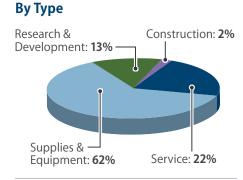
\$39.6 BILLION SPENT IN STATE 2.5% OF STATE GDP

OF TOTAL U.S. **DEFENSE SPENDING**

PER RESIDENT

CONTRACTS



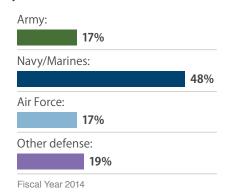
Top Contractors (M=millions B=billions) Lockheed Martin \$12.8 B Bell Boeing Joint Project Office \$3.4 B L-3 Communications \$2.5 B Royal Dutch Shell \$1.8 B Textron \$1.2 B Valero \$1.0 B \$976.7 M Raytheon Kelly Aviation Center \$356.5 M Western Refining \$341.0 M Cerberus Capital Management \$321.4 M

DEFENSE PERSONNEL

\$10.6 Billion TOTAL PAYROLL

217,674 TOTAL PERSONNEL

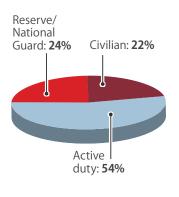
By Service



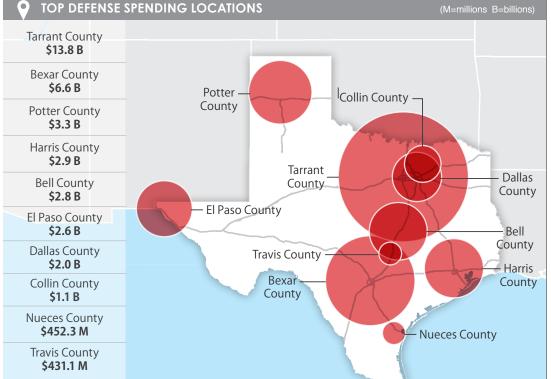
Value of Contract Awards Performed (Billions)



Allocation, By Type







Top Personnel Locations

Bexar County
58,511
Bell County 41,609
El Paso County
32,490
Tarrant County 11,710
Harris County 8,716
Wichita County 5,396
Taylor County 4,978
Dallas County 3,830
Travis County 3,760
Tom Green County 3,722

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.