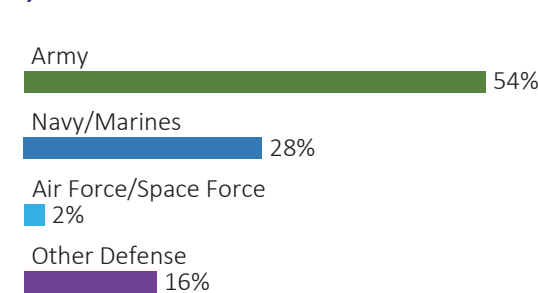
|                           |                      |                                   |                 |                              |                             |                               |                               |
|---------------------------|----------------------|-----------------------------------|-----------------|------------------------------|-----------------------------|-------------------------------|-------------------------------|
| #29                       | #41                  | 0.8%                              | \$811           | #26                          | #22                         | #41                           | #37                           |
| \$4.8 B SPENT<br>IN STATE | 1.2% OF<br>STATE GDP | OF TOTAL U.S.<br>DEFENSE SPENDING | PER<br>RESIDENT | \$4.1 B CONTRACT<br>SPENDING | \$139.1 M GRANT<br>SPENDING | \$0.6 B PERSONNEL<br>SPENDING | 16,058 NUMBER<br>OF PERSONNEL |

## DEFENSE CONTRACTS

### By Type



### By Service



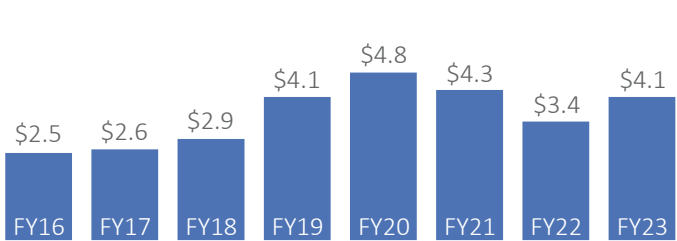
### Top Defense Contractors

(M = millions, B = billions)

|                                              |           |
|----------------------------------------------|-----------|
| Oshkosh Corp.                                | \$1.9 B   |
| Fincantieri Group                            | \$613.6 M |
| Fairbanks Morse Defense                      | \$159.6 M |
| AMTEC Corp.                                  | \$154.1 M |
| UnitedHealth Group                           | \$70.7 M  |
| Leonardo SpA                                 | \$54.3 M  |
| Konecranes, Inc.                             | \$51.8 M  |
| Wisconsin Physicians Service Insurance Corp. | \$50.9 M  |
| RTX Corporation                              | \$48.4 M  |
| General Electric                             | \$45.0 M  |

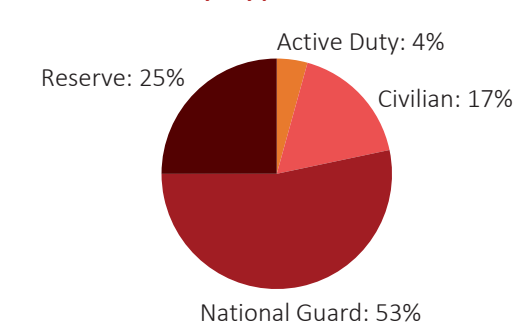
### Contract Awards Performed

(By Fiscal Year, billions)

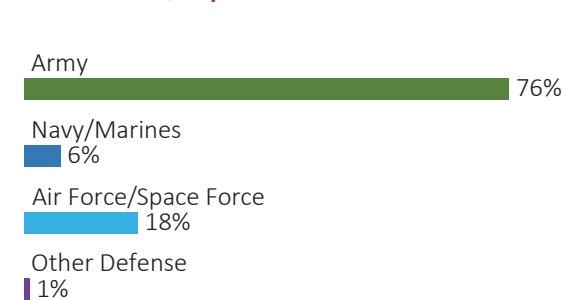


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$591.6 MILLION**  
TOTAL PAYROLL

**16,058**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County     | Active<br>Duty | Civilian | National<br>Guard | Reserve | Total |
|------------|----------------|----------|-------------------|---------|-------|
| Dane       | 105            | 600      | 2,173             | 686     | 3,564 |
| Milwaukee  | 198            | 368      | 1,186             | 943     | 2,695 |
| Monroe     | 244            | 1,009    | 269               | 687     | 2,209 |
| Juneau     | 0              | 155      | 698               | 0       | 853   |
| Brown      | 22             | 36       | 128               | 568     | 754   |
| Waukesha   | ND             | 30       | 284               | 114     | ND    |
| Winnebago  | ND             | 50       | 137               | 203     | ND    |
| Marathon   | ND             | 21       | 143               | 166     | ND    |
| Washington | ND             | 38       | 219               | ND      | ND    |
| La Crosse  | 11             | 24       | 124               | 100     | 259   |

### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Winnebago  
**\$1.8 B**

Marinette  
**\$624.1 M**

Rock  
**\$316.7 M**

Waukesha  
**\$256.6 M**

Milwaukee  
**\$255.8 M**

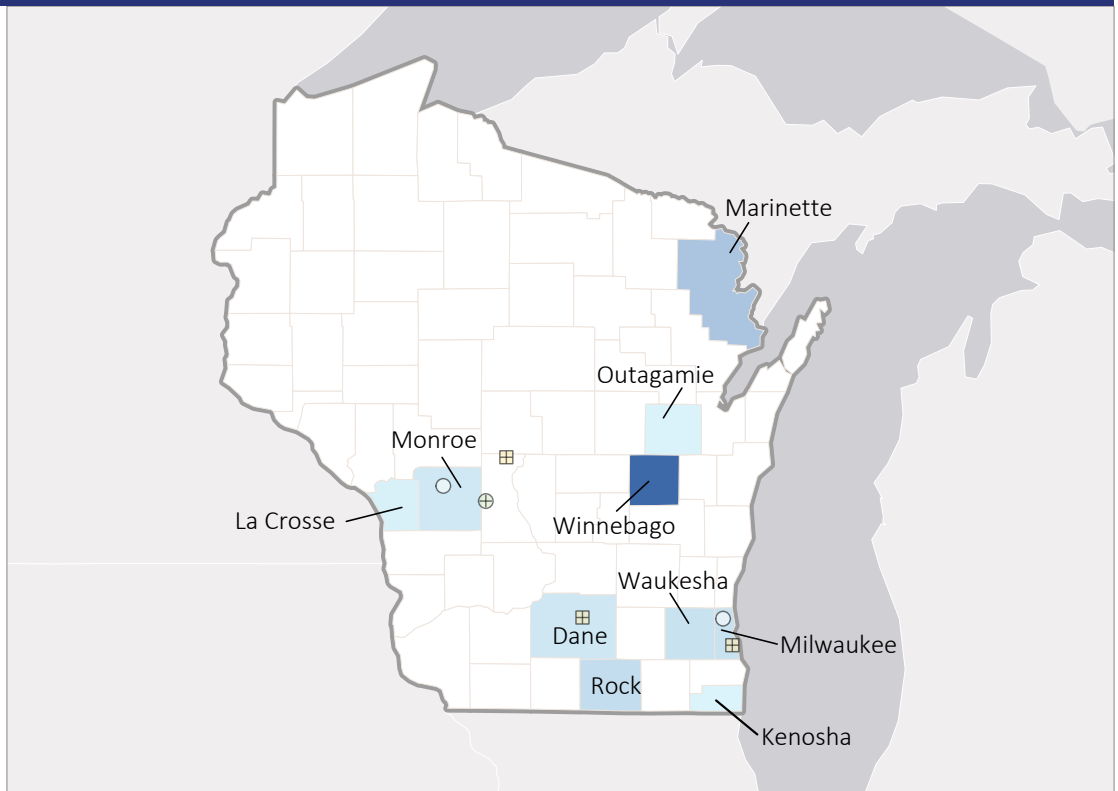
Dane  
**\$197.5 M**

Monroe  
**\$173.8 M**

La Crosse  
**\$85.4 M**

Outagamie  
**\$55.0 M**

Kenosha  
**\$46.2 M**



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Dane  
**\$153.4 M**

Monroe  
**\$132.4 M**

Milwaukee  
**\$106.2 M**

Juneau  
**\$31.2 M**

Brown  
**\$16.6 M**

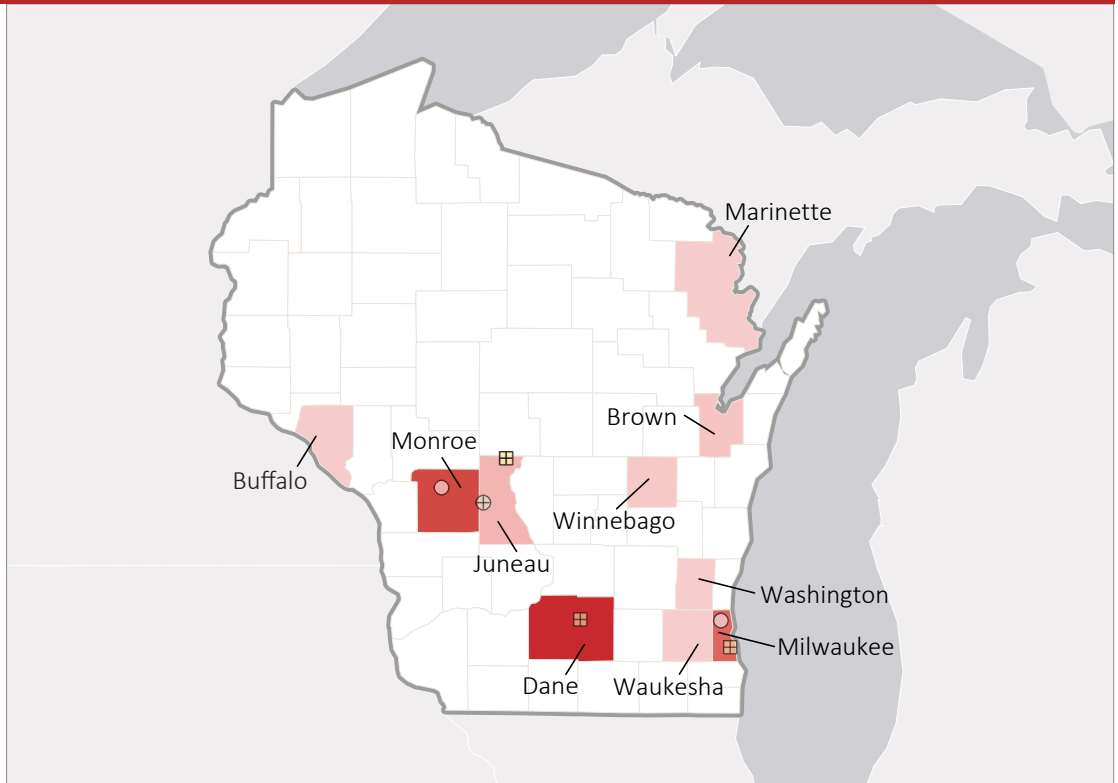
Winnebago  
**\$12.6 M**

Marinette  
**\$9.6 M**

Buffalo  
**\$9.3 M**

Washington  
**\$9.1 M**

Waukesha  
**\$8.6 M**



■ AF Active 
 ▣ AF Guard 
 □ AF Reserve 
 ● Army Active 
 ⊕ Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ◇ MC Reserve 
 ▲ Navy Active 
 △ Navy Reserve 
 ✱ WHS

