

# DEFENSE SPENDING BY STATE

FISCAL YEAR 2013



U.S. Department of Defense  
Office of Economic Adjustment



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# EXECUTIVE SUMMARY

Since 2000, defense spending saw a decade of expansion. From FY 2001 to 2011, national defense spending increased 67% in real dollars.<sup>1,2</sup> Federal government spending on national defense has been in decline since FY 2012, however, as the Budget Control Act of 2011 forced significant cuts in defense spending. From FY 2011 to 2018, real defense spending is expected to decline 27% according to *Budget of the United States Government, Fiscal Year 2014*.

The impact of defense spending cuts will continue to be uneven across states. Some states that benefited from the Department of Defense's (DoD) budget expansion are now grappling with budget issues caused by cuts to military personnel and defense contract spending. The extent of the impact of reduced defense expenditures on states that have been the recipients of relatively little defense spending will be minimal; certain regions within these states, however, may face relatively large impacts.

This report highlights factors, such as the reliance of regions on military bases or private contractors, which can be used to evaluate each state's potential exposure to projected declines in defense spending.

After increasing by more than 60% from FY 2001 to 2011, national defense spending is expected to decline 27% from FY 2011 to 2018 in real terms. Sequestration went into effect in March 2013 and required across-the-board cuts to defense and non-defense programs from FY 2013 to 2021. Over this period, defense spending will be reduced by a total of \$454 billion. The impact of these cuts depends in part on the number of defense personnel and amount of defense contract revenue in each state and region.

The *Defense Spending by State Fiscal Year 2013* report examines U.S. defense spending in FY 2013 at the state and local levels for the 50 states and Washington, D.C. The personnel and payroll data were provided by the DoD's Defense Manpower Data Center.<sup>3</sup> The contract spending data are from Chmura's proprietary FedSpendTOP data which are derived from USASpending.gov data.<sup>4</sup> FedSpendTOP data provide a more accurate picture of federal spending based on the time of performance when compared with published federal awards data. In addition, state gross domestic product (GDP) data from the Bureau of Economic Analysis and population estimates from the U.S. Census Bureau are used in this report.<sup>5,6</sup>

In FY 2013, the DoD spent \$461 billion on payroll and contracts in the United States or approximately 2.8% of U.S. GDP.<sup>7</sup> On a per capita basis, this represents spending of \$1,457 per U.S. resident. DoD contract spending has

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## In FY 2013, the DoD spent \$461 billion on payroll and contracts in the United States or approximately 2.8% of U.S. GDP.

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declined for two consecutive years beginning in FY 2012. From FY 2011 to 2012, DoD contract spending in the United States declined from \$349.3 billion to \$336.7 billion; in FY 2013 it further decreased to \$318.1 billion.<sup>8</sup>

Table 1 shows the ten states with the largest defense spending as a share of GDP. Virginia tops the list with 13.1% of its GDP in FY 2013 reliant on military spending. The \$58.8 billion of

<sup>1</sup> The U.S. federal government's fiscal year begins on October 1 of the previous calendar year and ends on September 30. For example, FY 2001 began October 1, 2000 and ended September 30, 2001.

<sup>2</sup> Office of Management and Budget's Table 8.2-Outlays by Budget Enforcement Act Category in Constant (FY 2005) Dollars: 1962-2018.

<sup>3</sup> Payroll figures do not include pension payments but do include active duty pay for all uniformed services (Air Force, Army, Navy/Marines, Coast Guard, NOAA, and Public Health Service).

<sup>4</sup> Due to federal guidelines, the USASpending.gov database does not contain information on every subcontractor. In addition, the database is known to contain errors and omissions including but not limited to inaccuracies about where work funded by an award is to be performed; please see <http://www.gao.gov/assets/670/664536.pdf> for further details.

<sup>5</sup> FY 2013 state gross domestic product data were used to calculate spending as a percent of state GDP.

<sup>6</sup> July 2013 population estimates were used to calculate per resident spending.

<sup>7</sup> Grant spending, which represents about 1% of total DoD spending, is not included in this report.

<sup>8</sup> In nominal dollars (i.e., not adjusted for inflation).



defense spending in Virginia included \$41.5 billion in contract spending and \$17.3 billion in defense payrolls. Several large defense contractors including Huntington Ingalls and Lockheed Martin are headquartered in Virginia, which is also home to large military installations including Naval Station Norfolk, Joint Base Langley-Eustis, and Fort Lee.

Hawaii had the second-largest military spending as a percent of its GDP in FY 2013. At \$8.1 billion, defense spending in Hawaii accounted for 10.9% of Hawaii's GDP. About 69% of the \$8.1 billion went to defense personnel payrolls.

In FY 2013, Alaska had the third-highest military spending as a share of its GDP at 6.5%. More than half of this spending went to defense payrolls. Rounding out the top 10 states with the highest defense spending as a share of state GDP were Maryland, Connecticut, Alabama, the District of Columbia, Mississippi, Maine, and Arizona.

**Table 1: Highest Defense Spending as a % of State GDP**

Rank	State	Share of State GDP
1	Virginia	13.1%
2	Hawaii	10.9%
3	Alaska	6.5%
4	Maryland	6.3%
5	Connecticut	6.1%
6	Alabama	5.9%
7	District of Columbia	5.6%
8	Mississippi	5.4%
9	Maine	5.0%
10	Arizona	5.0%

Sources: Bureau of Economic Analysis, Defense Manpower Data Center, and Chmura Economics & Analytics.

At 0.6%, Oregon had the smallest military spending as a percent of its GDP in FY 2013 (see Table 2). The \$1.2 billion of defense spending represented 0.3% of total U.S. defense spending. Minnesota had the second-lowest defense spending as a share of its GDP at 0.7% followed by New York at 0.8%. Other states with very low defense spending as a percent of GDP include West Virginia (0.9%), Wyoming (0.9%), Idaho (1.0%), Michigan (1.0%), Illinois (1.0%), Iowa (1.0%), and Tennessee (1.0%).

**Table 2: Lowest Defense Spending as a % of State GDP**

Rank	State	Share of State GDP
1	Oregon	0.6%
2	Minnesota	0.7%
3	New York	0.8%
4	West Virginia	0.9%
5	Wyoming	0.9%
6	Idaho	1.0%
7	Michigan	1.0%
8	Illinois	1.0%
9	Iowa	1.0%
10	Tennessee	1.0%

Sources: Bureau of Economic Analysis, Defense Manpower Data Center, and Chmura Economics & Analytics.

Average DoD spending by state was approximately \$9 billion in FY 2013. As seen in Table 3, DoD spending was highest in Virginia, followed by California, Texas, Maryland, and Florida. The 10 states with the highest DoD spending accounted for almost three-fifths of total DoD spending in the United States.

**Table 3: Top States by Total Defense Spending**

Rank	State	Defense Spending (in billions)
1	Virginia	\$58.8
2	California	\$54.8
3	Texas	\$46.0
4	Maryland	\$21.6
5	Florida	\$19.0
6	Connecticut	\$15.0
7	Georgia	\$13.9
8	Arizona	\$13.7
9	Pennsylvania	\$13.1
10	Washington	\$13.1
<b>Total for Top 10 States</b>		<b>\$268.9</b>
<b>Total for United States</b>		<b>\$460.6</b>

Numbers do not sum to total due to rounding.

Sources: Defense Manpower Data Center and Chmura Economics & Analytics.

# UNITED STATES

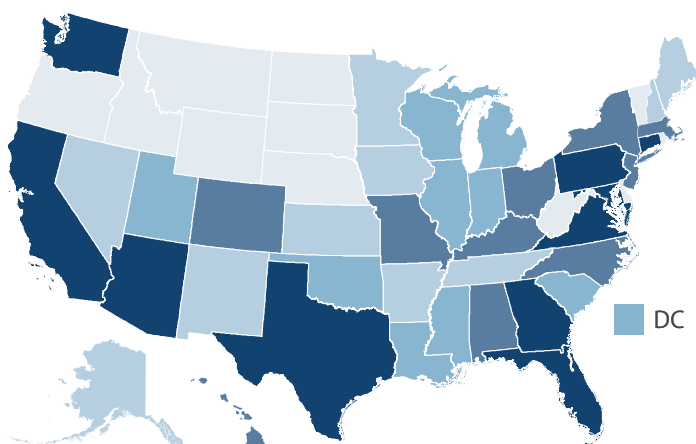
**\$460.6** BILLION SPENT IN U.S.

**2.8%** OF U.S. GDP

**\$1,457** PER RESIDENT

1-10 11-20 21-30 31-40 41-51

## Ranking by Total Defense Spending in the State



### Top Five

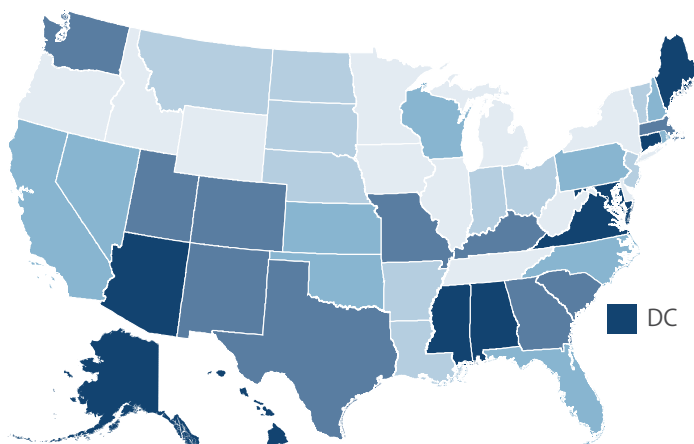
Virginia	<b>\$58.8 B</b>
California	<b>\$54.8 B</b>
Texas	<b>\$46.0 B</b>
Maryland	<b>\$21.6 B</b>
Florida	<b>\$19.0 B</b>

### Bottom Five

Wyoming	<b>\$386.6 M</b>
Vermont	<b>\$420.3 M</b>
Montana	<b>\$558.4 M</b>
Idaho	<b>\$580.7 M</b>
West Virginia	<b>\$627.4 M</b>

(M=millions  
B=billions)

## Ranking by Defense Spending as a Share of State GDP



### Top Five

Virginia	<b>13.1 %</b>
Hawaii	<b>10.9 %</b>
Alaska	<b>6.5 %</b>
Maryland	<b>6.3 %</b>
Connecticut	<b>6.1 %</b>

### Bottom Five

Oregon	<b>0.6 %</b>
Minnesota	<b>0.7 %</b>
New York	<b>0.8 %</b>
Wyoming	<b>0.9 %</b>
West Virginia	<b>0.9 %</b>

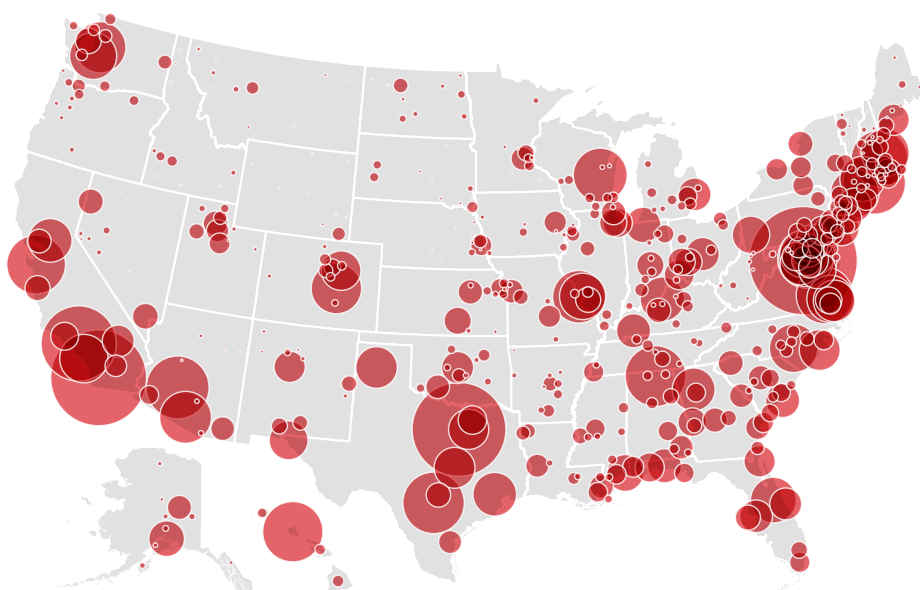


## TOP MILITARY SPENDING LOCATIONS (PERSONNEL AND CONTRACTS)

### Top 10 Military Spending Locations (Personnel and Contracts)

(B=billions)

Fairfax County, Virginia	<b>\$20.7 B</b>
San Diego County, California	<b>\$16.3 B</b>
Tarrant County, Texas	<b>\$15.6 B</b>
Los Angeles County, California	<b>\$10.1 B</b>
Maricopa County, Arizona	<b>\$6.9 B</b>
Honolulu County, Hawaii	<b>\$6.9 B</b>
New London County, Connecticut	<b>\$6.8 B</b>
Bexar County, Texas	<b>\$6.7 B</b>
Madison County, Alabama	<b>\$6.6 B</b>
District of Columbia	<b>\$6.2 B</b>



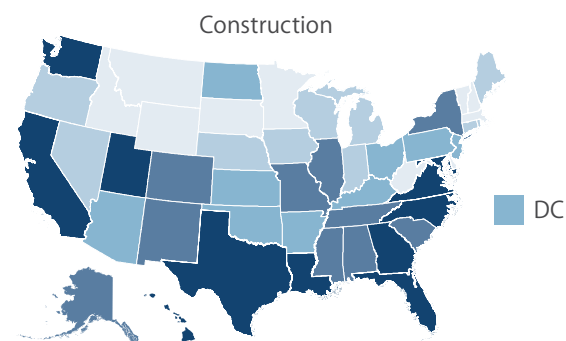
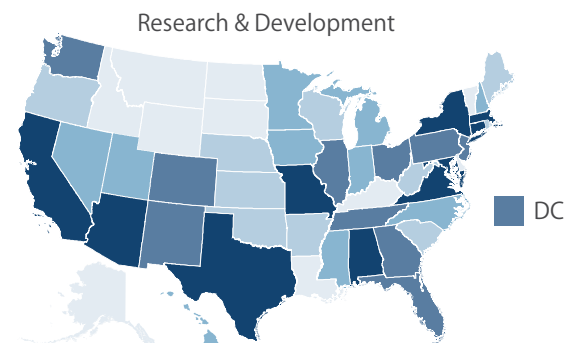
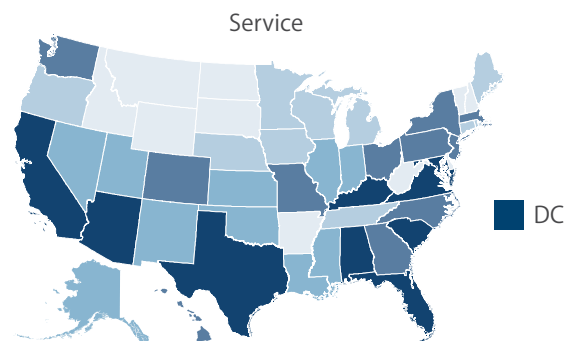
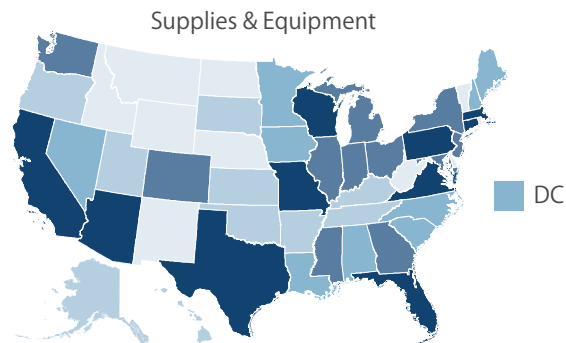
Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# UNITED STATES

## CONTRACTS

### Ranking By Type of Contract

1-10 11-20 21-30 31-40 41-51



### % of Contract Spending By Service

Army:



Navy/Marines:



Air Force:



Other defense:



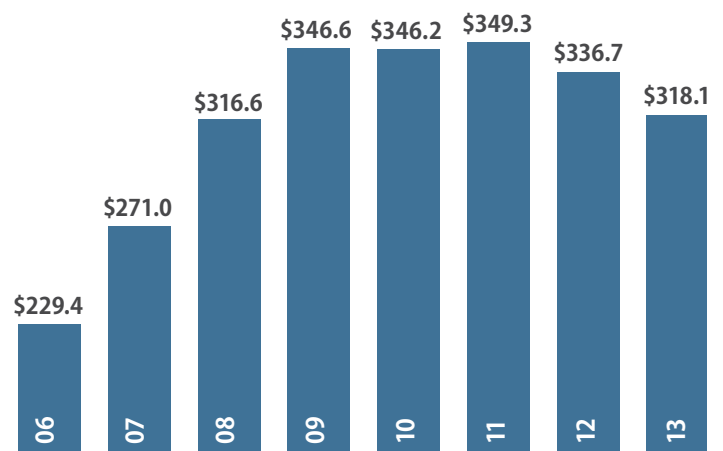
Fiscal Year 2013

### Top Contractors

(B=Billions)

Lockheed Martin	\$32.8 B
Boeing	\$20.7 B
General Dynamics	\$16.1 B
Raytheon	\$14.4 B
Huntington Ingalls	\$14.3 B
United Technologies	\$7.5 B
L-3 Communications	\$6.4 B
BAE Systems	\$5.4 B
Oshkosh Corporation	\$5.2 B
SAIC	\$5.2 B

### Value of Contract Awards Performed (Billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

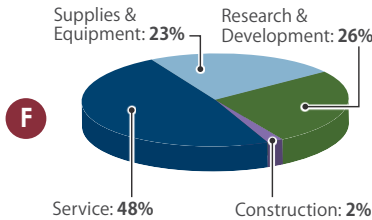
# HOW TO READ THIS REPORT

## ALABAMA

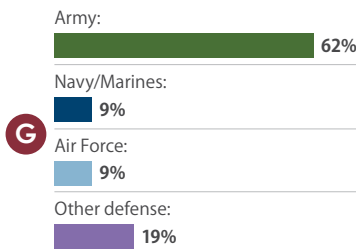
**A** #13 \$11.3 BILLION SPENT IN STATE **B** #6 5.9% OF STATE GDP **C** 2.5% OF TOTAL U.S. DEFENSE SPENDING **D** \$2,335 PER RESIDENT

### CONTRACTS

#### By Type



#### By Service

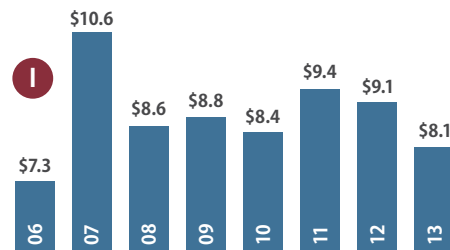


#### Top Contractors

**H** (M=millions)

Court Square Capital Partners	\$530.0 M
Computershare	\$513.7 M
L-3 Communications	\$475.3 M
JVYS	\$421.7 M
Boeing	\$394.7 M
Computer Sciences Corporation	\$280.0 M
Intuitive Research And Technology	\$246.0 M
Science and Engineering Services	\$229.8 M
Huntington Ingalls	\$214.3 M
Jacobs Engineering Group	\$205.3 M

#### Value of Contract Awards Performed (Billions)

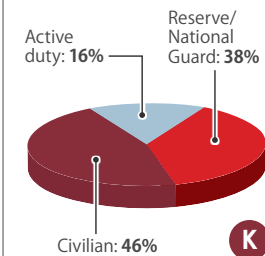


### DEFENSE PERSONNEL

**\$3.2 Billion**  
TOTAL PAYROLL

**55,574**  
TOTAL PERSONNEL

#### Allocation, By Type

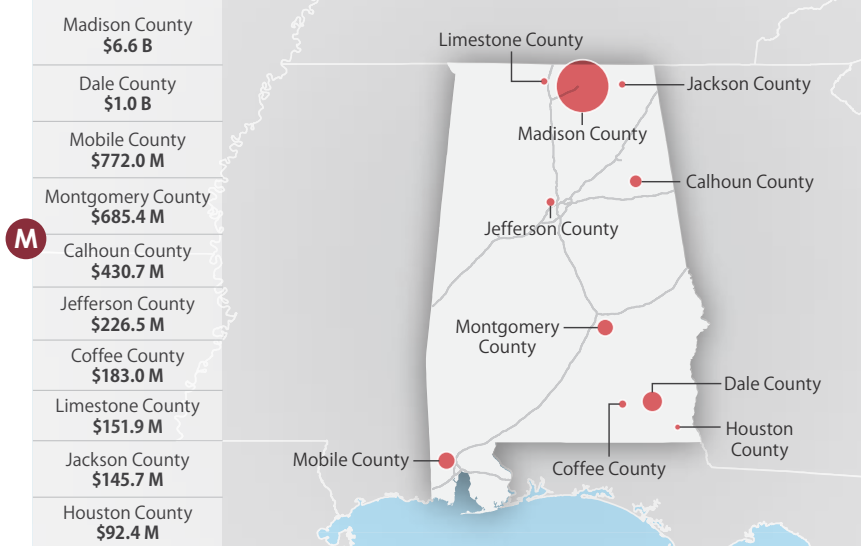


#### Top Personnel Locations

Madison County	16,728
Montgomery County	10,379
Jefferson County	4,622
Calhoun County	3,580
Mobile County	3,371
Dale County	2,982
Coffee County	2,582
Houston County	1,403
Tuscaloosa County	859
Autauga County	692

#### TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# HOW TO READ THIS REPORT

- A** Ranking of and dollar amount spent by the Department of Defense (DoD) in the state including payroll and contracts.
- B** Ranking of and defense spending in the state as a share of state gross domestic product (GDP) as of August 20, 2014.
- C** State's share of DoD contract and payroll spending in the 50 states and the District of Columbia.
- D** DoD spending in the state divided by the number of residents in the state. Spending is for FY 2013 and the number of residents is based on July 2013 population estimates.

## CONTRACTS

- E** Contract spending data are from Chmura's proprietary FedSpendTOP data set which is derived from USASpending.gov data. FedSpendTOP data are adjusted for the length of the contract to present a more accurate picture of federal spending over time compared with raw, published federal awards data. Regional spending is based on the place of performance with out-of-region awards subcontracted into the area added in and in-region awards subcontracted out of the region subtracted out. (Does not apply to "H.") Due to federal guidelines, the USASpending.gov database does not contain information on every subcontractor. In addition, the database is known to contain errors and omissions including but not limited to inaccuracies about where work funded by an award is to be performed; please see <http://www.gao.gov/assets/670/664536.pdf> for further details.
- F** Shows the percentage of federal contract spending in the state by product and service type. All federal contract spending is classified as one of four product or service types (i.e., Research & Development, Service, Construction, and Supplies & Equipment). Spending by product and service type had to be at least 0.5% of the total to appear in the pie chart. Percentages may not total 100 due to rounding.
- G** Shows the percentage of federal contract spending by service branch or contracting agency. Reserve and National Guard contract spending is included with the associated

service branch or contracting agency (e.g., Air National Guard contracts are included as Air Force contracts). Percentages may not total 100 due to rounding.

- H** The parent company was used to identify the contract recipient. Only includes prime awards (i.e., awards subcontracted out to other companies are not subtracted out). Amounts greater than \$1 billion are rounded to the nearest \$100 million while amounts less than \$1 billion are rounded to the nearest \$0.1 million.
- I** Historical data are shown by fiscal year and are rounded to the nearest \$100 million. Spending data are adjusted as noted in "E." Data are not adjusted for inflation.

## DEFENSE PERSONNEL

- J** Total payroll exceeding \$1 billion is rounded to the nearest \$100 million while total payroll less than \$1 billion is rounded to the nearest \$0.1 million. Personnel figure includes active duty, civilian, and Reserve and National Guard personnel. Active duty data include all uniformed services (Air Force, Army, Navy/Marines, Coast Guard, NOAA, and Public Health Service).
- K** Shows the percentage of defense personnel in the state by type. Percentages may not total 100 due to rounding.
- L** All location data are as of September 2013. Active duty and civilian member counts are based on duty location; Reserve and National Guard member counts are based on assigned location. (County assignments are approximate as they are distributed from zip-based data sources.)

## TOP MILITARY SPENDING LOCATIONS

- M** Shows the top ten locations in the state based on defense payroll and contract awards. The circles are drawn proportionally within a state (and on the map on page 4) but cannot be compared to circles in other states. County payroll spending figures are approximate as they are derived from zip-based data sources. Contract spending data are adjusted as noted in "E." Amounts greater than \$1 billion are rounded to the nearest \$100 million while amounts less than \$1 billion are rounded to the nearest \$0.1 million.

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# UNITED STATES

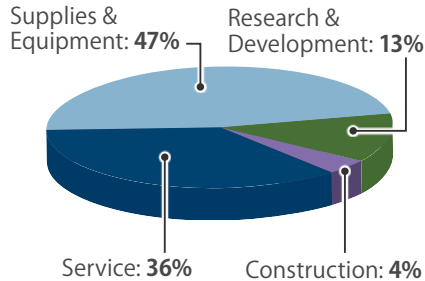
**\$460.6** BILLION SPENT IN U.S.

**2.8%** OF U.S. GDP

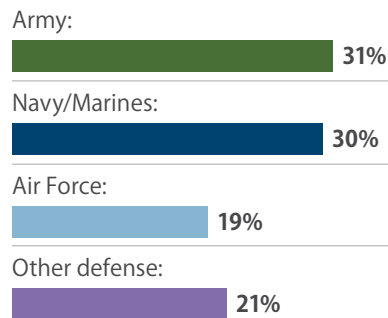
**\$1,457** PER RESIDENT

## CONTRACTS

### By Type



### By Service

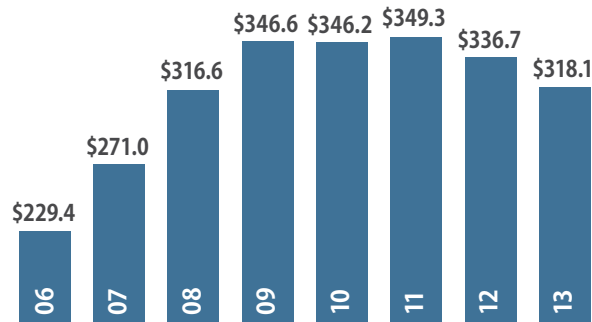


### Top Contractors

(B=billions)

Lockheed Martin	\$32.8 B
Boeing	\$20.7 B
General Dynamics	\$16.1 B
Raytheon	\$14.4 B
Huntington Ingalls	\$14.3 B
United Technologies	\$7.5 B
L-3 Communications	\$6.4 B
BAE Systems	\$5.4 B
Oshkosh Corporation	\$5.2 B
SAIC	\$5.2 B

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

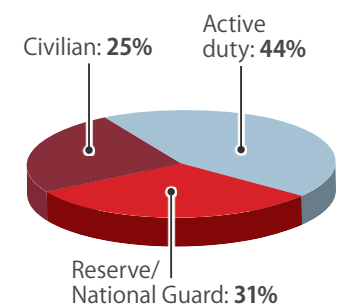
**\$142.4 Billion**

TOTAL PAYROLL

**2,815,376**

TOTAL PERSONNEL

### Allocation, By Type



### Top Personnel Locations

San Diego County, California  
**112,274**

Honolulu County, Hawaii  
**68,378**

Bexar County, Texas  
**61,492**

Pierce County, Washington  
**55,987**

Cumberland County, North Carolina  
**50,508**

Bell County, Texas  
**43,525**

Onslow County, North Carolina  
**42,792**

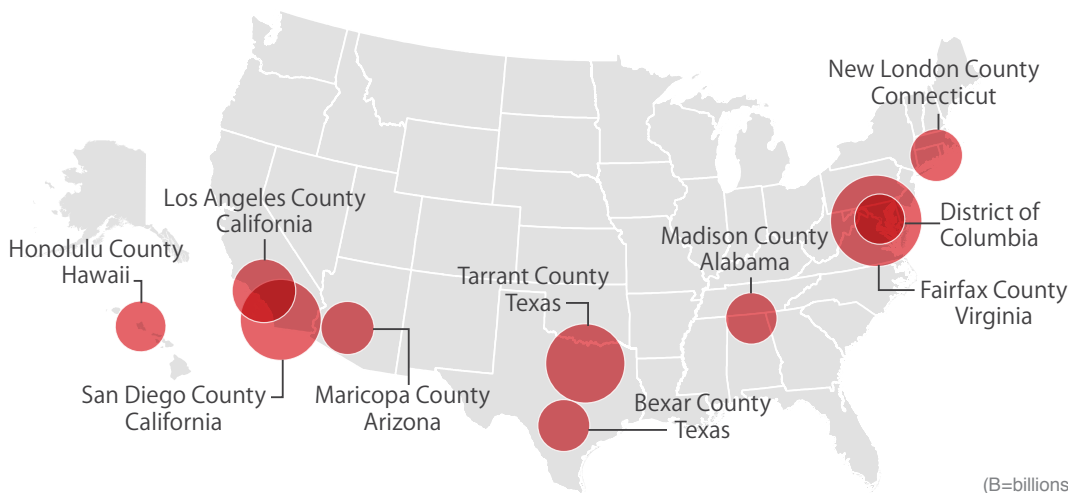
Norfolk City, Virginia  
**41,380**

El Paso County, Colorado  
**36,090**

El Paso County, Texas  
**33,686**

## TOP MILITARY SPENDING LOCATIONS

(B=billions)



Fairfax County, Virginia	\$20.7 B
San Diego County, California	\$16.3 B
Tarrant County, Texas	\$15.6 B
Los Angeles County, California	\$10.1 B
Maricopa County, Arizona	\$6.9 B

Honolulu County, Hawaii	\$6.9 B
New London County, Connecticut	\$6.8 B
Bexar County, Texas	\$6.7 B
Madison County, Alabama	\$6.6 B
District of Columbia	\$6.2 B

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.



# ALABAMA

#13 \$11.3 BILLION  
SPENT IN STATE

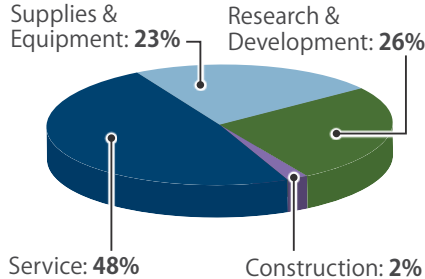
#6 5.9% OF  
STATE GDP

2.5% OF TOTAL U.S.  
DEFENSE SPENDING

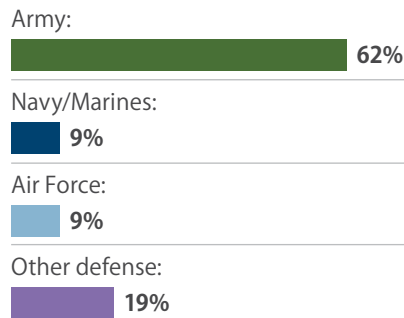
\$2,335 PER RESIDENT

## CONTRACTS

### By Type



### By Service

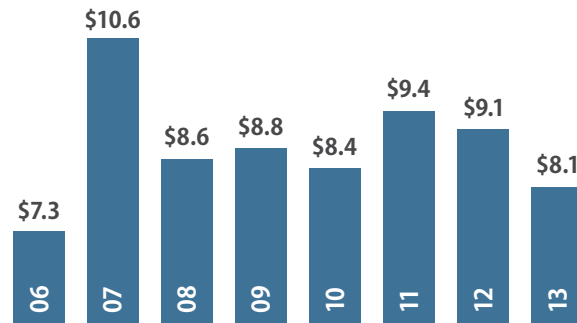


### Top Contractors

(M=millions)

Court Square Capital Partners	\$530.0 M
Computershare	\$513.7 M
L-3 Communications	\$475.3 M
JVYS	\$421.7 M
Boeing	\$394.7 M
Computer Sciences Corporation	\$280.0 M
Intuitive Research And Technology	\$246.0 M
Science and Engineering Services	\$229.8 M
Huntington Ingalls	\$214.3 M
Jacobs Engineering Group	\$205.3 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

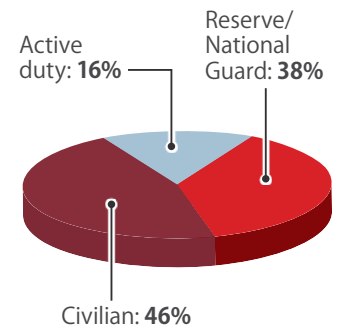
\$3.2 Billion

TOTAL PAYROLL

55,574

TOTAL PERSONNEL

### Allocation, By Type

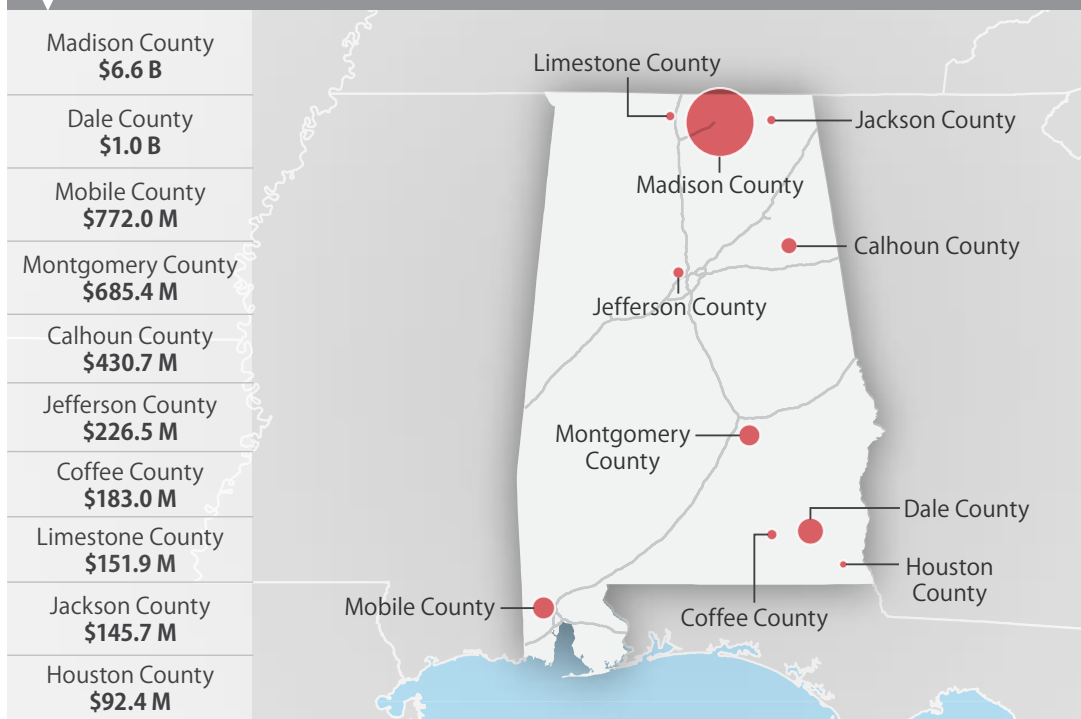


### Top Personnel Locations

Madison County	16,728
Montgomery County	10,379
Jefferson County	4,622
Calhoun County	3,580
Mobile County	3,371
Dale County	2,982
Coffee County	2,582
Houston County	1,403
Tuscaloosa County	859
Autauga County	692

