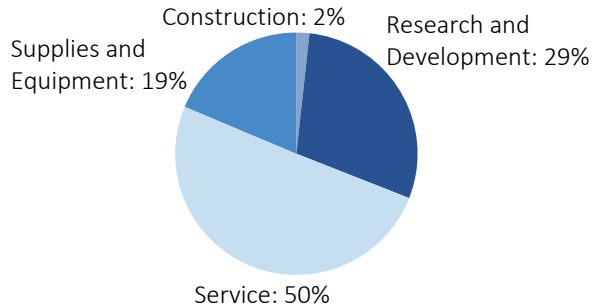


COLORADO

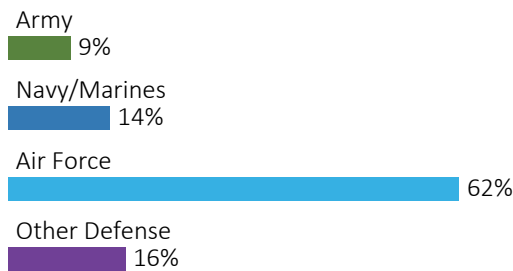
#16 \$12.9 B SPENT IN STATE	#14 2.7% OF STATE GDP	2.3% OF TOTAL U.S. DEFENSE SPENDING	\$2,215 PER RESIDENT	#13 \$8.8 B CONTRACT SPENDING	#15 \$213.0 M GRANT SPENDING	#11 59,917 NUMBER OF PERSONNEL	#10 \$3.9 B PERSONNEL SPENDING
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DEFENSE CONTRACTS

By Type



By Service



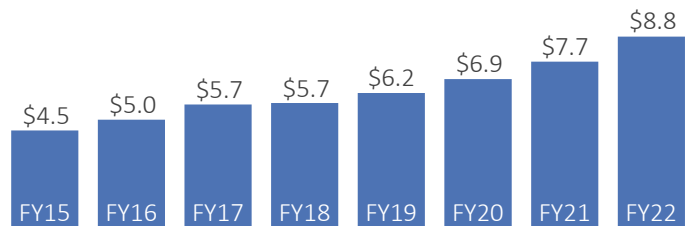
Top Defense Contractors

(M = millions, B = billions)

Lockheed Martin	\$3.0 B
United Launch Alliance	\$1.1 B
Sierra Nevada Corp.	\$513.5 M
Raytheon Technologies	\$369.6 M
L3Harris Technologies	\$359.6 M
Jacobs	\$303.3 M
Bechtel Group	\$232.2 M
Veritas Capital Fund Management, LLC	\$150.7 M
Kratos Defense & Security Solutions, Inc.	\$87.9 M
Tlingit Haida Tribal Business Corp.	\$80.1 M

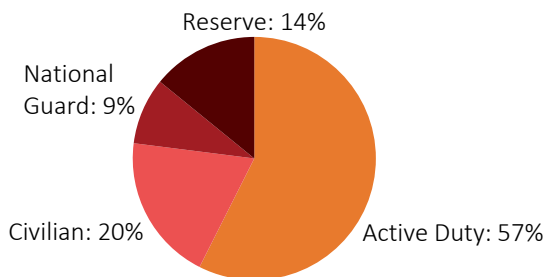
Contract Awards Performed

(By Fiscal Year, billions)

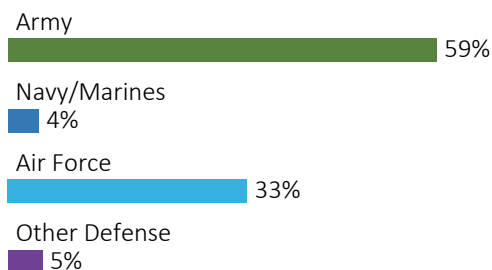


DEFENSE PERSONNEL

Allocations, By Type



Allocations, By Service



\$3.9 BILLION
TOTAL PAYROLL

59,917
TOTAL PERSONNEL

Top Defense Personnel Locations

County	Active Duty	Civilian	National Guard	Reserve	Total
El Paso	31,780	8,865	1,043	4,662	46,350
Arapahoe	1,935	1,350	2,300	1,714	7,299
Denver	318	280	419	611	1,628
Adams	15	117	315	1,008	1,455
Weld	11	92	497	109	709
Jefferson	40	206	0	355	601
Pueblo	26	380	142	0	548
Boulder	93	65	188	ND	ND
Larimer	41	13	105	ND	ND
Montrose	ND	0	125	0	ND

TOP DEFENSE CONTRACT SPENDING LOCATIONS (M = millions, B = billions)

