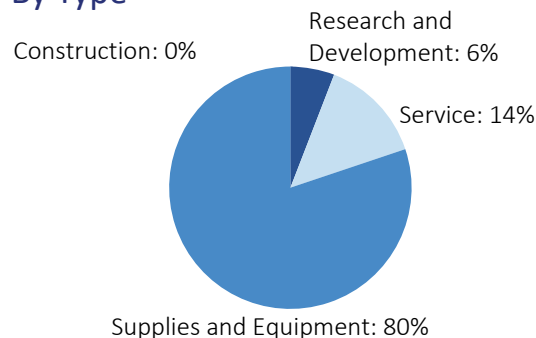


# MICHIGAN

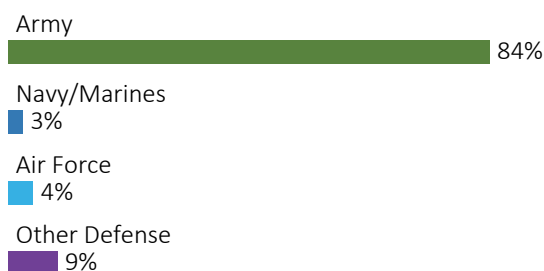
<b>#24</b> \$7.6 B SPENT IN STATE	<b>#37</b> 1.2% OF STATE GDP	<b>1.4%</b> OF TOTAL U.S. DEFENSE SPENDING	<b>\$756</b> PER RESIDENT	<b>#22</b> \$5.5 B CONTRACT SPENDING	<b>#2</b> \$722.1 M GRANT SPENDING	<b>#30</b> 25,032 NUMBER OF PERSONNEL	<b>#30</b> \$1.4 B PERSONNEL SPENDING
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## DEFENSE CONTRACTS

### By Type



### By Service



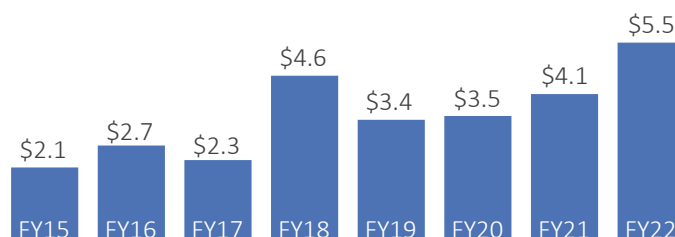
### Top Defense Contractors

(M = millions, B = billions)

General Dynamics	\$3.9 B
L3Harris Technologies	\$139.4 M
Peckham Vocational Industries	\$112.2 M
Loc Performance Products	\$111.2 M
Greene Metal Products, Inc.	\$87.0 M
CRS Acquisition Corp.	\$79.5 M
AAR	\$56.9 M
Booz Allen Hamilton	\$55.7 M
Avon Protection, PLC	\$49.3 M
Ricardo, PLC	\$48.2 M

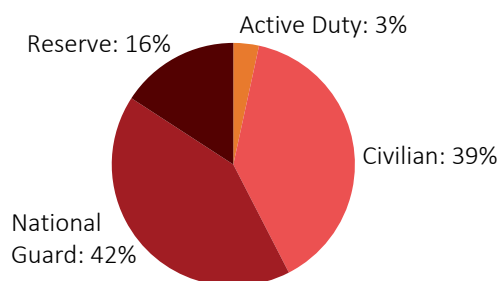
### Contract Awards Performed

(By Fiscal Year, billions)

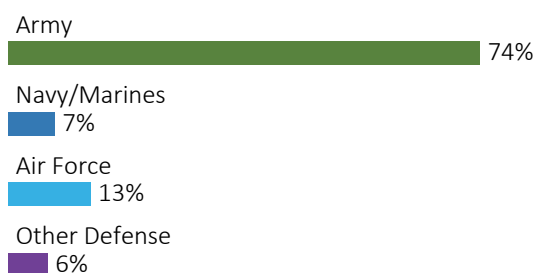


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$1.4 BILLION**  
TOTAL PAYROLL

**25,032**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

County	Active Duty	Civilian	National Guard	Reserve	Total
Macomb	211	6,833	1,400	1,063	9,507
Calhoun	32	1,274	1,016	255	2,577
Wayne	134	363	1,100	446	2,043
Kalamazoo	22	71	925	677	1,695
Clinton	ND	ND	1,103	120	ND
Kent	52	87	691	260	1,090
Ingham	145	450	144	ND	ND
Oakland	23	97	172	427	719
Eaton	11	74	509	ND	ND
Washtenaw	58	60	357	111	586