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# ALASKA

#31 **\$3.8 BILLION**  
SPENT IN STATE

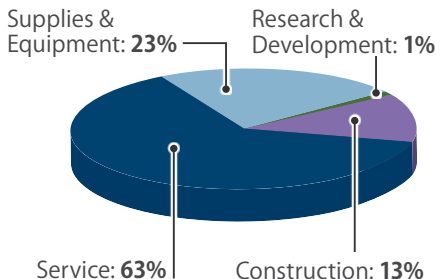
#3 **6.5% OF**  
STATE GDP

**0.8%** OF TOTAL U.S.  
DEFENSE SPENDING

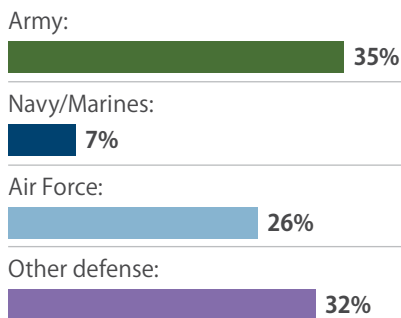
**\$5,237** PER RESIDENT

## CONTRACTS

### By Type



### By Service

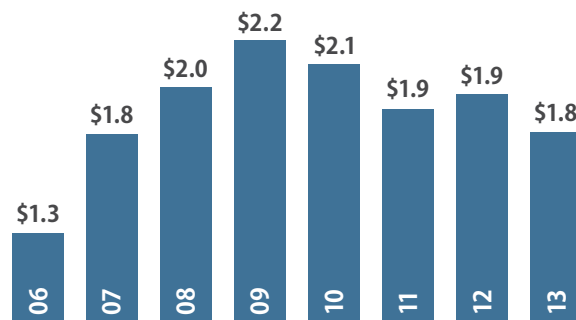


### Top Contractors

(M=millions)

Arctic Slope Regional Corporation	\$252.8 M
Doyon Utilities	\$213.2 M
Crowley Petroleum Distribution	\$94.5 M
Watterson Construction	\$53.5 M
BAE Systems	\$46.6 M
NANA Regional Corporation	\$42.3 M
Chugach Alaska Corporation	\$41.0 M
Tatitlek Corporation	\$38.8 M
Alutiiq	\$37.5 M
Marsh Creek	\$28.8 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

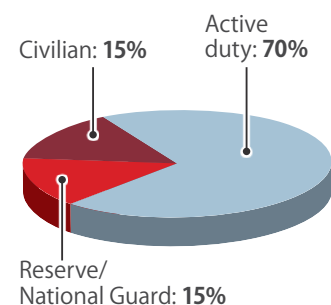
**\$2.1 Billion**

TOTAL PAYROLL

**33,175**

TOTAL PERSONNEL

### Allocation, By Type

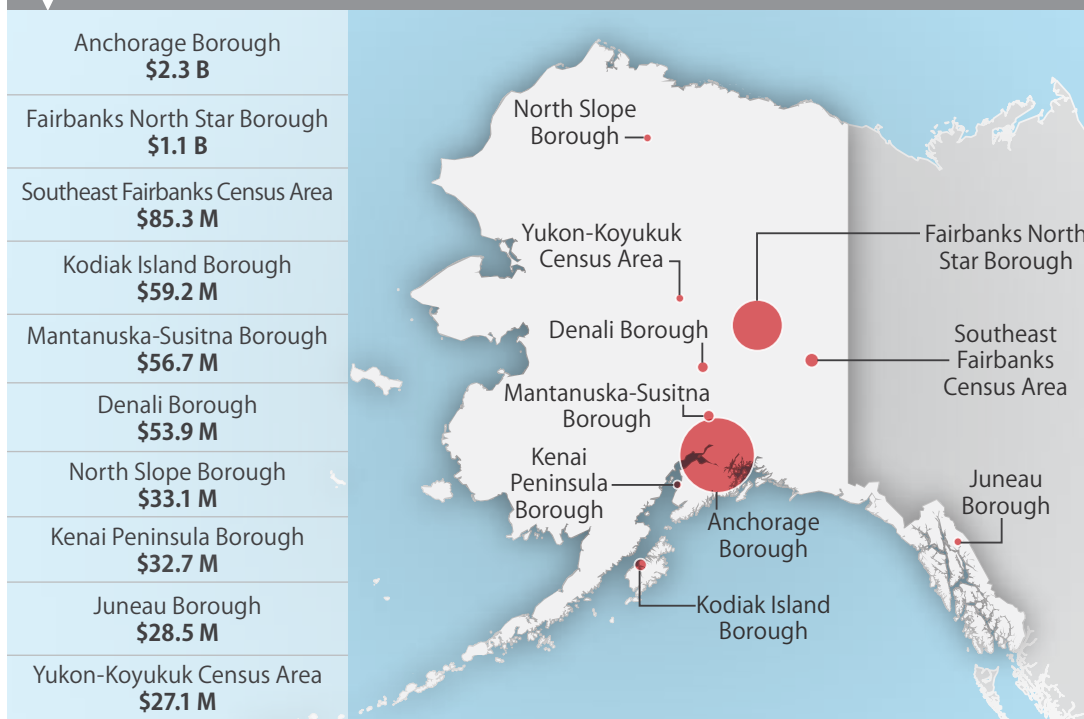


### Top Personnel Locations

Anchorage Borough	19,342
Fairbanks North Star Borough	9,980
Kodiak Island Borough	813
SE Fairbanks Census Area	462
Mantanuska-Susitna Borough	450
Juneau Borough	361
Sitka Borough	222
Ketchikan Gateway Borough	211
Kenai Peninsula Borough	178
Nome Census Area	168

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.



# ARIZONA

#8 \$13.7 BILLION  
SPENT IN STATE

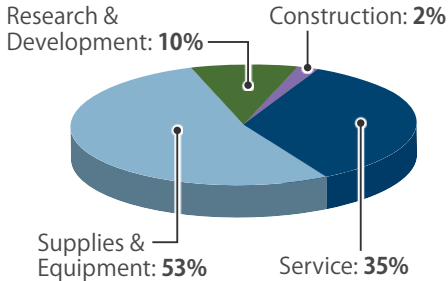
#10 5.0% OF  
STATE GDP

3.0% OF TOTAL U.S.  
DEFENSE SPENDING

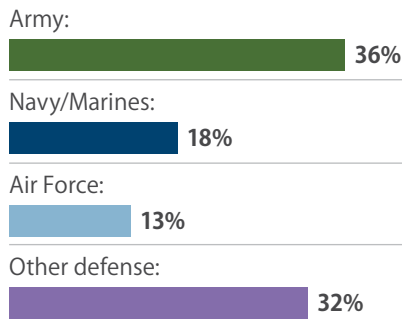
\$2,071 PER RESIDENT

## CONTRACTS

### By Type



### By Service

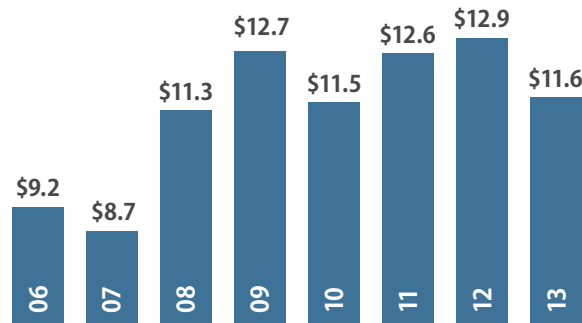


### Top Contractors

(M=millions B=billions)

Raytheon	\$4.4 B
TriWest Healthcare Alliance	\$2.6 B
Boeing	\$1.2 B
Honeywell International	\$550.2 M
General Dynamics	\$470.3 M
McDonnell Douglas Helicopter Company	\$433.8 M
TRAX International	\$169.0 M
Orbital Sciences Corporation	\$156.8 M
Robertson Fuel Systems	\$138.0 M
Alliant Techsystems	\$134.9 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

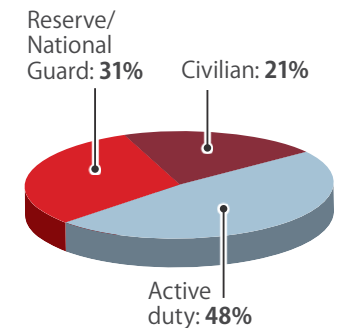
\$2.1 Billion

TOTAL PAYROLL

44,969

TOTAL PERSONNEL

### Allocation, By Type

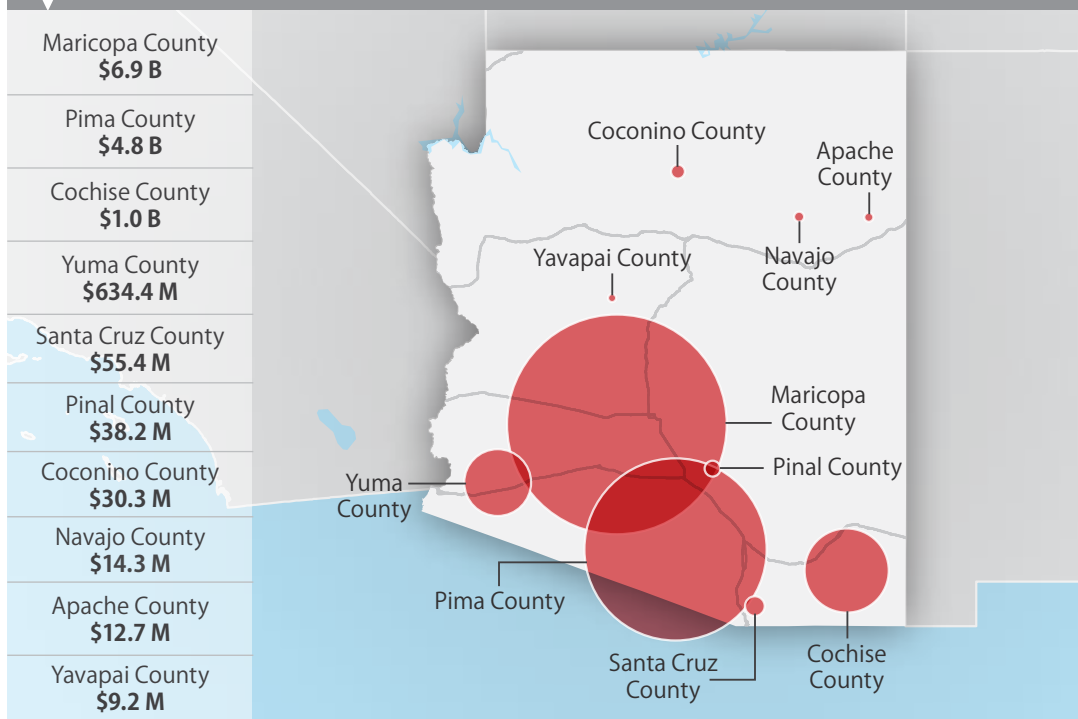


### Top Personnel Locations

Maricopa County	13,302
Pima County	12,167
Cochise County	6,677
Yuma County	6,397
Santa Cruz County	522
Coconino County	500
Navajo County	225
Yavapai County	216
Apache County	104
Pinal County	97

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# ARKANSAS

#40 \$1.5 BILLION  
SPENT IN STATE

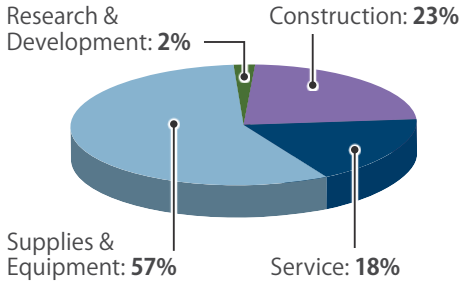
#40 1.2% OF  
STATE GDP

0.3% OF TOTAL U.S.  
DEFENSE SPENDING

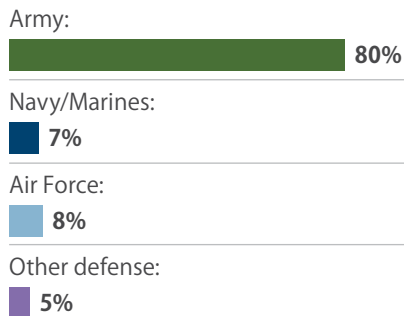
\$516 PER RESIDENT

## CONTRACTS

### By Type



### By Service

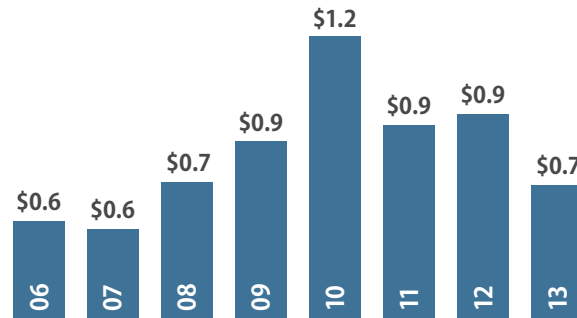


### Top Contractors

(M=millions)

General Dynamics	\$277.3 M
URS	\$119.2 M
PPG Industries	\$10.5 M
EMCOR Group	\$9.4 M
HGL Construction	\$8.7 M
AECOM Technology Corporation	\$6.8 M
Alessi-Keyes Construction	\$6.3 M
SPECTRA Technologies	\$6.2 M
Zodiac Aerospace	\$5.7 M
SDIC Constructors	\$4.9 M

### Value of Contract Awards Performed (Billions)

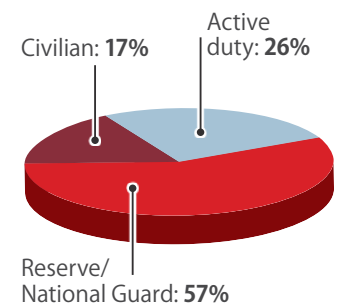


## DEFENSE PERSONNEL

\$803.9 Million  
TOTAL PAYROLL

22,200  
TOTAL PERSONNEL

### Allocation, By Type

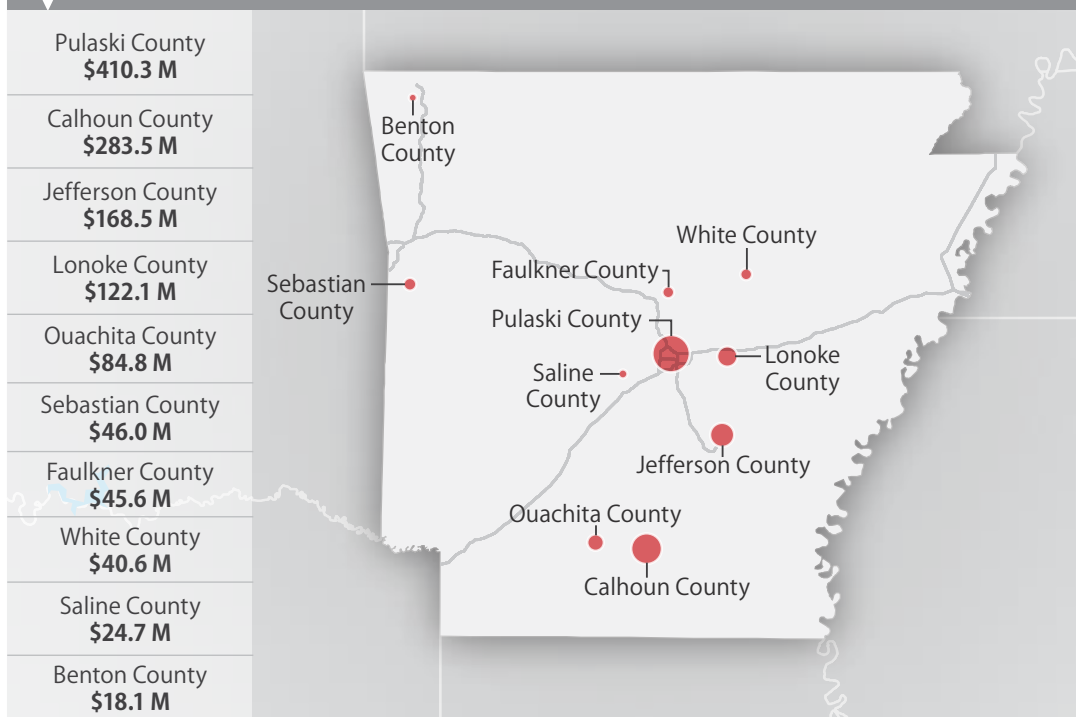


### Top Personnel Locations

Pulaski County	8,283
Lonoke County	2,856
Sebastian County	1,513
Faulkner County	983
White County	871
Benton County	737
Jefferson County	688
Greene County	525
Saline County	473
Franklin County	317

## TOP MILITARY SPENDING LOCATIONS

(M=millions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# CALIFORNIA

#2 \$54.8 BILLION  
SPENT IN STATE

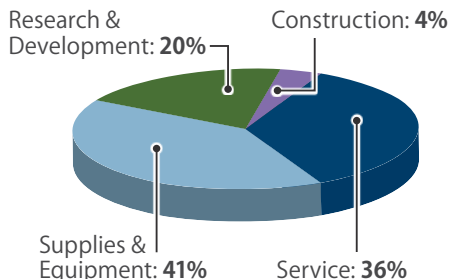
#24 2.5% OF  
STATE GDP

11.9% OF TOTAL U.S.  
DEFENSE SPENDING

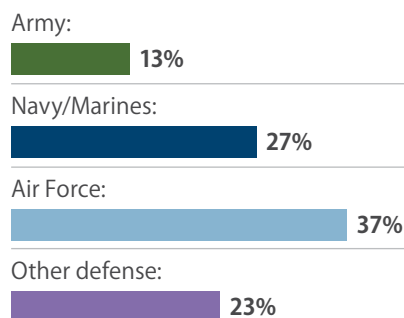
\$1,429 PER RESIDENT

## CONTRACTS

### By Type



### By Service

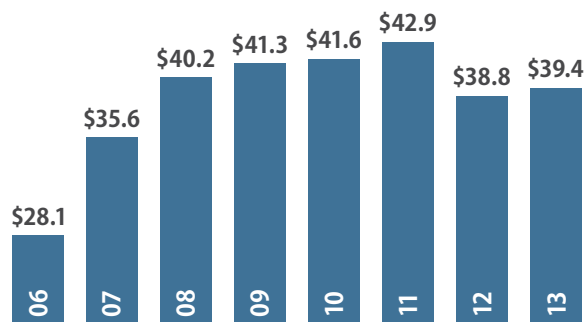


### Top Contractors

(M=millions B=billions)

Boeing	\$4.8 B
Lockheed Martin	\$4.0 B
Huntington Ingalls	\$3.6 B
Health Net	\$2.9 B
General Atomic Technologies	\$2.3 B
Raytheon	\$1.5 B
General Dynamics	\$952.0 M
Aerospace Corporation	\$829.6 M
McKesson	\$739.2 M
BAE Systems	\$554.1 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

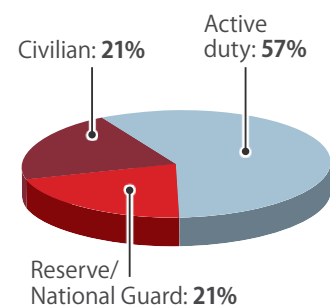
\$15.4 Billion

TOTAL PAYROLL

285,594

TOTAL PERSONNEL

### Allocation, By Type

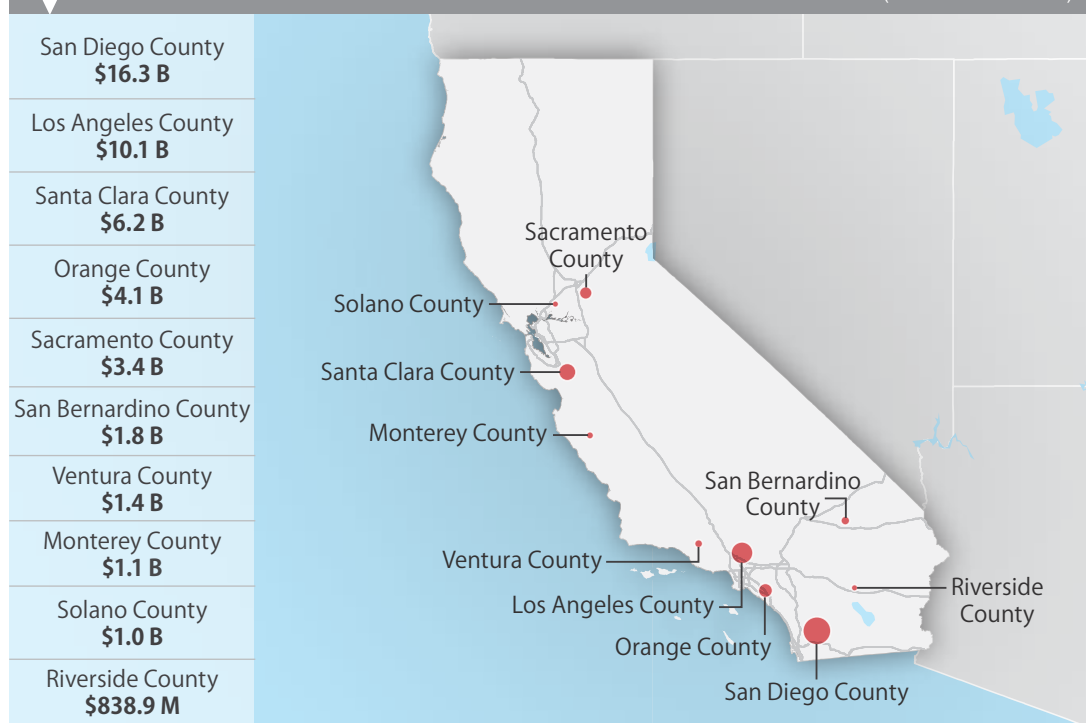


### Top Personnel Locations

San Diego County	112,274
Los Angeles County	24,050
San Bernardino County	18,440
Solano County	12,847
Riverside County	10,243
Monterey County	10,167
Ventura County	9,428
Kern County	5,056
Alameda County	4,010
Santa Barbara County	3,999

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# COLORADO

#16 \$9.6 BILLION  
SPENT IN STATE

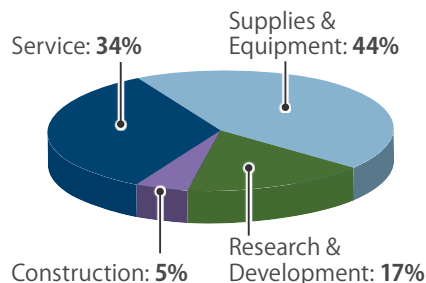
#15 3.3% OF  
STATE GDP

2.1% OF TOTAL U.S.  
DEFENSE SPENDING

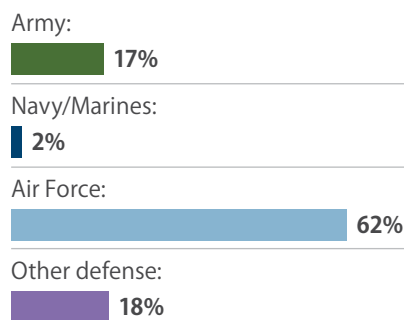
\$1,815 PER RESIDENT

## CONTRACTS

### By Type



### By Service

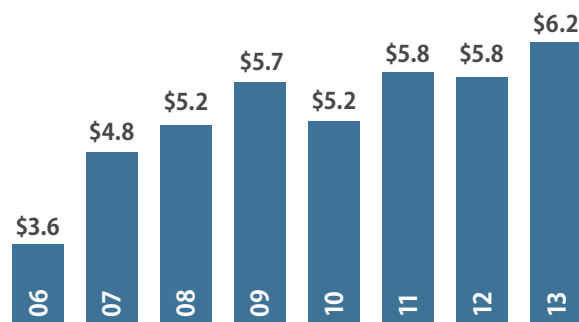


### Top Contractors

(M=millions B=billions)

United Launch Alliance	\$2.0 B
ITT	\$651.1 M
Lockheed Martin	\$559.6 M
Huntington Ingalls	\$365.0 M
Raytheon	\$199.0 M
Honeywell International	\$189.2 M
The Gary-Williams Company	\$151.5 M
Intelligent Software Solutions	\$138.2 M
Ball	\$107.1 M
Berkshire Hathaway	\$100.1 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

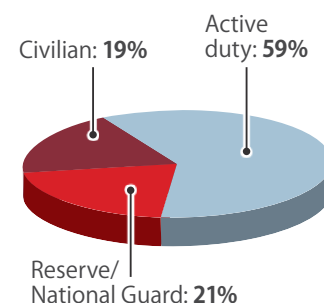
\$3.3 Billion

TOTAL PAYROLL

62,749

TOTAL PERSONNEL

### Allocation, By Type

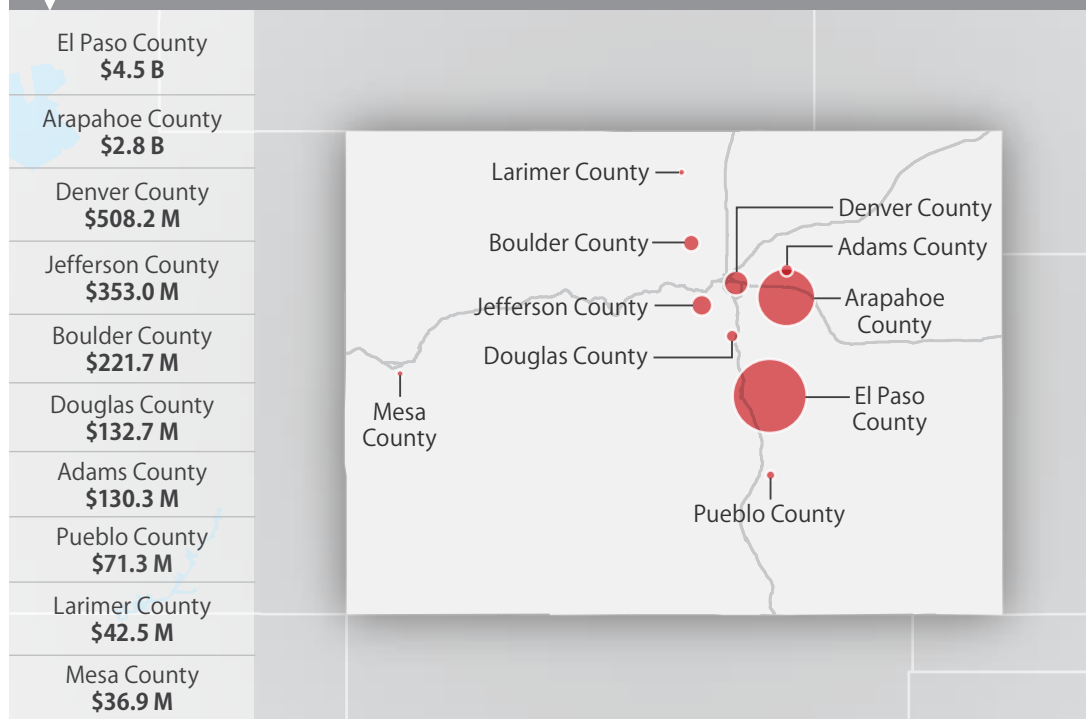


### Top Personnel Locations

El Paso County	36,090
Arapahoe County	6,126
Adams County	2,224
Jefferson County	1,377
Denver County	996
Boulder County	535
Teller County	491
Pueblo County	439
Larimer County	423
Douglas County	388

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# CONNECTICUT

#6 \$15.0 BILLION  
SPENT IN STATE

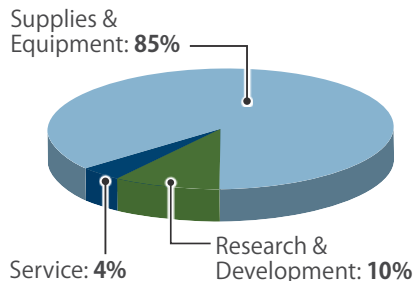
#5 6.1% OF  
STATE GDP

3.3% OF TOTAL U.S.  
DEFENSE SPENDING

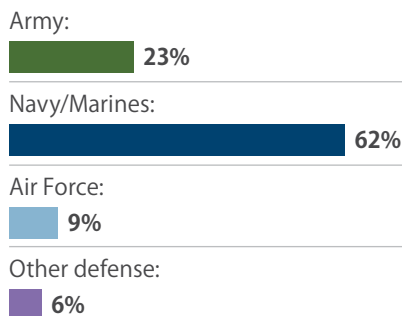
\$4,179 PER RESIDENT

## CONTRACTS

### By Type



### By Service

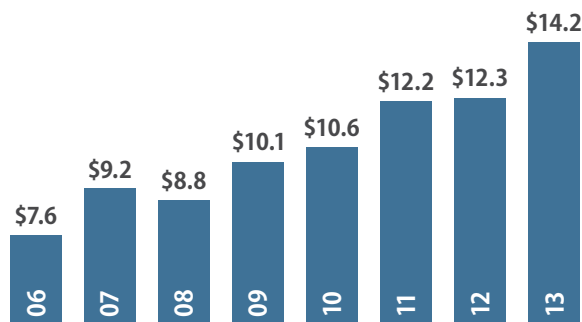


### Top Contractors

(M=millions B=billions)

United Technologies	\$7.1 B
General Dynamics	\$6.3 B
Goodrich	\$72.0 M
Timken	\$36.4 M
Colt Defense Holding	\$35.6 M
Applied Physical Sciences	\$24.1 M
Finmeccanica	\$23.4 M
Kaman	\$20.3 M
SPX	\$19.0 M
Treadwell	\$16.8 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

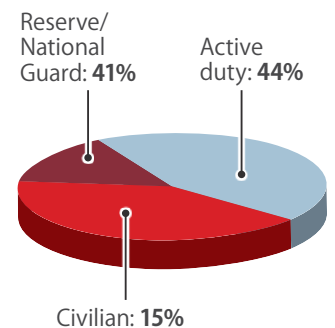
\$793.0 Million

TOTAL PAYROLL

16,811

TOTAL PERSONNEL

### Allocation, By Type



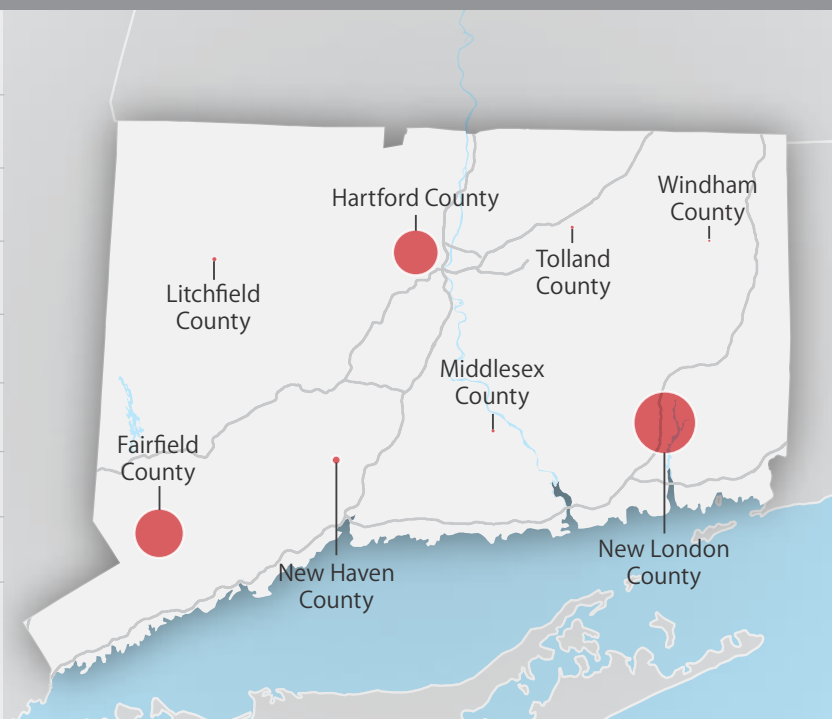
### Top Personnel Locations

New London County	7,224
Hartford County	3,553
New Haven County	1,721
Fairfield County	953
Middlesex County	394
Litchfield County	199
Tolland County	178
Windham County	168

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)

New London County	\$6.8 B
Fairfield County	\$4.2 B
Hartford County	\$3.5 B
New Haven County	\$156.6 M
Litchfield County	\$43.9 M
Middlesex County	\$30.7 M
Tolland County	\$30.2 M
Windham County	\$26.3 M



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# DELAWARE

#46 \$708.9 MILLION  
SPENT IN STATE

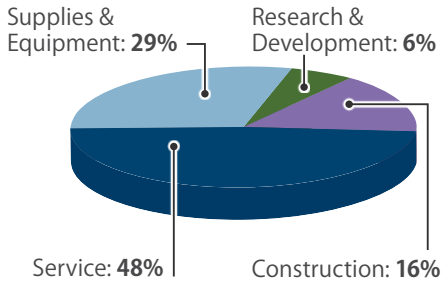
#41 1.1% OF  
STATE GDP

0.2% OF TOTAL U.S.  
DEFENSE SPENDING

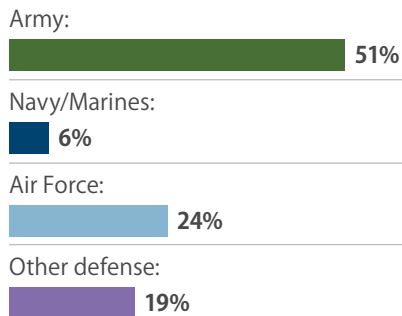
\$766 PER RESIDENT

## CONTRACTS

### By Type



### By Service

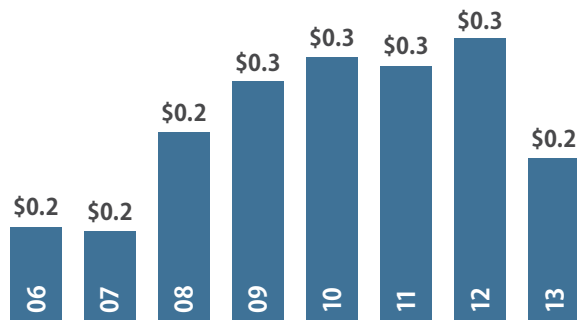


### Top Contractors

(M=millions)

Vigil Contracting	\$18.6 M
Cherokee Nation Construction Services	\$11.4 M
Kalitta Charters	\$11.2 M
ILC Industries	\$10.0 M
TDX Holdings	\$9.8 M
Great Lakes Dredge & Dock	\$8.6 M
George & Lynch	\$7.4 M
Caesar Rodney School District	\$7.1 M
Corcon	\$6.7 M
University Of Delaware	\$6.3 M

### Value of Contract Awards Performed (Billions)

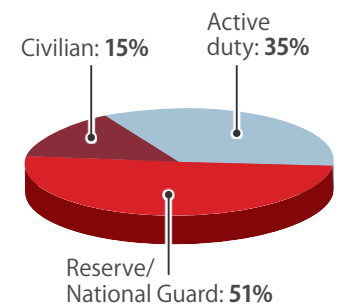


## DEFENSE PERSONNEL

\$483.1 Million  
TOTAL PAYROLL

10,660  
TOTAL PERSONNEL

### Allocation, By Type



### Top Personnel Locations

Kent County	6,384
New Castle County	3,171
Sussex County	1,092

## TOP MILITARY SPENDING LOCATIONS

(M=millions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# DISTRICT OF COLUMBIA

#24 \$6.3 BILLION  
SPENT IN STATE

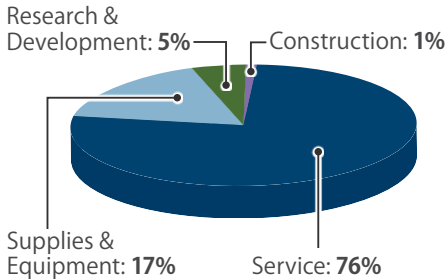
#7 5.6% OF  
STATE GDP

1.4% OF TOTAL U.S.  
DEFENSE SPENDING

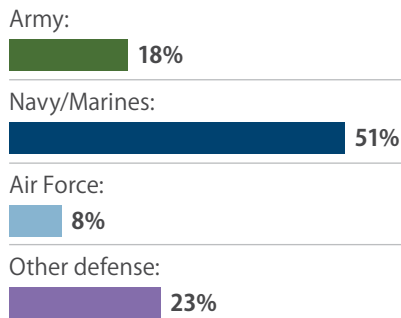
\$9,685 PER RESIDENT

## CONTRACTS

### By Type



### By Service

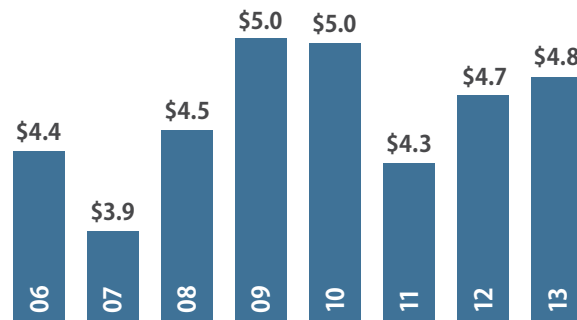


### Top Contractors

(M=millions)

United States Department of Energy	\$452.2 M
Booz Allen Hamilton Holding Corporation	\$269.0 M
Alion - IPS Corporation	\$193.5 M
Lockheed Martin	\$154.8 M
Government of the United States	\$148.6 M
Alion Science and Technology	\$144.8 M
Computer Sciences Corporation	\$133.5 M
SAIC	\$126.4 M
CACI International	\$118.7 M
SRA International	\$113.7 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

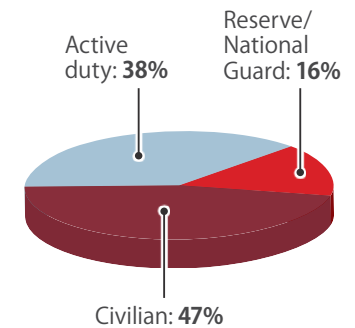
\$1.5 Billion

TOTAL PAYROLL

27,227

TOTAL PERSONNEL

### Allocation, By Type



### Top Personnel Locations

District of Columbia

27,227



## TOP MILITARY SPENDING LOCATIONS

(B=billions)

District of Columbia  
\$6.2 B

District of Columbia

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.



