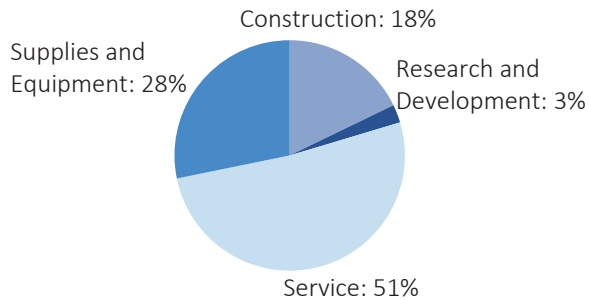


TENNESSEE

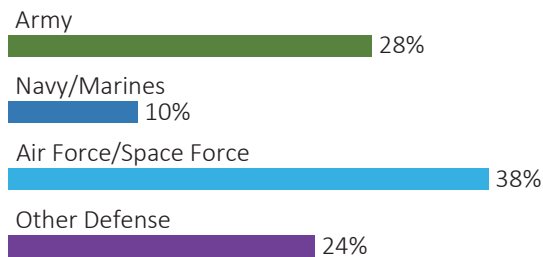
#34 \$4.0 B SPENT IN STATE	#47 0.8% OF STATE GDP	0.7% OF TOTAL U.S. DEFENSE SPENDING	\$557 PER RESIDENT	#33 \$2.6 B CONTRACT SPENDING	#23 \$129.3 M GRANT SPENDING	#33 \$1.2 B PERSONNEL SPENDING	#28 26,691 NUMBER OF PERSONNEL
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DEFENSE CONTRACTS

By Type



By Service



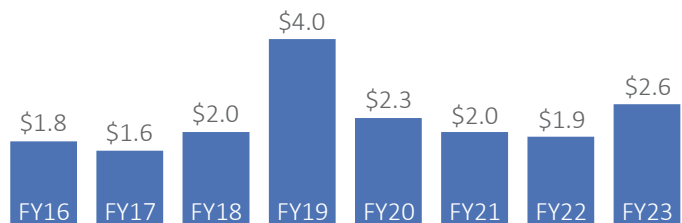
Top Defense Contractors

(M = millions)

Bechtel Group	\$442.5 M
BAE Systems	\$357.4 M
Federal Express Corporation	\$307.8 M
Jacobs	\$167.5 M
Parsons Corp.	\$164.0 M
MA Federal, Inc.	\$125.3 M
Delek US Holdings, Inc.	\$119.7 M
ECI Defense Group	\$54.1 M
Chemring Group	\$49.3 M
L3Harris Technologies	\$42.9 M

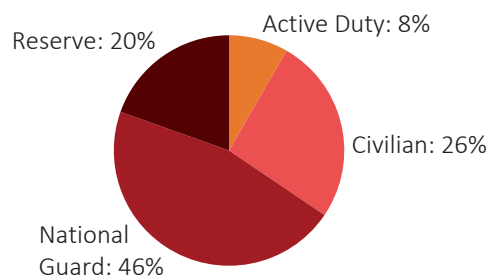
Contract Awards Performed

(By Fiscal Year, billions)

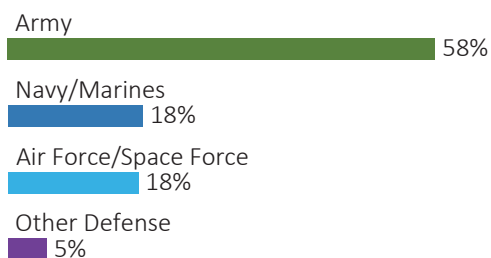


DEFENSE PERSONNEL

Allocations, By Type



Allocations, By Service



\$1.2 BILLION
TOTAL PAYROLL

26,691
TOTAL PERSONNEL

Top Defense Personnel Locations

County	Active Duty	Civilian	National Guard	Reserve	Total
Shelby	1,401	2,584	1,301	1,282	6,568
Davidson	333	1,134	2,343	1,270	5,080
Blount	17	118	1,672	ND	ND
Montgomery	88	1,439	61	ND	ND
Rutherford	36	127	856	443	1,462
Knox	81	332	189	786	1,388
Hamilton	33	111	422	815	1,381
Coffee	51	500	253	11	815
Gibson	0	30	411	ND	ND
Washington	19	35	110	206	370