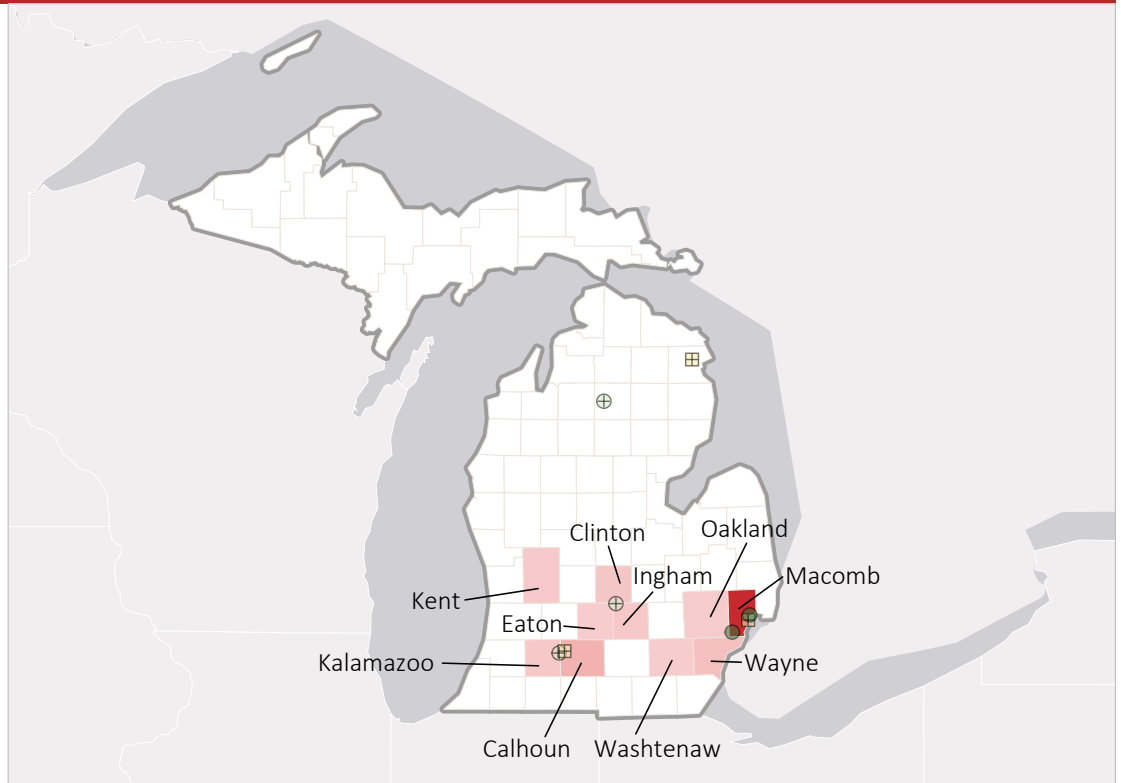
### TOP DEFENSE CONTRACT SPENDING LOCATIONS (M = millions, B = billions)

Macomb	<b>\$4.1 B</b>
Oakland	<b>\$216.2 M</b>
Wayne	<b>\$177.9 M</b>
Washtenaw	<b>\$161.3 M</b>
Kent	<b>\$141.2 M</b>
Wexford	<b>\$104.9 M</b>
Muskegon	<b>\$90.1 M</b>
Clinton	<b>\$85.3 M</b>
Ingham	<b>\$72.9 M</b>
Calhoun	<b>\$60.4 M</b>



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS (M = millions)

Macomb	<b>\$826.5 M</b>
Calhoun	<b>\$154.6 M</b>
Wayne	<b>\$79.0 M</b>
Clinton	<b>\$52.7 M</b>
Kalamazoo	<b>\$41.7 M</b>
Ingham	<b>\$41.1 M</b>
Kent	<b>\$31.0 M</b>
Oakland	<b>\$24.6 M</b>
Washtenaw	<b>\$19.5 M</b>
Eaton	<b>\$18.7 M</b>



■ AF Active 
 ■ AF Guard 
 ■ AF Reserve 
 ● Army Active 
 ● Army Guard 
 ○ Army Reserve 
 ◆ MC Active 
 ▲ Navy Active 
 ✱ WHS