# WYOMING

**#50**  
\$0.6 B SPENT  
IN STATE

**#40**  
1.2% OF  
STATE GDP

**0.1%**  
OF TOTAL U.S.  
DEFENSE SPENDING

**\$1,026**  
PER  
RESIDENT

**#51**  
\$0.2 B CONTRACT  
SPENDING

**#39**  
\$73.2 M GRANT  
SPENDING

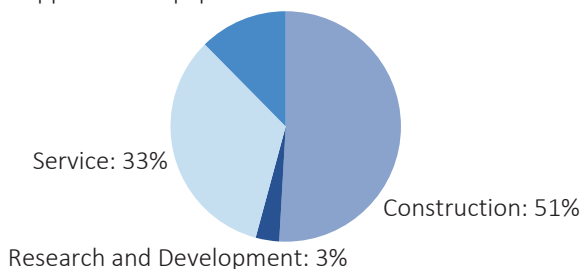
**#49**  
\$0.4 B PERSONNEL  
SPENDING

**#49**  
7,114 NUMBER  
OF PERSONNEL

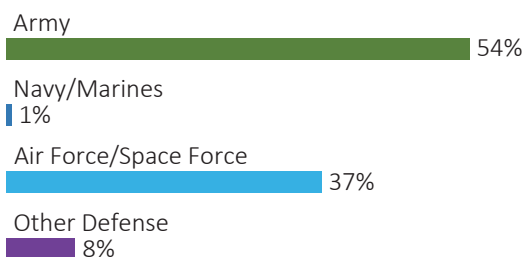
## DEFENSE CONTRACTS

### By Type

Supplies and Equipment: 12%



### By Service



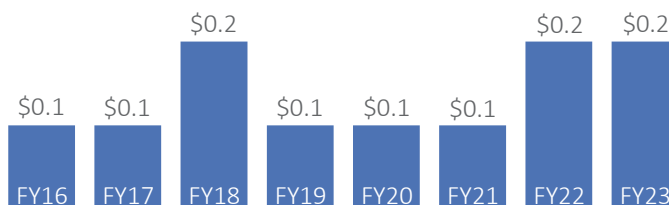
### Top Defense Contractors

(M = millions)

|                                      |          |
|--------------------------------------|----------|
| Cobb Mechanical Contractors, Inc.    | \$21.7 M |
| Weifield Group Contracting, Inc.     | \$14.5 M |
| Broncho Co.                          | \$8.3 M  |
| Bhate Environmental Associates, Inc. | \$7.8 M  |
| American Contracting                 | \$6.1 M  |
| Bouygues                             | \$5.8 M  |
| Tetra Tech, Inc.                     | \$4.9 M  |
| HME, Inc.                            | \$4.8 M  |
| Weil Construction, Inc.              | \$4.7 M  |
| High West Energy, Inc.               | \$4.0 M  |

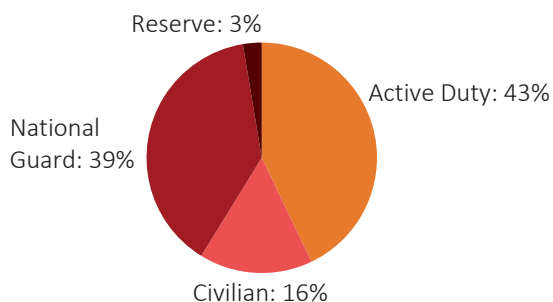
### Contract Awards Performed

(By Fiscal Year, billions)

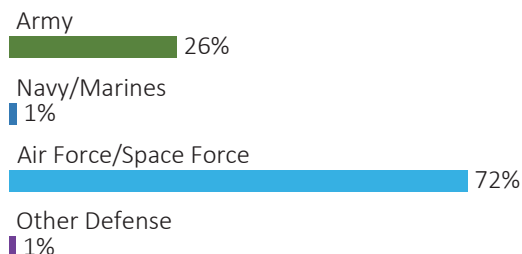


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$362.0 MILLION**  
TOTAL PAYROLL

**7,114**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

| County     | Active Duty | Civilian | National Guard | Reserve | Total |
|------------|-------------|----------|----------------|---------|-------|
| Laramie    | 2,967       | 1,020    | 1,801          | 118     | 5,906 |
| Platte     | 53          | 74       | 171            | 0       | 298   |
| Natrona    | ND          | ND       | 85             | 62      | ND    |
| Albany     | 16          | ND       | 112            | 0       | ND    |
| Fremont    | 0           | ND       | 81             | 0       | ND    |
| Campbell   | ND          | 0        | 74             | 0       | ND    |
| Uinta      | 0           | ND       | 75             | 0       | ND    |
| Goshen     | 0           | 0        | 74             | 0       | 74    |
| Sheridan   | ND          | ND       | 58             | ND      | ND    |
| Sweetwater | ND          | 0        | 56             | 0       | ND    |



### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(K = thousands, M = millions)

Laramie  
**\$146.8 M**

Teton  
**\$3.6 M**

Sheridan  
**\$3.4 M**

Platte  
**\$2.6 M**

Fremont  
**\$1.9 M**

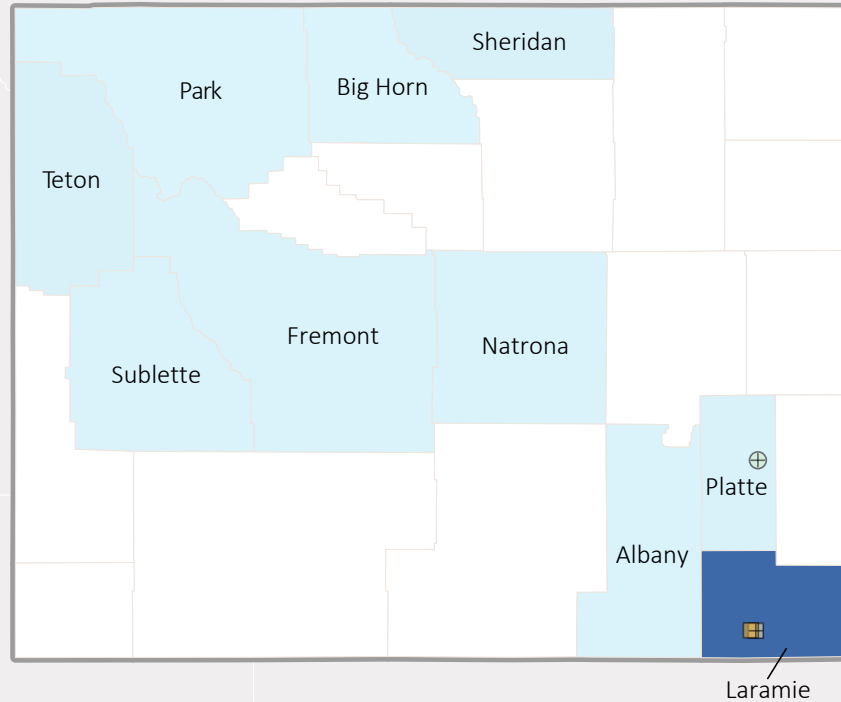
Sublette  
**\$1.9 M**

Natrona  
**\$1.2 M**

Albany  
**\$1.2 M**

Park  
**\$536.4 K**

Big Horn  
**\$506.7 K**



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(K = thousands, M = millions)

