TENNESSEE

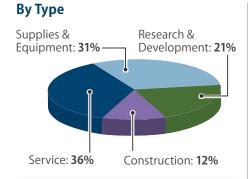
#34 \$3.0 BILLION SPENT IN STATE

#42 1.0% OF STATE GDP

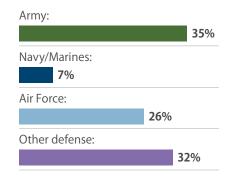
OF TOTAL U.S.
DEFENSE SPENDING

\$458 PER RESIDENT

CONTRACTS



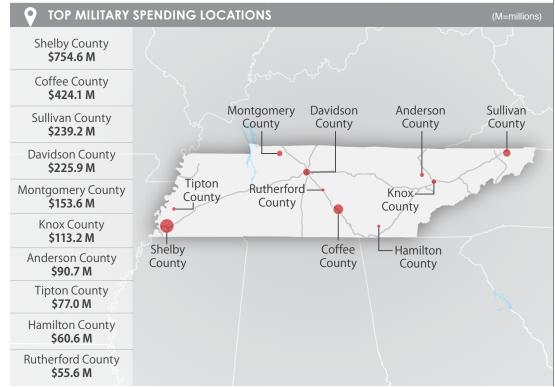
By Service



Top Contractors	(M=millions)
Aerospace Testing Alliance	\$362.6 M
FedEx	\$273.0 M
BAE Systems	\$231.4 M
Tennier Industries	\$49.7 M
UT-Battelle	\$49.0 M
Non-Intrusive Inspection Technology	\$36.7 M
TSM Corporation	\$36.0 M
Bauer AG	\$34.7 M
ForceX	\$24.9 M
Valley Apparel	\$24.8 M

Value of Contract Awards Performed (Billions)





DEFENSE PERSONNEL

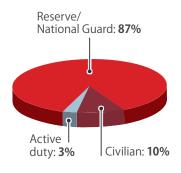
\$1.1 Billion

TOTAL PAYROLL

72,196

TOTAL PERSONNEL

Allocation, By Type



Top Personnel Locations

Shelby County

Tipton County 16,346 Davidson County 4,693 Fayette County 1,975 Montgomery County 1,724 Hamilton County 1,669 Knox County 1,632 Rutherford County 1,284	nelby County	30
A,693 Fayette County 1,975 Montgomery County 1,724 Hamilton County 1,669 Knox County 1,632 Rutherford County	pton County	
4,693 Fayette County 1,975 Montgomery County 1,724 Hamilton County 1,669 Knox County 1,632 Rutherford County		16,346
Tayette County 1,975 Montgomery County 1,724 Hamilton County 1,669 Knox County 1,632 Rutherford County	avidson County	
1,975 Montgomery County 1,724 Hamilton County 1,669 Knox County 1,632 Rutherford County	4,693	
Montgomery County 1,724 Hamilton County 1,669 Knox County 1,632 Rutherford County	ayette County	
1,724 Hamilton County 1,669 Knox County 1,632 Rutherford County	1,975	
1,724 Hamilton County 1,669 Knox County 1,632 Rutherford County	lontgomery Cou	nty
1,669 Knox County 1,632 Rutherford County		
1,669 Knox County 1,632 Rutherford County	amilton County	
1,632 Rutherford County	_	
1,632 Rutherford County	 nox Countv	
•	_ ′	
•	_ utherford Count	V
		,
Blount County	ount County	
1,159	•	

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.