# FLORIDA

#5 \$19.0 BILLION  
SPENT IN STATE

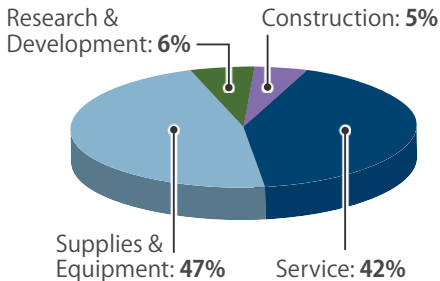
#27 2.4% OF  
STATE GDP

4.1% OF TOTAL U.S.  
DEFENSE SPENDING

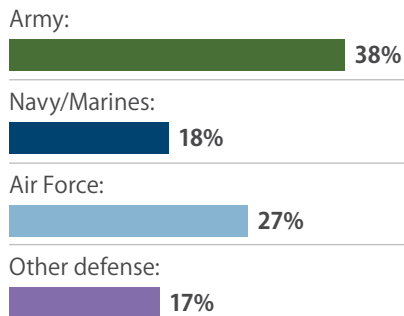
\$972 PER RESIDENT

## CONTRACTS

### By Type



### By Service

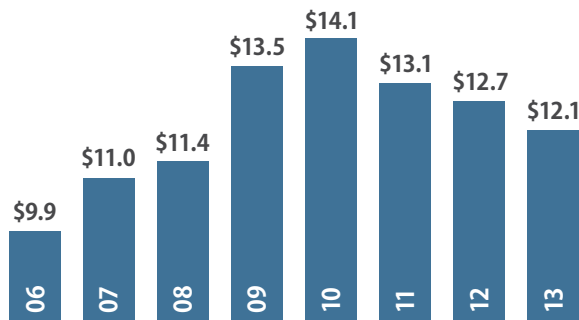


### Top Contractors

(M=millions B=billions)

Lockheed Martin	\$2.1 B
Raytheon	\$620.2 M
Huntington Ingalls	\$516.8 M
Hellfire Systems	\$444.6 M
Jacobs Engineering Group	\$413.5 M
General Dynamics	\$345.2 M
Finmeccanica	\$257.1 M
Harris	\$237.6 M
SAIC	\$236.1 M
Honeywell International	\$233.2 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

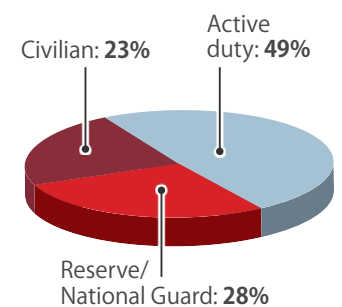
\$6.9 Billion

TOTAL PAYROLL

132,656

TOTAL PERSONNEL

### Allocation, By Type

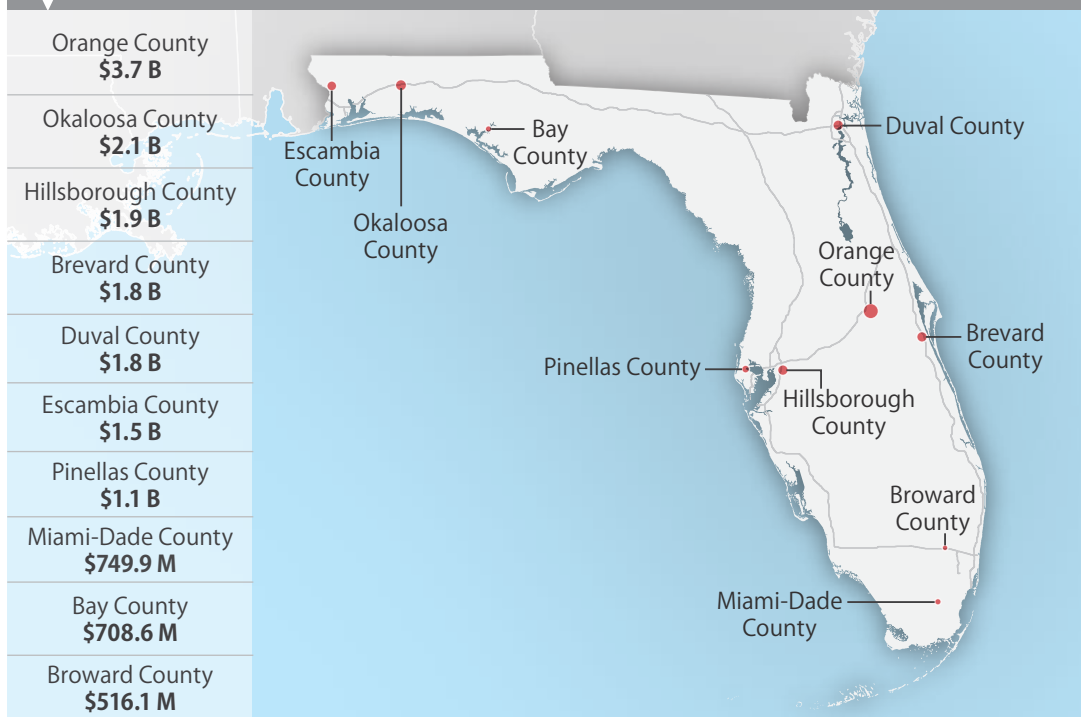


### Top Personnel Locations

Escambia County	20,532
Duval County	19,645
Okaloosa County	15,873
Hillsborough County	12,670
Santa Rosa County	8,101
Miami-Dade County	6,129
Orange County	5,986
Bay County	5,934
Brevard County	5,225
Broward County	4,034

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.



# GEORGIA

#7 \$13.9 BILLION  
SPENT IN STATE

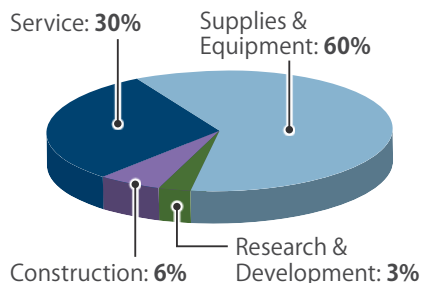
#17 3.1% OF  
STATE GDP

3.0% OF TOTAL U.S.  
DEFENSE SPENDING

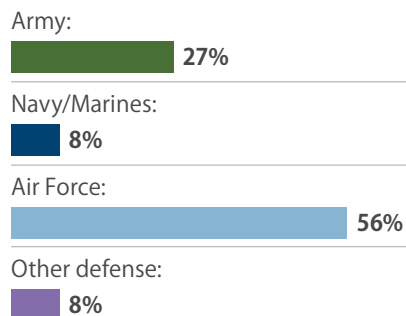
\$1,388 PER RESIDENT

## CONTRACTS

### By Type



### By Service

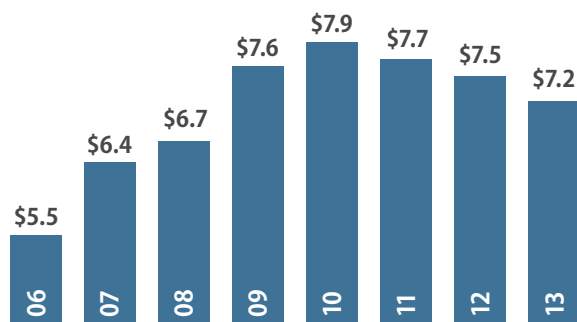


### Top Contractors

(M=millions B=billions)

Lockheed Martin	\$3.1 B
Georgia Tech Research Corporation	\$207.5 M
General Dynamics	\$168.7 M
Scientific Research Corporation	\$138.9 M
Rockwell Collins	\$126.7 M
Northrop Grumman	\$111.3 M
Kipper Tool Company	\$108.2 M
State of Georgia	\$79.8 M
Mansfield Oil Company	\$76.0 M
ITT	\$57.7 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

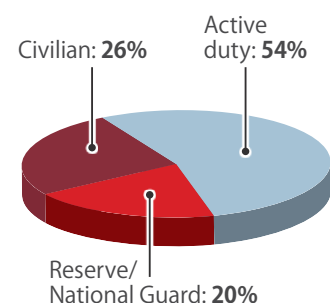
\$6.7 Billion

TOTAL PAYROLL

135,757

TOTAL PERSONNEL

### Allocation, By Type



### Top Personnel Locations

Muscogee County	29,640
Liberty County	15,155
Richmond County	14,202
Chatham County	10,420
Houston County	10,077
Lowndes County	4,664
Camden County	3,084
Cobb County	3,072
De Kalb County	3,058
Fulton County	2,645

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# HAWAII

#19 \$8.1 BILLION  
SPENT IN STATE

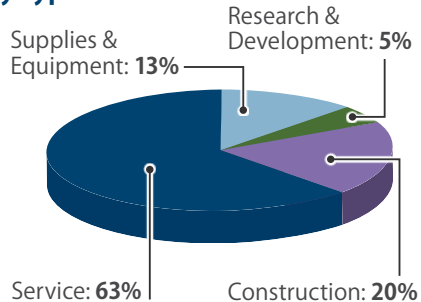
#2 10.9% OF  
STATE GDP

1.8% OF TOTAL U.S.  
DEFENSE SPENDING

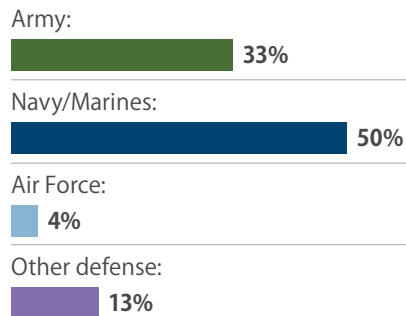
\$5,795 PER RESIDENT

## CONTRACTS

### By Type



### By Service

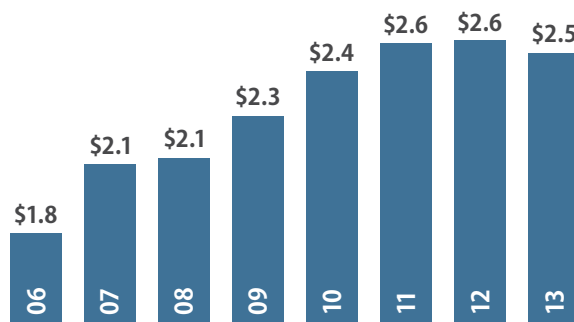


### Top Contractors

(M=millions)

BAE Systems Hawaii Shipyards	\$176.1 M
BAE Systems	\$151.5 M
URS	\$127.2 M
Tesoro	\$114.2 M
Aqua Engineers	\$101.7 M
Nan, Inc.	\$88.2 M
Manu Kai	\$60.9 M
Pelatron	\$49.7 M
dck-ecc pacific	\$41.5 M
Environet	\$40.3 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

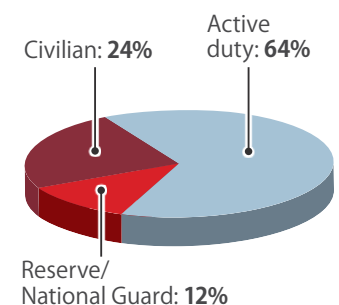
\$5.6 Billion

TOTAL PAYROLL

77,257

TOTAL PERSONNEL

### Allocation, By Type

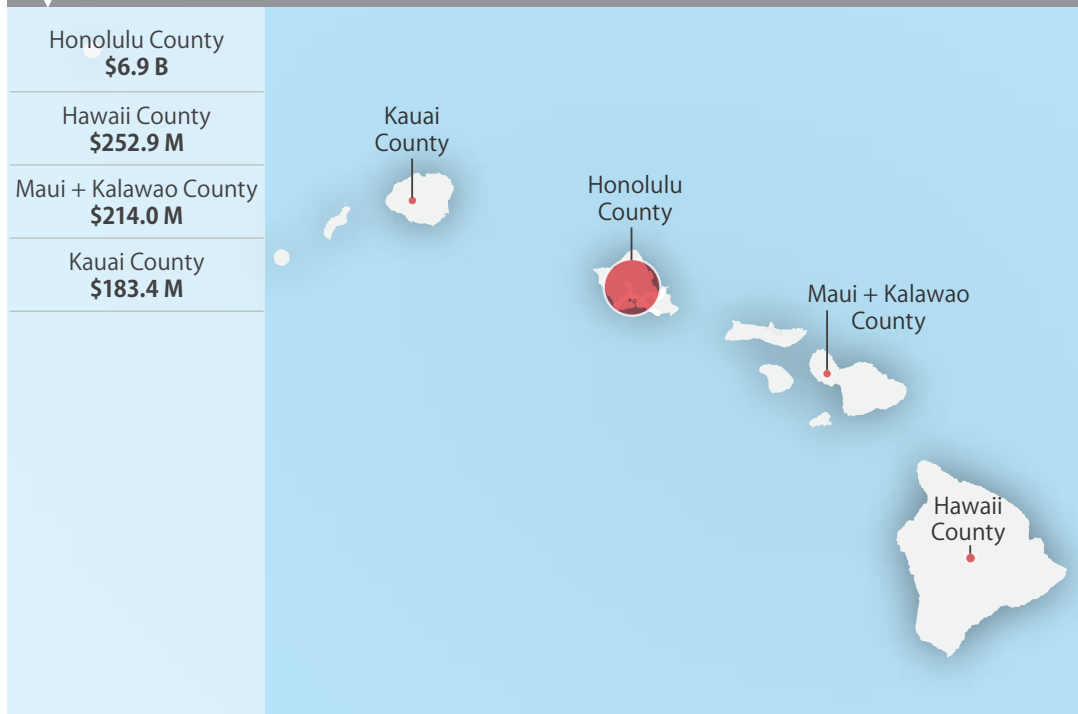


### Top Personnel Locations

Honolulu County	68,378
Hawaii County	628
Maui + Kalawao County	550
Kauai County	263

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# IDAHO

#48 \$580.7 MILLION  
SPENT IN STATE

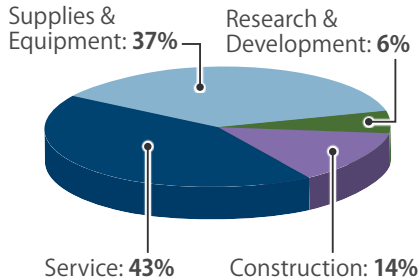
#46 1.0% OF  
STATE GDP

0.1% OF TOTAL U.S.  
DEFENSE SPENDING

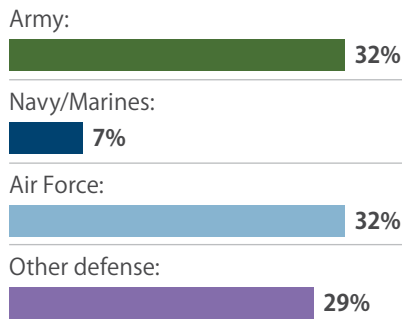
\$360 PER RESIDENT

## CONTRACTS

### By Type



### By Service

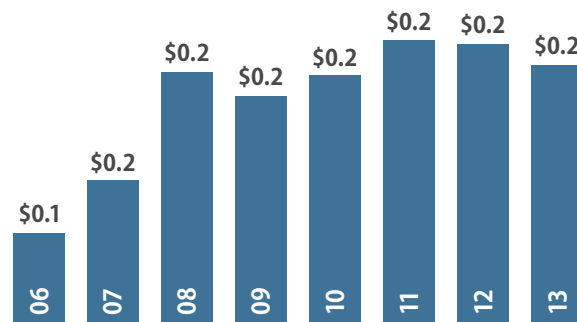


### Top Contractors

(M=millions)

Brad Hall & Associates	\$34.5 M
US Ecology	\$12.2 M
PKL Services	\$9.8 M
MLDC Government Services Corporation	\$7.3 M
General Dynamics	\$6.8 M
Garco Construction	\$6.3 M
Bering Sea Environmental	\$5.9 M
Lockheed Martin	\$5.1 M
C-2 Construction	\$4.7 M
The Ewing Company	\$4.6 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

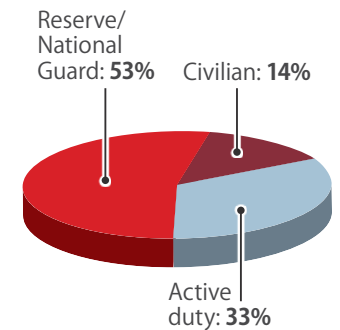
\$385.7 Million

TOTAL PAYROLL

11,067

TOTAL PERSONNEL

### Allocation, By Type

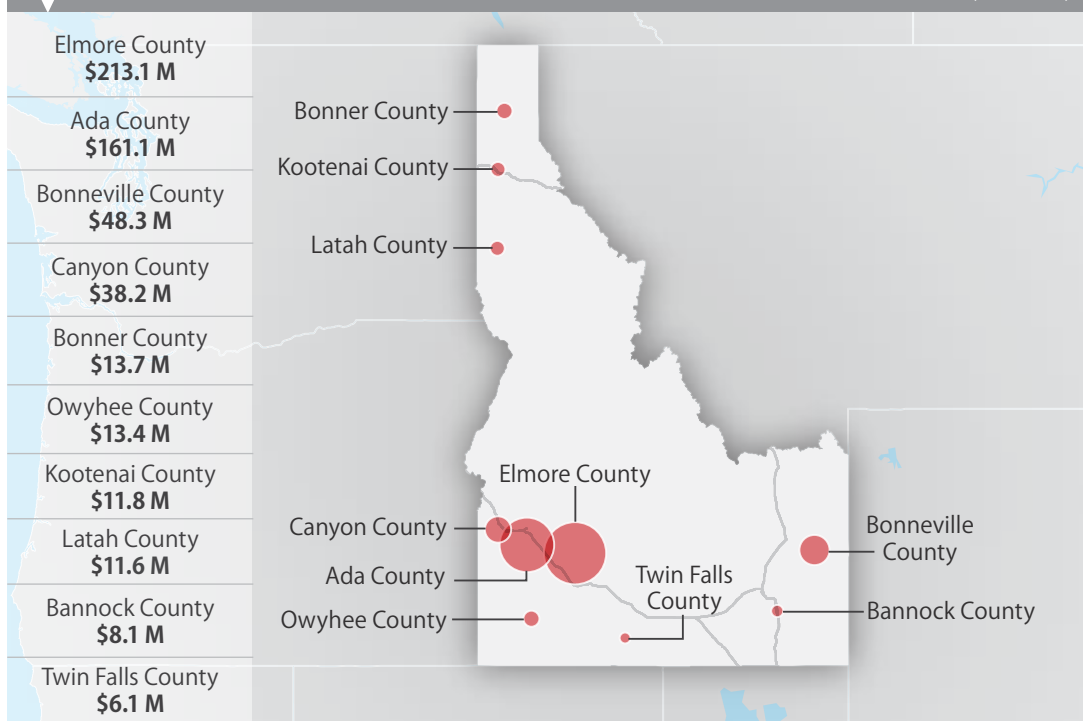


### Top Personnel Locations

Ada County	4,179
Elmore County	3,363
Canyon County	940
Bannock County	423
Twin Falls County	410
Kootenai County	256
Bonneville County	196
Latah County	137
Payette County	129
Clearwater County	115

## TOP MILITARY SPENDING LOCATIONS

(M=millions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# ILLINOIS

#21 **\$7.3 BILLION**  
SPENT IN STATE

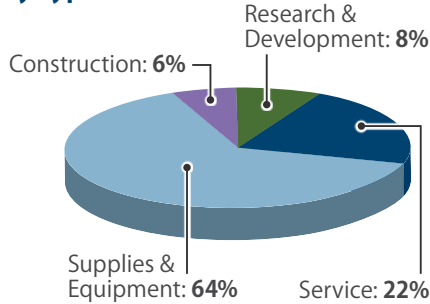
#44 **1.0% OF**  
STATE GDP

**1.6%** OF TOTAL U.S.  
DEFENSE SPENDING

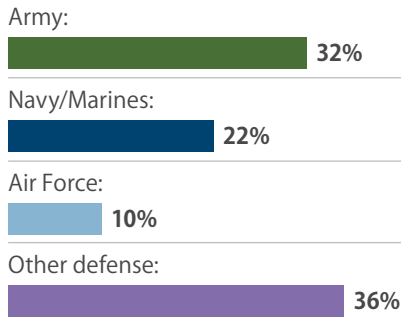
**\$568** PER RESIDENT

## CONTRACTS

### By Type



### By Service

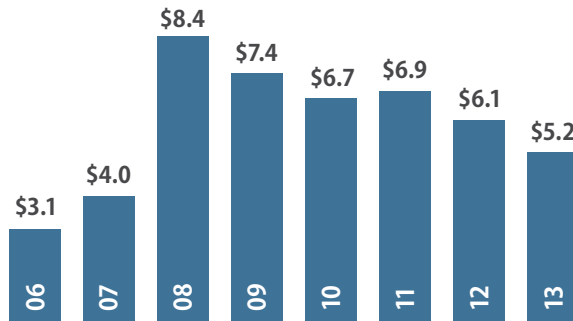


### Top Contractors

(M=millions)

Huntington Ingalls	\$891.7 M
Navistar International	\$665.2 M
BP	\$400.6 M
Caterpillar	\$349.9 M
BP Products North America	\$341.7 M
Alion Science and Technology	\$316.2 M
Cardinal Health	\$305.3 M
Washington Group/Alberici Joint Venture	\$169.9 M
General Dynamics	\$163.1 M
CDW Holdings	\$118.4 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

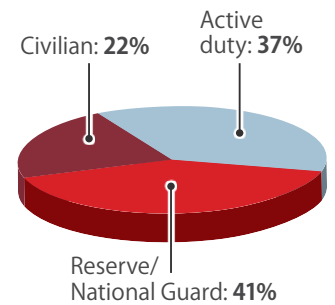
**\$2.1 Billion**

TOTAL PAYROLL

**60,718**

TOTAL PERSONNEL

### Allocation, By Type



### Top Personnel Locations

Lake County	22,029
St. Clair County	9,983
Cook County	4,354
Rock Island County	4,015
Sangamon County	3,040
Peoria County	2,080
Madison County	1,570
Du Page County	1,039
Will County	811
Henry County	796

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# INDIANA

#25 \$5.8 BILLION  
SPENT IN STATE

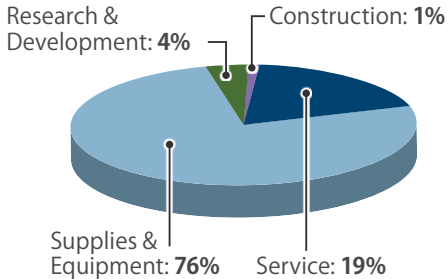
#32 1.8% OF  
STATE GDP

1.3% OF TOTAL U.S.  
DEFENSE SPENDING

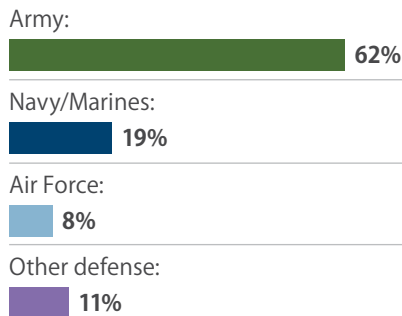
\$878 PER RESIDENT

## CONTRACTS

### By Type



### By Service

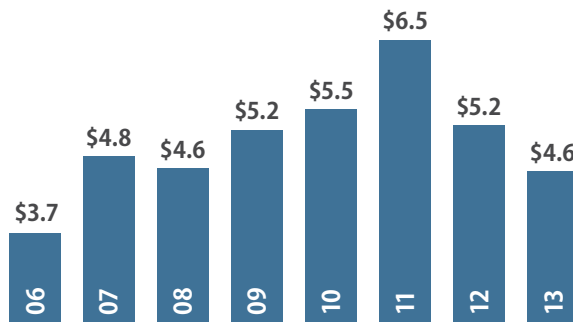


### Top Contractors

(M=millions B=billions)

MacAndrews & Forbes Holdings	\$2.1 B
Rolls-Royce	\$554.6 M
Raytheon	\$435.3 M
ITT	\$212.5 M
ERAPSCO	\$101.6 M
SAIC	\$95.6 M
AmeriQual	\$82.5 M
Concurrent Technologies Corporation	\$66.4 M
Petroleum Traders	\$63.3 M
Allison Transmission	\$58.4 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

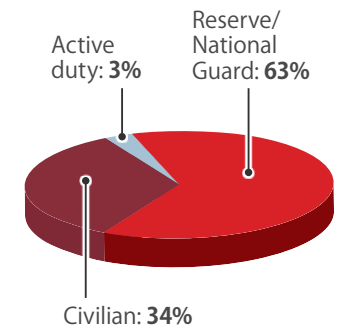
\$1.2 Billion

TOTAL PAYROLL

31,620

TOTAL PERSONNEL

### Allocation, By Type

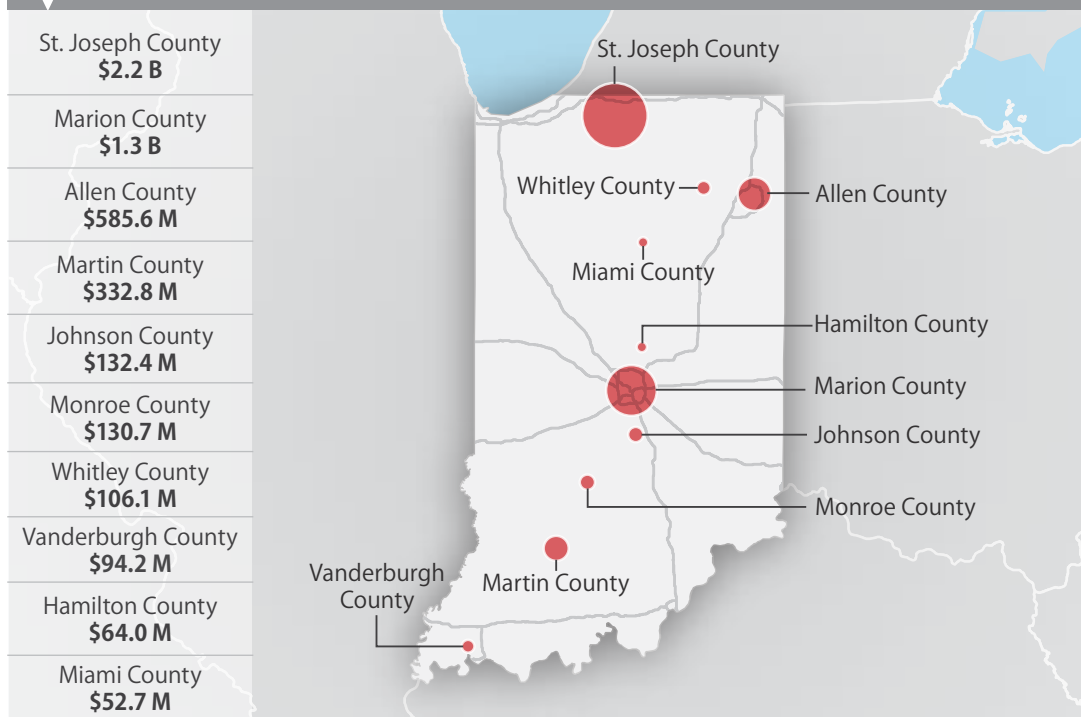


### Top Personnel Locations

Marion County	8,300
Allen County	2,433
Johnson County	1,992
Vigo County	1,478
Dubois County	1,216
Miami County	1,186
Knox County	1,143
St. Joseph County	979
Lake County	841
Grant County	790

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# IOWA

#39 \$1.7 BILLION  
SPENT IN STATE

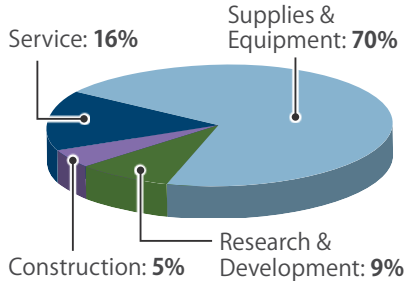
#43 1.0% OF  
STATE GDP

0.4% OF TOTAL U.S.  
DEFENSE SPENDING

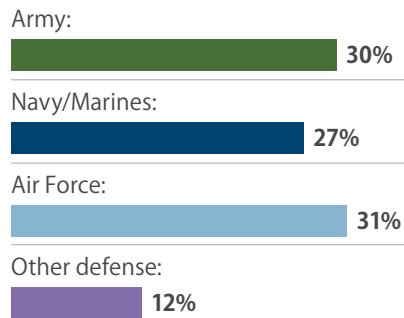
\$548 PER RESIDENT

## CONTRACTS

### By Type



### By Service

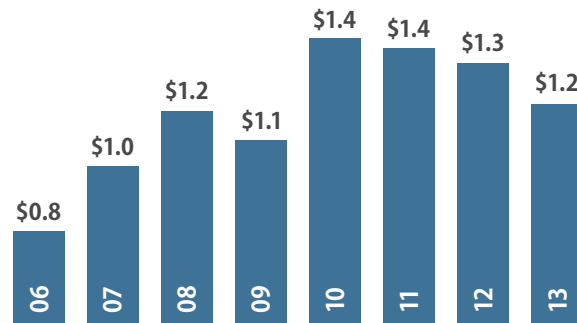


### Top Contractors

(M=millions)

Rockwell Collins	\$752.3 M
Data Link Solutions	\$91.2 M
American Ordnance	\$89.0 M
Cobham	\$36.5 M
Weston Solutions	\$18.5 M
Alcoa	\$18.1 M
Sullivan International Group	\$15.5 M
Bristol Bay Native Corporation	\$12.9 M
Dubuque Barge and Fleeting Service Company	\$8.5 M
Alliant Techsystems	\$7.5 M

### Value of Contract Awards Performed (Billions)

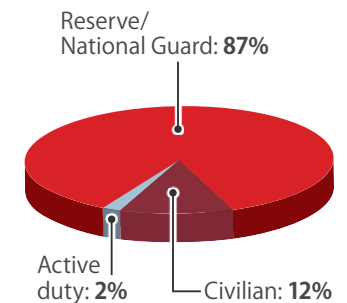


## DEFENSE PERSONNEL

\$513.0 Million  
TOTAL PAYROLL

13,965  
TOTAL PERSONNEL

### Allocation, By Type

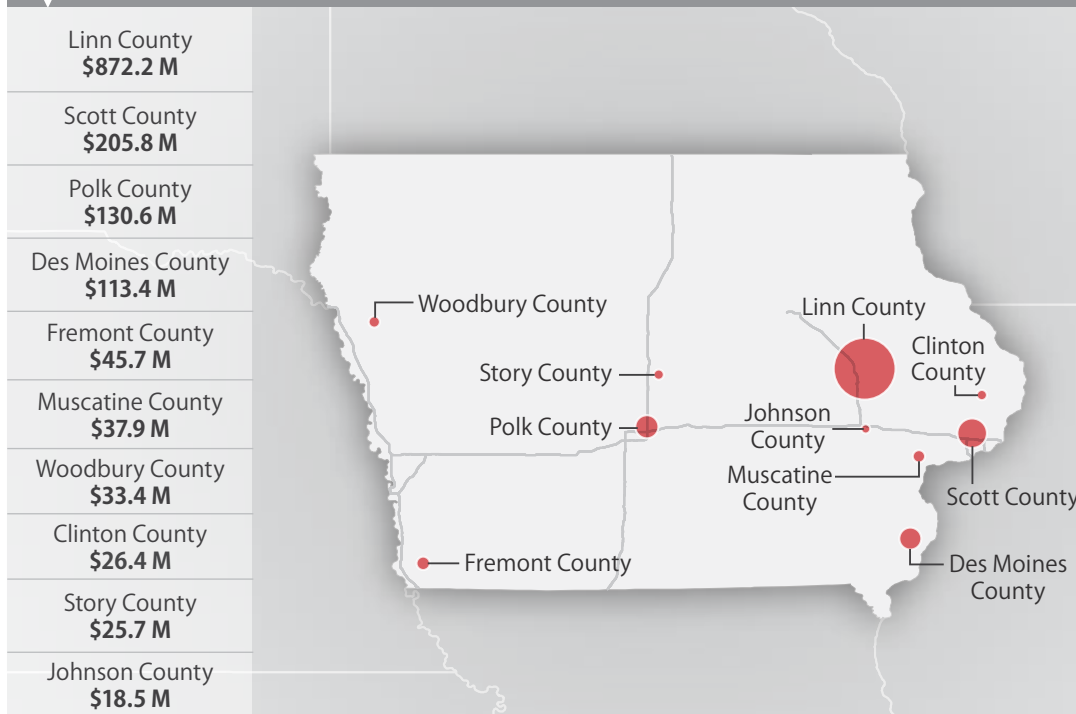


### Top Personnel Locations

Polk County	3,830
Woodbury County	1,595
Scott County	842
Linn County	729
Story County	715
Black Hawk County	688
Marshall County	465
Johnson County	418
Dubuque County	321
Warren County	274