Laramie  
**\$329.4 M**

Platte  
**\$11.8 M**

Albany  
**\$5.4 M**

Natrona  
**\$4.3 M**

Sheridan  
**\$1.9 M**

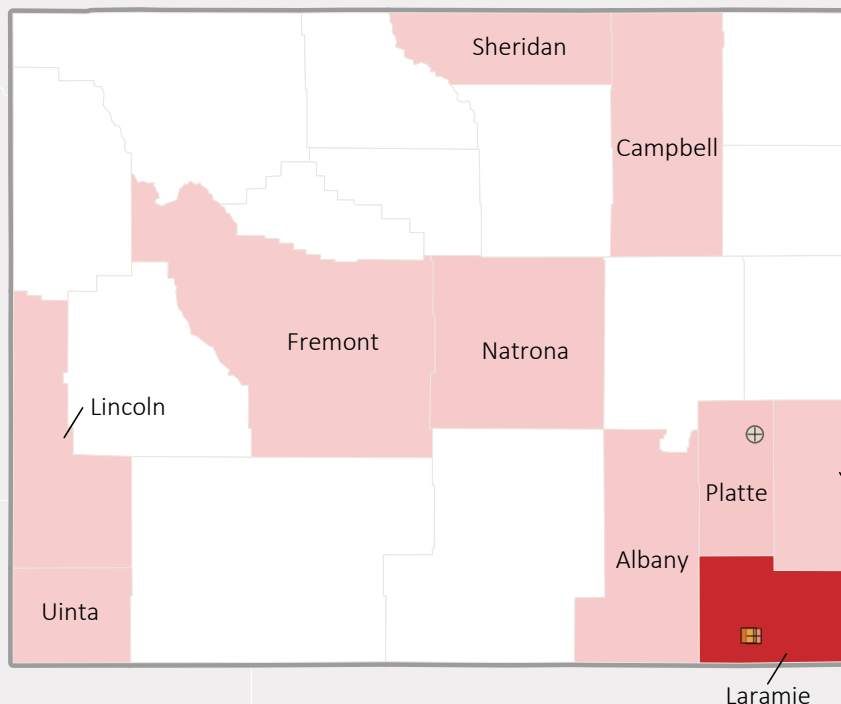
Fremont  
**\$1.4 M**

Campbell  
**\$1.3 M**

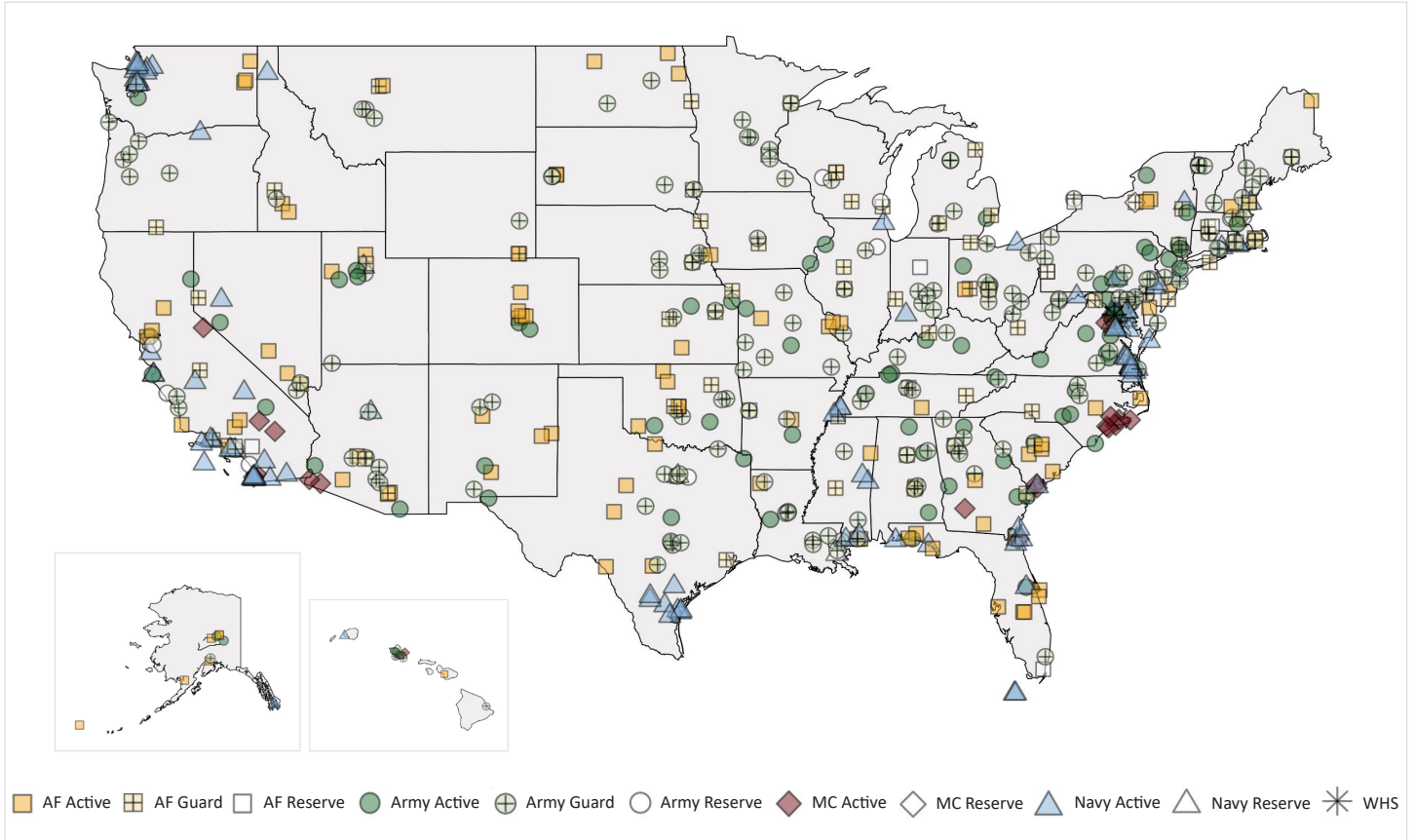
Goshen  
**\$1.1 M**

Uinta  
**\$1.1 M**

Lincoln  
**\$876.5 K**



# APPENDIX 1: MILITARY INSTALLATIONS BY STATE AND COUNTY



| Site                                | Service     | County               | Joint Base | Site                                   | Service     | County    | Joint Base |
|-------------------------------------|-------------|----------------------|------------|----------------------------------------|-------------|-----------|------------|
| <b>ALABAMA</b>                      |             |                      |            | <b>ARIZONA</b>                         |             |           |            |
| AASF02 Birmingham                   | Army Guard  | Jefferson            |            | Air Force Plant 44                     | AF Active   | Pima      |            |
| Anniston Army Depot                 | Army Active | Calhoun              |            | Barry Goldwater Range                  | MC Active   | Yuma      |            |
| Birmingham Airport                  | AF Guard    | Jefferson            |            | Buckeye TS                             | Army Guard  | Maricopa  |            |
| Fort McClellan ARNG Training Center | Army Guard  | Calhoun              |            | Camp Navajo                            | Army Guard  | Coconino  |            |
| Fort Novosel AL                     | Army Active | Dale                 |            | Davis-Monthan Air Force Base           | AF Active   | Pima      |            |
| Maxwell AFB                         | AF Active   | Montgomery           |            | Florence Military Reservation          | Army Guard  | Pinal     |            |
| Montgomery JFHQ AFRC / CSMS 01      | Army Guard  | Montgomery           |            | Fort Huachuca                          | Army Active | Cochise   |            |
| Montgomery Regional Airport ANGB    | AF Guard    | Montgomery           |            | Luke AFB                               | AF Active   | Maricopa  |            |
| Redstone Arsenal                    | Army Active | Madison              |            | Marine Corps Air Station Yuma          | MC Active   | Yuma      |            |
| RW Shepherd Hope Hull               | Army Guard  | Montgomery           |            | NAVBSTA Flagstaff AZ                   | Navy Active | Coconino  |            |
| <b>ALASKA</b>                       |             |                      |            | Papago Military Reservation            | Army Guard  | Maricopa  |            |
| Alcantra Armory Complex             | Army Guard  | Matanuska-Susitna    |            | Picacho Aviation TS                    | Army Guard  | Pinal     |            |
| Clear Space Force Station           | AF Active   | Denali               |            | Silver Bell Army Heliport              | Army Guard  | Pinal     |            |
| Eareckson Air Station               | AF Active   | Aleutians West       |            | Sky Harbor IAP                         | AF Guard    | Maricopa  |            |
| Eielson Air Force Base              | AF Active   | Fairbanks North Star |            | The Barry M. Goldwater Air Force Range | AF Active   | Maricopa  |            |
| Fort Greely                         | Army Active | Southeast Fairbanks  |            | Tucson IAP                             | AF Guard    | Pima      |            |
| Fort Wainwright                     | Army Active | Fairbanks North Star |            | Yuma Proving Ground                    | Army Active | La Paz    |            |
| Joint Base Elmendorf-Richardson     | AF Active   | Anchorage            | ●          | <b>ARKANSAS</b>                        |             |           |            |
| King Salmon Long Range Radar Site   | AF Active   | Bristol Bay          |            | Camp Joseph T. Robinson                | Army Guard  | Faulkner  |            |
| SEAFAC                              | Navy Active | Ketchikan Gateway    |            | Fort Chaffee MTC                       | Army Guard  | Sebastian |            |
| Yukon Weapons Range                 | AF Active   | Fairbanks North Star |            | Fort Smith MAP                         | AF Guard    | Sebastian |            |