El Paso
\$2.9 B

Douglas
\$2.7 B

Arapahoe
\$1.8 B

Denver
\$512.4 M

Pueblo
\$258.3 M

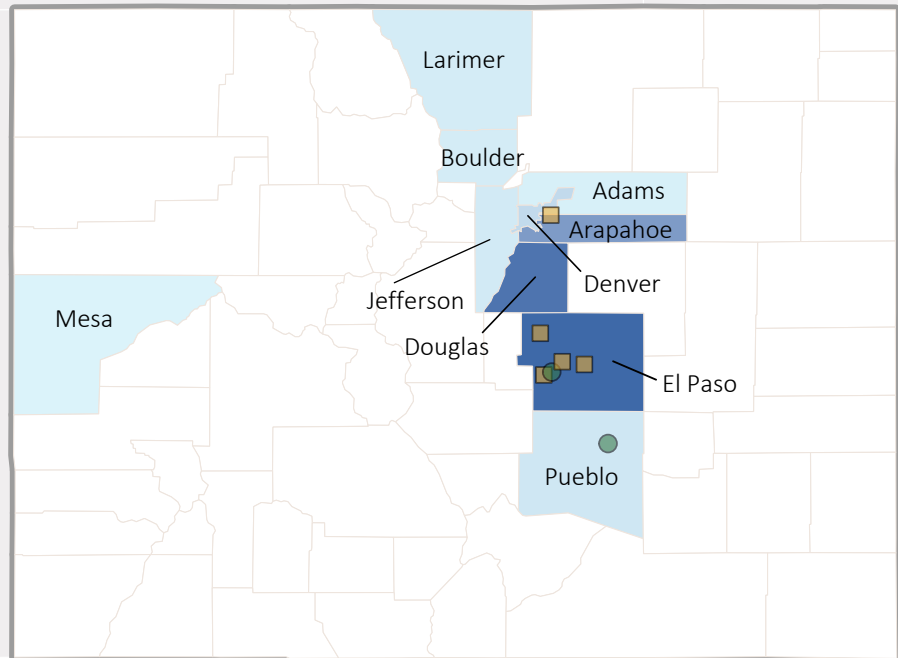
Jefferson
\$200.4 M

Boulder
\$166.0 M

Larimer
\$161.2 M

Adams
\$94.8 M

Mesa
\$27.0 M



TOP DEFENSE PERSONNEL SPENDING LOCATIONS (M = millions, B = billions)

El Paso
\$3.2 B

Arapahoe
\$408.1 M

Denver
\$84.0 M

Adams
\$51.5 M

Pueblo
\$38.6 M

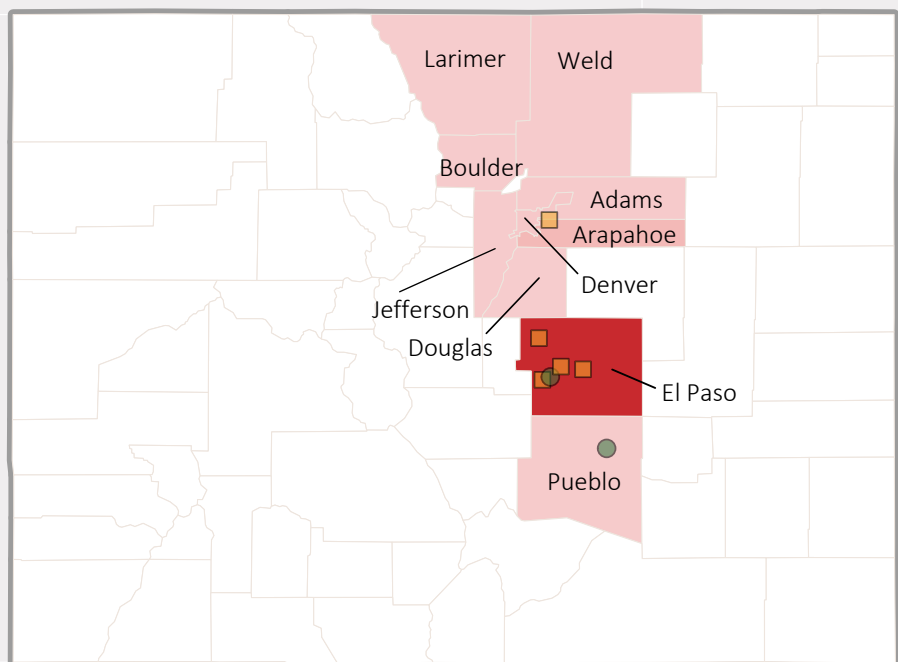
Jefferson
\$32.5 M

Weld
\$25.5 M

Boulder
\$21.2 M

Douglas
\$11.0 M

Larimer
\$7.9 M



■ AF Active
 ■ AF Guard
 ■ AF Reserve
 ● Army Active
 ● Army Guard
 ○ Army Reserve
 ◆ MC Active
 ▲ Navy Active
 ✱ WHS