## TOP MILITARY SPENDING LOCATIONS

(M=millions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# KANSAS

#32 **\$3.7 BILLION**  
SPENT IN STATE

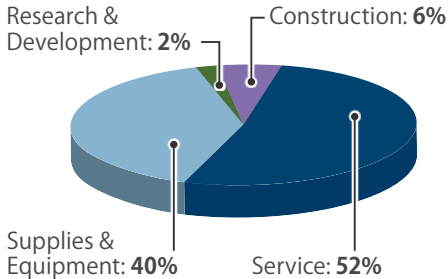
#21 **2.6% OF**  
STATE GDP

**0.8%** OF TOTAL U.S.  
DEFENSE SPENDING

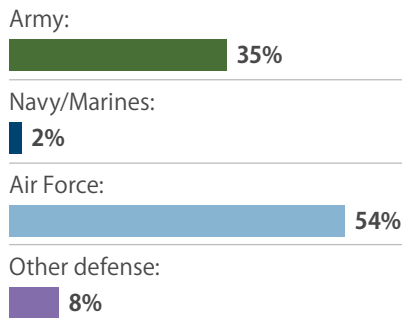
**\$1,283** PER RESIDENT

## CONTRACTS

### By Type



### By Service

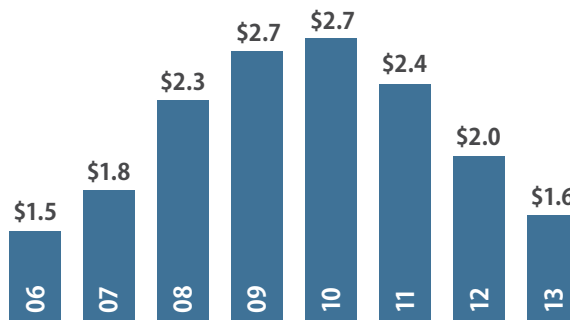


### Top Contractors

(M=millions)

Boeing	\$448.7 M
Hawker Beechcraft	\$293.9 M
Textron	\$68.7 M
Huntington Ingalls	\$62.7 M
General Electric	\$50.8 M
Fiat Netherlands Holding N.V.	\$39.5 M
Leading Technology Composites	\$28.8 M
Day & Zimmermann Group	\$22.8 M
J.E. Dunn Construction Group	\$18.9 M
General Dynamics	\$17.7 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

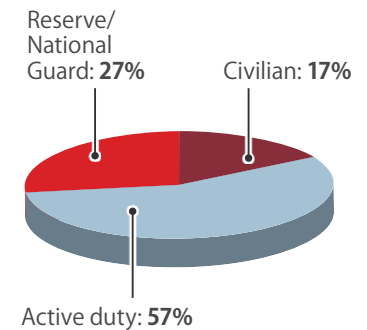
**\$2.1 Billion**

TOTAL PAYROLL

**43,809**

TOTAL PERSONNEL

### Allocation, By Type

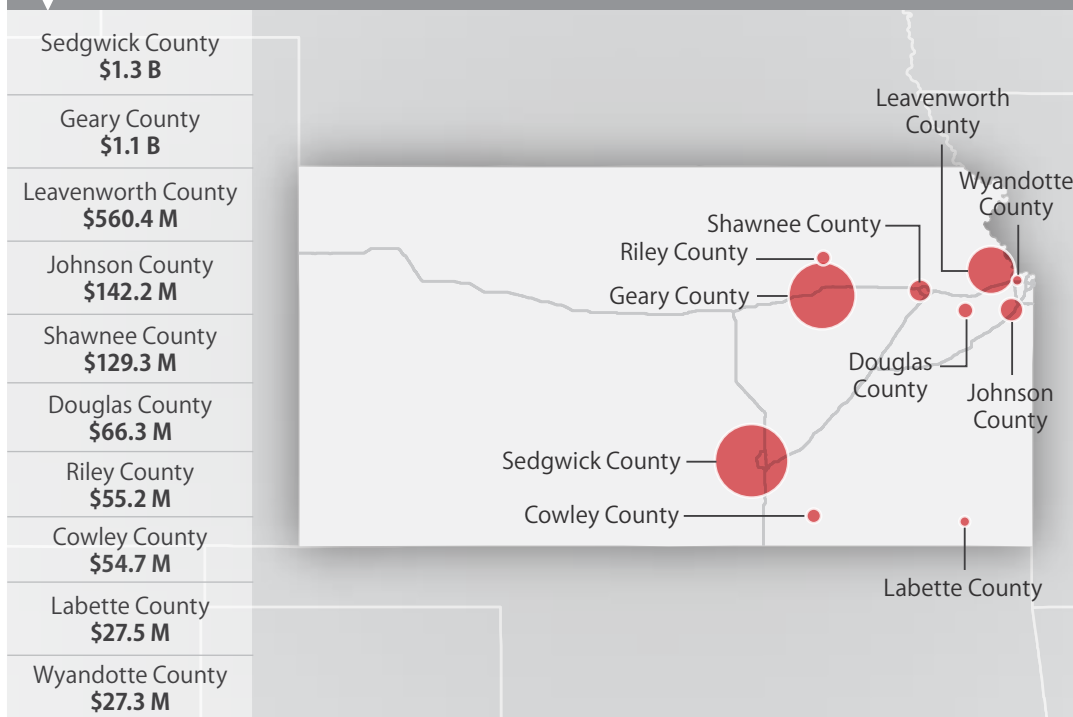


### Top Personnel Locations

Geary County	19,465
Sedgwick County	7,583
Leavenworth County	5,016
Shawnee County	3,418
Johnson County	1,317
Douglas County	965
Riley County	699
Wyandotte County	644
Jackson County	336
Montgomery County	310

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.



# KENTUCKY

#18 \$8.2 BILLION  
SPENT IN STATE

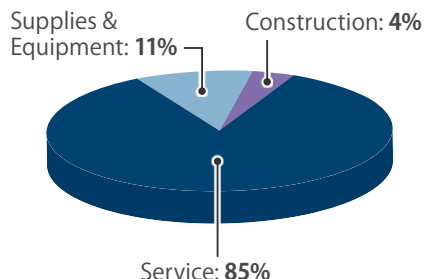
#11 4.5% OF  
STATE GDP

1.8% OF TOTAL U.S.  
DEFENSE SPENDING

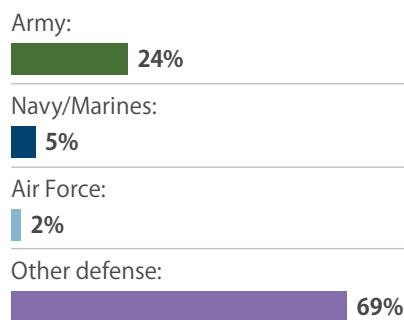
\$1,859 PER RESIDENT

## CONTRACTS

### By Type



### By Service

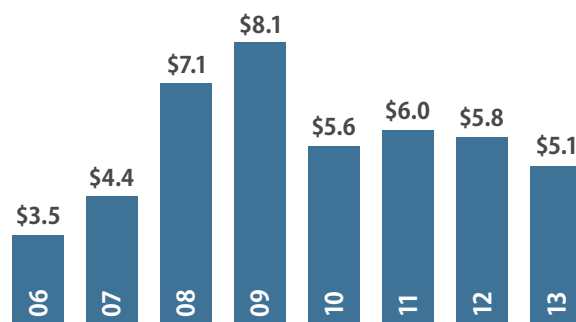


### Top Contractors

(M=millions B=billions)

Humana	\$3.1 B
Lockheed Martin	\$393.1 M
Bechtel Parsons Blue Grass	\$205.7 M
Raytheon	\$141.7 M
Treviicos-Soletanche Joint Venture	\$128.2 M
Cerberus Capital Management	\$94.0 M
BAE Systems	\$91.7 M
L-3 Communications	\$64.0 M
Serco Group	\$56.0 M
Finmeccanica	\$52.3 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

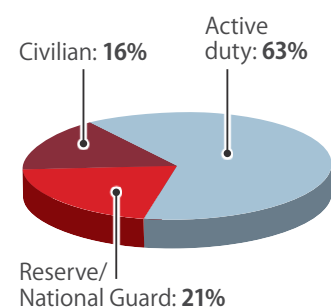
\$3.0 Billion

TOTAL PAYROLL

64,628

TOTAL PERSONNEL

### Allocation, By Type

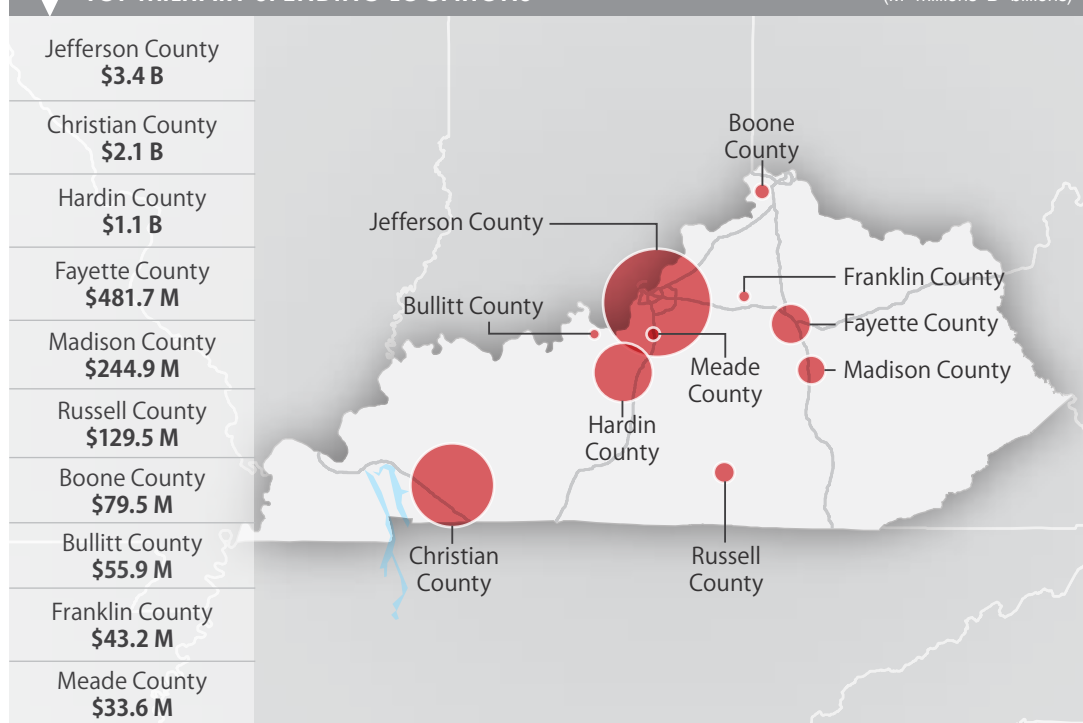


### Top Personnel Locations

Christian County	31,849
Hardin County	13,373
Jefferson County	3,059
Bullitt County	1,571
Franklin County	1,363
Fayette County	1,239
Madison County	947
Meade County	890
Logan County	768
Breckinridge County	666

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.



# LOUISIANA

#27 **\$4.7 BILLION**  
SPENT IN STATE

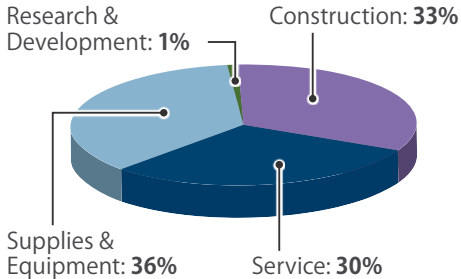
#31 **1.9% OF**  
STATE GDP

**1.0%** OF TOTAL U.S.  
DEFENSE SPENDING

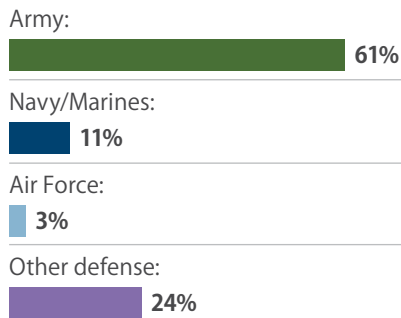
**\$1,009** PER RESIDENT

## CONTRACTS

### By Type



### By Service

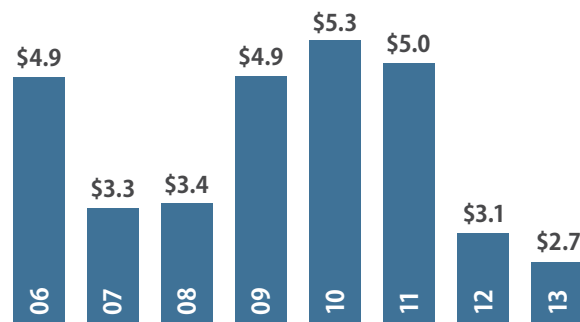


### Top Contractors

(M=millions)

Textron	\$384.7 M
Placid Refining Company	\$271.9 M
Gulf Intracoastal Constructors	\$228.9 M
Calumet Sales Company	\$176.1 M
PCCP Constructors	\$166.4 M
Cubic Corporation	\$104.4 M
Weeks Marine	\$67.3 M
Luhr Bros./Pine Bluff Sand and Gravel Co., a JV	\$52.8 M
Kieppe Patrimonial	\$45.5 M
eVenture Technologies	\$42.4 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

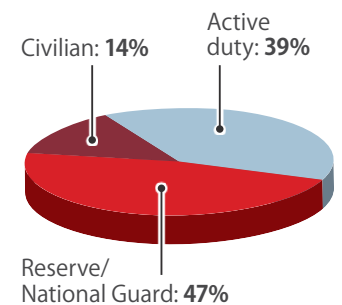
**\$2.0 Billion**

TOTAL PAYROLL

**45,663**

TOTAL PERSONNEL

### Allocation, By Type

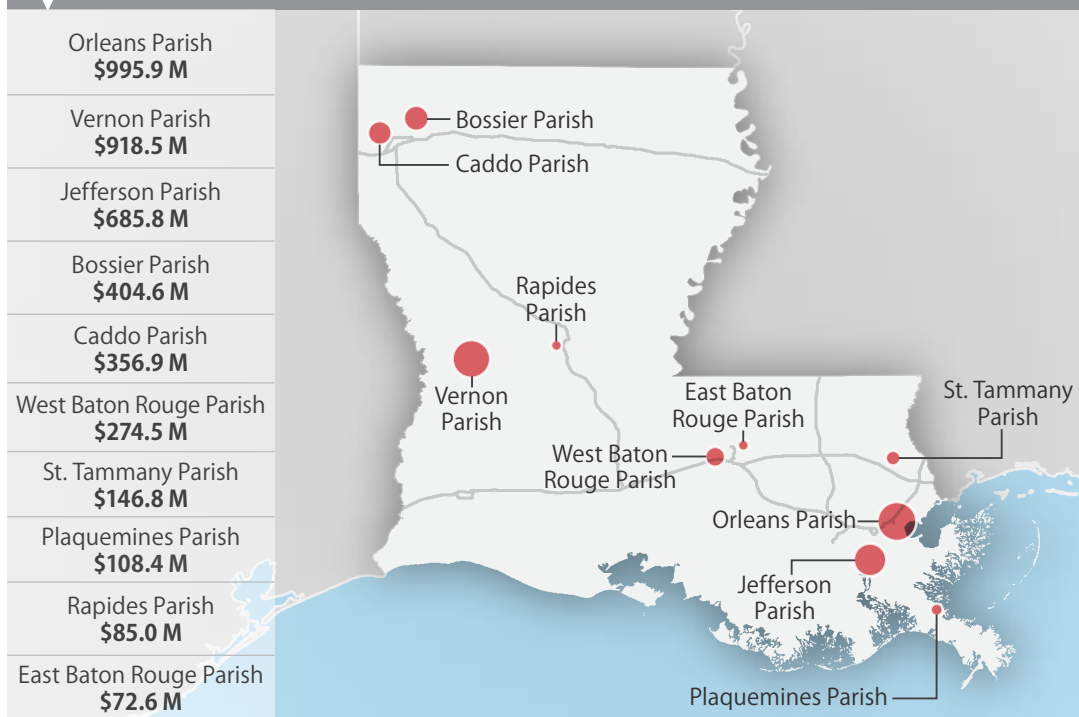


### Top Personnel Locations

Orleans Parish	11,121
Vernon Parish	9,157
Bossier Parish	7,220
Caddo Parish	4,104
Rapides Parish	2,087
Jefferson Parish	1,518
East Baton Rouge Parish	1,450
St. Tammany Parish	929
Lafayette Parish	808
Beauregard Parish	476

## TOP MILITARY SPENDING LOCATIONS

(M=millions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# MAINE

#35 \$2.7 BILLION  
SPENT IN STATE

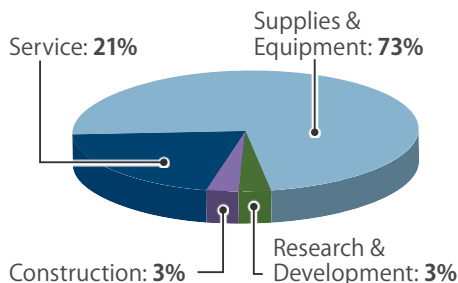
#9 5.0% OF  
STATE GDP

0.6% OF TOTAL U.S.  
DEFENSE SPENDING

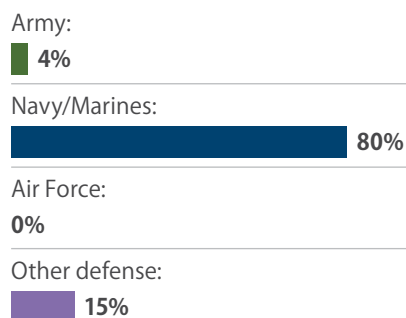
\$2,056 PER RESIDENT

## CONTRACTS

### By Type



### By Service

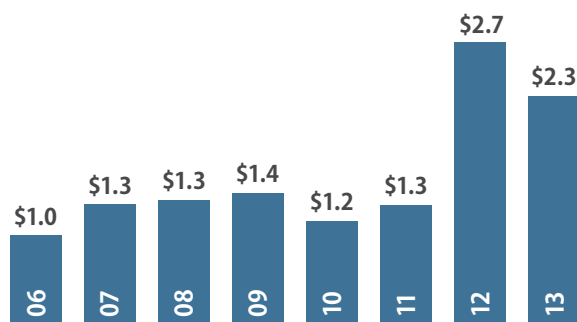


### Top Contractors

(M=millions B=billions)

General Dynamics	\$1.7 B
Martin's Point Health Care	\$288.2 M
Penobscot Indian Nation Enterprises	\$29.8 M
Group Home Foundation	\$17.8 M
JCN Construction	\$12.0 M
Source for Native American Products	\$11.0 M
P & S Construction	\$9.6 M
Gilbane	\$7.5 M
Reed & Reed	\$7.0 M
Environmental Chemical Corporation	\$6.4 M

### Value of Contract Awards Performed (Billions)

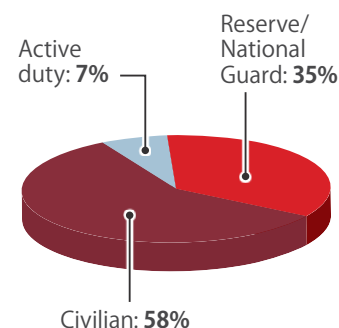


## DEFENSE PERSONNEL

\$466.8 Million  
TOTAL PAYROLL

11,699  
TOTAL PERSONNEL

### Allocation, By Type

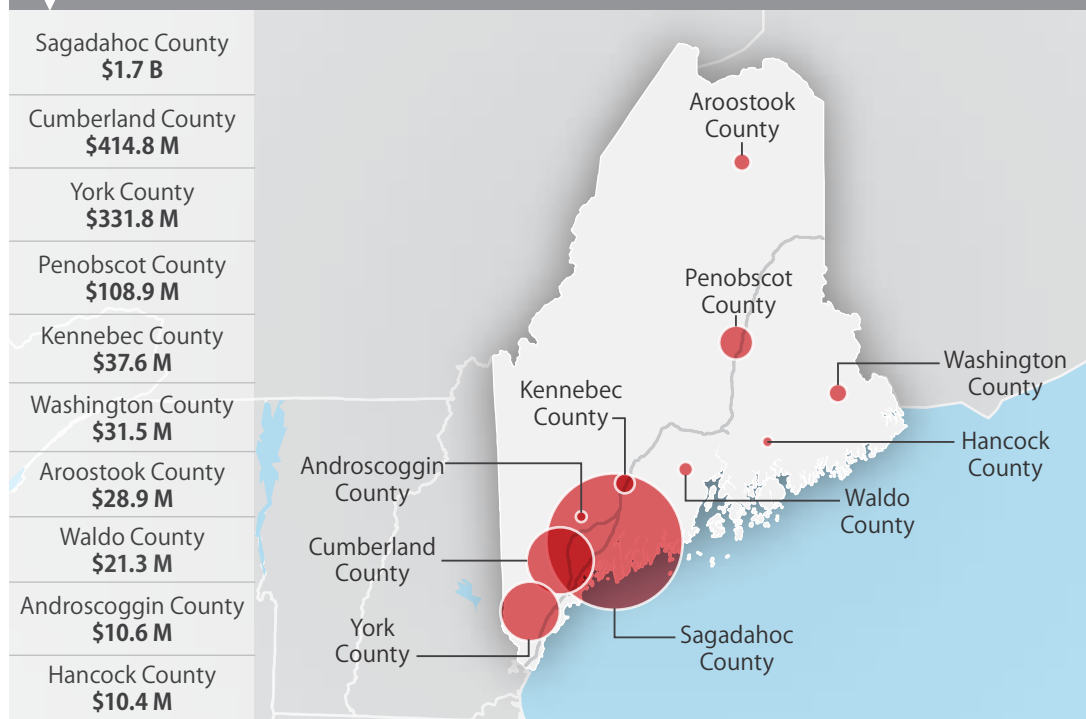


### Top Personnel Locations

York County	5,469
Penobscot County	1,920
Cumberland County	999
Kennebec County	999
Aroostook County	676
Androscoggin County	319
Hancock County	206
Sagadahoc County	194
Piscataquis County	161
Lincoln County	159

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# MARYLAND

#4 \$21.6 BILLION  
SPENT IN STATE

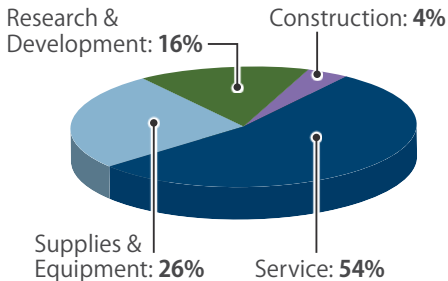
#4 6.3% OF  
STATE GDP

4.7% OF TOTAL U.S.  
DEFENSE SPENDING

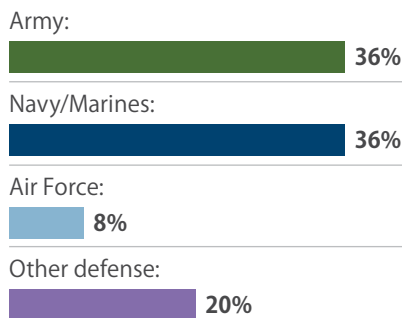
\$3,638 PER RESIDENT

## CONTRACTS

### By Type



### By Service

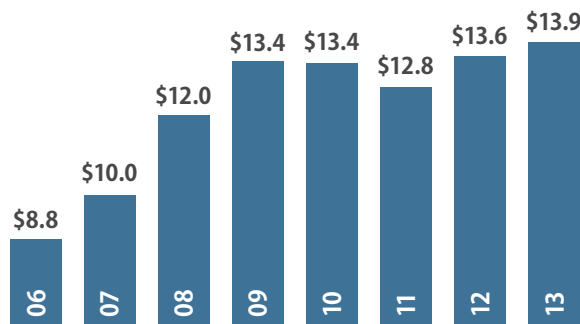


### Top Contractors

(M=millions B=billions)

Lockheed Martin	\$1.2 B
Johns Hopkins University	\$917.4 M
Textron	\$747.8 M
Huntington Ingalls	\$738.8 M
ManTech International	\$587.2 M
BAE Systems	\$527.5 M
Johns Hopkins Health System	\$349.8 M
URS	\$291.0 M
SAIC	\$281.0 M
Computer Sciences Corporation	\$250.1 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

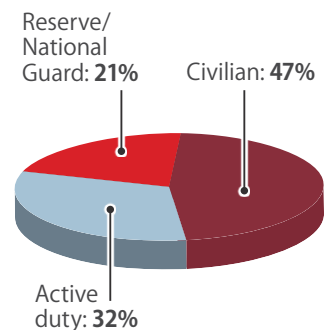
\$7.6 Billion

TOTAL PAYROLL

95,578

TOTAL PERSONNEL

### Allocation, By Type



### Top Personnel Locations

Prince George's County	19,753
Anne Arundel County	17,544
Montgomery County	10,293
Howard County	6,328
Charles County	5,500
Baltimore County	5,285
St. Mary's County	5,245
Harford County	4,971
Calvert County	3,868
Baltimore City	2,786

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)

Montgomery County	\$3.9 B
Anne Arundel County	\$3.0 B
St. Mary's County	\$2.5 B
Prince George's County	\$2.3 B
Harford County	\$2.1 B
Baltimore County	\$2.0 B
Howard County	\$2.0 B
Charles County	\$909.1 M
Frederick County	\$722.3 M
Baltimore City	\$665.1 M



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# MASSACHUSETTS

#11 \$12.9 BILLION  
SPENT IN STATE

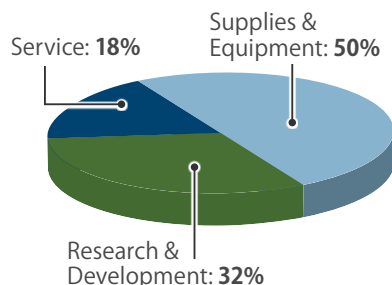
#19 2.9% OF  
STATE GDP

2.8% OF TOTAL U.S.  
DEFENSE SPENDING

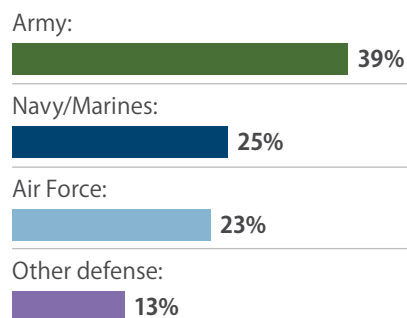
\$1,925 PER RESIDENT

## CONTRACTS

### By Type



### By Service

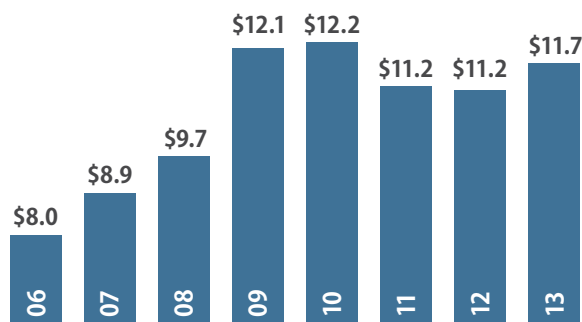


### Top Contractors

(M=millions B=billions)

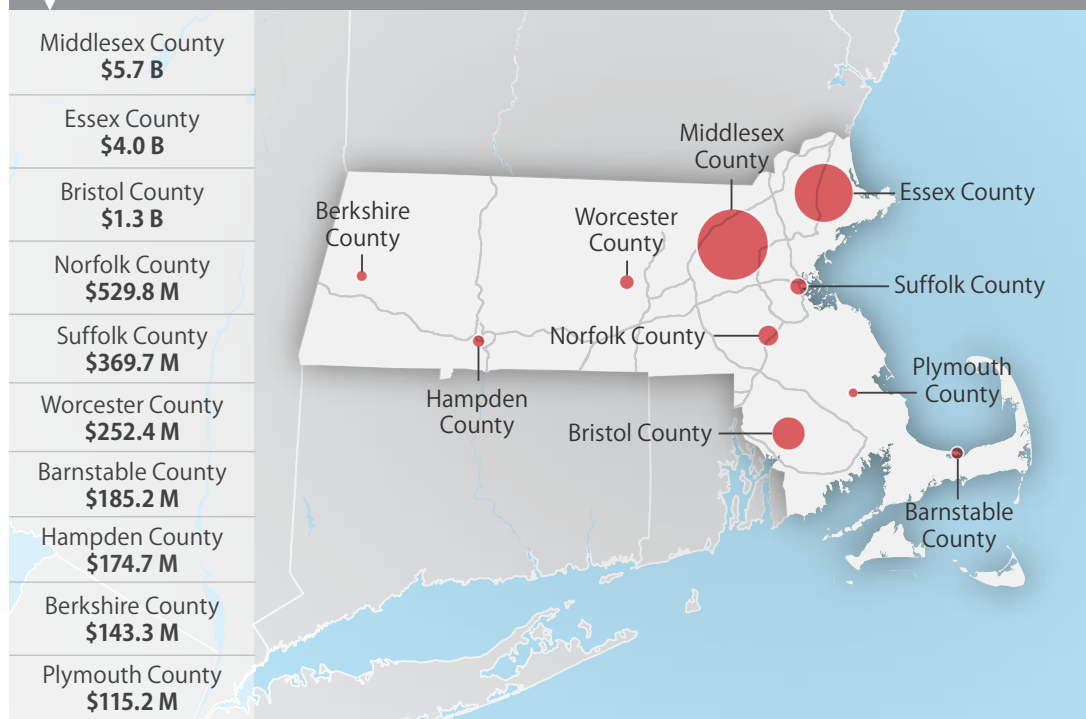
Raytheon	\$4.4 B
General Electric	\$1.4 B
General Dynamics	\$1.4 B
Massachusetts Institute of Technology	\$833.0 M
Draper Laboratory	\$404.4 M
MITRE	\$320.2 M
Textron	\$253.0 M
Goodrich	\$150.7 M
Brighton Marine Health Center	\$147.1 M
Jacobs Engineering Group	\$144.3 M

### Value of Contract Awards Performed (Billions)



## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



## DEFENSE PERSONNEL

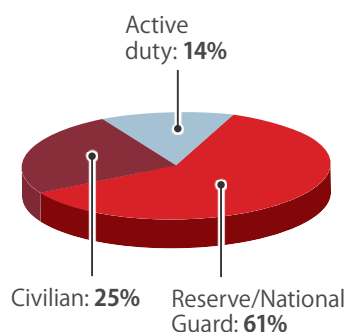
\$1.1 Billion

TOTAL PAYROLL

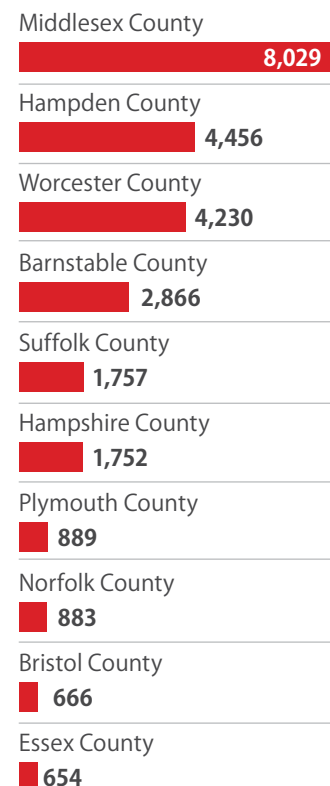
26,701

TOTAL PERSONNEL

### Allocation, By Type



### Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# MICHIGAN

#29 **\$4.2 BILLION**  
SPENT IN STATE

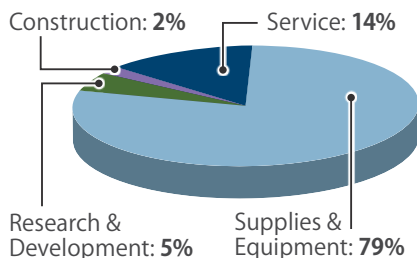
#45 **1.0% OF**  
STATE GDP

**0.9%** OF TOTAL U.S.  
DEFENSE SPENDING

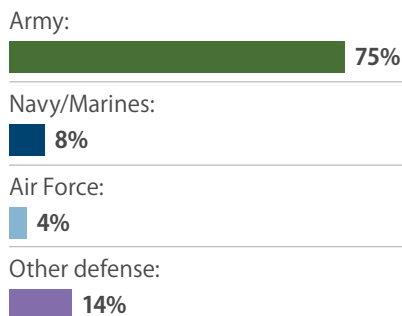
**\$428** PER RESIDENT

## CONTRACTS

### By Type



### By Service

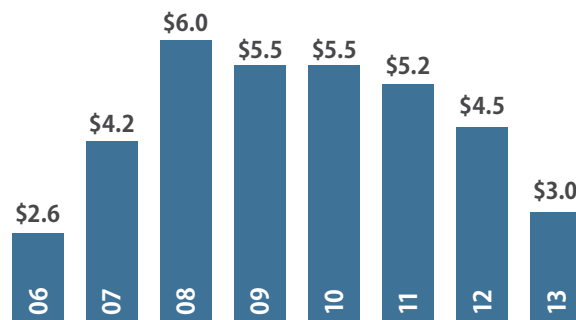


### Top Contractors

(M=millions B=billions)

General Dynamics	\$2.2 B
BAE Systems	\$275.5 M
Peckham Vocational Industries	\$68.7 M
Interpublic Group of Companies	\$63.0 M
Avon Rubber	\$59.1 M
L-3 Communications	\$50.3 M
General Electric	\$42.9 M
Global Fleet Sales	\$41.5 M
Lakeshore Engineering Services	\$40.1 M
Arotech	\$38.2 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

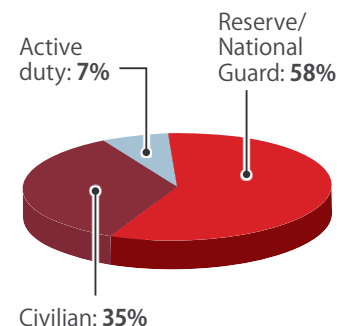
**\$1.2 Billion**

TOTAL PAYROLL

**28,135**

TOTAL PERSONNEL

### Allocation, By Type



### Top Personnel Locations

Macomb County	6,376
Oakland County	3,417
Wayne County	1,929
Ingham County	1,873
St. Clair County	1,572
Kalamazoo County	1,437
Kent County	1,366
Calhoun County	622
Eaton County	574
Jackson County	539

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# MINNESOTA

#37 \$2.1 BILLION  
SPENT IN STATE

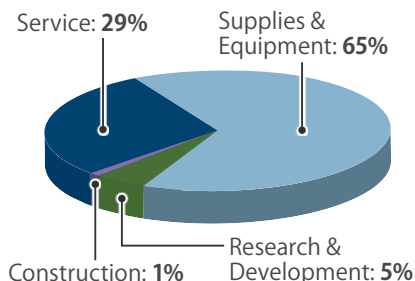
#50 0.7% OF  
STATE GDP

0.5% OF TOTAL U.S.  
DEFENSE SPENDING

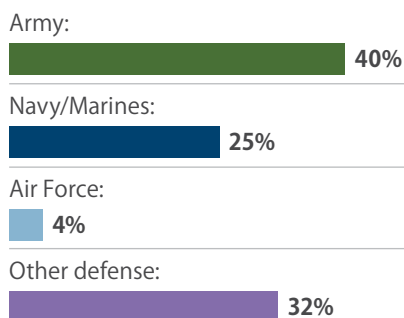
\$384 PER RESIDENT

## CONTRACTS

### By Type



### By Service

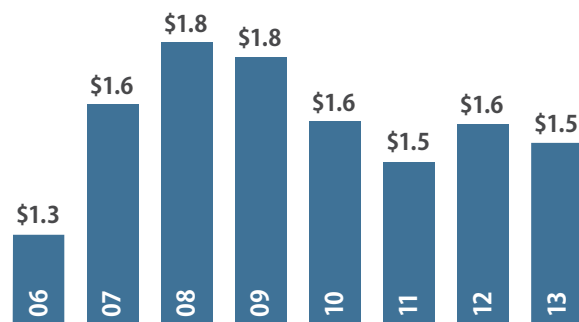


### Top Contractors

(M=millions)

UnitedHealth Group	\$469.2 M
Alliant Techsystems	\$355.4 M
BAE Systems	\$291.6 M
Cummins	\$165.9 M
Lockheed Martin	\$76.9 M
General Dynamics	\$55.4 M
Honeywell International	\$25.2 M
Medtronic	\$16.8 M
Goodrich	\$12.7 M
Polaris Industries	\$9.6 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

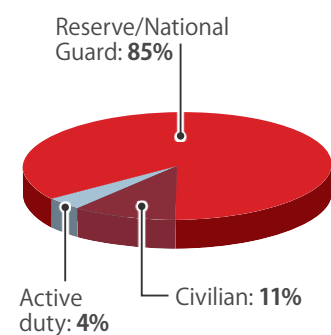
\$541.5 Million

TOTAL PAYROLL

22,266

TOTAL PERSONNEL

### Allocation, By Type

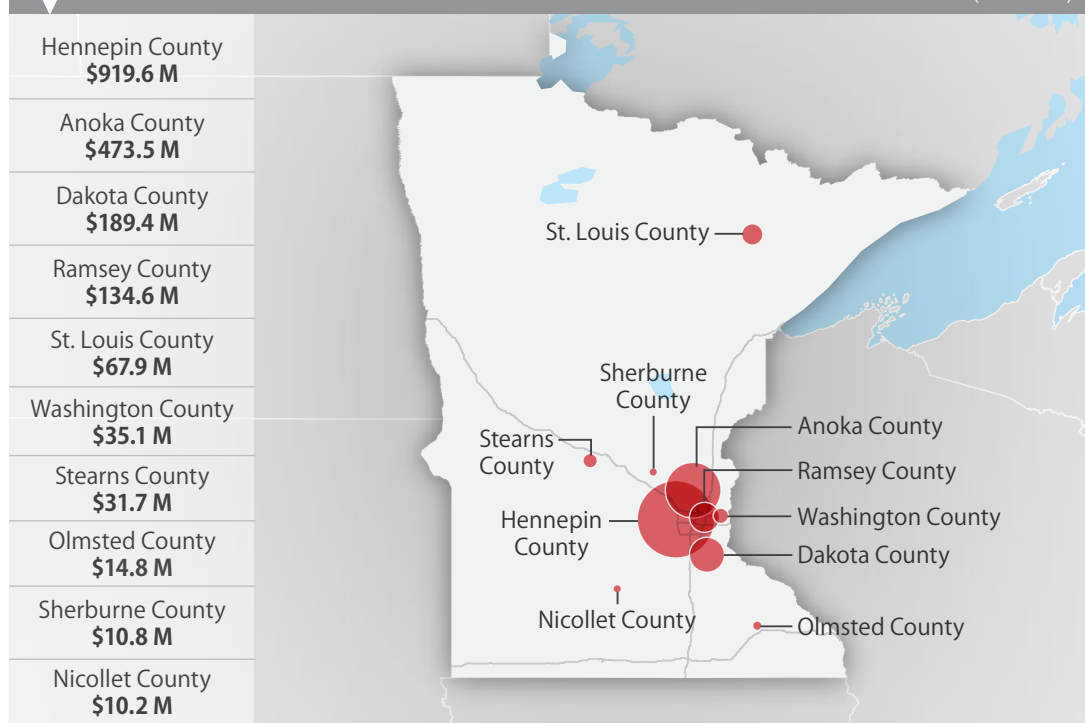


### Top Personnel Locations

Ramsey County	4,234
Dakota County	3,911
St. Louis County	2,180
Hennepin County	1,932
Washington County	1,364
Stearns County	1,325
Anoka County	898
Morrison County	389
Kandiyohi County	377
Olmsted County	339

## TOP MILITARY SPENDING LOCATIONS

(M=millions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.