## MILITARY INSTALLATIONS BY STATE AND COUNTY

| Site                                  | Service      | County          | Joint Base | Site                                      | Service     | County               | Joint Base |
|---------------------------------------|--------------|-----------------|------------|-------------------------------------------|-------------|----------------------|------------|
| Little Rock AFB                       | AF Active    | Pulaski         |            | <b>COLORADO</b>                           |             |                      |            |
| Pine Bluff Arsenal                    | Army Active  | Jefferson       |            | Buckley Space Force Base                  | AF Active   | Arapahoe             |            |
| <b>CALIFORNIA</b>                     |              |                 |            | Cheyenne Mountain Space Force Station     | AF Active   | El Paso              |            |
| Air Force Plant 42                    | AF Active    | Los Angeles     |            | Fort Carson                               | Army Active | El Paso              |            |
| Amphib. Base Coronado East            | Navy Active  | San Diego       |            | Peterson Space Force Base                 | AF Active   | El Paso              |            |
| Amphib. Base Coronado West            | Navy Active  | San Diego       |            | Pueblo Chemical Depot                     | Army Active | Pueblo               |            |
| Balboa Hospital                       | Navy Active  | San Diego       |            | Schriever Space Force Base                | AF Active   | El Paso              |            |
| Beale Air Force Base                  | AF Active    | Yuba            |            | USAF Academy Site 2                       | AF Active   | El Paso              |            |
| Broadway Complex                      | Navy Active  | San Diego       |            | <b>CONNECTICUT</b>                        |             |                      |            |
| Camp Michael Monsoor                  | Navy Active  | San Diego       |            | Bradley IAP                               | AF Guard    | Hartford             |            |
| Channel Islands ANG Station           | AF Guard     | Ventura         |            | Camp Hartell                              | Army Guard  | Hartford             |            |
| Edwards Air Force Base                | AF Active    | Kern            |            | Camp Nett                                 | Army Guard  | New London           |            |
| Fort Hunter Liggett                   | Army Reserve | Monterey        |            | Naval Submarine Base New London           | Navy Active | New London           |            |
| Fort Irwin                            | Army Active  | San Bernardino  |            | Stones Ranch Military Reservation         | Army Guard  | New London           |            |
| Fresno Yosemite International ANG     | AF Guard     | Fresno          |            | <b>DELAWARE</b>                           |             |                      |            |
| ITC Camp San Luis Obispo              | Army Guard   | San Luis Obispo |            | Bethany Beach Training Site               | Army Guard  | Sussex               |            |
| Long Beach Fuel Complex               | Navy Active  | Los Angeles     |            | Dover AFB                                 | AF Active   | Kent                 |            |
| Los Alamitos JFTB                     | Army Guard   | Orange          |            | New Castle Airport                        | AF Guard    | New Castle           |            |
| Los Angeles Air Force Base            | AF Active    | Los Angeles     |            | River Road Training Site                  | Army Guard  | New Castle           |            |
| March ARB                             | AF Reserve   | Riverside       |            | <b>DISTRICT OF COLUMBIA</b>               |             |                      |            |
| Marine Corps Air Ground Combat Center | MC Active    | San Bernardino  |            | Joint Base Anacostia-Bolling              | Navy Active | District of Columbia |            |
| Marine Corps Air Station Miramar      | MC Active    | San Diego       |            | Naval Observatory                         | Navy Active | District of Columbia |            |
| Marine Corps Base Camp Pendleton      | Army Reserve | San Diego       |            | Naval Research Laboratory                 | Navy Active | District of Columbia |            |
| MCLB Barstow                          | MC Active    | San Bernardino  |            | Naval Support Activity Washington         | Navy Active | District of Columbia |            |
| MCRD San Diego                        | MC Active    | San Diego       |            | <b>FLORIDA</b>                            |             |                      |            |
| Military Ocean Terminal Concord       | Army Active  | Contra Costa    |            | Arbuckle Airfield                         | AF Active   | Polk                 |            |
| Mountain Warfare Training Center      | MC Active    | Mono            |            | Avon Park AF Range                        | AF Active   | Polk                 |            |
| MTC-H Camp Roberts                    | Army Guard   | San Luis Obispo |            | Cape Canaveral Space Force Station        | AF Active   | Brevard              |            |
| NAF El Centro                         | Navy Active  | Imperial        |            | Destin Moreno Point                       | Army Active | Okaloosa             |            |
| NAS Lemoore CA                        | Navy Active  | Kings           |            | Eglin Air Force Base                      | AF Active   | Walton               |            |
| Naval Air Weapons Station China Lake  | Navy Active  | Inyo            |            | FLC Fuel Depot Heckscher                  | Navy Active | Duval                |            |
| Naval Base Point Loma                 | Navy Active  | San Diego       |            | Homestead ARB                             | AF Reserve  | Miami-Dade           |            |
| Naval Base San Diego                  | Navy Active  | San Diego       |            | Hurlburt Field                            | AF Active   | Okaloosa             |            |
| NAVBASE Coronado                      | Navy Active  | San Diego       |            | Jacksonville FL Maint.                    | MC Reserve  | Duval                |            |
| NAVBASE Ventura County-Point Mugu     | Navy Active  | Ventura         |            | Jacksonville IAP                          | AF Guard    | Duval                |            |
| NAVBASE Ventura County-Port Hueneme   | Navy Active  | Ventura         |            | MacDill Air Force Base                    | AF Active   | Hillsborough         |            |
| NAVPMOSSP Mountain View               | Navy Active  | Santa Clara     |            | MCSF Blount Island FL                     | MC Active   | Duval                |            |
| NAVSUPACT Monterey CA                 | Navy Active  | Monterey        |            | NAS Jacksonville FL                       | Navy Active | Duval                |            |
| NAVWPNSTA Seal Beach                  | Navy Active  | Orange          |            | NAS Key West FL                           | Navy Active | Monroe               |            |
| Navy Annex                            | Navy Active  | Monterey        |            | NAS Pensacola FL                          | Navy Active | Escambia             |            |
| NIWC Pacific                          | Navy Active  | San Diego       |            | Naval Hospital Key West                   | Navy Active | Monroe               |            |
| Norwalk 2                             | AF Reserve   | Los Angeles     |            | Naval Support Activity Orlando            | Navy Active | Orange               |            |
| Old Town Site 1                       | Navy Active  | San Diego       |            | Naval Support Activity Panama City        | Navy Active | Bay                  |            |
| Ozol Defense Fuel Support Point       | AF Active    | Contra Costa    |            | NAVSTA Mayport FL                         | Navy Active | Duval                |            |
| Parks Reserve Forces Training Area    | Army Reserve | Alameda         |            | Patrick Space Force Base                  | AF Active   | Brevard              |            |
| Presidio of Monterey                  | Army Active  | Monterey        |            | Simulation and Training Technology Center | Army Active | Orange               |            |
| San Nicolas Island                    | Navy Active  | Ventura         |            | Snake Creek TS Miramar                    | Army Guard  | Broward              |            |
| San Pedro Fuel Depot                  | Navy Active  | Los Angeles     |            | Tyndall Air Force Base                    | AF Active   | Bay                  |            |
| Santa Cruz Island                     | Navy Active  | Santa Barbara   |            |                                           |             |                      |            |
| Sierra Army Depot                     | Army Active  | Lassen          |            |                                           |             |                      |            |
| Travis Air Force Base                 | AF Active    | Solano          |            |                                           |             |                      |            |
| Vandenberg Space Force Base           | AF Active    | Santa Barbara   |            |                                           |             |                      |            |
| Warner Springs Remote Training Site   | Navy Active  | San Diego       |            |                                           |             |                      |            |



# MILITARY INSTALLATIONS BY STATE AND COUNTY

| Site                                      | Service      | County        | Joint Base | Site                                | Service      | County           | Joint Base |
|-------------------------------------------|--------------|---------------|------------|-------------------------------------|--------------|------------------|------------|
| <b>GEORGIA</b>                            |              |               |            | Grissom ARB                         | AF Reserve   | Miami            |            |
| Air Force Plant 6                         | AF Active    | Cobb          |            | Hulman Field                        | AF Guard     | Vigo             |            |
| Atlanta United Ave                        | Army Guard   | Fulton        |            | Indianapolis 38 ID                  | Army Guard   | Marion           |            |
| Camp Frank D. Merrill                     | Army Active  | Lumpkin       |            | Knightstown                         | Army Guard   | Rush             |            |
| Cumming                                   | Army Guard   | Forsyth       |            | Muscatatuck Urban Training Center   | Army Guard   | Jennings         |            |
| Dobbins ARB                               | AF Reserve   | Cobb          |            | Naval Support Activity Crane        | Navy Active  | Martin           |            |
| Fort Eisenhower                           | Army Active  | Richmond      |            | Shelbyville                         | Army Guard   | Shelby           |            |
| Fort Moore                                | Army Active  | Chattahoochee |            |                                     |              |                  |            |
| Fort Stewart                              | Army Active  | Liberty       |            | <b>IOWA</b>                         |              |                  |            |
| Gen. Lucius D. Clay National Guard Center | Army Guard   | Cobb          |            | Camp Dodge Johnston TS              | Army Guard   | Polk             |            |
| Hunter Army Airfield                      | Army Active  | Chatham       |            | Des Moines IAP                      | AF Guard     | Polk             |            |
| Macon Readiness Center                    | Army Guard   | Bibb          |            | Iowa AAP                            | Army Active  | Des Moines       |            |
| MCLB Albany                               | MC Active    | Dougherty     |            | Sioux Gateway Airport               | AF Guard     | Woodbury         |            |
| Moody Air Force Base                      | AF Active    | Lowndes       |            |                                     |              |                  |            |
| Naval Submarine Base Kings Bay            | Navy Active  | Camden        |            | <b>KANSAS</b>                       |              |                  |            |
| Oglethorpe Armory                         | Army Guard   | Clayton       |            | Forbes Field ANG                    | AF Guard     | Shawnee          |            |
| Robins AFB                                | AF Active    | Houston       |            | Fort Leavenworth                    | Army Active  | Leavenworth      |            |
| Savannah/Hilton Head IAP                  | AF Guard     | Chatham       |            | Fort Riley                          | Army Active  | Riley            |            |
| VTS Catoosa                               | Army Guard   | Catoosa       |            | JFHQ-Kansas                         | Army Guard   | Shawnee          |            |
|                                           |              |               |            | McConnell AFB                       | AF Active    | Sedgwick         |            |
|                                           |              |               |            | Salina KS Training Center           | Army Guard   | Saline           |            |
|                                           |              |               |            | Smoky Hill ANG Range                | AF Guard     | Saline           |            |
| <b>HAWAII</b>                             |              |               |            |                                     |              |                  |            |
| Fort Shafter                              | Army Active  | Honolulu      |            | <b>KENTUCKY</b>                     |              |                  |            |
| Fort Ruger                                | Army Guard   | Honolulu      |            | Blue Grass Army Depot               | Army Active  | Madison          |            |
| Joint Base Pearl Harbor-Hickam            | Navy Active  | Honolulu      |            | Fort Campbell                       | Army Active  | Christian        |            |
| Kalaeloa                                  | Army Guard   | Honolulu      |            | Fort Knox                           | Army Active  | Hardin           |            |
| Marine Corps Base Hawaii                  | MC Active    | Honolulu      |            | Frankfort Boone Center              | Army Guard   | Franklin         |            |
| Optical and Supercomputing Observatory    | AF Active    | Maui          |            | Louisville IAP-Standiford FL Site 1 | AF Guard     | Jefferson        |            |
| Pacific Missile Range Facility            | Navy Active  | Kauai         |            | W.H. Ford Regional Training Center  | Army Guard   | Muhlenberg       |            |
| Pearl City Annex                          | MC Active    | Honolulu      |            |                                     |              |                  |            |
| Tripler Army Medical Center               | Army Active  | Honolulu      |            | <b>LOUISIANA</b>                    |              |                  |            |
| Tropic Regions Test Center                | Army Active  | Honolulu      |            | Barksdale AFB                       | AF Active    | Bossier          |            |
| TS Keaukaha Military Reservation          | Army Guard   | Hawaii        |            | Baton Rouge AFRC                    | Army Guard   | East Baton Rouge |            |
| Wheeler Army Airfield                     | Army Active  | Honolulu      |            | Beauregard Training Range           | Army Guard   | Rapides          |            |
|                                           |              |               |            | Camp Beauregard                     | Army Guard   | Rapides          |            |
|                                           |              |               |            | Camp Minden Training Site           | Army Guard   | Webster          |            |
|                                           |              |               |            | Camp Villere                        | Army Guard   | St. Tammany      |            |
|                                           |              |               |            | Carville Gillis Long Center         | Army Guard   | Iberville        |            |
|                                           |              |               |            | Esler Field                         | Army Guard   | Rapides          |            |
|                                           |              |               |            | Fort Johnson                        | Army Active  | Vernon           |            |
|                                           |              |               |            | Hammond Airport                     | Army Guard   | Tangipahoa       |            |
|                                           |              |               |            | Jackson Barracks                    | Army Guard   | Orleans          |            |
|                                           |              |               |            | NAS JRB New Orleans                 | Navy Reserve | Plaquemines      |            |
| <b>IDAHO</b>                              |              |               |            |                                     |              |                  |            |
| Boise Air Terminal                        | AF Guard     | Ada           |            | <b>MAINE</b>                        |              |                  |            |
| Mountain Home Air Force Base              | AF Active    | Elmore        |            | Auburn Training Site                | Army Guard   | Androscoggin     |            |
| NSWCCD Acoustic Research Detachment       | Navy Active  | Kootenai      |            | Bangor IAP                          | AF Guard     | Penobscot        |            |
| Orchard Combat Training Center            | Army Guard   | Ada           |            | Bangor Training Site                | Army Guard   | Penobscot        |            |
| Saylor Creek Air Force Range              | AF Active    | Owyhee        |            | Bog Brook Training Site             | Army Guard   | Oxford           |            |
|                                           |              |               |            | DFAS Annex                          | AF Active    | Aroostook        |            |
|                                           |              |               |            | Hollis Plains Training Site         | Army Guard   | York             |            |
|                                           |              |               |            | Portsmouth Naval Shipyard           | Navy Active  | York             |            |
| <b>ILLINOIS</b>                           |              |               |            |                                     |              |                  |            |
| Capital Airport                           | AF Guard     | Sangamon      |            |                                     |              |                  |            |
| General Wayne A. Downing Peoria IAP       | AF Guard     | Peoria        |            |                                     |              |                  |            |
| Joliet USARC/JTA                          | Army Reserve | Will          |            |                                     |              |                  |            |
| Marseilles Training Area (MTA)            | Army Guard   | LaSalle       |            |                                     |              |                  |            |
| Naval Station Great Lakes IL              | Navy Active  | Lake          |            |                                     |              |                  |            |
| Rock Island Arsenal                       | Army Active  | Rock Island   |            |                                     |              |                  |            |
| Scott AFB                                 | AF Active    | St. Clair     |            |                                     |              |                  |            |
| Sparta Armory                             | Army Guard   | Randolph      |            |                                     |              |                  |            |
| Springfield (TS Camp Lincoln)             | Army Guard   | Sangamon      |            |                                     |              |                  |            |
| <b>INDIANA</b>                            |              |               |            |                                     |              |                  |            |
| Camp Atterbury                            | Army Guard   | Bartholomew   |            |                                     |              |                  |            |





