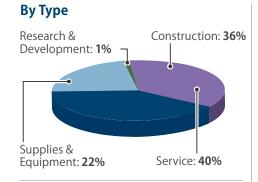
NORTH DAKOTA

\$764.8 MILLION SPENT IN STATE #34 1.2% OF STATE GDP

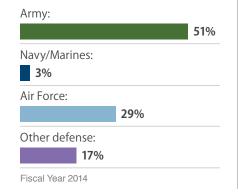
OF TOTAL U.S.
DEFENSE SPENDING

\$1,034 PER RESIDENT

CONTRACTS



By Service



Top Contractors (M=millions) Sundt \$30.2 M PCL Employees Holdings \$13.4 M Tesoro \$13.2 M **Dakco Distributors** \$10.9 M **Pro-Mark Services** \$9.5 M \$9.2 M Koontz Electric Company \$7.2 M **Construction Engineers** Rolac Contracting, Inc. \$4.8 M S & S Coatings Inc. \$4.8 M Fiore Industries \$3.8 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

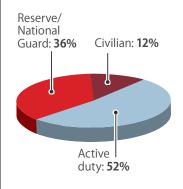
\$552.1 Million

TOTAL PAYROLL

13,242

TOTAL PERSONNEL

Allocation, By Type

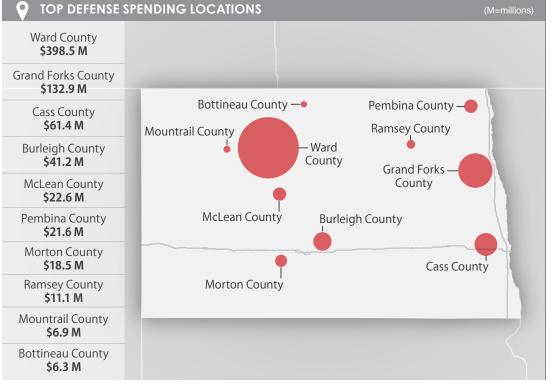


Top Personnel Locations

5,827

Ward County

Cass County



2,171	
Grand Forks	County 2,116
Burleigh County 1,237	
Ramsey Cou 375	nty
McIntosh Co	unty
Stark County 184	/
Bottineau Co	ounty
Pembina Co 135	unty
Morton Cou 125	nty

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.