# MISSISSIPPI

#26 \$5.7 BILLION  
SPENT IN STATE

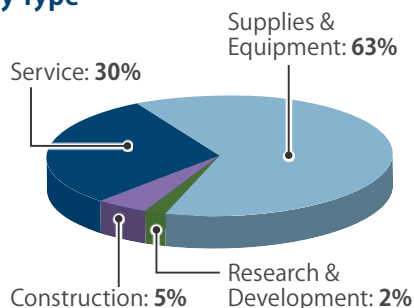
#8 5.4% OF  
STATE GDP

1.2% OF TOTAL U.S.  
DEFENSE SPENDING

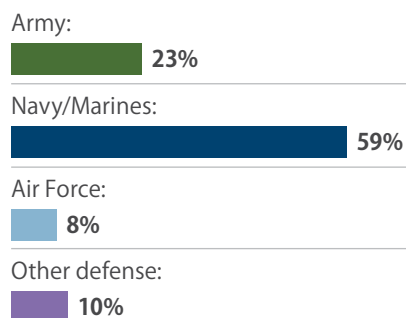
\$1,894 PER RESIDENT

## CONTRACTS

### By Type



### By Service

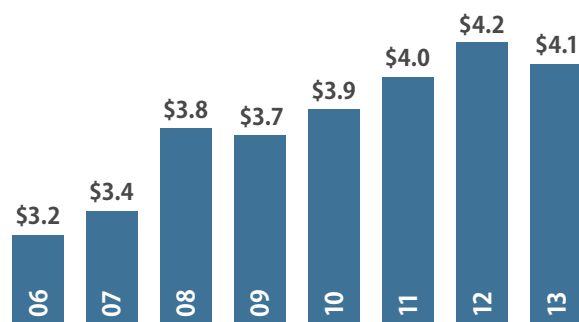


### Top Contractors

(M=millions B=billions)

Huntington Ingalls	\$1.4 B
Northrop Grumman Ship Systems	\$664.0 M
L-3 Communications	\$657.4 M
Lockheed Martin	\$270.6 M
Singapore Technologies Engineering	\$126.8 M
Computer Sciences Corporation	\$32.0 M
Eaton	\$26.6 M
Cerberus Capital Management	\$26.4 M
Babcock Construction Company	\$25.0 M
Primal Innovation	\$23.8 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

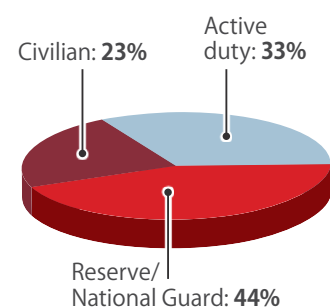
\$1.6 Billion

TOTAL PAYROLL

38,695

TOTAL PERSONNEL

### Allocation, By Type

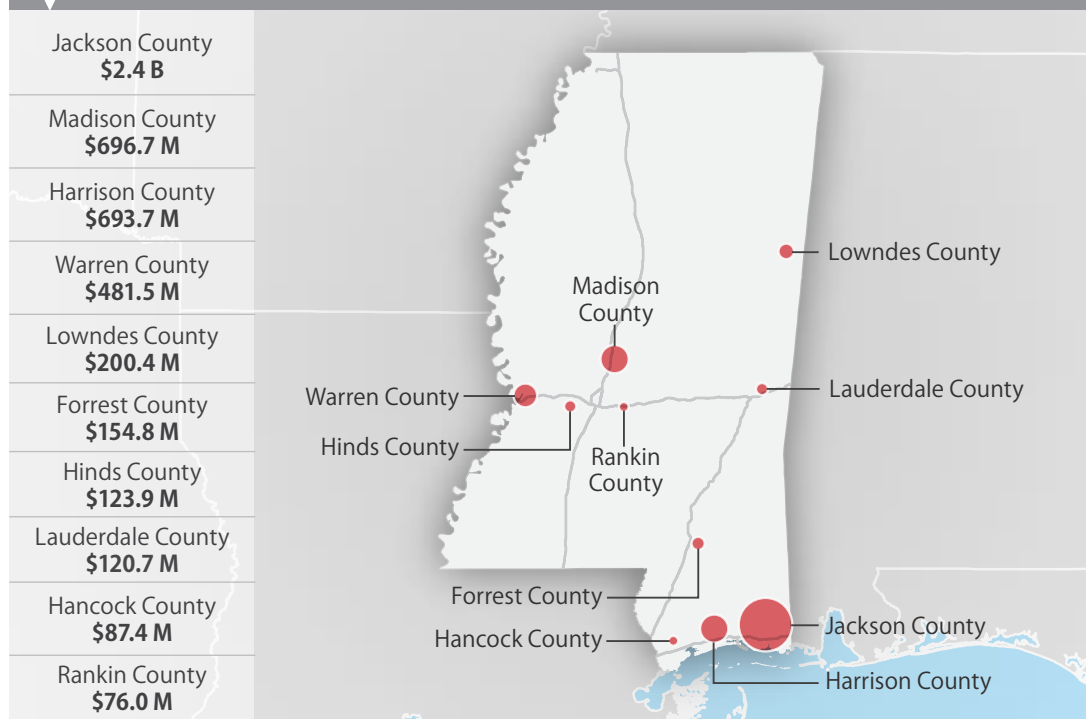


### Top Personnel Locations

Harrison County	11,399
Lauderdale County	3,169
Hinds County	2,651
Jackson County	2,582
Lowndes County	1,945
Forrest County	1,846
Rankin County	1,795
Madison County	929
De Soto County	868
Warren County	687

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# MISSOURI

#12 \$12.1 BILLION  
SPENT IN STATE

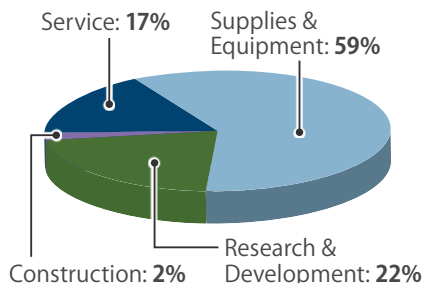
#12 4.4% OF  
STATE GDP

2.6% OF TOTAL U.S.  
DEFENSE SPENDING

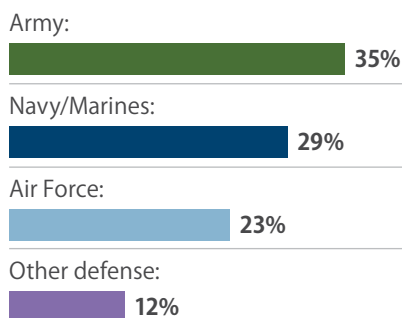
\$2,006 PER RESIDENT

## CONTRACTS

### By Type



### By Service

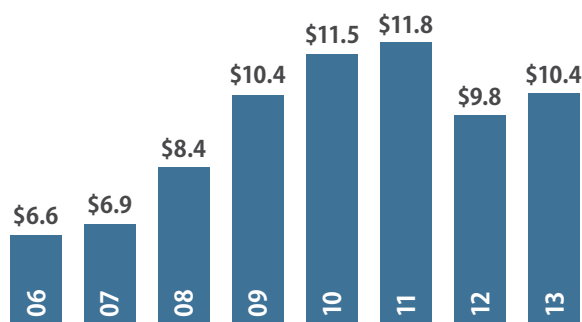


### Top Contractors

(M=millions B=billions)

Boeing	\$7.4 B
Alliant Techsystems	\$605.8 M
Express Scripts	\$499.8 M
World Wide Technology	\$204.6 M
Finmeccanica	\$197.8 M
U.S. Premium Beef	\$123.1 M
Honeywell International	\$112.7 M
EnerSys	\$84.1 M
Graybar	\$74.2 M
SAIC	\$64.1 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

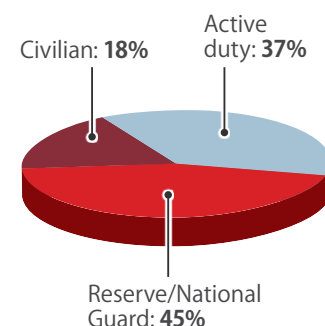
\$1.7 Billion

TOTAL PAYROLL

45,084

TOTAL PERSONNEL

### Allocation, By Type



### Top Personnel Locations

Pulaski County	13,342
Johnson County	6,949
St. Louis County	4,022
Greene County	1,949
Cole County	1,716
Buchanan County	1,665
Jackson County	1,502
Phelps County	1,403
Platte County	1,229
St. Louis City	992

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)

St. Louis County  
\$4.9 B

St. Louis City  
\$3.8 B

Jackson County  
\$1.0 B

Pulaski County  
\$891.8 M

Johnson County  
\$393.9 M

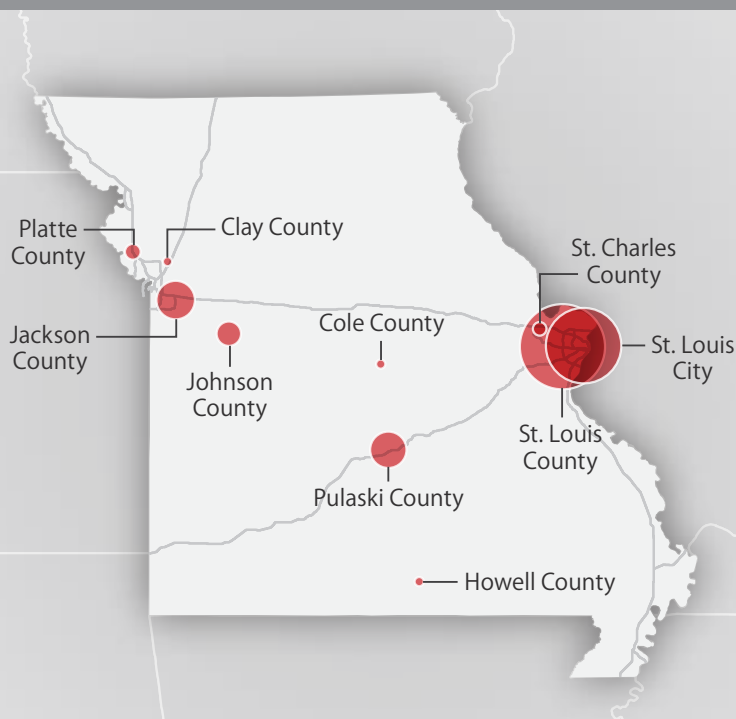
Platte County  
\$166.2 M

St. Charles County  
\$136.5 M

Cole County  
\$63.5 M

Howell County  
\$59.3 M

Clay County  
\$54.2 M



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.



# MONTANA

#49 \$558.4 MILLION  
SPENT IN STATE

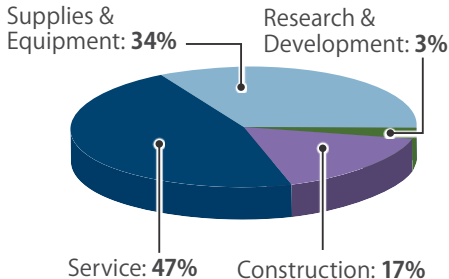
#38 1.3% OF  
STATE GDP

0.1% OF TOTAL U.S.  
DEFENSE SPENDING

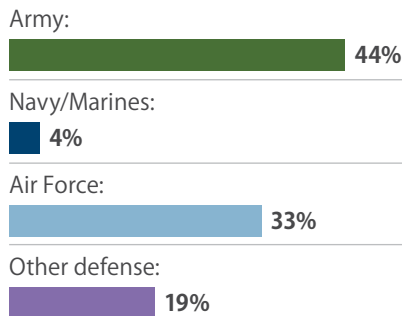
\$550 PER RESIDENT

## CONTRACTS

### By Type



### By Service

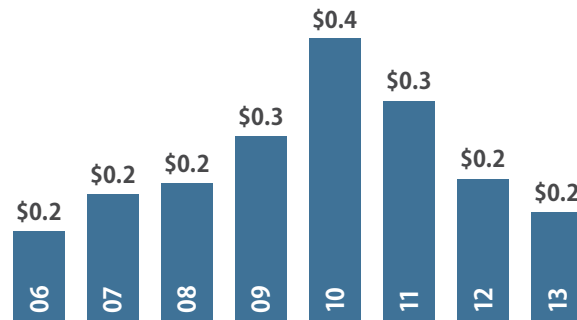


### Top Contractors

(M=millions)

S&K Aerospace	\$17.2 M
Connacher Oil and Gas Limited	\$14.9 M
PRI-ER Joint Venture	\$11.8 M
ASI Constructors	\$10.2 M
S & K Global Solutions	\$10.0 M
Tech West JV II	\$7.3 M
T & L Sales	\$7.0 M
Garco Construction	\$5.7 M
James Talcott Construction	\$5.5 M
CDM Smith	\$5.4 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

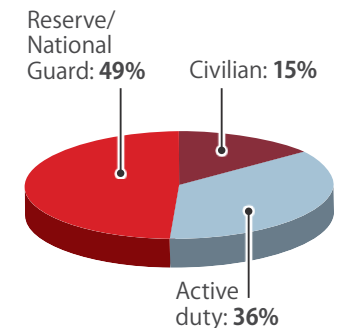
\$342.7 Million

TOTAL PAYROLL

9,781

TOTAL PERSONNEL

### Allocation, By Type



### Top Personnel Locations

Cascade County	5,053
Lewis and Clark County	1,726
Yellowstone County	720
Missoula County	474
Gallatin County	357
Flathead County	295
Deer Lodge County	142
Hill County	105
Glacier County	90
Fergus County	76

## TOP MILITARY SPENDING LOCATIONS

(M=millions)

Cascade County	\$293.7 M
Lewis and Clark County	\$65.8 M
Lake County	\$33.6 M
Lincoln County	\$23.2 M
Valley County	\$21.3 M
Gallatin County	\$17.2 M
Yellowstone County	\$14.8 M
Roosevelt County	\$12.5 M
Missoula County	\$12.3 M
Flathead County	\$11.4 M



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# NEBRASKA

#41 \$1.3 BILLION  
SPENT IN STATE

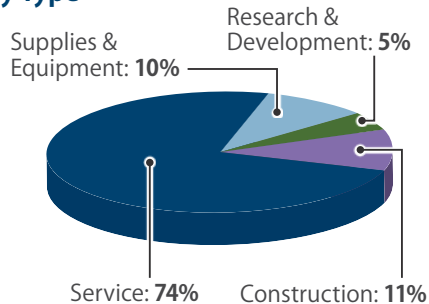
#39 1.2% OF  
STATE GDP

0.3% OF TOTAL U.S.  
DEFENSE SPENDING

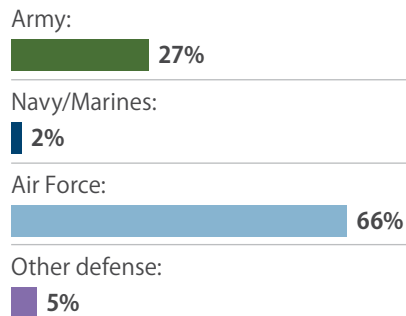
\$722 PER RESIDENT

## CONTRACTS

### By Type



### By Service

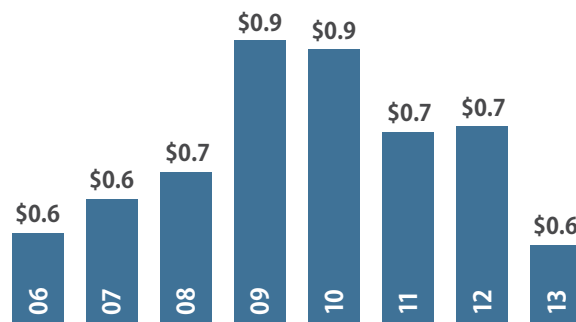


### Top Contractors

(M=millions)

Computer Sciences Corporation	\$72.9 M
Huntington Ingalls	\$59.2 M
KiewitPHELPS	\$40.2 M
Lockheed Martin	\$36.3 M
Spiral Solutions & Technologies	\$31.0 M
SAIC	\$28.9 M
Raytheon	\$14.4 M
MacAulay-Brown	\$13.3 M
J.E. Dunn Construction Group	\$10.6 M
All Native Solutions	\$10.5 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

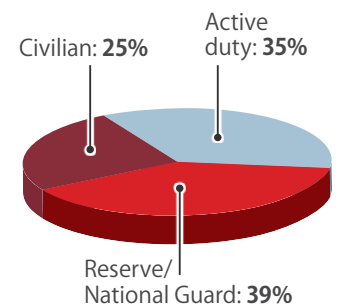
\$779.7 Million

TOTAL PAYROLL

17,091

TOTAL PERSONNEL

### Allocation, By Type

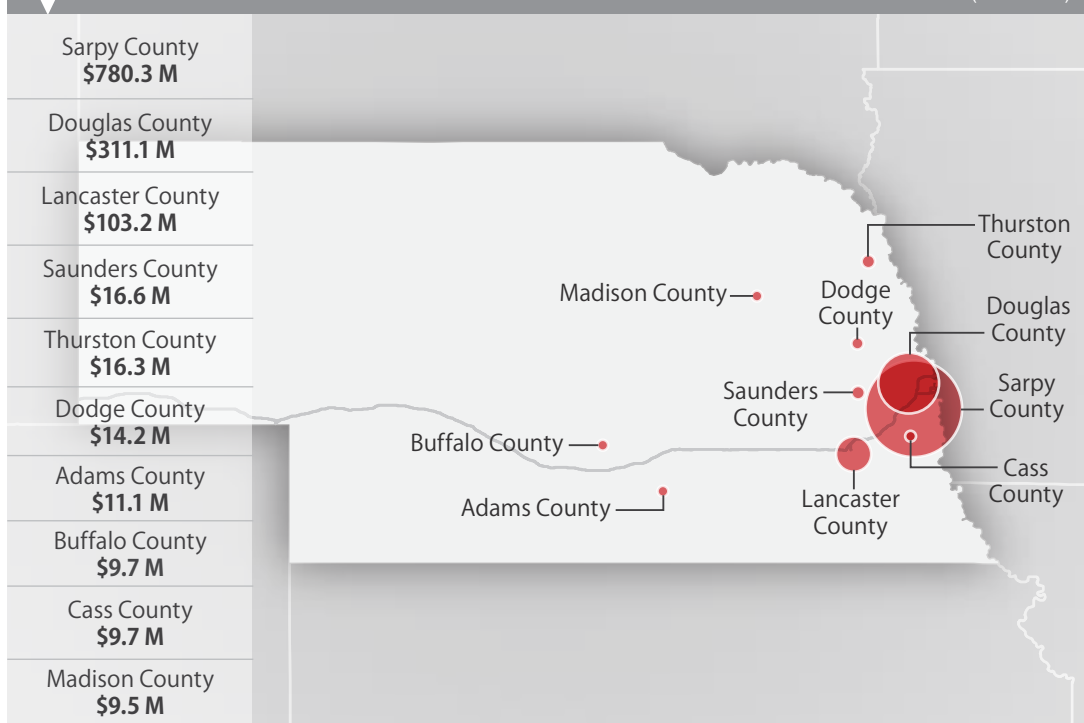


### Top Personnel Locations

Sarpy County	7,485
Douglas County	3,910
Lancaster County	3,043
Buffalo County	519
Dodge County	223
Cass County	190
Clay County	180
Saunders County	122
Platte County	113
Madison County	104

## TOP MILITARY SPENDING LOCATIONS

(M=millions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# NEVADA

#36 \$2.6 BILLION  
SPENT IN STATE

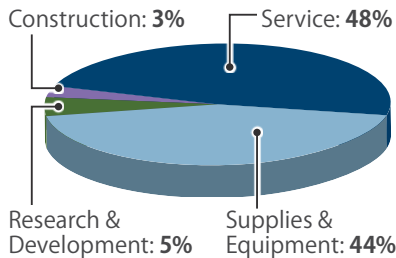
#30 2.0% OF  
STATE GDP

0.6% OF TOTAL U.S.  
DEFENSE SPENDING

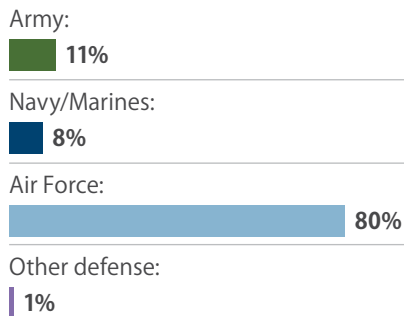
\$929 PER RESIDENT

## CONTRACTS

### By Type



### By Service

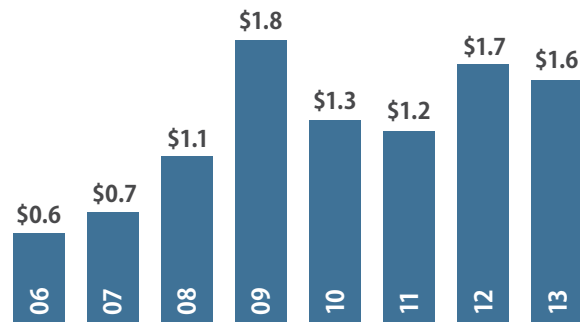


### Top Contractors

(M=millions B=billions)

Sierra Nevada Corporation	\$1.3 B
Crew Training International	\$55.6 M
Day & Zimmermann Group	\$51.6 M
Computer Sciences Corporation	\$33.3 M
L-3 Communications	\$26.5 M
Hodges Transportation	\$25.6 M
United Excel	\$22.8 M
Battlespace Flight Services	\$19.6 M
Blaine Warren Advertising	\$17.2 M
Chugach Alaska Corporation	\$16.8 M

### Value of Contract Awards Performed (Billions)

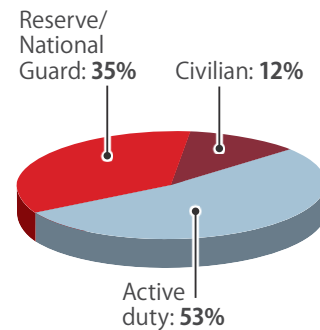


## DEFENSE PERSONNEL

\$1.0 Billion  
TOTAL PAYROLL

21,355  
TOTAL PERSONNEL

### Allocation, By Type

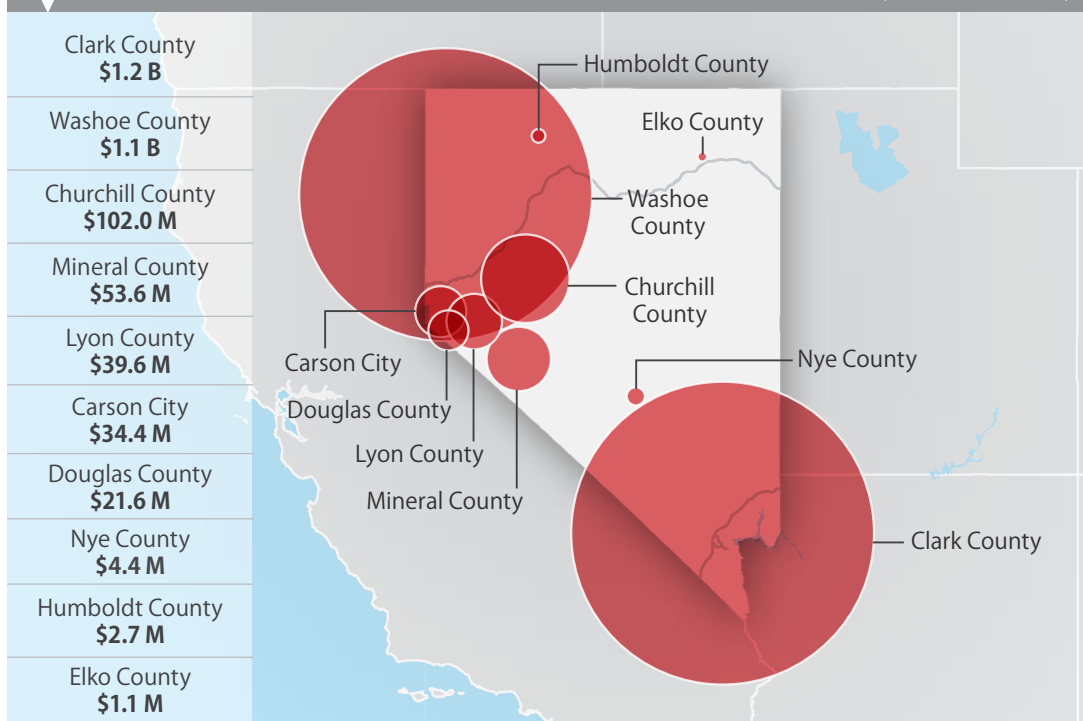


### Top Personnel Locations

Clark County	16,389
Washoe County	2,246
Churchill County	641
Carson City	509
Douglas County	264
Lyon County	159
Elko County	32
White Pine County	30
Humboldt County	22
Nye County	10

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# NEW HAMPSHIRE

#38 \$1.7 BILLION  
SPENT IN STATE

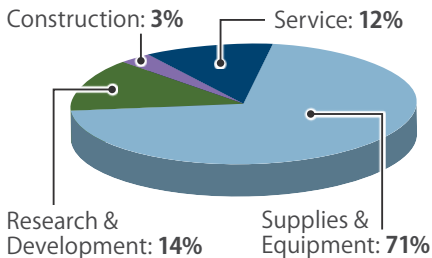
#22 2.6% OF  
STATE GDP

0.4% OF TOTAL U.S.  
DEFENSE SPENDING

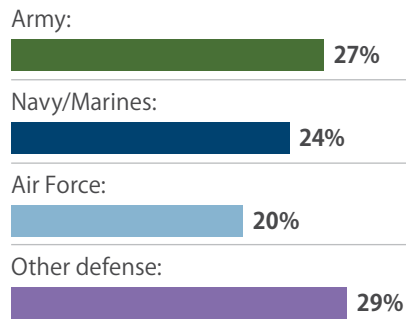
\$1,310 PER RESIDENT

## CONTRACTS

### By Type



### By Service

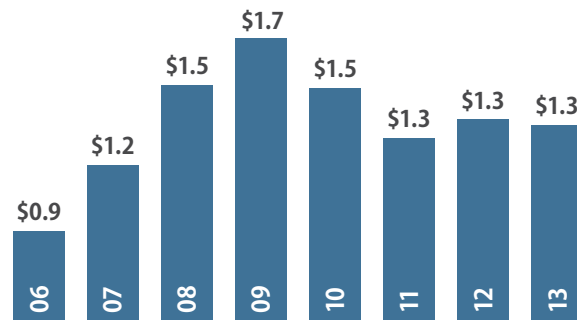


### Top Contractors

(M=millions)

BAE Systems	\$775.1 M
L-3 Communications	\$145.5 M
Red River Computer Company	\$123.4 M
Galloway Aviation Limited	\$47.2 M
Environmental Chemical Corporation	\$27.6 M
Elbit Systems	\$26.6 M
ITT	\$20.3 M
Creare	\$14.6 M
Timken	\$11.6 M
Dell	\$10.1 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

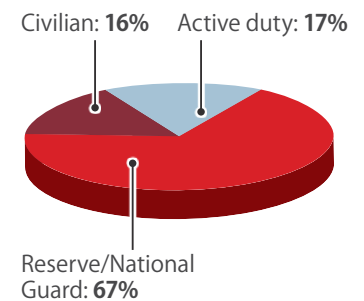
\$419.1 Million

TOTAL PAYROLL

6,393

TOTAL PERSONNEL

### Allocation, By Type



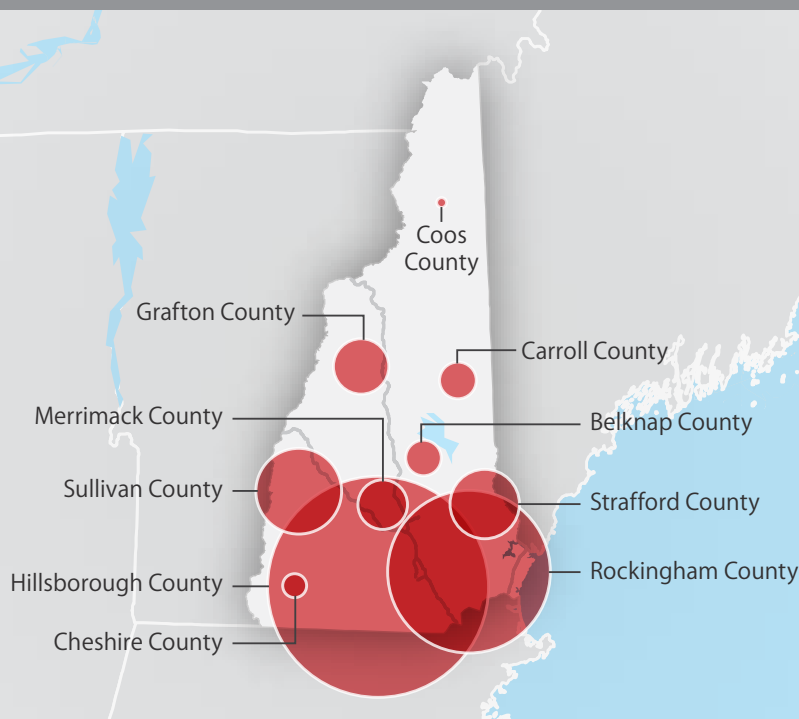
### Top Personnel Locations

Rockingham County	1,984
Hillsborough County	1,664
Merrimack County	983
Strafford County	765
Grafton County	229
Cheshire County	95
Sullivan County	95
Carroll County	91
Coos County	64
Belknap County	59

## TOP MILITARY SPENDING LOCATIONS

(M=millions)

Hillsborough County	\$863.3 M
Rockingham County	\$470.4 M
Sullivan County	\$130.9 M
Strafford County	\$84.7 M
Grafton County	\$53.9 M
Merrimack County	\$43.2 M
Carroll County	\$24.0 M
Belknap County	\$22.4 M
Cheshire County	\$10.4 M
Coos County	\$1.7 M