# MILITARY INSTALLATIONS BY STATE AND COUNTY

| Site                                    | Service      | County          | Joint Base | Site                                 | Service     | County          | Joint Base |
|-----------------------------------------|--------------|-----------------|------------|--------------------------------------|-------------|-----------------|------------|
| MARYLAND                                |              |                 |            | MISSISSIPPI                          |             |                 |            |
| Aberdeen Proving Ground                 | Army Active  | Harford         | ●          | Camp Shelby                          | Army Guard  | Perry           |            |
| Adelphi Laboratory Center               | Army Active  | Montgomery      |            | CBC Gulfport MS                      | Navy Active | Harrison        |            |
| Chesapeake Bay Detach                   | Navy Active  | Calvert         |            | Columbus AFB                         | AF Active   | Lowndes         |            |
| Fort Detrick                            | Army Active  | Frederick       |            | CTA Camp McCain                      | Army Guard  | Grenada         |            |
| Fort Meade                              | Army Active  | Anne Arundel    |            | Gulfport AVCRAD                      | Army Guard  | Harrison        |            |
| Havre de Grace Military Res             | Army Guard   | Harford         |            | Gulfport-Biloxi Regional Airport ANG | AF Guard    | Harrison        |            |
| Joint Base Andrews                      | AF Active    | Prince George's |            | Jackson IAP Thompson Field           | AF Guard    | Rankin          |            |
| Martin State Airport                    | AF Guard     | Baltimore       |            | Keesler AFB                          | AF Active   | Harrison        |            |
| MTA Camp Fretterd                       | Army Guard   | Baltimore       |            | Naval Air Station Meridian           | Navy Active | Lauderdale      |            |
| MTA Gunpowder Military Reservation      | Army Guard   | Baltimore       |            | NRL Stennis Space Center             | Navy Active | Hancock         |            |
| Naval Air Station Patuxent River        | Navy Active  | St. Mary's      |            | OLF Bravo                            | Navy Active | Kemper          |            |
| Naval Support Facility Carderock        | Navy Active  | Montgomery      |            | Woolmarket (De Soto)                 | Navy Active | Harrison        |            |
| Naval Support Facility Indian Head      | Navy Active  | Charles         |            | MISSOURI                             |             |                 |            |
| NAVSUPPACT Annapolis                    | Navy Active  | Anne Arundel    |            | Fort Leonard Wood                    | Army Active | Pulaski         |            |
| NAVSUPPACT Bethesda MD                  | Navy Active  | Montgomery      |            | Lake City AAP                        | Army Active | Jackson         |            |
| NMIC Suitland                           | Navy Active  | Prince George's |            | Macon TS                             | Army Guard  | Macon           |            |
| NRL Blossom Point                       | Navy Active  | Charles         |            | MTA Camp Clark Nevada                | Army Guard  | Vernon          |            |
| Upper Yard Annapolis                    | Navy Active  | Anne Arundel    |            | MTA Camp Crowder Neosho              | Army Guard  | Newton          |            |
| MASSACHUSETTS                           |              |                 |            | NGA Arnold Site                      | AF Active   | Jefferson       |            |
| Ayer                                    | Army Guard   | Middlesex       |            | Rosecrans MAP (139AG)                | AF Guard    | Buchanan        |            |
| Barnes MAP ANG                          | AF Guard     | Hampden         |            | Springfield AVCRAD (New)             | Army Guard  | Greene          |            |
| Cape Cod Space Force Station            | AF Active    | Barnstable      |            | St. Louis Air Force Station          | AF Active   | St. Louis City  |            |
| Devens Reserve Forces Training Area     | Army Reserve | Worcester       |            | TS Ike Skelton Jefferson City        | Army Guard  | Cole            |            |
| Hanscom Air Force Base                  | AF Active    | Middlesex       |            | TS Mark Twain National Forest Wapp   | Army Guard  | Butler          |            |
| MTA Camp Curtis Guil                    | Army Guard   | Essex           |            | Whiteman AFB                         | AF Active   | Johnson         |            |
| MTA Camp Edwards                        | Army Guard   | Barnstable      |            | MONTANA                              |             |                 |            |
| Otis ANG Base                           | AF Guard     | Barnstable      |            | Great Falls IAP                      | AF Guard    | Cascade         |            |
| U.S. Army Natick Soldier Systems Center | Army Active  | Middlesex       |            | Helena Aviation RC-AASF-C12          | Army Guard  | Lewis and Clark |            |
| Westover ARB                            | AF Reserve   | Hampden         |            | Malmstrom Air Force Base             | AF Active   | Cascade         |            |
| MICHIGAN                                |              |                 |            | MTA Fort William Henry Harrison      | Army Guard  | Lewis and Clark |            |
| Alpena County Regional Airport          | AF Guard     | Alpena          |            | MTA Limestone Hills                  | Army Guard  | Broadwater      |            |
| CTC Fort Custer Training Center         | Army Guard   | Kalamazoo       |            | NEBRASKA                             |             |                 |            |
| Detroit Arsenal                         | Army Active  | Macomb          |            | Camp Ashland                         | Army Guard  | Saunders        |            |
| Grayling Airfield                       | Army Guard   | Crawford        |            | Grand Island AASF/RC                 | Army Guard  | Hall            |            |
| Lansing Joint Forces Readiness Center   | Army Guard   | Ingham          |            | Greenlief TS/UTES 01                 | Army Guard  | Clay            |            |
| MTC-H Camp Grayling                     | Army Guard   | Crawford        |            | Lincoln AASF/Readiness Center        | Army Guard  | Lancaster       |            |
| Selfridge ANGB                          | AF Guard     | Macomb          |            | Lincoln MAP                          | AF Guard    | Lancaster       |            |
| W. K. Kellogg                           | AF Guard     | Calhoun         |            | Mead TS/FMS 06/Utes 02               | Army Guard  | Saunders        |            |
| MINNESOTA                               |              |                 |            | Offutt Air Force Base                | AF Active   | Sarpy           |            |
| Arden Hills Army Training Site          | Army Guard   | Ramsey          |            | NEVADA                               |             |                 |            |
| Camp Ripley                             | Army Guard   | Morrison        |            | Anthony Cometa Complex               | Army Guard  | Clark           |            |
| Duluth Armory                           | Army Guard   | St. Louis       |            | Creech Air Force Base                | AF Active   | Clark           |            |
| Duluth IAP                              | AF Guard     | St. Louis       |            | Fallon Range Complex                 | Navy Active | Churchill       |            |
| Minneapolis-Saint Paul                  | AF Reserve   | Hennepin        |            | Floyd Edsall Training Center         | Army Guard  | Clark           |            |
| Rochester NGA and OMS 2                 | Army Guard   | Olmsted         |            | Hawthorne Army Depot                 | Army Active | Mineral         |            |
| Rosemount Armory                        | Army Guard   | Dakota          |            | Nellis Air Force Base                | AF Active   | Clark           |            |
| St. Cloud AASF                          | Army Guard   | Sherburne       |            | Nevada Test and Training Range       | AF Active   | Nye             |            |
| St. Cloud Armory                        | Army Guard   | Stearns         |            | Reno Tahoe IAP                       | AF Guard    | Washoe          |            |



