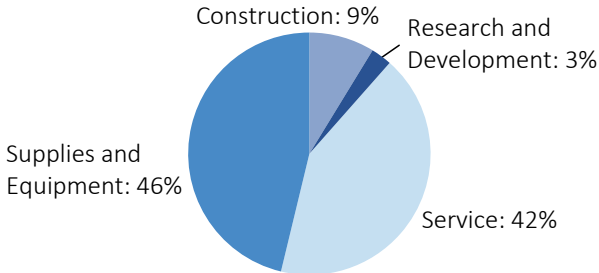


NORTH CAROLINA

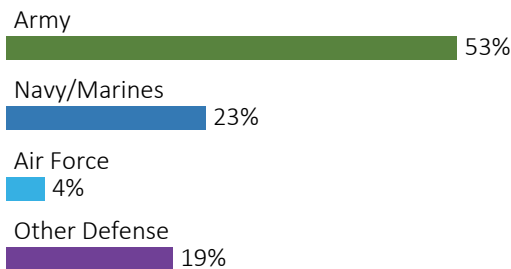
#14 \$13.4 B SPENT IN STATE	#25 1.8% OF STATE GDP	2.4% OF TOTAL U.S. DEFENSE SPENDING	\$1,255 PER RESIDENT	#21 \$5.6 B CONTRACT SPENDING	#11 \$248.4 M GRANT SPENDING	#4 137,146 NUMBER OF PERSONNEL	#6 \$7.6 B PERSONNEL SPENDING
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DEFENSE CONTRACTS

By Type



By Service



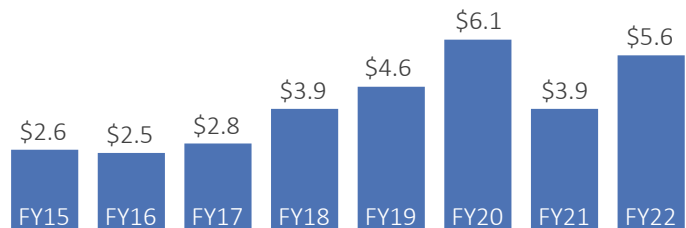
Top Defense Contractors

(M = millions, B = billions)

GlaxoSmithKline	\$1.6 B
Booz Allen Hamilton	\$205.6 M
CACI	\$177.6 M
Walsh Group	\$157.7 M
Environmental Chemical Corp.	\$145.4 M
Premix, Inc.	\$79.9 M
Sauer Holdings, Inc.	\$76.0 M
General Dynamics	\$75.6 M
US Foods Holding	\$73.3 M
Conti Federal Services, LLC	\$69.4 M

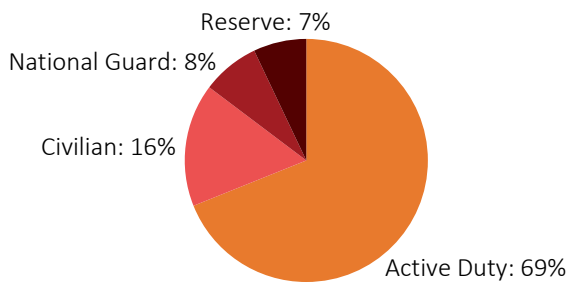
Contract Awards Performed

(By Fiscal Year, billions)

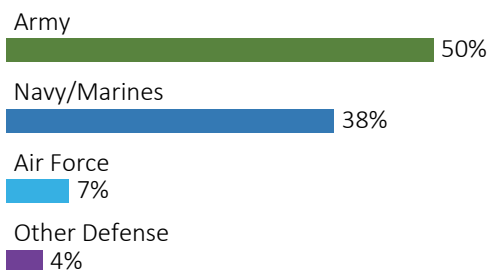


DEFENSE PERSONNEL

Allocations, By Type



Allocations, By Service



\$7.6 BILLION
TOTAL PAYROLL

137,146
TOTAL PERSONNEL

Top Defense Personnel Locations

County	Active Duty	Civilian	National Guard	Reserve	Total
Cumberland	46,607	10,220	628	2,153	59,608
Onslow	35,006	3,876	142	365	39,389
Craven	5,078	4,900	150	20	10,148
Wayne	4,162	777	208	1,441	6,588
Wake	470	760	1,272	2,314	4,816
Mecklenburg	228	449	1,522	945	3,144
Guilford	51	128	491	1,010	1,680
New Hanover	14	317	170	215	716
Rowan	ND	70	183	288	ND
Caldwell	333	29	150	0	512