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# NEW JERSEY

#20 **\$7.6 BILLION**  
SPENT IN STATE

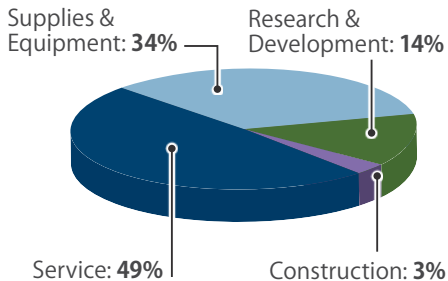
#37 **1.4%** OF  
STATE GDP

**1.7%** OF TOTAL U.S.  
DEFENSE SPENDING

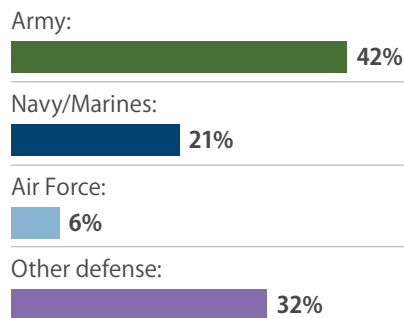
**\$859** PER RESIDENT

## CONTRACTS

### By Type



### By Service

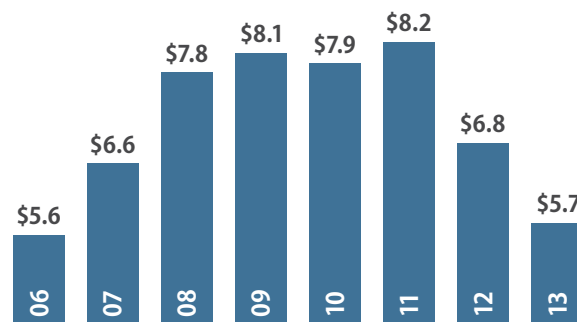


### Top Contractors

(M=millions B=billions)

Lockheed Martin	\$1.8 B
SAIC	\$376.1 M
ITT	\$248.0 M
MetLife	\$237.1 M
Computer Sciences Corporation	\$175.9 M
L-3 Communications	\$149.5 M
D & S Consultants	\$142.4 M
APM Terminals Virginia	\$118.2 M
Great Lakes Dredge & Dock	\$108.7 M
Engineering Solutions & Products	\$76.5 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

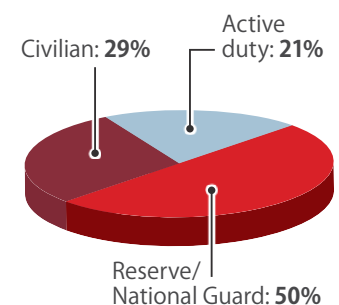
**\$1.9 Billion**

TOTAL PAYROLL

**35,847**

TOTAL PERSONNEL

### Allocation, By Type

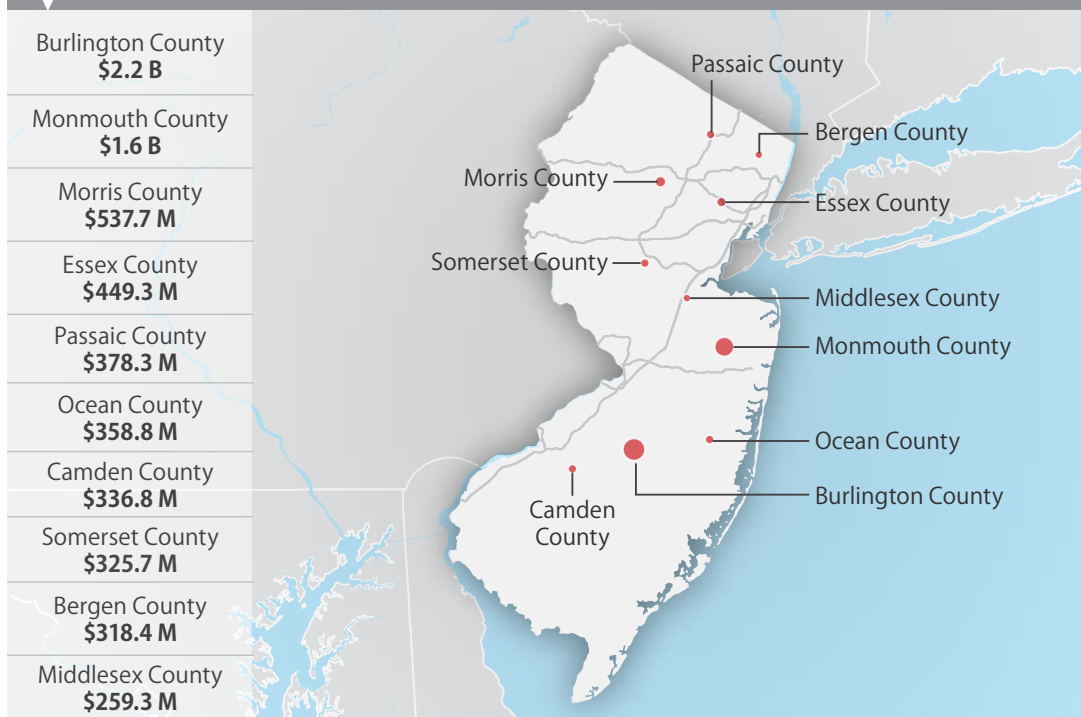


### Top Personnel Locations

Burlington County	14,090
Mercer County	3,981
Ocean County	3,392
Morris County	3,101
Cape May County	2,096
Monmouth County	1,568
Sussex County	1,347
Warren County	1,103
Atlantic County	1,100
Hudson County	1,011

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# NEW MEXICO

#33 **\$3.4 BILLION**  
SPENT IN STATE

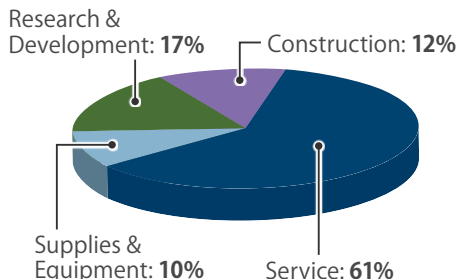
#14 **3.7% OF**  
STATE GDP

**0.7%** OF TOTAL U.S.  
DEFENSE SPENDING

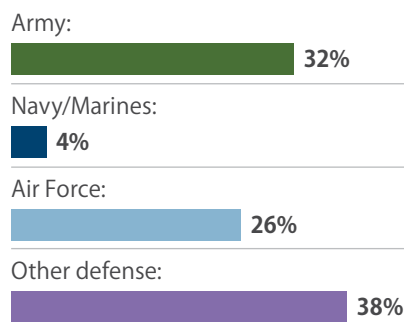
**\$1,634** PER RESIDENT

## CONTRACTS

### By Type



### By Service

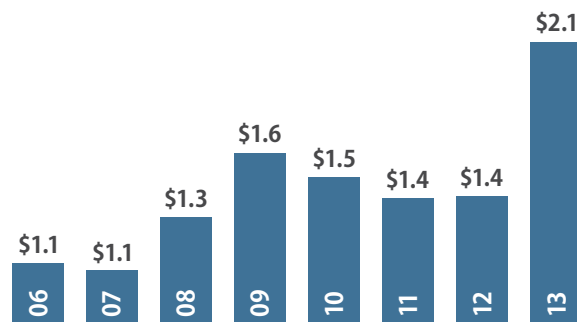


### Top Contractors

(M=millions)

Lockheed Martin	\$688.7 M
New Mexico Technology Group	\$101.4 M
Honeywell International	\$82.5 M
Applied Research Associates	\$61.3 M
Boeing	\$54.7 M
SAIC	\$49.8 M
URS	\$45.5 M
K.L. House Construction	\$33.0 M
Huntington Ingalls	\$29.2 M
ATAMIR - WSMR	\$26.7 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

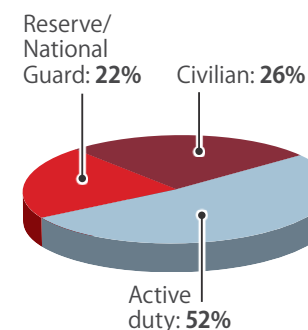
**\$1.3 Billion**

TOTAL PAYROLL

**25,377**

TOTAL PERSONNEL

### Allocation, By Type

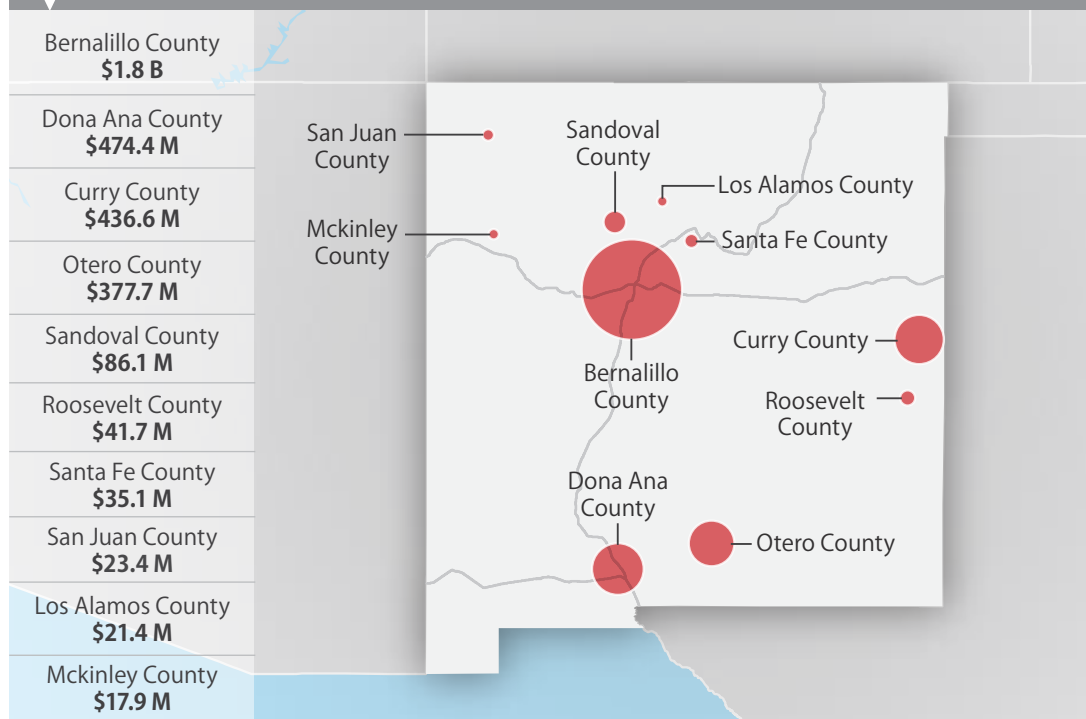


### Top Personnel Locations

Bernalillo County	8,179
Curry County	4,972
Otero County	4,664
Dona Ana County	3,037
Sandoval County	1,215
Santa Fe County	633
Roosevelt County	434
San Juan County	382
Grant County	265
Lincoln County	250

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# NEW YORK

#15 \$11.1 BILLION  
SPENT IN STATE

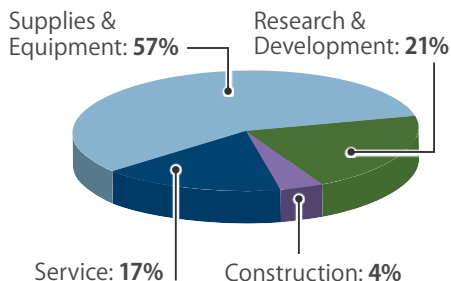
#49 0.8% OF  
STATE GDP

2.4% OF TOTAL U.S.  
DEFENSE SPENDING

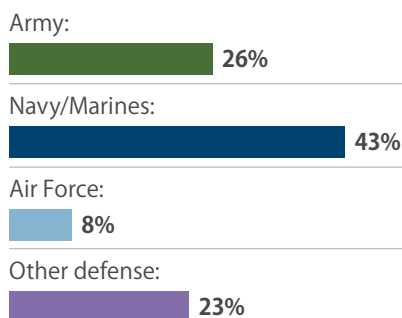
\$563 PER RESIDENT

## CONTRACTS

### By Type



### By Service

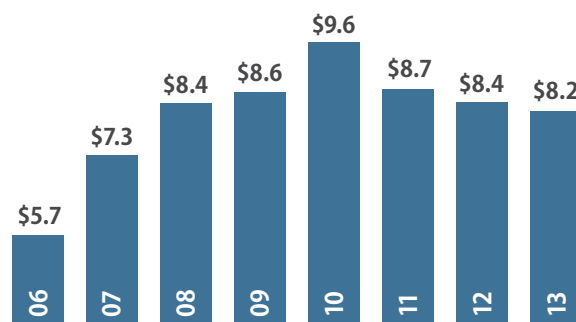


### Top Contractors

(M=millions B=billions)

Huntington Ingalls	\$1.7 B
Lockheed Martin	\$1.4 B
Harris	\$617.6 M
Bechtel Group	\$451.0 M
S-OIL	\$412.9 M
L-3 Communications	\$185.5 M
Interpublic Group of Companies	\$172.7 M
Environmental Chemical Corporation	\$151.9 M
SRC	\$143.0 M
BAE Systems	\$135.6 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

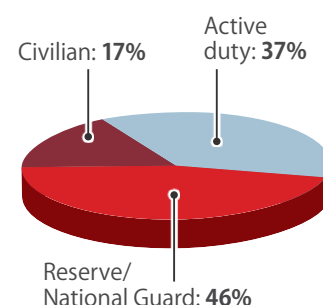
\$2.8 Billion

TOTAL PAYROLL

66,838

TOTAL PERSONNEL

### Allocation, By Type

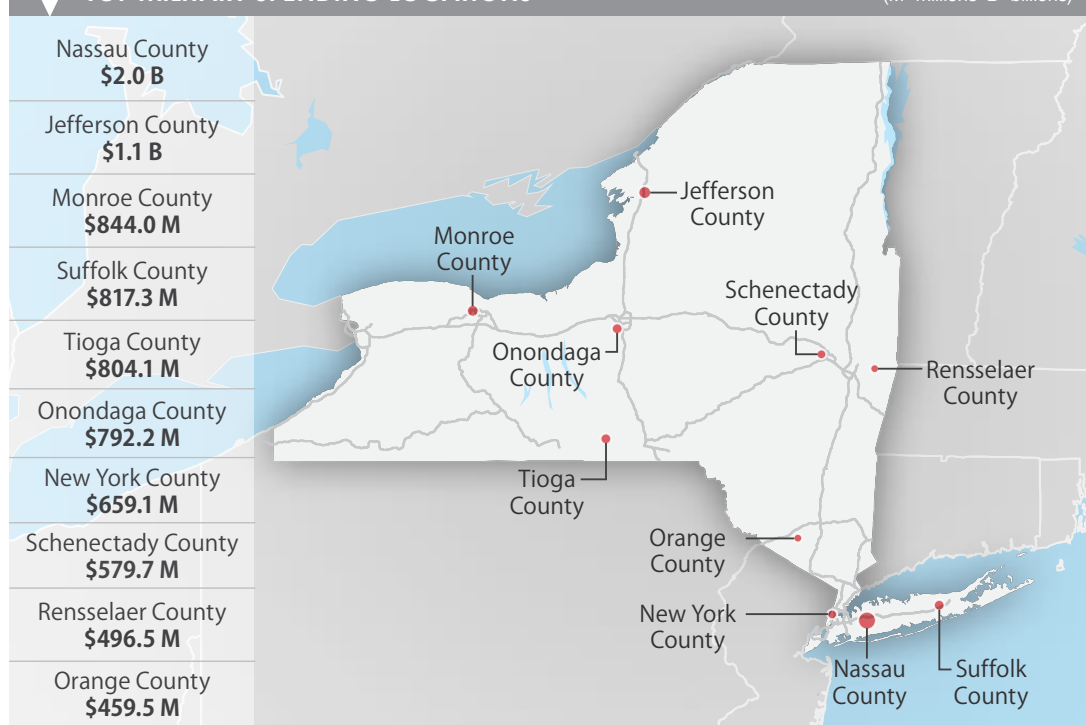


### Top Personnel Locations

Jefferson County	19,039
Orange County	5,018
Suffolk County	3,891
Niagara County	3,345
Onondaga County	2,903
Queens County	2,879
Schenectady County	2,300
Erie County	2,168
Kings County	2,045
Oneida County	2,019

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.



# NORTH CAROLINA

#14 \$11.2 BILLION  
SPENT IN STATE

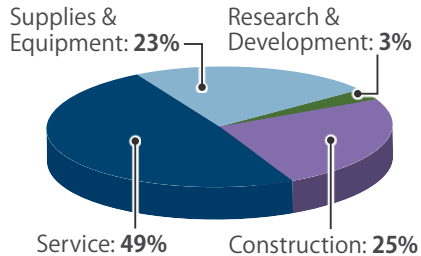
#26 2.4% OF  
STATE GDP

2.4% OF TOTAL U.S.  
DEFENSE SPENDING

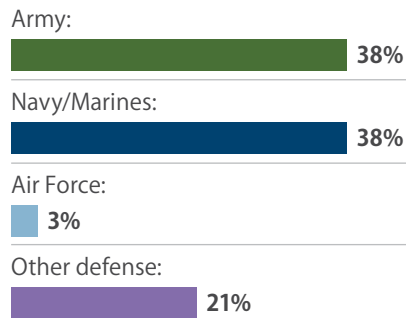
\$1,140 PER RESIDENT

## CONTRACTS

### By Type



### By Service

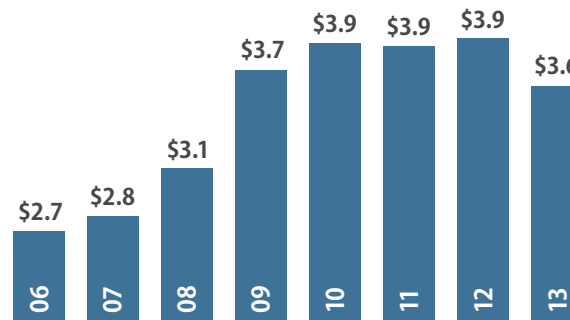


### Top Contractors

(M=millions)

Sodexo	\$118.8 M
General Dynamics	\$82.4 M
American States Water Company	\$78.8 M
Whiting-Turner Contracting Company	\$75.6 M
L-3 Communications	\$74.4 M
TCOM	\$69.2 M
Haskell	\$56.8 M
Old North Utility Services	\$47.4 M
Balfour Beatty-Lee Papa	\$42.4 M
Public Works Commission of the City of Fayetteville	\$38.3 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

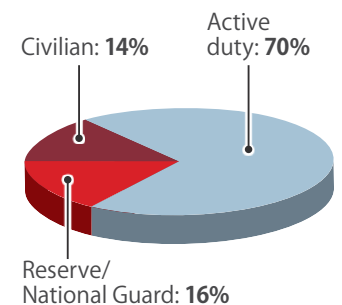
\$7.6 Billion

TOTAL PAYROLL

152,042

TOTAL PERSONNEL

### Allocation, By Type



### Top Personnel Locations

Cumberland County	50,508
Onslow County	42,792
Craven County	10,089
Wayne County	7,372
Hoke County	4,940
Wake County	4,248
Harnett County	3,339
Mecklenburg County	3,093
Moore County	2,492
Robeson County	2,292

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)

Cumberland County	\$4.1 B
Onslow County	\$3.0 B
Craven County	\$677.8 M
Wayne County	\$342.8 M
Wake County	\$304.7 M
Hoke County	\$277.5 M
Mecklenburg County	\$194.4 M
Harnett County	\$182.4 M
Moore County	\$174.4 M
Guilford County	\$162.8 M



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# NORTH DAKOTA

#44 **\$860.9 MILLION**  
SPENT IN STATE

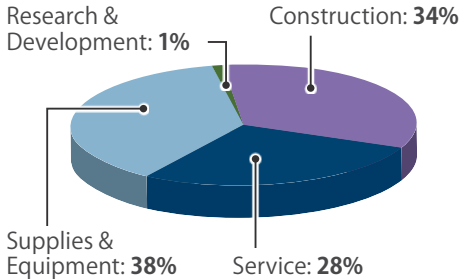
#33 **1.6% OF**  
STATE GDP

**0.2%** OF TOTAL U.S.  
DEFENSE SPENDING

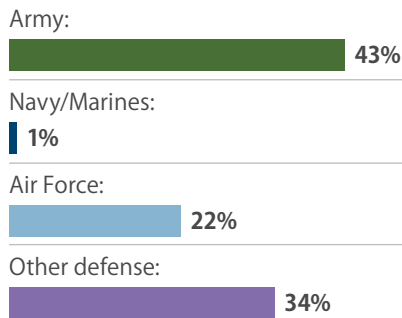
**\$1,190** PER RESIDENT

## CONTRACTS

### By Type



### By Service

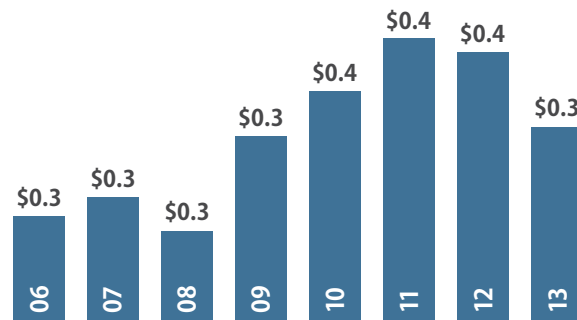


### Top Contractors

(M=millions)

Tesoro	\$88.7 M
Swanberg Construction	\$19.3 M
PCL Employees Holdings	\$12.5 M
Graham Construction Services	\$10.6 M
Koontz Electric Company	\$9.4 M
Dakco Distributors	\$7.6 M
BAE Systems	\$7.2 M
Creative Times Dayschool	\$6.8 M
Record Steel And Construction	\$6.5 M
GBK Joint Venture	\$6.1 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

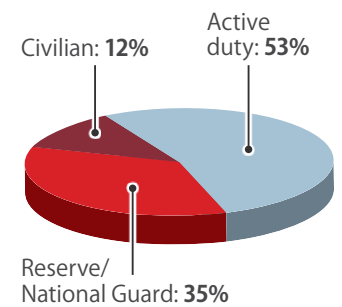
**\$525.1 Million**

TOTAL PAYROLL

**13,729**

TOTAL PERSONNEL

### Allocation, By Type

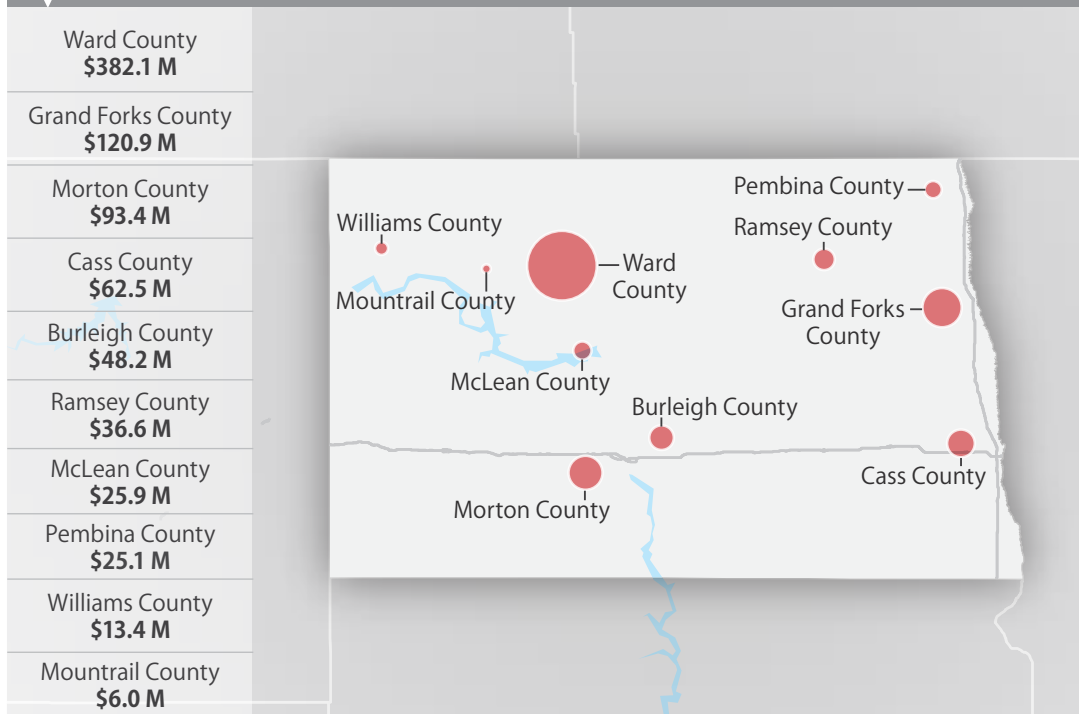


### Top Personnel Locations

Ward County	6,129
Grand Forks County	2,203
Cass County	2,199
Burleigh County	1,288
Ramsey County	382
Pembina County	177
Stark County	148
Bottineau County	139
Dickey County	116
McIntosh County	116

## TOP MILITARY SPENDING LOCATIONS

(M=millions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# OHIO

#17 \$8.7 BILLION  
SPENT IN STATE

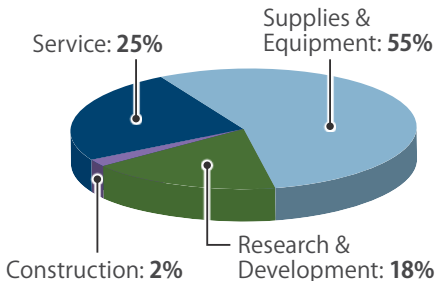
#35 1.5% OF  
STATE GDP

1.9% OF TOTAL U.S.  
DEFENSE SPENDING

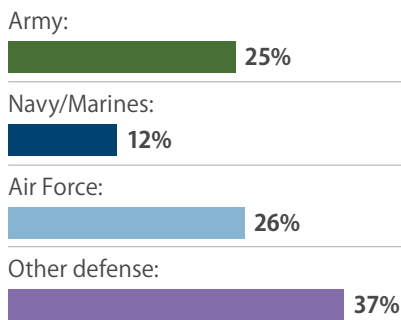
\$751 PER RESIDENT

## CONTRACTS

### By Type



### By Service

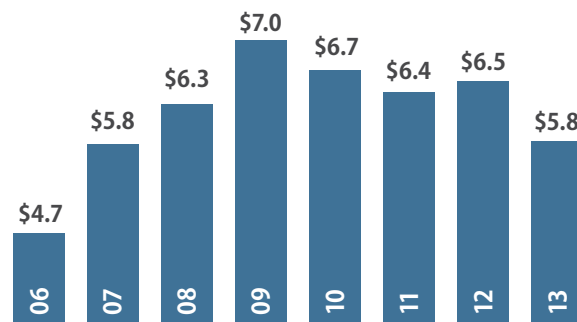


### Top Contractors

(M=millions)

General Electric	\$985.1 M
Cardinal Health	\$653.7 M
Battelle Memorial Institute	\$363.9 M
Government Acquisitions	\$305.0 M
Husky Energy	\$269.3 M
General Dynamics	\$229.2 M
CFM International	\$184.3 M
L-3 Communications	\$135.5 M
Boeing	\$112.9 M
BAE Systems	\$79.0 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

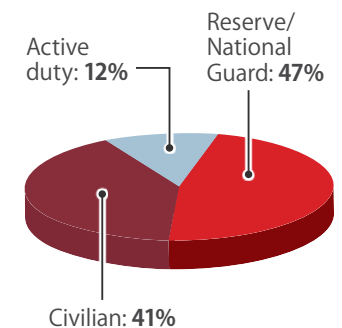
\$2.9 Billion

TOTAL PAYROLL

60,999

TOTAL PERSONNEL

### Allocation, By Type



### Top Personnel Locations

Montgomery County	15,575
Franklin County	13,567
Greene County	6,770
Cuyahoga County	4,049
Clark County	2,063
Hamilton County	1,953
Trumbull County	1,928
Stark County	1,915
Richland County	1,480
Lucas County	1,281

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# OKLAHOMA

#28 **\$4.5 BILLION**  
SPENT IN STATE

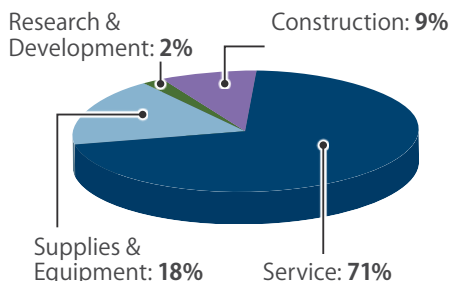
#25 **2.5% OF**  
STATE GDP

**1.0%** OF TOTAL U.S.  
DEFENSE SPENDING

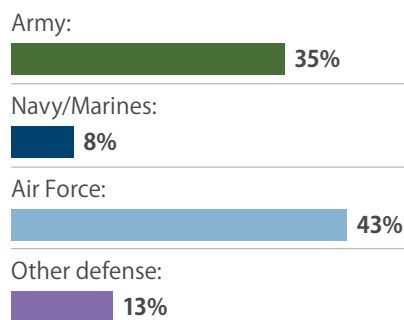
**\$1,173** PER RESIDENT

## CONTRACTS

### By Type



### By Service

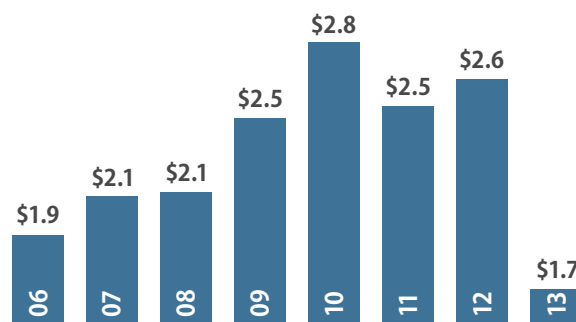


### Top Contractors

(M=millions)

URS	\$192.0 M
Boeing	\$113.6 M
Patriot Team	\$60.1 M
Chugach Alaska Corporation	\$52.3 M
Finmeccanica	\$46.1 M
Computer Sciences Corporation	\$41.0 M
L-3 Communications	\$40.5 M
Harper Construction Company	\$39.5 M
Professional Contract Services	\$37.3 M
Cerberus Capital Management	\$35.8 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

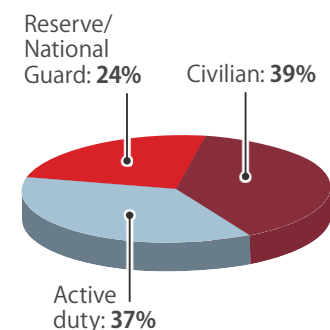
**\$2.8 Billion**

TOTAL PAYROLL

**58,892**

TOTAL PERSONNEL

### Allocation, By Type

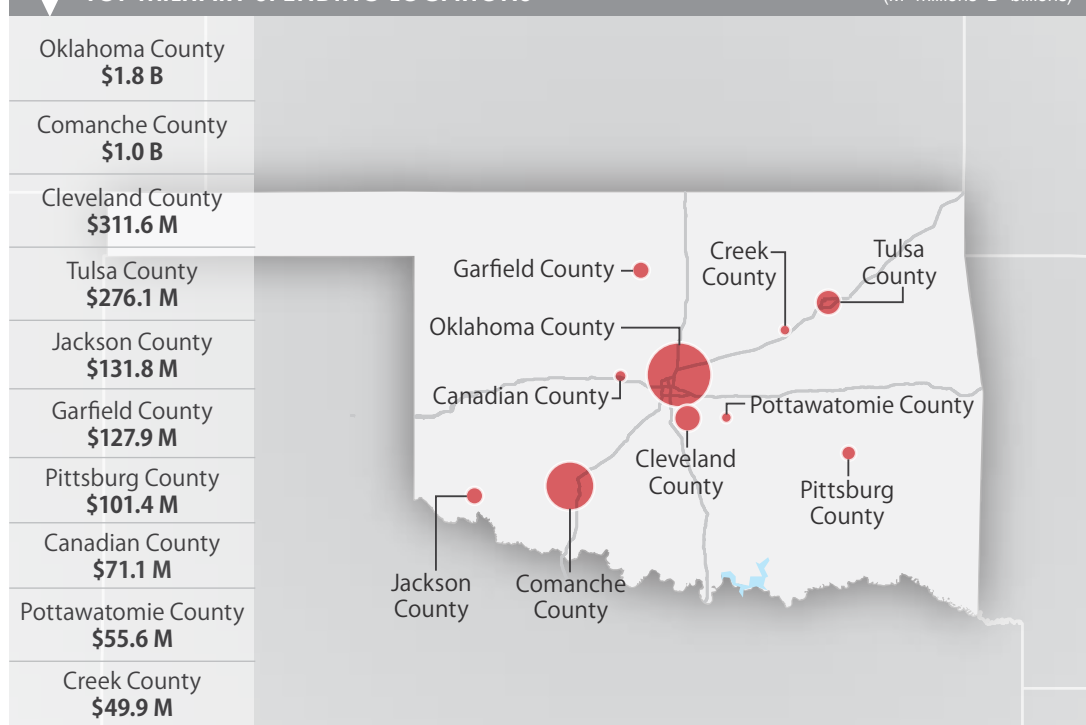


### Top Personnel Locations

Oklahoma County	22,742
Comanche County	15,135
Cleveland County	5,852
Tulsa County	4,256
Jackson County	2,108
Garfield County	1,717
Pittsburg County	851
Stephens County	740
Muskogee County	588
Canadian County	346

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# OREGON

#43 \$1.2 BILLION  
SPENT IN STATE

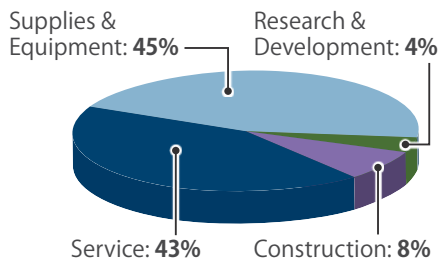
#51 0.6% OF  
STATE GDP

0.3% OF TOTAL U.S.  
DEFENSE SPENDING

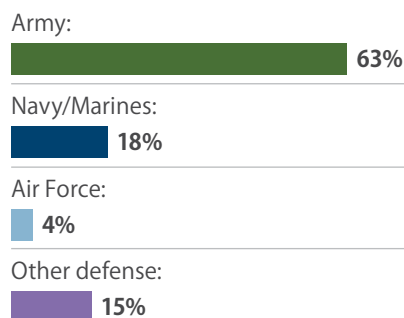
\$313 PER RESIDENT

## CONTRACTS

### By Type



### By Service

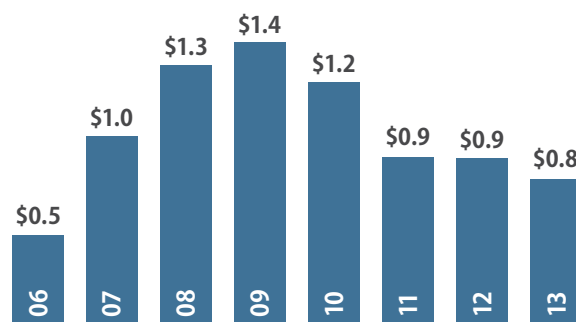


### Top Contractors

(M=millions)

URS	\$149.0 M
FLIR Systems	\$87.3 M
Vigor Industrial	\$83.2 M
Rockwell Collins	\$26.8 M
AVI BioPharma	\$22.9 M
Interocean American Shipping Corporation	\$18.4 M
Dutra Dredging	\$16.6 M
Daimler AG	\$16.3 M
Port of Portland	\$14.7 M
Slayden Construction Group	\$12.8 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