# MILITARY INSTALLATIONS BY STATE AND COUNTY

| Site                                  | Service     | County       | Joint Base | Site                                      | Service     | County      | Joint Base |
|---------------------------------------|-------------|--------------|------------|-------------------------------------------|-------------|-------------|------------|
| <b>NEW HAMPSHIRE</b>                  |             |              |            | Military Ocean Terminal Sunny Point       | Army Active | Brunswick   |            |
| New Boston Space Force Station        | AF Active   | Hillsborough |            | MTA Camp Butner                           | Army Guard  | Granville   |            |
| Newington Defense Fuel Support Point  | AF Active   | Rockingham   |            | Oak Grove                                 | MC Active   | Jones       |            |
| NG Training Site                      | Army Guard  | Strafford    |            | OLF Atlantic                              | MC Active   | Carteret    |            |
| Pease ANGB NH                         | AF Guard    | Rockingham   |            | Raleigh                                   | Army Guard  | Wake        |            |
|                                       |             |              |            | Seymour Johnson Air Force Base            | AF Active   | Wayne       |            |
| <b>NEW JERSEY</b>                     |             |              |            | <b>NORTH DAKOTA</b>                       |             |             |            |
| Atlantic City IAP                     | AF Guard    | Atlantic     |            | Bismarck RJB Complex                      | Army Guard  | Burleigh    |            |
| Joint Base McGuire-Dix-Lakehurst      | AF Active   | Burlington   |            | Camp Grafton                              | Army Guard  | Eddy        |            |
| Lawrenceville                         | Army Guard  | Mercer       |            | Cavalier Space Force Station              | AF Active   | Pembina     |            |
| Naval Weapons Station Earle NJ        | Navy Active | Monmouth     |            | Grand Forks AFB                           | AF Active   | Grand Forks |            |
| Picatiny Arsenal                      | Army Active | Morris       |            | Hector IAP                                | AF Guard    | Cass        |            |
| Sea Girt NJ NGTC                      | Army Guard  | Monmouth     |            | Minot Air Force Base                      | AF Active   | Ward        |            |
| <b>NEW MEXICO</b>                     |             |              |            | <b>OHIO</b>                               |             |             |            |
| Cannon AFB                            | AF Active   | Curry        |            | Beightler Armory                          | Army Guard  | Franklin    |            |
| Holloman Air Force Base               | AF Active   | Otero        |            | Bratenahl                                 | Navy Active | Cuyahoga    |            |
| Kirtland Air Force Base               | AF Active   | Bernalillo   |            | Camp James A. Garfield JM Training Center | Army Guard  | Portage     |            |
| Las Cruces                            | Army Guard  | Doña Ana     |            | Camp Perry Joint Training Center          | Army Guard  | Ottawa      |            |
| Melrose Air Force Range               | AF Active   | Roosevelt    |            | Camp Sherman Joint Training Center        | Army Guard  | Ross        |            |
| Rio Rancho TS                         | Army Guard  | Sandoval     |            | Defense Supply Center Columbus            | Army Active | Franklin    |            |
| Santa Fe-Onate Complex TS             | Army Guard  | Santa Fe     |            | McConnelsville Training Site              | Army Guard  | Morgan      |            |
| White Sands Missile Range             | Army Active | Sierra       |            | Rickenbacker                              | Army Guard  | Franklin    |            |
|                                       |             |              |            | Rickenbacker                              | AF Guard    | Franklin    |            |
| <b>NEW YORK</b>                       |             |              |            | Springfield Beckley                       | AF Guard    | Clark       |            |
| Brooklyn NY                           | MC Reserve  | Kings        |            | Toledo Express Airport                    | AF Guard    | Lucas       |            |
| Camp Smith Training Site              | Army Guard  | Westchester  |            | U.S. Army JSMC Lima                       | Army Active | Allen       |            |
| Fort Drum                             | Army Active | Jefferson    |            | Wright-Patterson Air Force Base           | AF Active   | Greene      |            |
| Fort Hamilton                         | Army Active | Kings        |            | Youngstown Air Reserve Station            | AF Reserve  | Trumbull    |            |
| Francis S. Gabreski Airport           | AF Guard    | Suffolk      |            |                                           |             |             |            |
| Hancock Field                         | AF Guard    | Onondaga     |            | <b>OKLAHOMA</b>                           |             |             |            |
| Niagara Falls                         | AF Reserve  | Niagara      |            | Altus AFB                                 | AF Active   | Jackson     |            |
| NSA Saratoga Springs NY               | Navy Active | Saratoga     |            | Camp Gruber                               | Army Guard  | Muskogee    |            |
| Rome Research Laboratory              | AF Active   | Oneida       |            | Fort Sill                                 | Army Active | Comanche    |            |
| Schenectady ANG MAP                   | AF Guard    | Schenectady  |            | Kegelman Air Force Auxiliary Field        | AF Active   | Alfalfa     |            |
| Stewart Annex                         | Army Active | Orange       |            | Lexington AASF No 1                       | Army Guard  | Cleveland   |            |
| Stewart IAP                           | AF Guard    | Orange       |            | McAlester AAP                             | Army Active | Pittsburg   |            |
| Syracuse MCRC                         | MC Reserve  | Onondaga     |            | Muskogee AFRC                             | Army Guard  | Muskogee    |            |
| Verona Defense Fuel Support Point     | AF Active   | Oneida       |            | Norman CSMS                               | Army Guard  | Cleveland   |            |
| Watervliet Arsenal                    | Army Active | Albany       |            | Tinker Aerospace Complex                  | AF Active   | Oklahoma    |            |
| West Point Military Reservation       | Army Active | Orange       |            | Tinker Air Force Base                     | AF Active   | Oklahoma    |            |
| Youngstown Training Site              | Army Guard  | Niagara      |            | Tulsa IAP                                 | AF Guard    | Tulsa       |            |
|                                       |             |              |            | Vance AFB                                 | AF Active   | Garfield    |            |
| <b>NORTH CAROLINA</b>                 |             |              |            | Will Rogers World Airport                 | AF Guard    | Oklahoma    |            |
| ALF Bogue                             | MC Active   | Carteret     |            | <b>OREGON</b>                             |             |             |            |
| ARL Raleigh Durham                    | Army Active | Durham       |            | Biak Training Center COUTES               | Army Guard  | Deschutes   |            |
| Camp MacKall                          | Army Active | Scotland     |            | Camp Adair Corvallis                      | Army Guard  | Benton      |            |
| Charlotte/Douglas IAP                 | AF Guard    | Mecklenburg  |            | Camp Withycombe Clackamas                 | Army Guard  | Clackamas   |            |
| Dare County Range                     | AF Active   | Dare         |            | Kingsley Field Cantonement Site 1         | AF Guard    | Klamath     |            |
| Fort Liberty                          | Army Active | Hoke         |            | Lane County AFRC FMS 5                    | Army Guard  | Lane        |            |
| Marine Corps Air Station Cherry Point | MC Active   | Craven       |            | McNary Field Salem AASF                   | Army Guard  | Marion      |            |
| Marine Corps Air Station New River    | MC Active   | Onslow       |            |                                           |             |             |            |
| Marine Corps Base Camp Lejeune        | MC Active   | Onslow       |            |                                           |             |             |            |



# MILITARY INSTALLATIONS BY STATE AND COUNTY

| Site                                     | Service     | County       | Joint Base | Site                                   | Service      | County     | Joint Base |
|------------------------------------------|-------------|--------------|------------|----------------------------------------|--------------|------------|------------|
| MTA Camp Rilea                           | Army Guard  | Clatsop      |            | Jackson Airport Armory                 | Army Guard   | Madison    |            |
| NWSTF Boardman                           | Navy Active | Morrow       |            | Johnson City Gray                      | Army Guard   | Washington |            |
| <b>PENNSYLVANIA</b>                      |             |              |            | McGhee Tyson Airport                   | AF Guard     | Blount     |            |
| Cambridge Springs Readiness Center/FMS 5 | Army Guard  | Crawford     |            | Memphis IAP                            | AF Guard     | Shelby     |            |
| Carlisle Barracks                        | Army Active | Cumberland   |            | Milan AAP                              | Army Active  | Gibson     |            |
| Collegeville FMS 4                       | Army Guard  | Montgomery   |            | Nashville                              | Army Guard   | Davidson   |            |
| Defense Distribution Depot Susquehanna   | Army Active | York         |            | Nashville IAP                          | AF Guard     | Davidson   |            |
| Det Phil Pny Annex                       | Navy Active | Philadelphia |            | NAVSUPPACT Midsouth Memphis TN         | Navy Active  | Shelby     |            |
| Fort Indiantown Gap                      | Army Guard  | Lebanon      |            | Northside Mid-South                    | Navy Active  | Shelby     |            |
| Hollidaysburg Readiness Center           | Army Guard  | Blair        |            | NSWC Carderock Division                | Navy Active  | Shelby     |            |
| Letterkenny Army Depot                   | Army Active | Franklin     |            | VTS Milan                              | Army Guard   | Carroll    |            |
| Naval Support Activity Philadelphia      | Navy Active | Philadelphia |            | VTS Smyrna                             | Army Guard   | Rutherford |            |
| NAVSUPPACT Mechanicsburg PA              | Navy Active | Cumberland   |            | <b>TEXAS</b>                           |              |            |            |
| New Castle Readiness Center/FMS 9        | Army Guard  | Lawrence     |            | Air Force Plant 4                      | AF Active    | Tarrant    |            |
| Pittsburgh IAP ANG                       | AF Guard    | Allegheny    |            | ALF Cabaniss                           | Navy Active  | Nueces     |            |
| Pittsburgh IAP ARS                       | AF Reserve  | Allegheny    |            | ALF Orange                             | Navy Active  | Jim Wells  |            |
| Scranton AAP                             | Army Active | Lackawanna   |            | ALF Waldron                            | Navy Active  | Nueces     |            |
| Spring City Readiness Center             | Army Guard  | Chester      |            | Army Futures Command                   | Army Active  | Travis     |            |
| Tobyhanna Army Depot                     | Army Active | Monroe       |            | Austin-Bergstrom International Airport | Army Guard   | Travis     |            |
| <b>RHODE ISLAND</b>                      |             |              |            | Camp Bowie (State)                     | Army Guard   | Brown      |            |
| Camp Fogarty Training Site               | Army Guard  | Kent         |            | Camp Mabry                             | Army Guard   | Travis     |            |
| Fort Adams RI                            | Navy Active | Newport      |            | Camp Maxey                             | Army Guard   | Lamar      |            |
| Gould Island RI                          | Navy Active | Newport      |            | Camp Swift                             | Army Guard   | Bastrop    |            |
| Naval Station Newport                    | Navy Active | Newport      |            | Dixie Target Range                     | Navy Active  | McMullen   |            |
| Quonset State Airport                    | AF Guard    | Washington   |            | Dyess AFB                              | AF Active    | Taylor     |            |
| <b>SOUTH CAROLINA</b>                    |             |              |            | Ellington Field Joint Reserve Base     | AF Guard     | Harris     |            |
| Fort Jackson                             | Army Active | Richland     |            | Fort Bliss                             | Army Active  | El Paso    |            |
| Joint Base Charleston                    | AF Active   | Berkeley     | ●          | Fort Cavazos                           | Army Active  | Coryell    |            |
| Joint Base Charleston North Field SBML   | AF Active   | Orangeburg   | ●          | Fort Wolters                           | Army Guard   | Parker     |            |
| Marine Corps Air Station Beaufort        | MC Active   | Beaufort     |            | Fort Worth-Shoreview                   | Army Guard   | Tarrant    |            |
| McEntire Joint National Guard Base       | AF Guard    | Richland     |            | Goodfellow AFB                         | AF Active    | Tom Green  |            |
| MCRD Beaufort Parris Island              | MC Active   | Beaufort     |            | Grand Prairie Reserve Complex          | Army Reserve | Dallas     |            |
| MTA Clarks Hill Reservation              | Army Guard  | McCormick    |            | Joint Base San Antonio                 | AF Active    | Bexar      | ●          |
| NAVSUPPFAC Beaufort SC                   | Navy Active | Beaufort     |            | Laughlin AFB                           | AF Active    | Val Verde  |            |
| Poinsett Electronic Combat Range         | AF Active   | Sumter       |            | Martindale-AASF                        | Army Guard   | Bexar      |            |
| Shaw Air Force Base                      | AF Active   | Sumter       |            | NALF Goliad                            | Navy Active  | Goliad     |            |
| <b>SOUTH DAKOTA</b>                      |             |              |            | NAS Corpus Christi TX                  | Navy Active  | Nueces     |            |
| Camp Rapid                               | Army Guard  | Pennington   |            | NAS Fort Worth JRB TX                  | Navy Reserve | Tarrant    |            |
| Ellsworth AFB                            | AF Active   | Meade        |            | NAS Kingsville TX                      | Navy Active  | Kleberg    |            |
| Ellsworth AFB Site 2                     | AF Active   | Pennington   |            | Red River Army Depot                   | Army Active  | Bowie      |            |
| Joe Foss Field                           | AF Guard    | Minnehaha    |            | Saginaw                                | Army Guard   | Tarrant    |            |
| Mitchell Complex                         | Army Guard  | Davison      |            | Sheppard AFB                           | AF Active    | Wichita    |            |
| Sioux Falls Benson Road Complex          | Army Guard  | Minnehaha    |            | Yankee Target Range                    | Navy Active  | McMullen   |            |
| West Camp                                | Army Guard  | Pennington   |            | <b>UTAH</b>                            |              |            |            |
| <b>TENNESSEE</b>                         |             |              |            | Hill Air Force Base                    | AF Active    | Davis      |            |
| Arnold Air Force Base                    | AF Active   | Coffee       |            | MTA-L Camp Williams                    | Army Guard   | Utah       |            |
| Fort Campbell                            | Army Active | Montgomery   |            | NAVPMOSSP Magna Utah                   | Navy Active  | Salt Lake  |            |
| Holston Army Ammunition Plant            | Army Active | Hawkins      |            | Saint George/FMS 5B                    | Army Guard   | Washington |            |
|                                          |             |              |            | Salt Lake City IAP                     | AF Guard     | Salt Lake  |            |
|                                          |             |              |            | Tooele Army Depot                      | Army Active  | Tooele     |            |
|                                          |             |              |            | Tooele Army Depot South                | Army Active  | Tooele     |            |