NORTH CAROLINA

FISCAL YEAR 2022

TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Durham
\$1.7 B

Cumberland
\$1.4 B

Onslow
\$978.0 M

Craven
\$411.8 M

Wake
\$183.8 M

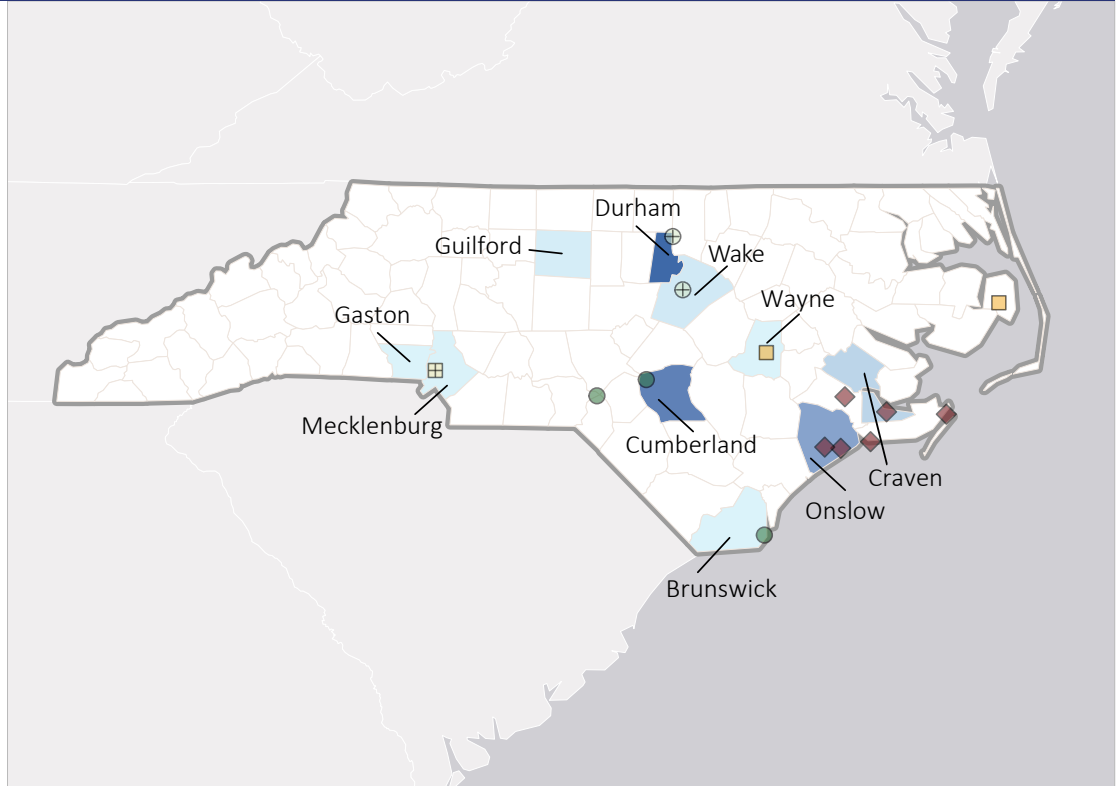
Guilford
\$140.3 M

Mecklenburg
\$90.4 M

Brunswick
\$83.6 M

Wayne
\$81.4 M

Gaston
\$80.6 M



TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

Cumberland
\$4.2 B

Onslow
\$1.6 B

Craven
\$592.7 M

Wayne
\$345.4 M

Wake
\$181.5 M

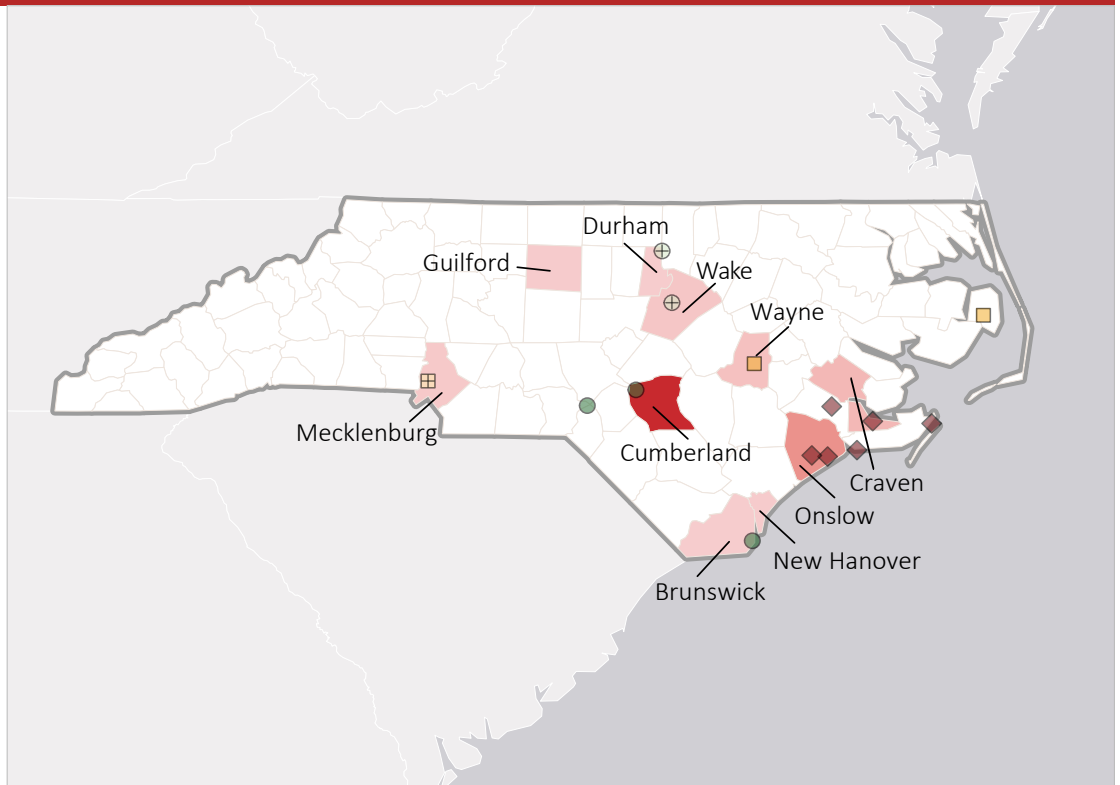
Mecklenburg
\$118.0 M

Guilford
\$45.3 M

New Hanover
\$39.8 M

Durham
\$25.4 M

Brunswick
\$21.0 M



■ AF Active
 ■ AF Guard
 ■ AF Reserve
 ● Army Active
 ● Army Guard
 ○ Army Reserve
 ◆ MC Active
 ▲ Navy Active
 ✱ WHS