NORTH DAKOTA

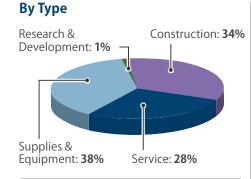
\$860.9 MILLION SPENT IN STATE

#33 1.6% OF STATE GDP

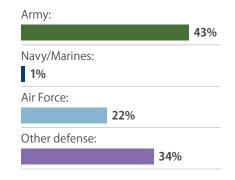
OF TOTAL U.S.
DEFENSE SPENDING

\$1,190 PER RESIDENT

CONTRACTS



By Service



Top Contractors

Tesoro	\$88.7 M
Swanberg Construction	\$19.3 M
PCL Employees Holdings	\$12.5 M
Graham Construction Services	\$10.6 M
Koontz Electric Company	\$9.4 M
Dakco Distributors	\$7.6 M
BAE Systems	\$7.2 M
Creative Times Dayschool	\$6.8 M
Record Steel And Construction	\$6.5 M
GBK Joint Venture	\$6.1 M

Value of Contract Awards Performed (Billions)



TOP MILITARY SPENDING LOCATIONS

\$382.1 M Grand Forks County
\$120.9 M

Morton County

Ward County

Cass County \$62.5 M

\$93.4 M

Surleigh County \$48.2 M Ramsey County

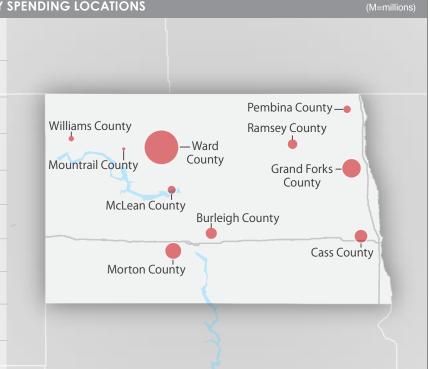
\$36.6 M

McLean County
\$25.9 M

Pembina County \$25.1 M

Williams County \$13.4 M

Mountrail County \$6.0 M



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

DEFENSE PERSONNEL

\$525.1 Million

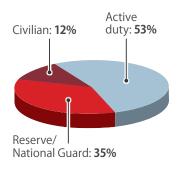
TOTAL PAYROLL

13,729

(M=millions)

TOTAL PERSONNEL

Allocation, By Type



Top Personnel Locations

Ward County

Ward County	6,12
Grand Forks	
Cass County	2,199
Burleigh Cou	
Ramsey Cou 382	nty
Pembina Co	unty
Stark County 148	/
Bottineau Co	ounty
Dickey Coun	ty
McIntosh Co	unty