## MILITARY INSTALLATIONS BY STATE AND COUNTY

| Site                                    | Service     | County              | Joint Base | Site                             | Service      | County       | Joint Base |
|-----------------------------------------|-------------|---------------------|------------|----------------------------------|--------------|--------------|------------|
| Utah Test and Training Range            | AF Active   | Tooele              |            | <b>WASHINGTON</b>                |              |              |            |
| West Desert Test Center                 | Army Active | Tooele              |            | Bremerton                        | Army Guard   | Kitsap       |            |
| <b>VERMONT</b>                          |             |                     |            | CNI NAVMAG Indian Island         | Navy Active  | Jefferson    |            |
| Burlington IAP                          | AF Guard    | Chittenden          |            | Cusick Survival Training Site    | AF Active    | Pend Oreille |            |
| Ethan Allen AFB MTA                     | Army Guard  | Chittenden          |            | Fairchild Air Force Base         | AF Active    | Spokane      |            |
| TS Camp Johnson                         | Army Guard  | Chittenden          |            | Jim Creek                        | Navy Active  | Snohomish    |            |
| TS Ethan Allen Range                    | Army Guard  | Chittenden          |            | Joint Base Lewis-McChord         | Army Active  | Pierce       |            |
| Westminster Training Site               | Army Guard  | Windham             |            | Manchester                       | Navy Active  | Kitsap       |            |
| <b>VIRGINIA</b>                         |             |                     |            | Marysville WA                    | Navy Active  | Snohomish    |            |
| Air Force Office of Scientific Research | WHS         | Arlington           |            | Naval Air Station Whidbey Island | Navy Active  | Island       |            |
| ALF Fentress Chesapeake                 | Navy Active | Chesapeake City     |            | Naval Base Kitsap Bangor         | Navy Active  | Kitsap       |            |
| Arlington National Cemetery             | Army Active | Arlington           |            | Naval Base Kitsap Bremerton      | Navy Active  | Kitsap       |            |
| Arlington Service Center                | Navy Active | Arlington           |            | Naval Base Kitsap Keyport        | Navy Active  | Kitsap       |            |
| Cheatham Annex                          | Navy Active | York                |            | NAVSTA Everett WA                | Navy Active  | Snohomish    |            |
| Craney Island                           | Navy Active | Portsmouth City     |            | OLF Coupeville                   | Navy Active  | Island       |            |
| DARPA                                   | WHS         | Arlington           |            | Sea Plane Base                   | Navy Active  | Island       |            |
| Defense General Supply Center           | Army Active | Chesterfield        |            | Shipyard Puget Sound             | Navy Active  | Kitsap       |            |
| Elizabeth River Channel                 | Navy Active | Norfolk City        |            | White Bluff                      | AF Active    | Spokane      |            |
| Fire Fighters School                    | Navy Active | Norfolk City        |            | <b>WEST VIRGINIA</b>             |              |              |            |
| Fort Barfoot MTC & FMS 15               | Army Guard  | Nottoway            |            | Allegany Ballistics Lab          | Navy Active  | Mineral      |            |
| Fort Belvoir                            | Army Active | Fairfax             |            | Biometric Technology Center      | Army Active  | Harrison     |            |
| Fort Gregg-Adams                        | Army Active | Prince George       |            | CTC Camp Dawson-Kingwood         | Army Guard   | Preston      |            |
| Fort Walker                             | Army Active | Caroline            |            | Elkins AFRC                      | Army Guard   | Randolph     |            |
| JEB Little Creek-Fort Story             | Navy Active | Virginia Beach City |            | EWVRA Shepherd Field             | AF Guard     | Berkeley     |            |
| JEBLCFS Wallops Island                  | Navy Active | Accomack            |            | Jackson County AFRC              | Army Guard   | Jackson      |            |
| Joint Base Langley-Eustis               | AF Active   | Hampton City        |            | McLaughlin ANGB                  | AF Guard     | Kanawha      |            |
| Joint Base Myer-Henderson Hall          | Army Active | Arlington           |            | Volkstone                        | Army Guard   | Preston      |            |
| Lafayette River Complex                 | Navy Active | Norfolk City        |            | Williamstown                     | Army Guard   | Wood         |            |
| Marine Corps Base Quantico              | MC Active   | Stafford            |            | <b>WISCONSIN</b>                 |              |              |            |
| Mark Center                             | WHS         | Alexandria City     |            | Camp Williams Tomah MTA          | Army Guard   | Juneau       |            |
| Naval Air Station Oceana                | Navy Active | Virginia Beach City |            | Fort McCoy                       | Army Reserve | Monroe       |            |
| Naval Station Norfolk                   | Navy Active | Norfolk City        |            | Gen. Mitchell IAP                | AF Guard     | Milwaukee    |            |
| Naval Support Facility Dahlgren         | Navy Active | King George         |            | Hardwood Range                   | AF Guard     | Juneau       |            |
| Naval Weapons Station Yorktown          | Navy Active | York                |            | Truax ANGB                       | AF Guard     | Dane         |            |
| NAVMEDCEN Portsmouth VA                 | Navy Active | Portsmouth City     |            | Volk ANGB                        | AF Guard     | Juneau       |            |
| NAVSUPPACT Hampton Roads VA             | Navy Active | Norfolk City        |            | West Silver Spring Complex       | Army Reserve | Milwaukee    |            |
| NAVSUPPACT Norfolk NSY                  | Navy Active | Portsmouth City     |            | <b>WYOMING</b>                   |              |              |            |
| NNSY South Gate                         | Navy Active | Portsmouth City     |            | Cheyenne Regional Airport        | AF Guard     | Laramie      |            |
| NNSY St. Helena                         | Navy Active | Norfolk City        |            | Francis E. Warren Air Force Base | AF Active    | Laramie      |            |
| Northwest Chesapeake VA                 | Navy Active | Chesapeake City     |            | MTCH Camp Guernsey               | Army Guard   | Platte       |            |
| Pentagon                                | WHS         | Arlington           |            |                                  |              |              |            |
| Pumpkin Neck                            | Navy Active | King George         |            |                                  |              |              |            |
| Radford Army Ammunition Plant           | Army Active | Montgomery          |            |                                  |              |              |            |
| Rivanna Station                         | Army Active | Albemarle           |            |                                  |              |              |            |
| Sandson AASF                            | Army Guard  | Henrico             |            |                                  |              |              |            |
| SDA Area                                | Navy Active | Norfolk City        |            |                                  |              |              |            |
| St. Juliens Creek East                  | Navy Active | Chesapeake City     |            |                                  |              |              |            |
| State Military Reservation              | Army Guard  | Virginia Beach City |            |                                  |              |              |            |
| Yorktown Fuel Depot                     | Navy Active | York                |            |                                  |              |              |            |

Source: Military Installations, Ranges and Training Areas data Fiscal Year 2022, from authoritative sources provided to the Office of the Assistant Secretary of Defense for Energy, Installations, and Environment by Component Installation Geospatial Information and Services Programs.

## APPENDIX 2: METHODOLOGY

This section contains additional details on the processes applied to derive the statistics provided in the state profiles throughout this report, as well as information on the military installations depicted in the maps in those profiles.

### **A. Defense Contracts**

This section refers to U.S. Department of Defense (DoD) contract obligations during fiscal year (FY) 2023 (i.e., October 1, 2022 through September 30, 2023). DoD-funded grant awards and gross pay, which are discussed in sections F and G respectively, are the only other types of defense spending included in this report.