TENNESSEE

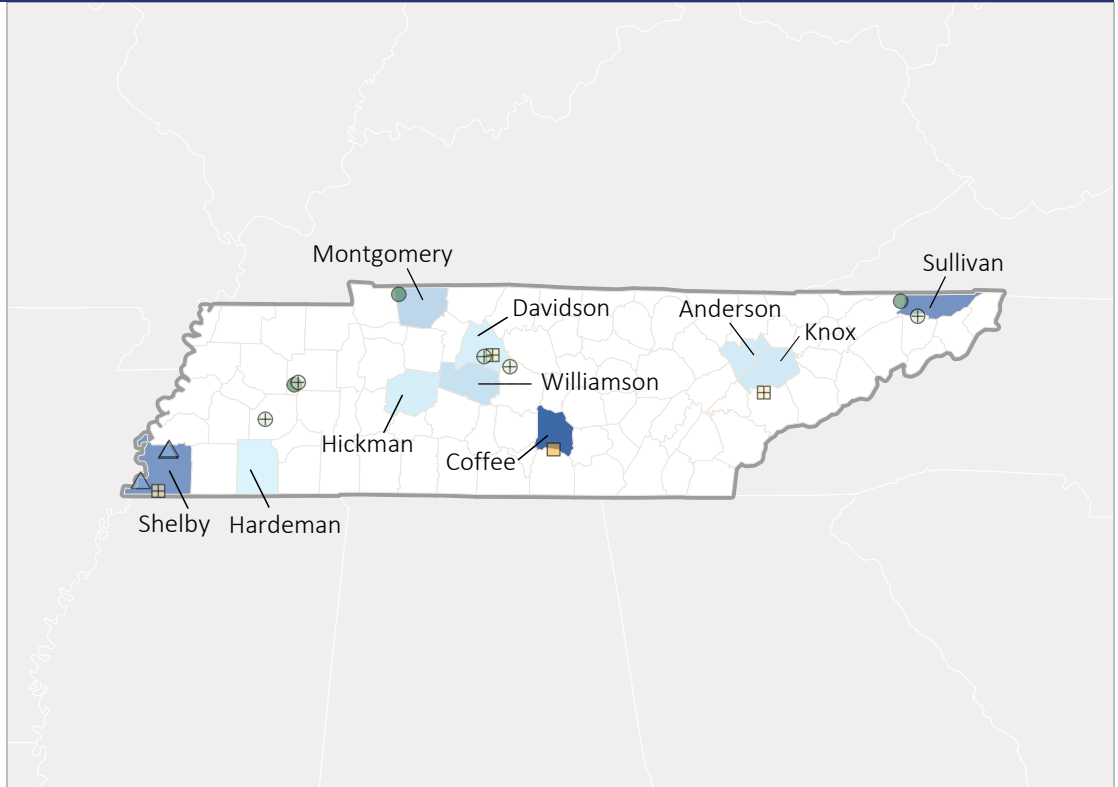
FISCAL YEAR 2023



TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions)

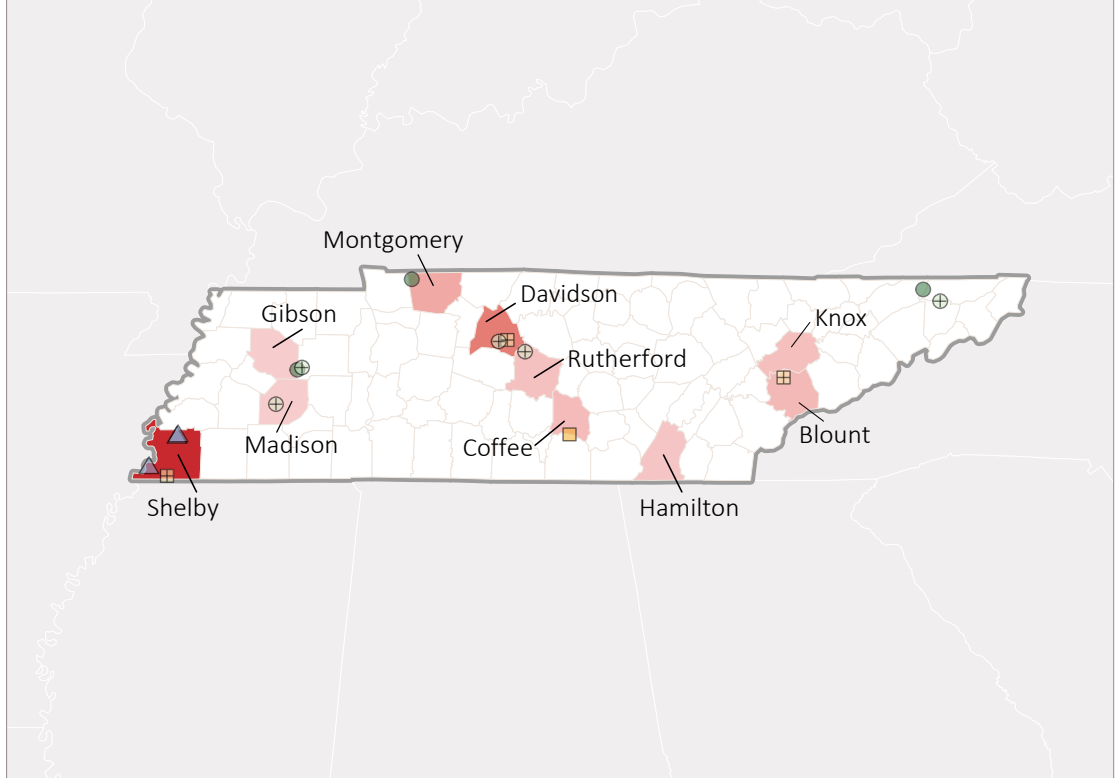
Coffee	\$718.8 M
Sullivan	\$507.8 M
Shelby	\$483.3 M
Montgomery	\$181.0 M
Williamson	\$132.7 M
Knox	\$96.8 M
Anderson	\$83.5 M
Hickman	\$73.5 M
Davidson	\$66.1 M
Hardeman	\$49.3 M



TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Shelby	\$436.3 M
Davidson	\$235.0 M
Montgomery	\$110.2 M
Blount	\$65.3 M
Coffee	\$58.0 M
Knox	\$49.2 M
Rutherford	\$42.8 M
Hamilton	\$32.5 M
Madison	\$11.9 M
Gibson	\$10.6 M



■ AF Active
 ▣ AF Guard
 □ AF Reserve
 ● Army Active
 ⊕ Army Guard
 ○ Army Reserve
 ◆ MC Active
 ◇ MC Reserve
 ▲ Navy Active
 △ Navy Reserve
 ✱ WHS