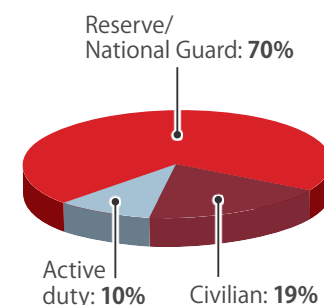
\$459.5 Million

TOTAL PAYROLL

14,857

TOTAL PERSONNEL

### Allocation, By Type

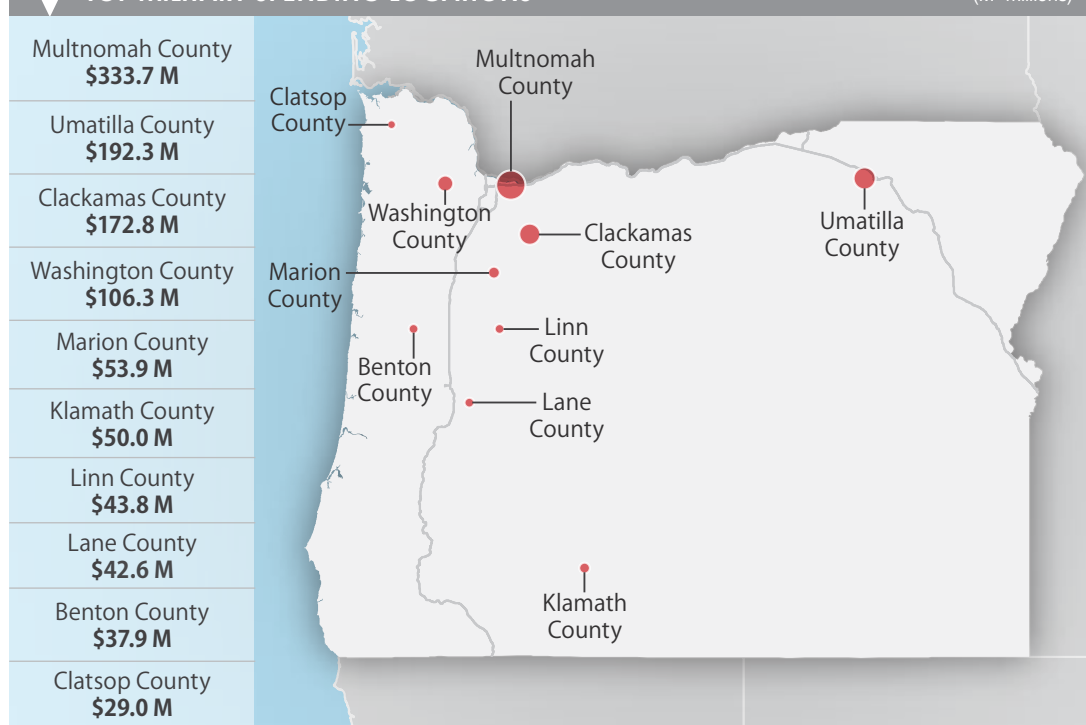


### Top Personnel Locations

Multnomah County	3,641
Washington County	1,896
Klamath County	1,231
Marion County	916
Clatsop County	878
Clackamas County	876
Coos County	804
Linn County	635
Umatilla County	556
Lane County	486

## TOP MILITARY SPENDING LOCATIONS

(M=millions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# PENNSYLVANIA

#9 \$13.1 BILLION  
SPENT IN STATE

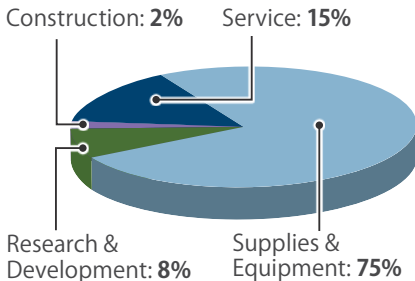
#29 2.1% OF  
STATE GDP

2.8% OF TOTAL U.S.  
DEFENSE SPENDING

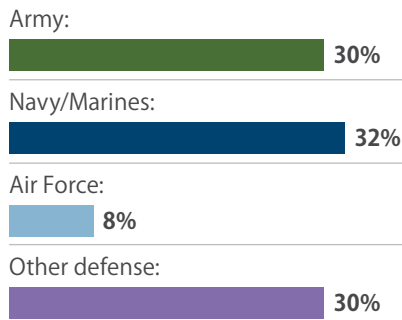
\$1,026 PER RESIDENT

## CONTRACTS

### By Type



### By Service

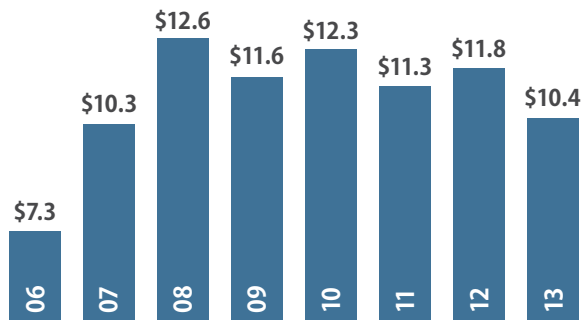


### Top Contractors

(M=millions B=billions)

Bechtel Group	\$1.8 B
Boeing	\$1.4 B
AmerisourceBergen	\$1.4 B
BAE Systems	\$665.1 M
Lockheed Martin	\$634.9 M
Navmar Applied Sciences Corporation	\$274.5 M
The Pennsylvania State University	\$189.1 M
Highmark	\$178.8 M
S-OIL	\$146.1 M
United States Department Of Energy	\$144.1 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

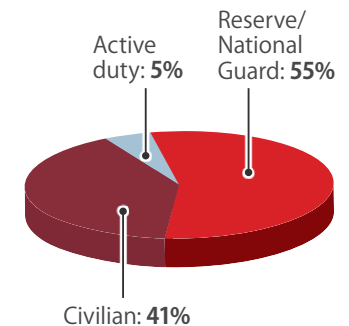
\$2.7 Billion

TOTAL PAYROLL

58,736

TOTAL PERSONNEL

### Allocation, By Type



### Top Personnel Locations

Cumberland County	6,983
Allegheny County	6,545
Delaware County	4,291
Montgomery County	3,797
Dauphin County	3,606
Lebanon County	3,416
Bucks County	2,863
Philadelphia County	2,509
Lackawanna County	2,422
Cambria County	1,484

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# RHODE ISLAND

#42 \$1.3 BILLION  
SPENT IN STATE

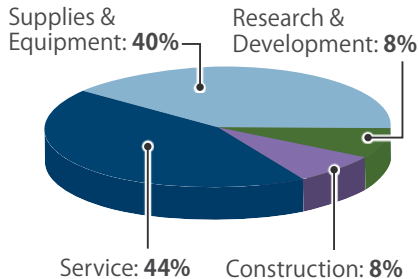
#23 2.5% OF  
STATE GDP

0.3% OF TOTAL U.S.  
DEFENSE SPENDING

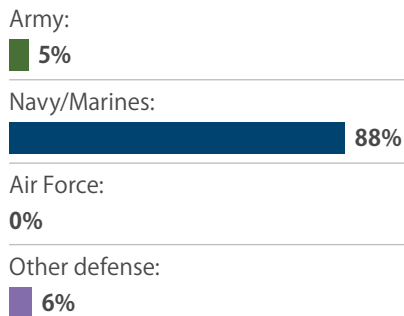
\$1,260 PER RESIDENT

## CONTRACTS

### By Type



### By Service

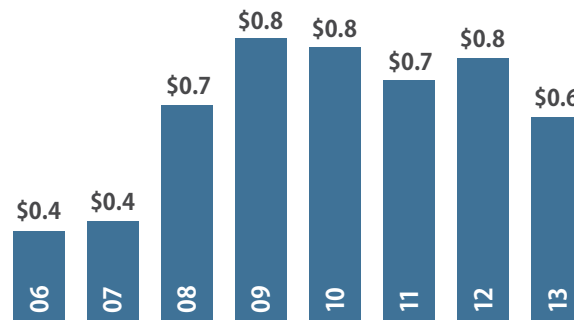


### Top Contractors

(M=millions)

Raytheon	\$210.1 M
Systems Engineering & Associates	\$59.9 M
L-3 Communications	\$33.5 M
BAE Systems	\$19.0 M
McLaughlin Research Corporation	\$18.8 M
SAIC	\$17.4 M
Maron Construction	\$16.0 M
Suffolk Construction	\$11.3 M
Lockheed Martin	\$10.5 M
Consigli Holdings	\$8.7 M

### Value of Contract Awards Performed (Billions)

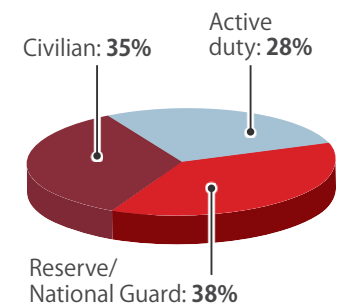


## DEFENSE PERSONNEL

\$696.4 Million  
TOTAL PAYROLL

12,622  
TOTAL PERSONNEL

### Allocation, By Type

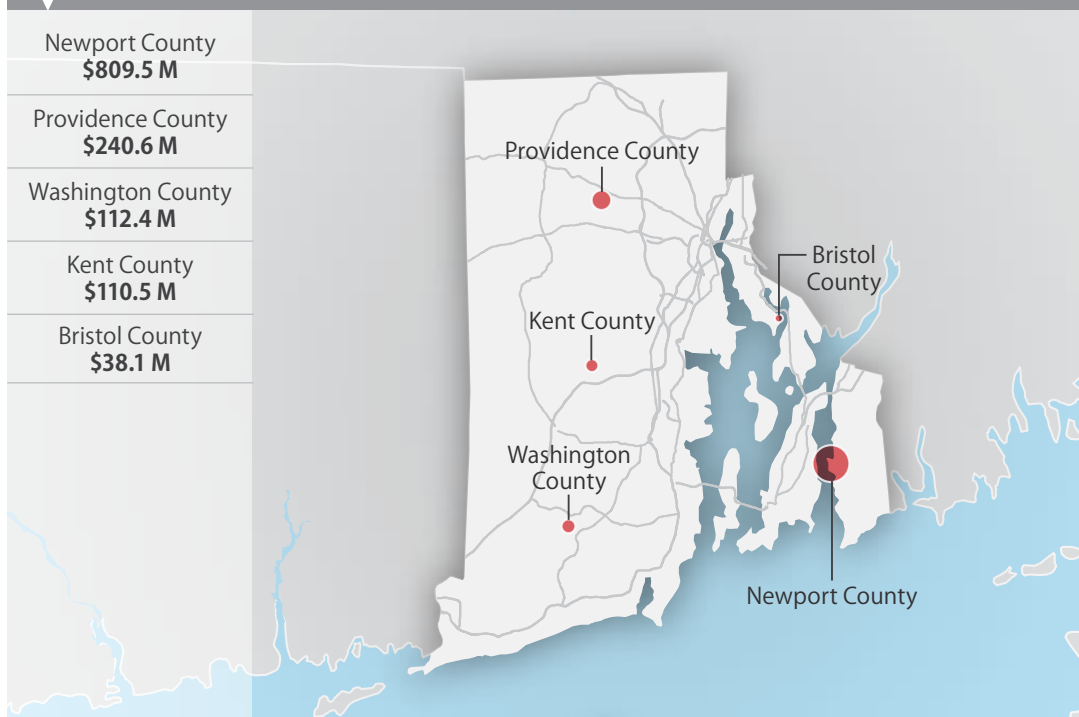


### Top Personnel Locations

Newport County	5,190
Providence County	3,114
Washington County	1,693
Kent County	1,620
Bristol County	542

## TOP MILITARY SPENDING LOCATIONS

(M=millions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.



# SOUTH CAROLINA

#22 **\$7.0 BILLION**  
SPENT IN STATE

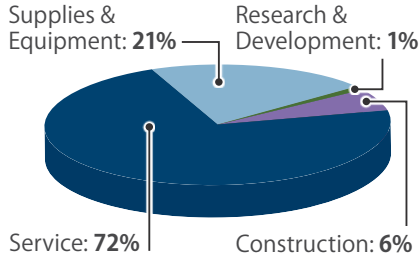
#13 **3.9% OF**  
STATE GDP

**1.5%** OF TOTAL U.S.  
DEFENSE SPENDING

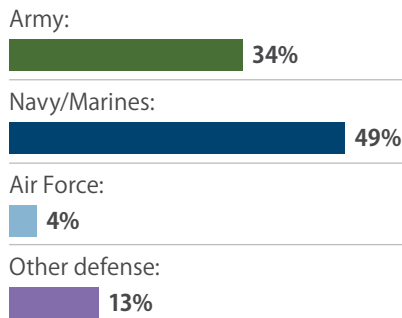
**\$1,466** PER RESIDENT

## CONTRACTS

### By Type



### By Service

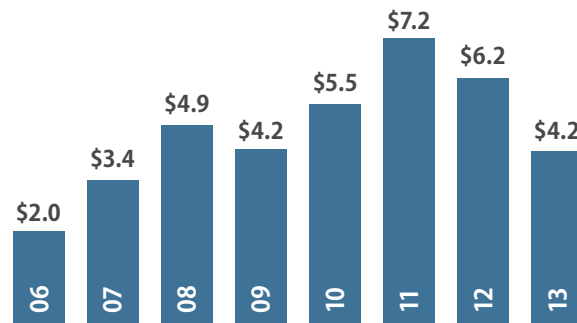


### Top Contractors

(M=millions)

Fluor	\$878.4 M
SAIC	\$232.4 M
Force Protection	\$148.5 M
L-3 Communications	\$142.0 M
Scientific Research Corporation	\$131.7 M
Lockheed Martin	\$116.0 M
CGI	\$87.6 M
BAE Systems	\$86.5 M
CACI International	\$69.8 M
Cerberus Capital Management	\$68.5 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

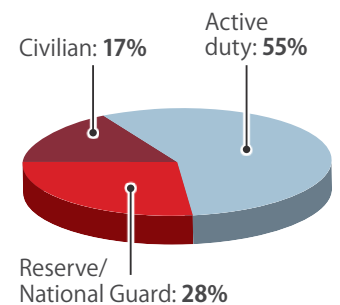
**\$2.8 Billion**

TOTAL PAYROLL

**67,581**

TOTAL PERSONNEL

### Allocation, By Type



### Top Personnel Locations

Richland County	16,091
Beaufort County	11,695
Berkeley County	8,834
Sumter County	7,458
Charleston County	6,464
Dorchester County	4,052
Lexington County	1,757
Greenville County	1,532
Kershaw County	1,114
Spartanburg County	772

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)

Charleston County  
**\$2.1 B**

Greenville County  
**\$1.1 B**

Richland County  
**\$1.0 B**

Berkeley County  
**\$609.5 M**

Sumter County  
**\$585.0 M**

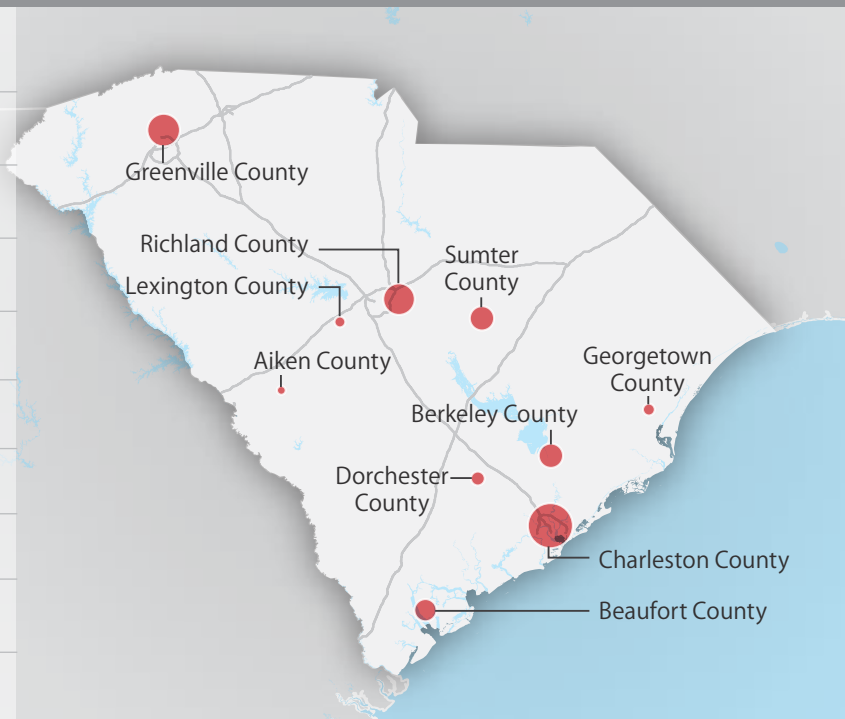
Beaufort County  
**\$533.0 M**

Dorchester County  
**\$209.7 M**

Georgetown County  
**\$158.0 M**

Lexington County  
**\$121.8 M**

Aiken County  
**\$75.4 M**



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# SOUTH DAKOTA

#45 \$725.2 MILLION  
SPENT IN STATE

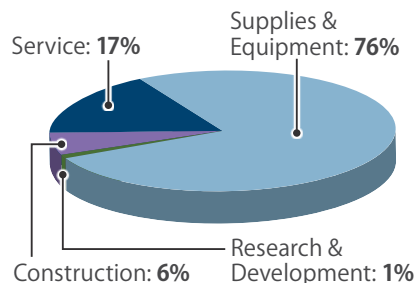
#34 1.6% OF  
STATE GDP

0.2% OF TOTAL U.S.  
DEFENSE SPENDING

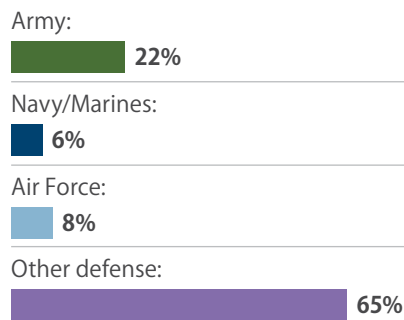
\$858 PER RESIDENT

## CONTRACTS

### By Type



### By Service

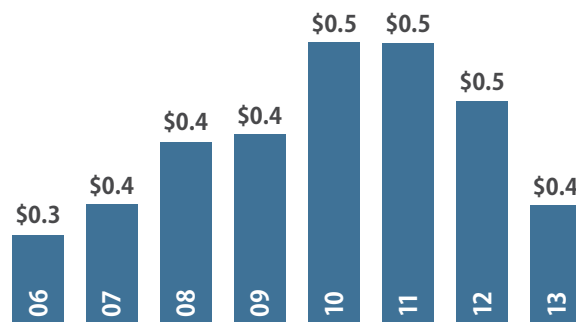


### Top Contractors

(M=millions)

Tyson Foods	\$222.5 M
Morris, Inc.	\$14.6 M
Raven Industries	\$10.6 M
Black Hills Ammunition	\$7.5 M
BAE Systems	\$7.1 M
Chenega Corporation	\$6.3 M
Forest Products Distributors	\$5.5 M
Royal Bridge	\$5.1 M
Runge Enterprises	\$4.9 M
National Electric Coil	\$4.9 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

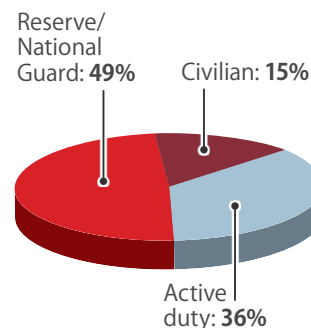
\$358.7 Million

TOTAL PAYROLL

9,749

TOTAL PERSONNEL

### Allocation, By Type

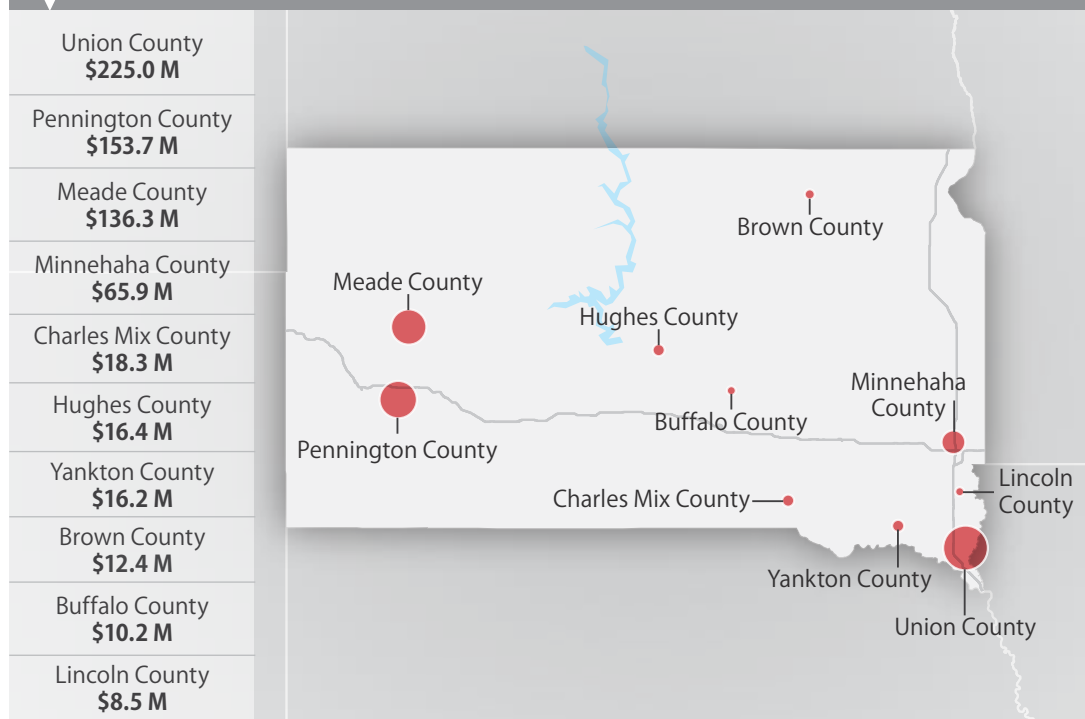


### Top Personnel Locations

Pennington County	2,853
Meade County	2,202
Minnehaha County	2,093
Hutchinson County	302
Brown County	283
Day County	205
Hughes County	176
Codington County	145
Lawrence County	116
Brookings County	114

## TOP MILITARY SPENDING LOCATIONS

(M=millions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# TENNESSEE

#34 **\$3.0 BILLION**  
SPENT IN STATE

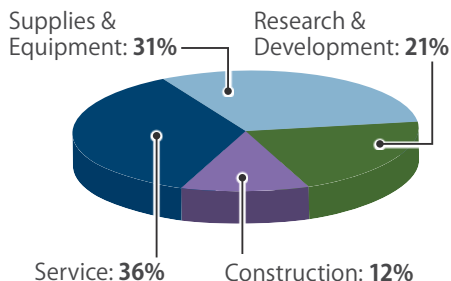
#42 **1.0% OF**  
STATE GDP

**0.6%** OF TOTAL U.S.  
DEFENSE SPENDING

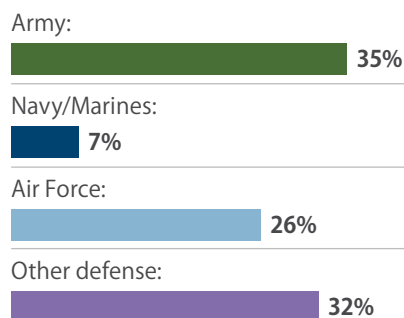
**\$458** PER RESIDENT

## CONTRACTS

### By Type



### By Service

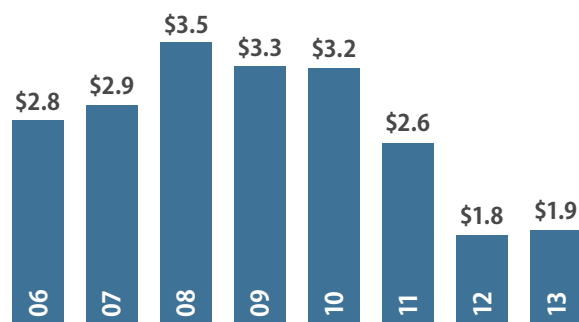


### Top Contractors

(M=millions)

Aerospace Testing Alliance	\$362.6 M
FedEx	\$273.0 M
BAE Systems	\$231.4 M
Tennier Industries	\$49.7 M
UT-Battelle	\$49.0 M
Non-Intrusive Inspection Technology	\$36.7 M
TSM Corporation	\$36.0 M
Bauer AG	\$34.7 M
ForceX	\$24.9 M
Valley Apparel	\$24.8 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

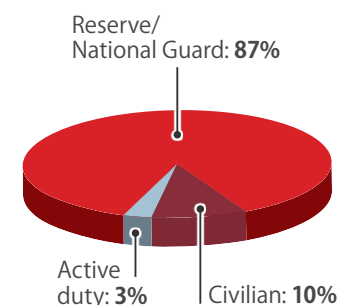
**\$1.1 Billion**

TOTAL PAYROLL

**72,196**

TOTAL PERSONNEL

### Allocation, By Type

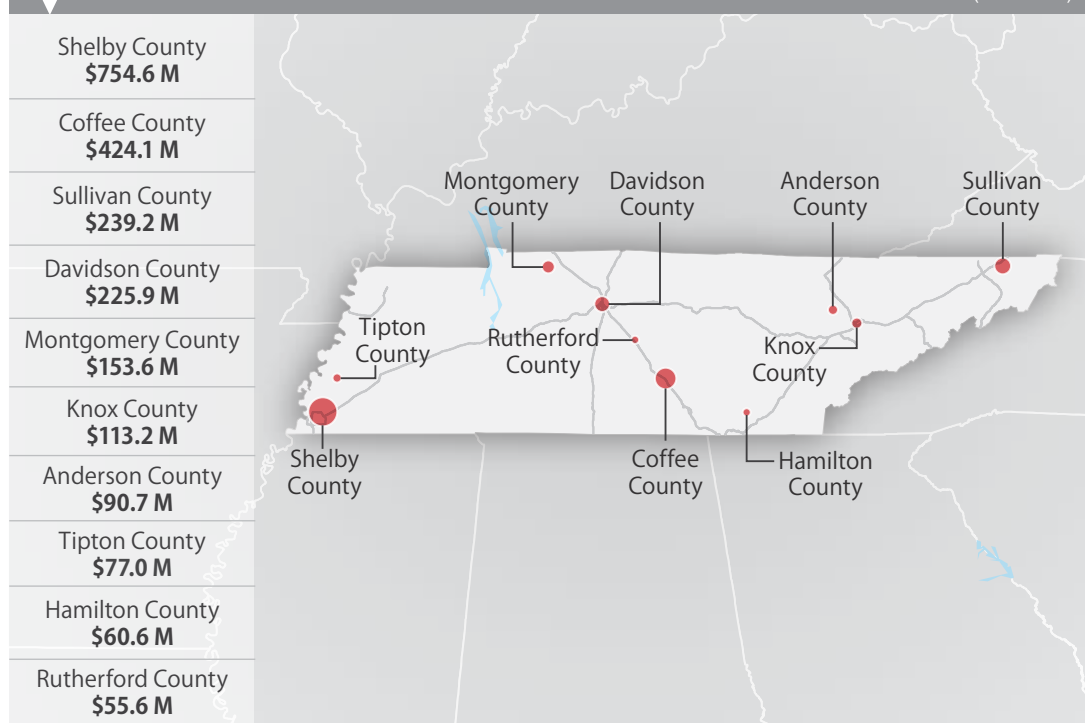


### Top Personnel Locations

Shelby County	30,149
Tipton County	16,346
Davidson County	4,693
Fayette County	1,975
Montgomery County	1,724
Hamilton County	1,669
Knox County	1,632
Rutherford County	1,284
Blount County	1,159
Washington County	661

## TOP MILITARY SPENDING LOCATIONS

(M=millions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# TEXAS

#3 \$46.0 BILLION  
SPENT IN STATE

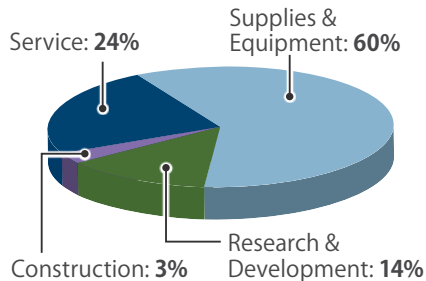
#18 3.0% OF  
STATE GDP

10.0% OF TOTAL U.S.  
DEFENSE SPENDING

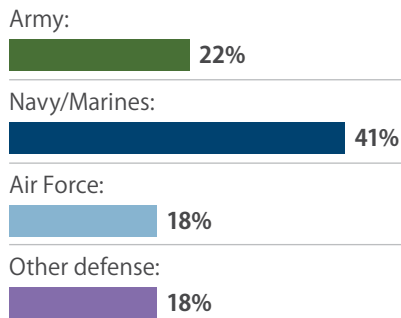
\$1,739 PER RESIDENT

## CONTRACTS

### By Type



### By Service

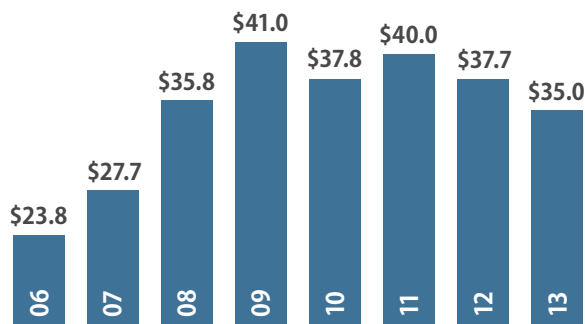


### Top Contractors

(M=millions B=billions)

Lockheed Martin	\$14.3 B
Bell-Boeing Joint Project Office	\$3.1 B
L-3 Communications	\$2.6 B
Shell	\$1.8 B
Raytheon	\$1.2 B
Cerberus Capital Management	\$1.0 B
Textron	\$1.0 B
Refinery Associates of Texas	\$978.5 M
Valero	\$899.2 M
Kelly Aviation Center	\$530.2 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

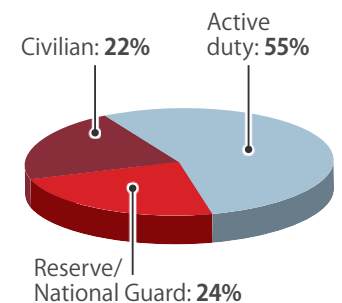
\$11.0 Billion

TOTAL PAYROLL

227,574

TOTAL PERSONNEL

### Allocation, By Type

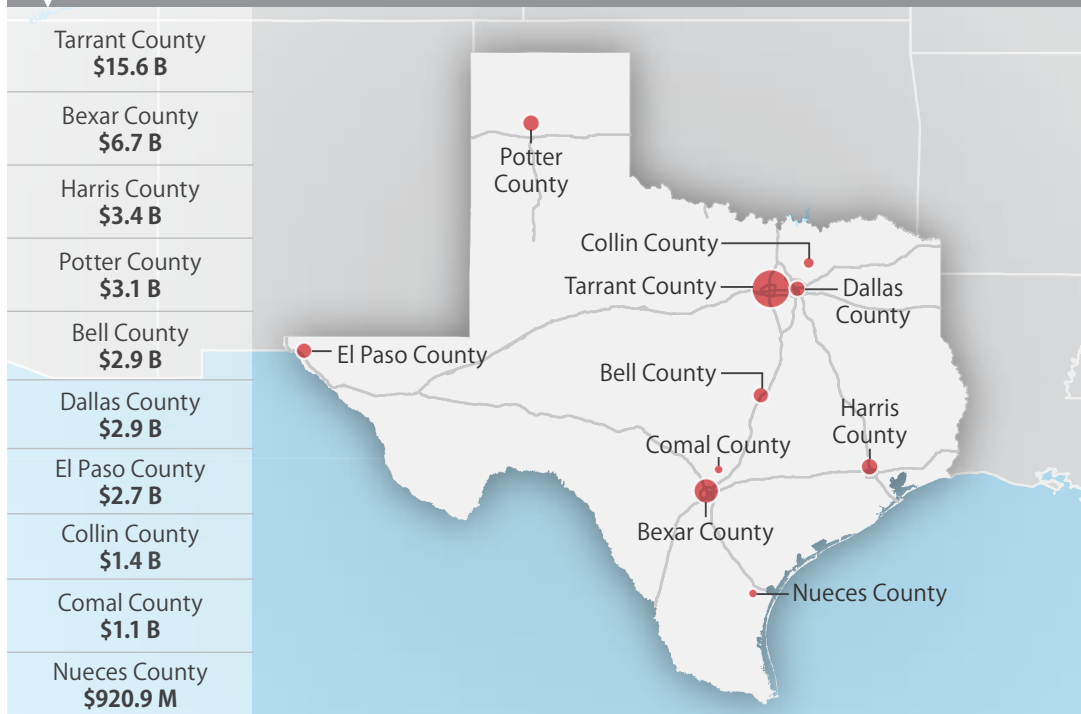


### Top Personnel Locations

Bexar County	61,492
Bell County	43,525
El Paso County	33,686
Tarrant County	11,592
Harris County	9,290
Wichita County	5,830
Taylor County	5,141
Dallas County	4,710
Travis County	4,560
Tom Green County	3,833

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# UTAH

#30 **\$3.9 BILLION**  
SPENT IN STATE

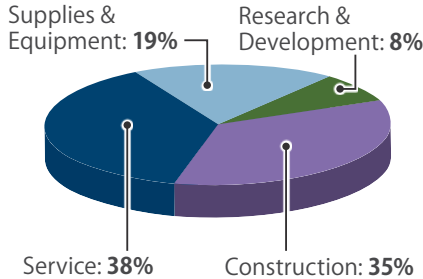
#20 **2.8% OF**  
STATE GDP

**0.8%** OF TOTAL U.S.  
DEFENSE SPENDING

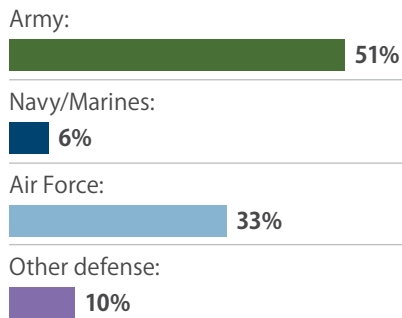
**\$1,343** PER RESIDENT

## CONTRACTS

### By Type



### By Service

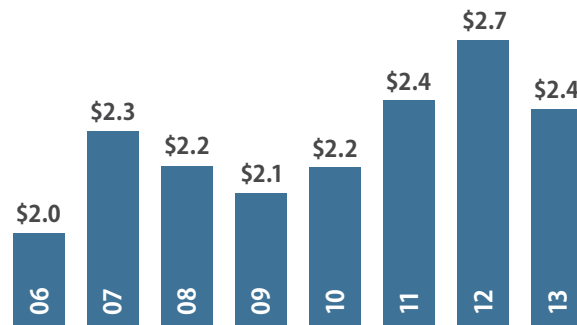


### Top Contractors

(M=millions)

Balfour Beatty/DPR/Big-D Joint Venture	\$606.1 M
L-3 Communications	\$423.1 M
Huntington Ingalls	\$284.9 M
URS	\$217.3 M
Carlyle Partners IV	\$73.2 M
Alliant Techsystems	\$62.7 M
Utah State University	\$62.4 M
Lockheed Martin	\$21.6 M
Shaw Group	\$19.9 M
Triumph Group	\$19.2 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