Contracts are the principal method through which the DoD and other federal agencies spend money. The phrase “contract spending” reflects federal agencies’ use of contracts with suppliers to purchase all products and services over a legally specified threshold, which increased to \$5,000 on April 13, 2018, and to \$10,000 on August 31, 2018 (federal agencies can use agency credit cards to buy products and services valued at less than those amounts). While the DoD and other federal agencies obligate funds through other means, those payments comprise a small percentage of the DoD’s total expenditures.<sup>2</sup>

Contract obligation amounts are calculated from data obtained through USAspending.gov, a publicly available database of unclassified federal spending maintained by the U.S. Department of the Treasury. All relevant transaction records downloaded from USAspending.gov, over 31 million in total, listed the DoD as the “funding agency,” and most of those records (99 percent) also listed the DoD as the “awarding agency.” Contract spending amounts reflect obligations rather than actual expenditures. Totals are comprised of:

- Contract prime awards that federal agencies provide to private- and public-sector organizations and individuals for products (e.g., clothing and ships) and services (e.g., information technology and research and development), and

- Sub-awards that prime award recipients provide to sub-contractors.<sup>3</sup>

Contract spending figures in this report have not been adjusted for inflation.

### *Prime and Sub-Award Reporting*

Steps were taken to ensure the prime and sub-award data were accurately reported. In cases where a prime contractor sub-contracted another vendor, the sub-contract amount was subtracted from the prime contractor’s total, as well as from the totals for the state and county in which the prime contractor was located. Moreover, the amount was added to the sub-contractor’s total and the spending for the state and county in which the sub-contractor was located.

### *Fiscal Years for Contract Spending*

This report incorporates two different methods for assigning contract prime and sub-awards to a particular fiscal year. The researchers allocated spending associated with prime awards to the fiscal year in which the prime award was obligated, and allocated all subsequent additions and subtractions of funds to the fiscal year in which those funding changes occurred. For example, if a prime award of \$100 was signed on March 1, 2017, then the \$100 in funds was allocated to FY 2017. If the DoD added \$50 to the contract on October 15, 2017, then such funds were assigned to FY 2018. If the DoD deducted \$25 from the same prime award on April 30, 2019, then that deduction was allocated to FY 2019.

Contract sub-award amounts were deducted from the fiscal year in which the associated award received the most prime funds, and added to the fiscal year during which the sub-award was made, unless the sub-award was made during the same fiscal year that the most

<sup>2</sup> Office of the Undersecretary of Defense for Acquisition and Sustainment, “Class Deviation - Micro-Purchase Threshold, Simplified Acquisition Threshold, and Special Emergency Procurement Authority,” August 31, 2018, <https://www.acq.osd.mil/dpap/policy/policyvault/USA002260-18-DPC.pdf>.

<sup>3</sup> In accordance with Federal Acquisition Regulation clause 52.204-10 (Reporting Executive Compensation and First-Tier Subcontract Awards), prime contractors awarded a federal contract or order are required to file a sub-award report by the end of the month following the month in which the prime contractor awards any subcontract greater than \$30,000. (General Services Administration, “About FFATA,” accessed August 1, 2024, <https://www.fsrs.gov/#a-faqs>).

prime award funds were obligated.

Continuing with the previous example, if a prime award of \$100 was signed in FY 2017 and the contractor issued a \$25 sub-award in FY 2017, then the \$25 is deducted from the prime contractor's total and added to the sub-contractor's figures for FY 2017. In this case, FY 2017 is the year during which both prime funds were obligated and sub-awards were made. If a prime award of \$100 was signed in FY 2017, was subsequently awarded an addition of \$200 in FY 2018, and then the prime contractor issued a \$25 sub-award in FY 2019, then that \$25 is deducted from FY 2018 (the year in which the highest amount of funds was obligated to the prime award) and added to FY 2019 for the sub-contractor.

### ***B. Defense Contracts, By Type***

This represents the proportion of total prime award spending in a state or the District of Columbia that went to four product and service categories: construction, research and development, service, and supplies and equipment. The list of legacy Better Buying Portfolio categories on the DoD's Product Service Code (PSC) Selection Tool was used to categorize the spending on the products and services identified by the PSC listed in each prime award record.<sup>4</sup> The federal government uses these codes to identify the products or services that comprise the majority of spending in a prime award contract. Sub-award records do not contain such a code or any other product or service identifier. Therefore, sub-award spending was categorized by the PSC of the prime award against which the sub-award was made.

### ***C. Defense Contracts, By Service***

This statistic is the percentage of defense contract spending in a state or the District of Columbia that was funded by the Military Services or other DoD activities in FY 2023. For prime awards, the "Funding Sub Agency Code" field was used to identify the specific agency that funded an award. For sub-awards, the Funding Sub Agency Code listed for the associated prime award was used to identify the funding agency for the sub-award. All awards identifying the U.S. Departments of the Army, Navy, and Air Force were categorized as "Army," "Navy/Marines," and

"Air Force/Space Force."

All other DoD activities, such as the Defense Health Agency or Defense Logistics Agency, are categorized as "Other Defense."

### ***D. Top Defense Contractors***

This list includes the private- and public-sector contractors that were among the ten biggest recipients of DoD spending in a state or the District of Columbia during FY 2023.

Researchers identified contractors using the name of the ultimate parent of the contract recipient, if a parent recipient was provided in the contract records. If no parent recipient was recorded, the researchers identified contractors by their individual recipient names. Researchers conducted rigorous quality assurance on the list of all contractor names to remove inconsistent names used for the same recipients. Researchers also reviewed recent mergers and acquisitions among defense contractors to standardize changing recipient names over the eight-year period of interest.

### ***E. Contract Awards Performed, By Fiscal Year***

These numbers represent total defense contract awards in a state or the District of Columbia for each fiscal year since 2016. Calculated according to the methodology described in Section A, these figures include both prime and sub-awards, and are often different from those listed in previous versions of this report. These differences reflect contract modifications (e.g., the addition/reduction of funds) that occurred after the data were obtained for the prior reports, as well as the methods used to assign prime and sub-awards to specific fiscal years. This report reflects the most current estimates of obligation amounts in each state in each fiscal year.

### ***F. Defense Grants***

This section refers to DoD grants awarded during FY 2023 (i.e., October 1, 2022 through September 30, 2023).

Grant awards are a form of financial assistance from the DoD (and other federal agencies) to carry out a public

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<sup>4</sup> U.S. Department of Defense, Defense Pricing and Contracting Office, "Product Service Code (PSC) Selection Tool," accessed August 1, 2024, <https://psctool.us/>.



project or service authorized by United States Law.<sup>5</sup> Although most grants are awarded to state and local governments, “grant spending” in this report reflects all grant obligations to both governmental and nongovernmental recipients, and of all types, including block grants, formula grants, project grants, and cooperative agreements. In comparison to contracts, grants represent a small percentage of DoD’s total award obligations (2 percent).

As with the contract obligations detailed above, grant award amounts are calculated from data obtained through USAspending.gov. All of the nearly 23 thousand prime award transactions downloaded from USAspending.gov for this report listed the DoD as the “funding agency,” and most of those records (99 percent) also listed the DoD as the “awarding agency.” As with contracts, grant spending reflects obligations rather than actual expenditures, from both grant prime awards, awarded by the federal government to private- and public-sector organizations, and grant sub-awards, awarded by those recipients to other organizations.

All grant spending in this report is summarized at the state level and reflects obligations from FY 2023 prime awards and sub-awards, including FY 2023 sub-awards of pre-FY 2023 prime awards. The location of both prime-award grant spending and sub-award grant spending was allocated to the award recipient state. Obligations for FY 2023 sub-grants of FY 2023 prime grants were allocated to the sub-award recipient state and deducted from the prime-award recipient state.

Grant spending figures in this report have not been adjusted for inflation.

### ***G. Defense Personnel***

This section refers to the total active duty, civilian, National Guard, and Reserve personnel in a state or the District of Columbia in FY 2023. Defense payroll figures represent the total gross pay received by those personnel through FY 2023, while personnel counts reflect the levels on

September 30, 2023. These data are from the DoD’s Defense Manpower Data Center (DMDC). Readers are cautioned not to compare personnel counts from the Defense Spending by State FY 2016 report to the FY 2023 report. As was the case in the FY 2017 through FY 2022 reports, this report reflects DMDC data for all personnel corresponding to a single snapshot in time (September 30, 2022) rather than over the course of the fiscal year.

Readers may notice that states with a large Navy/Marine presence (e.g., California, Washington, Virginia, and South Carolina) appear to have significantly increased in personnel and payroll from the FY 2017 version of this report. This is due to a change in how DMDC counts personnel. Personnel who previously appeared to be assigned to Armed Forces Americas or Armed Forces Europe are reported in FY 2018 through FY 2023 in their home-port state, but with an APO/FPO zip code of their current overseas location. Since APO/FPO zip codes do not have corresponding counties, their county is unknown, but they are included in state totals.

### ***H. Military Installations***

The installations depicted in the maps throughout this report are drawn from the DoD’s “Military Installations, Ranges, and Training Areas” (MIRTA) dataset. The “MIRTA” dataset contains geospatial data (i.e., latitude and longitude) on the point locations and boundaries of DoD facilities listed in the DoD’s FY 2022 Base Structure Report. The points represent the centers or near-centers of DoD sites, and the boundaries comprise federally owned or managed land. The point centers were used to infer the relevant county name via the Census Bureau’s geocoding tool, <https://geocoding.geo.census.gov/geocoder>.

The dataset is in a shapefile format, which is common for geographic information systems, and conforms to the World Geodetic System 1984, a frequently used terrestrial reference system referred to as “WGS84.” The data are in decimal degrees. Many facilities in the “MIRTA” dataset include subordinate sites. For various reasons, not all military installations are included.<sup>6</sup>

<sup>5</sup> USAspending.gov glossary official definition of grant: “A federal financial assistance award making payment in cash or in kind for a specified purpose. The federal government is not expected to have substantial involvement with the state or local government or other recipient while the contemplated activity is being performed. The term “grant” is used broadly and may include a grant to nongovernmental recipients as well as one to a state or local government, while the term “grant-in-aid” is commonly used to refer only to a grant to a state or local government. (For a more detailed description, see the Federal Grant and Cooperative Agreement Act of 1977, 31 U.S.C. §§ 6301–6308.) The two major forms of federal grants-in-aid are block and categorical” (USAspending.gov, “Glossary,” accessed August 1, 2024, <https://www.usaspending.gov/?glossary=grant>).

<sup>6</sup> U.S. Department of Defense, “Release Notes: Military Installations, Ranges, and Training Areas (Point Locations and Boundaries),” September 20, 2023, [https://www.acq.osd.mil/eie/Downloads/DISDI/release\\_notes.pdf](https://www.acq.osd.mil/eie/Downloads/DISDI/release_notes.pdf).







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