

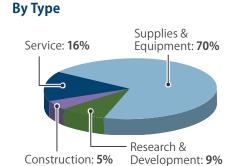
\$1.7 BILLION SPENT IN STATE

#43 1.0% OF STATE GDP

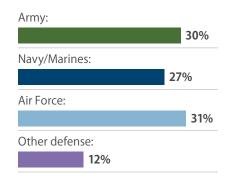
OF TOTAL U.S. DEFENSE SPENDING

\$548 PER RESIDENT

CONTRACTS



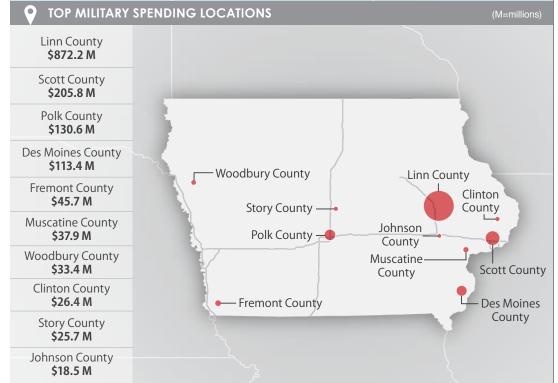
By Service



Top Contractors (M=millions) **Rockwell Collins** \$752.3 M **Data Link Solutions** \$91.2 M American Ordnance \$89.0 M Cobham \$36.5 M **Weston Solutions** \$18.5 M Alcoa \$18.1 M Sullivan International Group \$15.5 M **Bristol Bay Native Corporation** \$12.9 M Dubuque Barge and Fleeting Service Company \$8.5 M **Alliant Techsystems** \$7.5 M

Value of Contract Awards Performed (Billions)





DEFENSE PERSONNEL

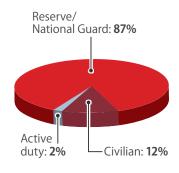
\$513.0 Million

TOTAL PAYROLL

13,965

TOTAL PERSONNEL

Allocation, By Type



Top Personnel Locations

Polk County

Folk County	3,830
Woodbury County 1,595	·
Scott County 842	
Linn County 729	
Story County 715	
Black Hawk County 688	
Marshall County 465	
Johnson County 418	
Dubuque County 321	
Warren County 274	

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.