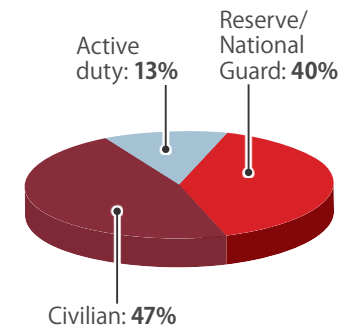
**\$1.5 Billion**

TOTAL PAYROLL

**30,283**

TOTAL PERSONNEL

### Allocation, By Type

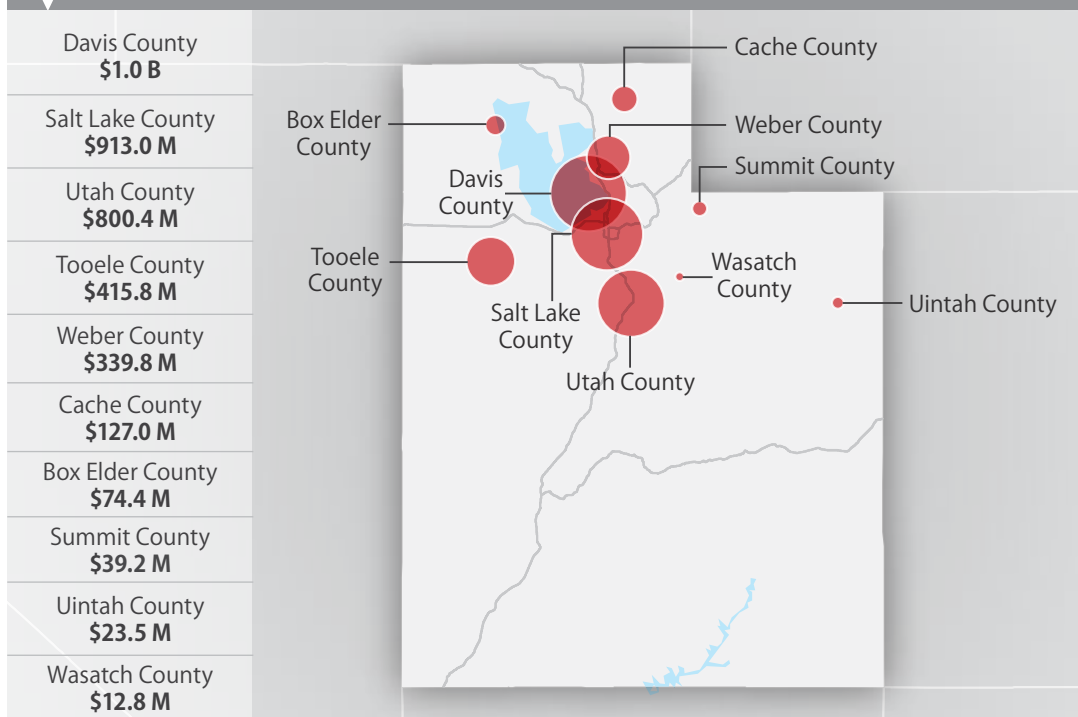


### Top Personnel Locations

Salt Lake County	9,451
Davis County	8,496
Utah County	3,851
Weber County	2,371
Tooele County	1,731
Uintah County	540
Summit County	397
Iron County	377
Wasatch County	267
Duchesne County	218

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# VERMONT

#50 \$420.3 MILLION  
SPENT IN STATE

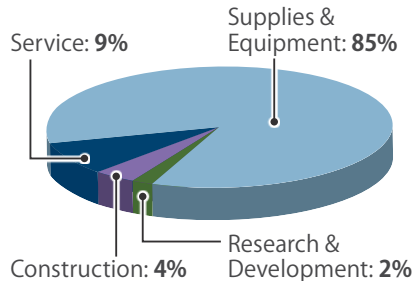
#36 1.4% OF  
STATE GDP

0.1% OF TOTAL U.S.  
DEFENSE SPENDING

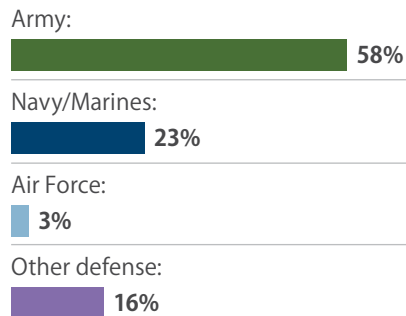
\$671 PER RESIDENT

## CONTRACTS

### By Type



### By Service

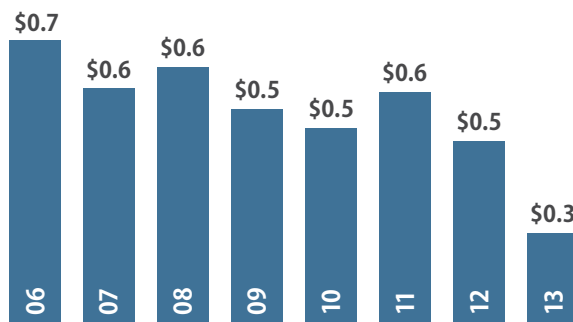


### Top Contractors

(M=millions)

General Dynamics	\$144.8 M
Goodrich	\$58.1 M
New England Woodcraft	\$7.8 M
CCI Solutions	\$7.1 M
Nobis Engineering	\$6.5 M
AirBoss of America	\$4.4 M
Preci-Manufacturing	\$3.6 M
Vermont Aerospace Manufacturing	\$3.5 M
Revision Military	\$2.9 M
Stewart Construction	\$2.8 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

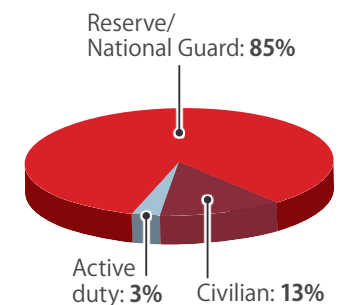
\$138.0 Million

TOTAL PAYROLL

4,941

TOTAL PERSONNEL

### Allocation, By Type

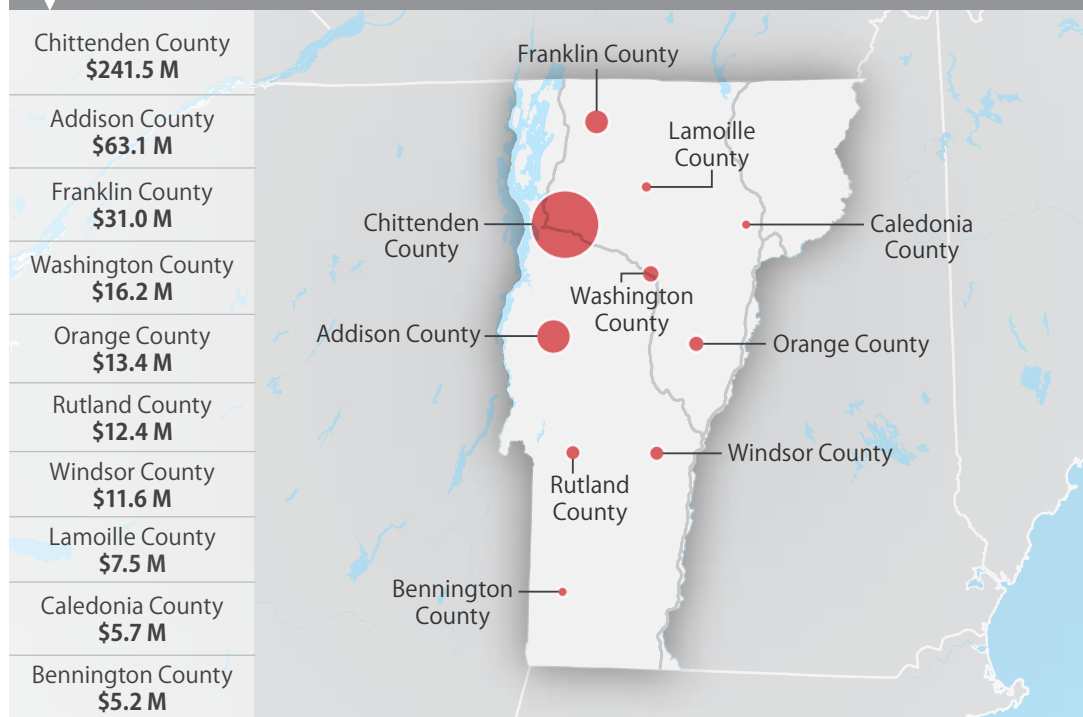


### Top Personnel Locations

Chittenden County	2,056
Franklin County	859
Washington County	374
Lamoille County	264
Windsor County	262
Rutland County	230
Orange County	173
Addison County	130
Bennington County	96
Caledonia County	92

## TOP MILITARY SPENDING LOCATIONS

(M=millions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.



# VIRGINIA

#1 \$58.8 BILLION  
SPENT IN STATE

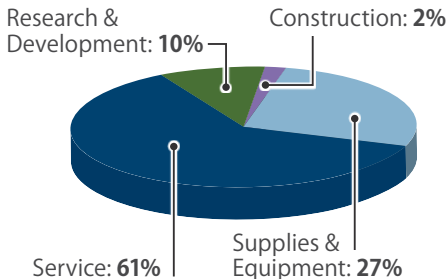
#1 13.1% OF  
STATE GDP

12.8% OF TOTAL U.S.  
DEFENSE SPENDING

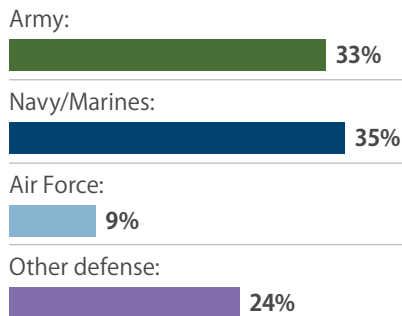
\$7,115 PER RESIDENT

## CONTRACTS

### By Type



### By Service

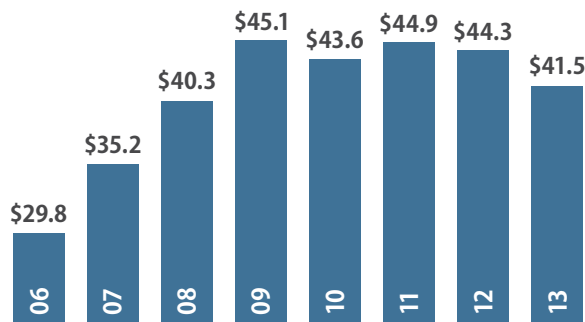


### Top Contractors

(M=millions B=billions)

Huntington Ingalls	\$3.9 B
SAIC	\$2.5 B
Booz Allen Hamilton Holding Corporation	\$2.0 B
Hewlett-Packard	\$1.7 B
CACI International	\$1.4 B
Lockheed Martin	\$999.3 M
Atlantic Diving Supply	\$978.3 M
General Dynamics	\$714.3 M
MITRE	\$669.7 M
ManTech International	\$643.0 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

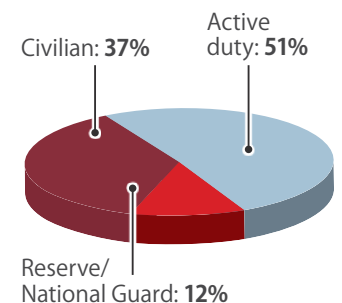
\$17.3 Billion

TOTAL PAYROLL

254,343

TOTAL PERSONNEL

### Allocation, By Type

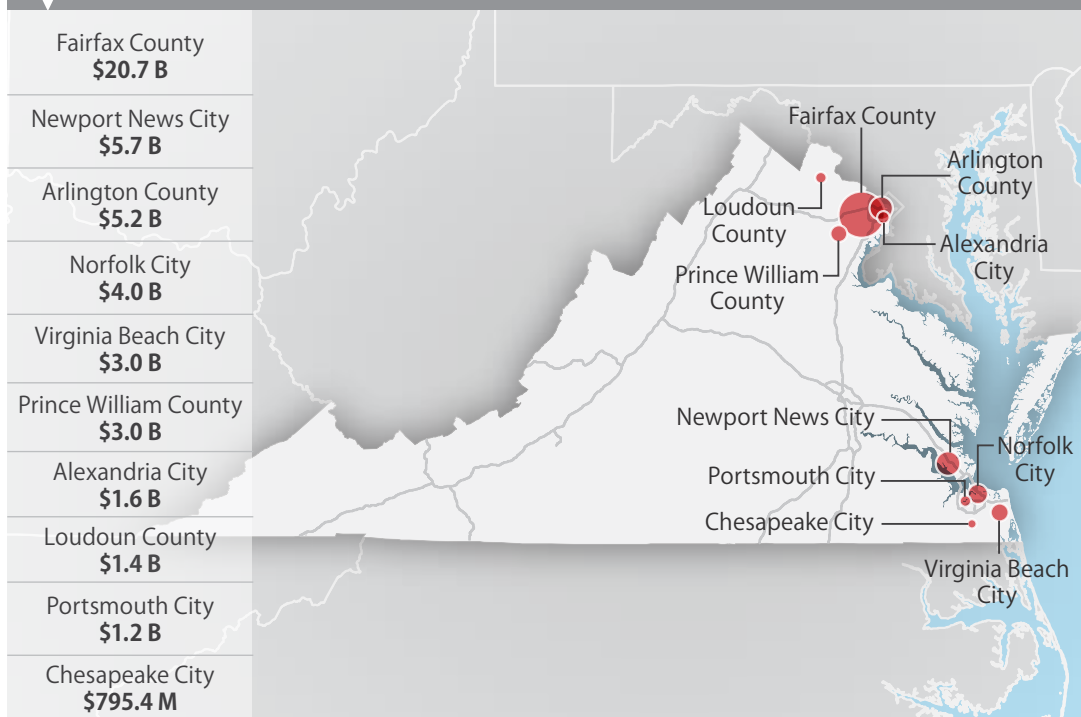


### Top Personnel Locations

Norfolk City	41,380
Fairfax County	30,818
Portsmouth City	19,289
Virginia Beach City	16,569
Prince William County	16,001
Newport News City	13,376
Arlington County	8,479
Hampton City	6,789
Prince George County	5,981
York County	4,732

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.



# WASHINGTON

#10 \$13.1 BILLION  
SPENT IN STATE

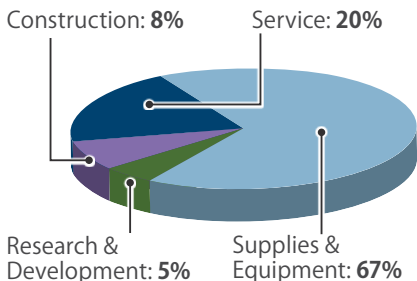
#16 3.2% OF  
STATE GDP

2.8% OF TOTAL U.S.  
DEFENSE SPENDING

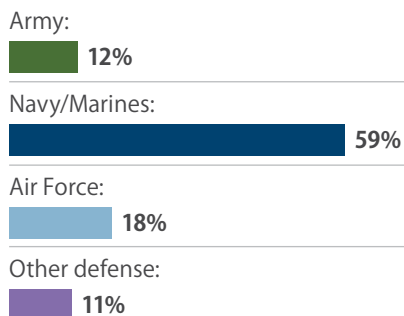
\$1,874 PER RESIDENT

## CONTRACTS

### By Type



### By Service

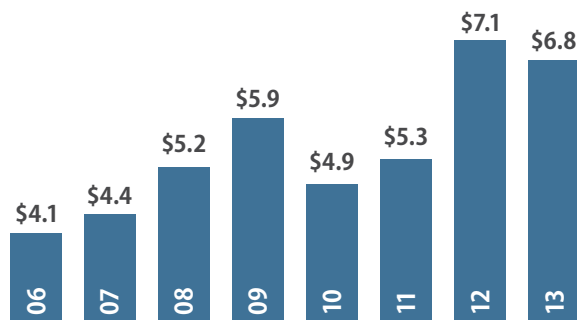


### Top Contractors

(M=millions B=billions)

Boeing	\$4.2 B
BP	\$183.9 M
Pacific Medical Center Clinic	\$131.9 M
U.S. Oil Trading	\$86.8 M
EHW Constructors, A Joint Venture	\$71.8 M
Cubic	\$61.3 M
EJB Facilities Services	\$53.1 M
Skookum Educational Programs	\$46.3 M
Garco Construction	\$46.2 M
Dakota Creek Industries	\$43.1 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

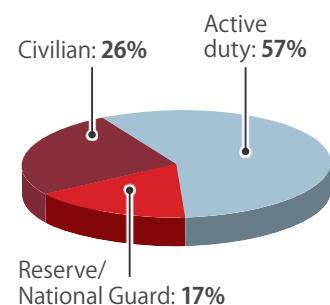
\$6.3 Billion

TOTAL PAYROLL

112,560

TOTAL PERSONNEL

### Allocation, By Type

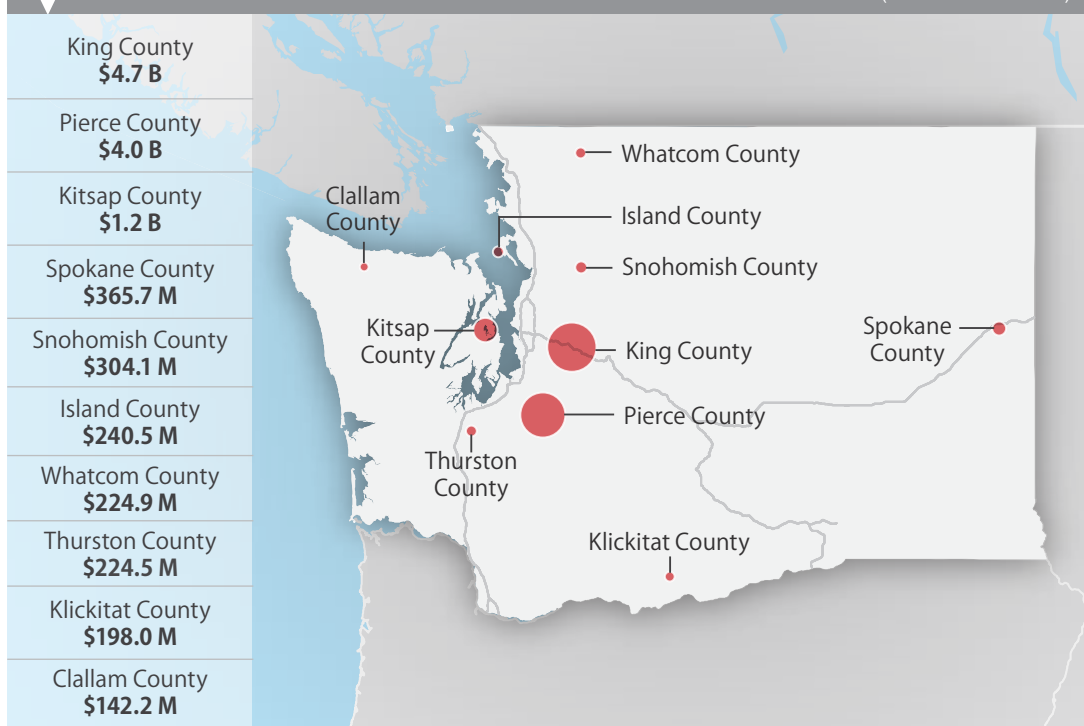


### Top Personnel Locations

Pierce County	55,987
Kitsap County	7,349
Spokane County	6,416
Snohomish County	4,490
King County	4,374
Island County	3,780
Clallam County	1,223
Benton County	1,115
Yakima County	996
Skagit County	784

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# WEST VIRGINIA

#47 \$627.4 MILLION  
SPENT IN STATE

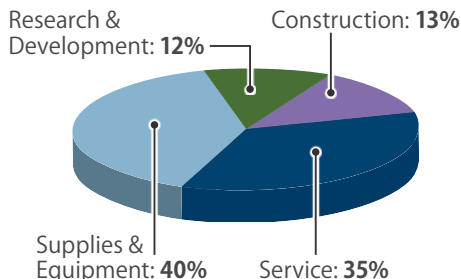
#48 0.9% OF  
STATE GDP

0.1% OF TOTAL U.S.  
DEFENSE SPENDING

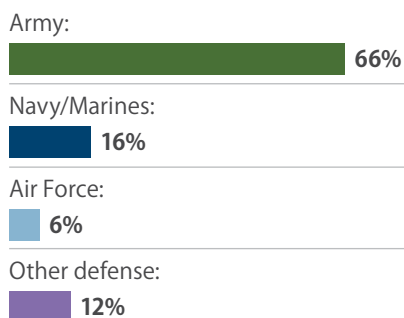
\$338 PER RESIDENT

## CONTRACTS

### By Type



### By Service

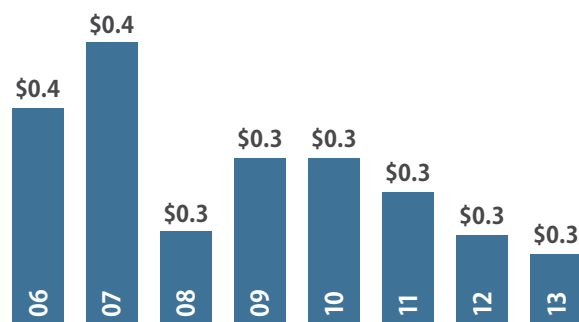


### Top Contractors

(M=millions)

Alliant Techsystems	\$73.2 M
Heeter Construction	\$14.4 M
Shaka	\$13.0 M
Ideal Innovations	\$12.8 M
TSI Corporation	\$12.6 M
ITT	\$10.5 M
Azimuth	\$9.5 M
Allied Defense Industries	\$8.4 M
B/E Aerospace	\$6.2 M
Mascaro Construction	\$5.8 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

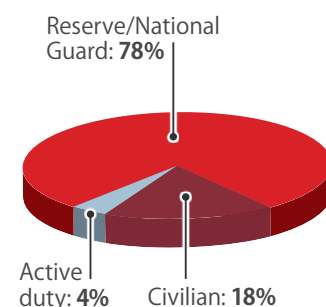
\$350.5 Million

TOTAL PAYROLL

11,174

TOTAL PERSONNEL

### Allocation, By Type

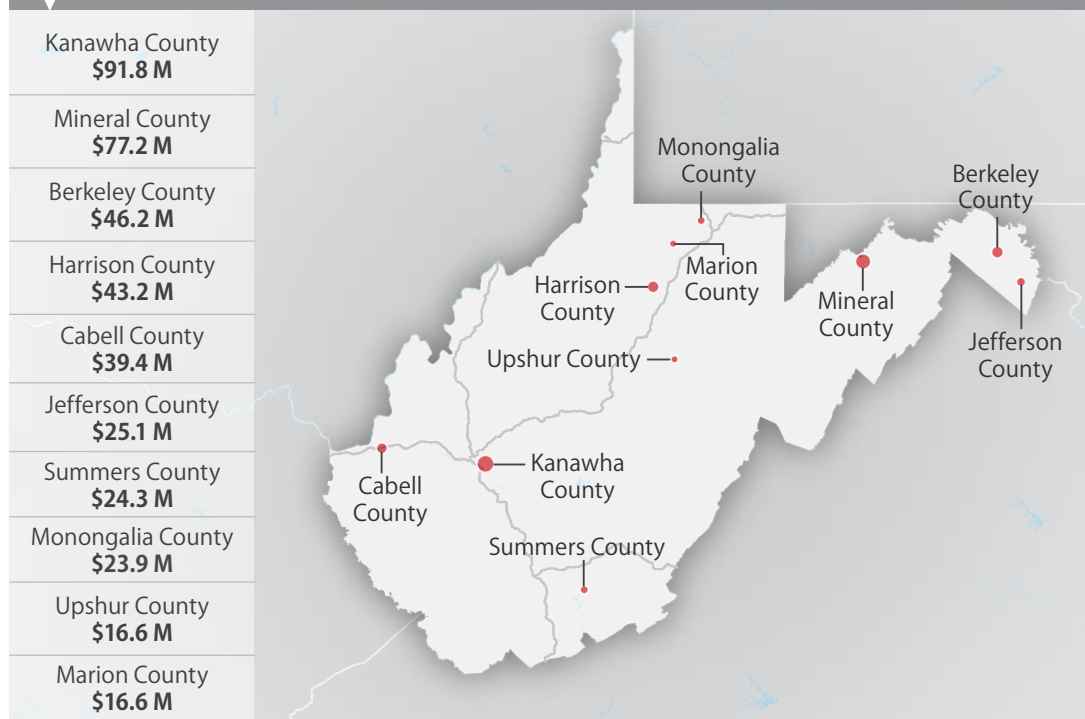


### Top Personnel Locations

Kanawha County	2,778
Cabell County	819
Berkeley County	741
Monongalia County	502
Wood County	484
Ohio County	466
Jefferson County	397
Harrison County	384
Putnam County	330
Fayette County	321

## TOP MILITARY SPENDING LOCATIONS

(M=millions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# WISCONSIN

#23 \$6.5 BILLION  
SPENT IN STATE

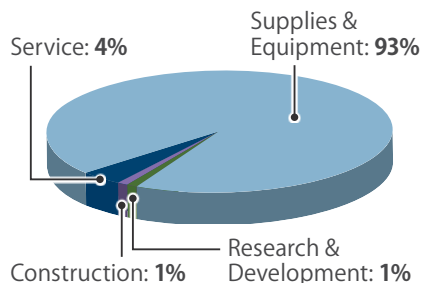
#28 2.3% OF  
STATE GDP

1.4% OF TOTAL U.S.  
DEFENSE SPENDING

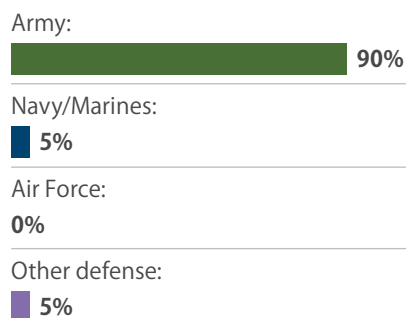
\$1,127 PER RESIDENT

## CONTRACTS

### By Type



### By Service

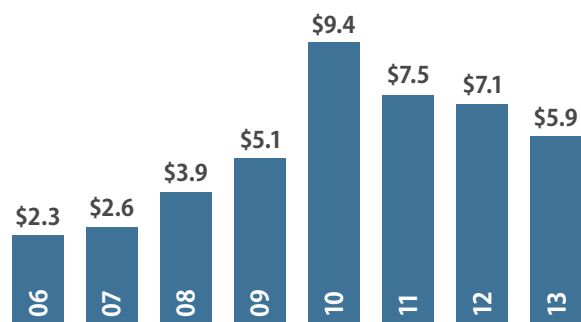


### Top Contractors

(M=millions B=billions)

Oshkosh Corporation	\$5.1 B
National Presto Industries	\$126.3 M
General Electric	\$71.1 M
Wisconsin Physicians Service Insurance Corp.	\$33.9 M
Schutt Industries	\$25.2 M
Snap-on	\$22.1 M
TRC Global Solutions Inc.	\$21.1 M
WHR Group Inc	\$19.4 M
ORC Industries	\$18.6 M
Tower Industries	\$18.3 M

### Value of Contract Awards Performed (Billions)

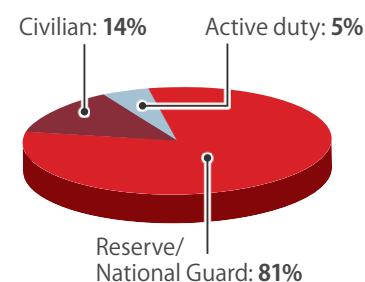


## DEFENSE PERSONNEL

\$532.4 Million  
TOTAL PAYROLL

18,816  
TOTAL PERSONNEL

### Allocation, By Type

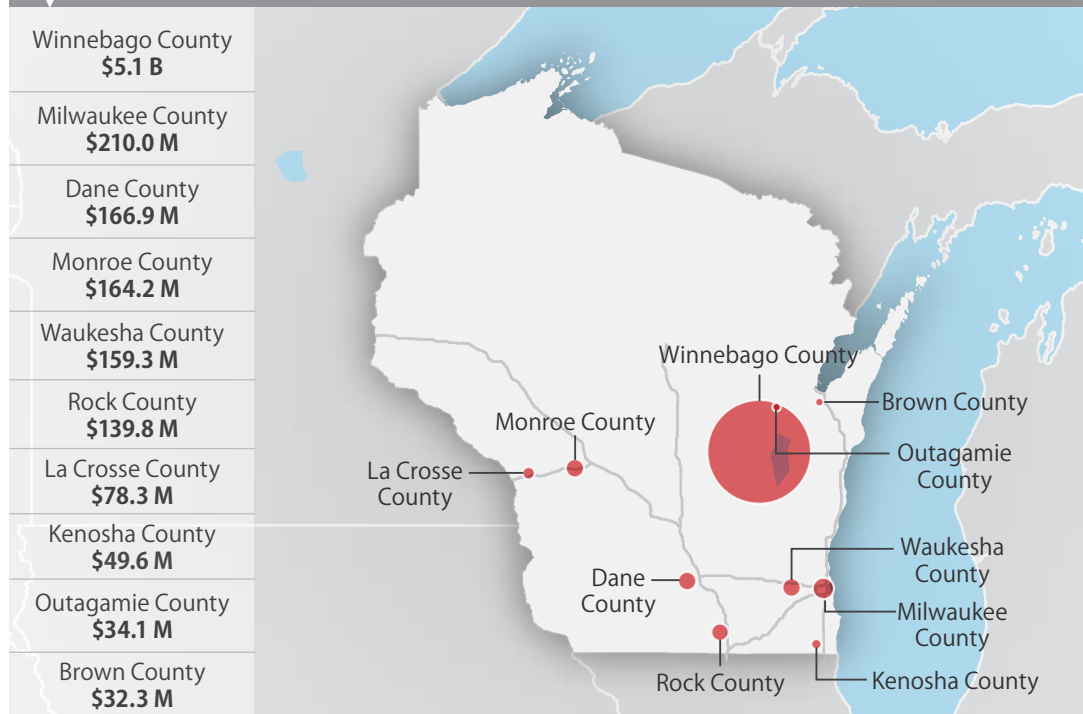


### Top Personnel Locations

Dane County	3,651
Milwaukee County	3,520
Monroe County	1,951
La Crosse County	1,001
Brown County	840
Marathon County	616
Winnebago County	602
Waukesha County	594
Eau Claire County	398
Kenosha County	343

## TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

# WYOMING

#51 \$386.6 MILLION  
SPENT IN STATE

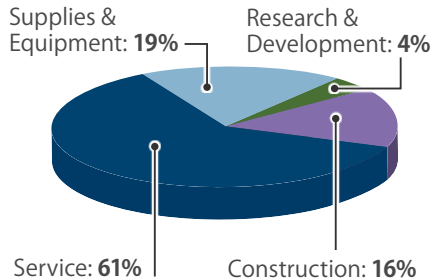
#47 0.9% OF  
STATE GDP

0.1% OF TOTAL U.S.  
DEFENSE SPENDING

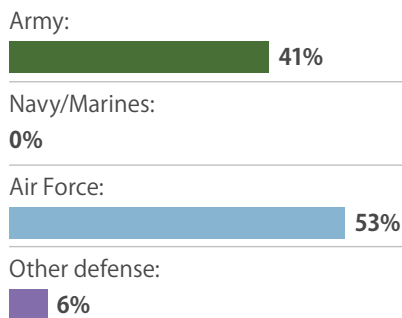
\$664 PER RESIDENT

## CONTRACTS

### By Type



### By Service

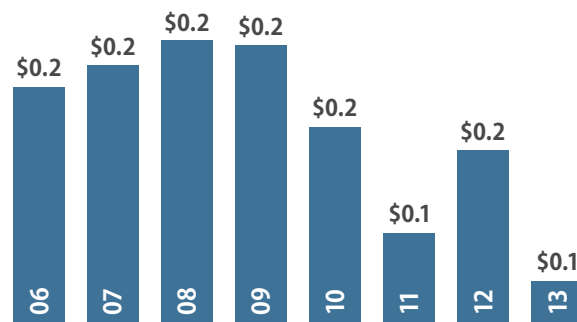


### Top Contractors

(M=millions)

Recco	\$9.9 M
M1 Support Services	\$5.6 M
Lakeshore Engineering Services	\$4.3 M
SES Construction and Fuel Services	\$4.0 M
Shaw Group	\$3.8 M
High West Energy	\$3.5 M
Federal Contracting	\$3.5 M
Spiral Solutions & Technologies	\$3.5 M
BAE Systems	\$3.4 M
Grand Enterprises	\$2.4 M

### Value of Contract Awards Performed (Billions)



## DEFENSE PERSONNEL

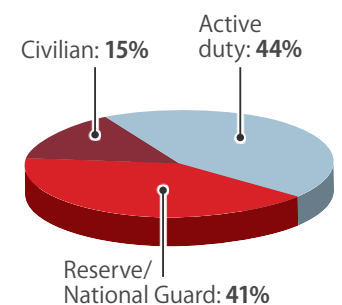
\$279.7 Million

TOTAL PAYROLL

7,343

TOTAL PERSONNEL

### Allocation, By Type

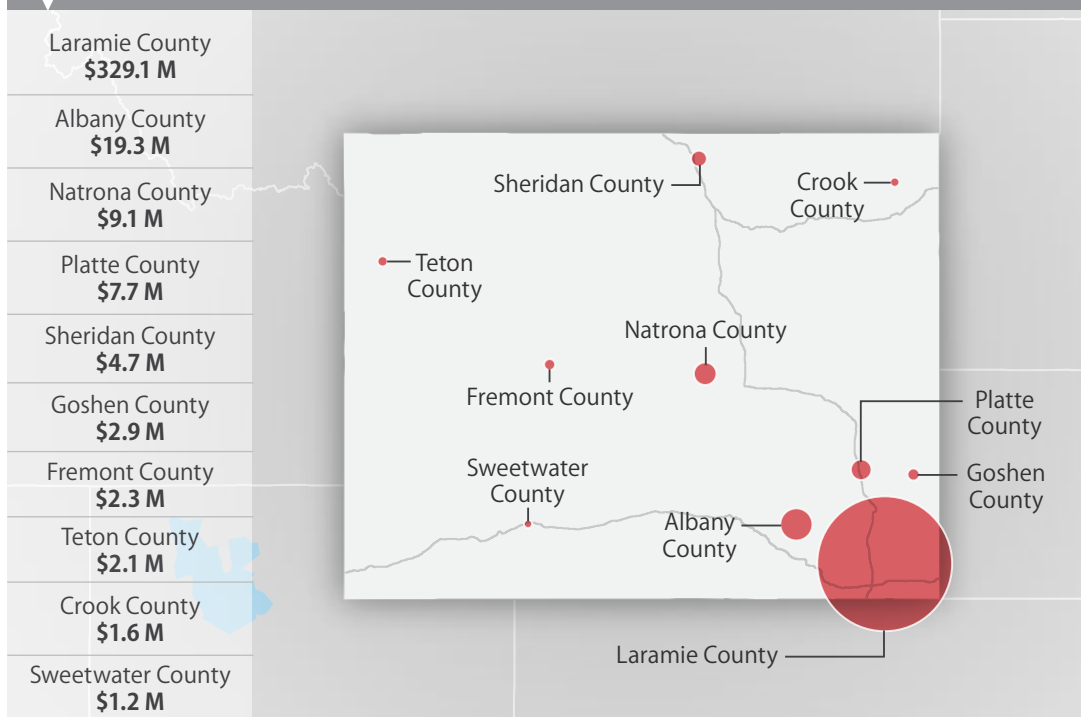


### Top Personnel Locations

Laramie County	5,936
Albany County	321
Natrona County	213
Platte County	189
Big Horn County	118
Sheridan County	106
Fremont County	93
Goshen County	91
Sweetwater County	51
Niobrara County	42

## TOP MILITARY SPENDING LOCATIONS

(M=millions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.







U.S. Department of Defense  
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